



2018

Annual Report

UNI-PRESIDENT ENTERPRISES CORP.

Notice to Readers

This English version annual report is a summary translation of the Chinese version and is not an official document of the shareholders' meeting. If there is any discrepancy between the English and Chinese version, the Chinese version shall prevail.

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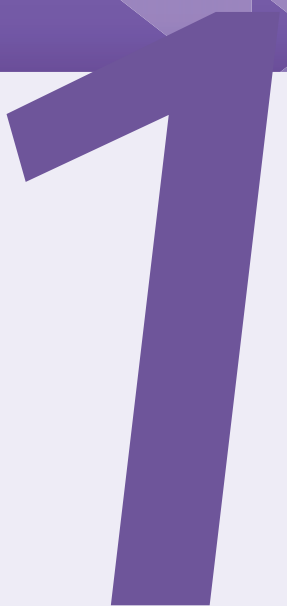
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*LETTER TO
OUR SHAREHOLDERS*





Chih-Hsien Lo
Chairman

Letter to our Shareholders

Dear Shareholders,

The 2018 fiscal year has shown a solid result for the company which was reflected in a new record-high operating profit. We would like to thank all our employees, families, consumers, partners for their dedication and close tie, as well as shareholders and board members for continuous trust and support. Looking ahead, we intend to stay humble and retain the founder's entrepreneurial spirit of not being feared by the challenges and persistently moving forward, and coupled with management principle of "honest and industrious, innovative and progressive" for ongoing development.

Our experienced management team, along with stabilized profitable model and risk control mechanism have reinforced our organization to adapt to the market systematic risks in 2018. Net sales reached NT\$38.9 billion, 0.9% decrease over last year, net profits after taxes reached NT\$17.4 billion and consolidated net sales achieved NT\$431.4 billion.

No Compromise on Food Safety

Quality and credibility is of the essence for every enterprise. For consumers and for us, "food safety" is always the priority concern, therefore we would not compromise nor tolerate to any issues related to food safety. In 2017, we have officially commenced operation of national standard "Food Safety Building" that cost NT\$1 billion. Our implementation of risk control in value chain and industry chain covering the aspects from suppliers, raw material, and production to end products has proven our determination to fulfill food safety policy and guarantee the safeness of our products.

We are also alerted of food safety that we integrate it as part of our working habit and attitude. We continue to invest on upgrading food safety mechanism, and enhancing employees' examination skills to the world class standard.

Policy of "Morality, Branding, and Taste"

"Morality" is the basic rule for interaction among individuals, "branding" is about creating a unique and lovable image for customers, and "taste" is the elegant way to deliver unique morality and outstanding branding. For example, Reisui Milk, stands out among Taiwan brand names, by consequently earned the gold award of "Monde Selection" in 2017 and 2018, as well as "iTQi - Superior Taste Award", which was equivalent to the Michelin guide in the food industry.

Without the society's support and trust, our effort will be meaningless. As Uni-President exists to serve the society, we strive to transform ourselves from a traditional manufacturing based professional to a higher level standard enterprise that embraces "morality, branding, and taste", and furthermore, from providing merely services to serving the lifestyle and lived experiences that consumers desired, in the hopes to transmit the message of honesty, lifestyle, harmony and historical inheritance.

Continuous Progression under the Principle of "follow the trend, think through, and excel"

We operate with diversification and continuous innovation, and advance with the times. In 2018, our market value was NT\$400 billion and ranked among top 11 companies in public listed companies. Established in Taiwan, we aim to become a better Asian international conglomerate, and strive to deliver our products and service that link to every consumers' daily lives through developed systematic network.

To start our second half-century growth momentum, we will continue to enhance qualities of our products and services, and center on Asia for our business whilst aggressively explore global market potentials. In December 2018, the company announced acquisition of 74.8% shares of South Korean food and beverage company Woongjin Foods Co., Ltd. for US\$ 229 million. With Woogjin's locally well-known brand and established market channels, along with increasing popularity of Korean products in Asian market, we can deliver exceptional customer experiences, and fulfill the concept of Asian distribution platform.

By consistently following the corporate policy of "restructuring, stable growth, value marketing" and improving management on brand building, product enhancement, and market order, we are able to strengthen pricing power and increase overall added value, hence become a company that embodies "morality, branding and taste".

In 2019, we continue following the corporate policy of "restructuring, stable growth, value marketing", collaborate, discover and leverage resources among subsidiary companies to create group synergy. For every dollar we spend on production, marketing, human resource, R&D, financing, and operating activities is valued under management policy and tools to ensure the corresponding net cash inflow and profit, and shareholder's return. To prepare for the challenges of the new retail era, we will preserve price order and freshly made policy, demand "progression" as the key performance indicator and "value" as company's only management approach to pursue "continuous succession" and "eternal progression".

Prospect in 2019

Looking forward to 2019, we will follow the discipline of "Concentrated and Simple Operation". Projected domestic sales are as the followings: 212 thousand tons of provision goods, 17.48 million boxes of instant noodle, 49.72 million boxes of beverages, 274 thousand tons of dairy products, 27 thousand tons of soy sauce, 198 million bags of baking products, and a total of 50 thousand tons of frozen foods, meat products, and health supplements.

For our shareholders, we offer our sincerest thanks for your trust and support, and invite you to stay with us as we move ahead and commit to optimize your investment return.

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CORPORATE OVERVIEW

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2.1 Date of Incorporation : August 25, 1967.

2.2 Corporate Profile

From a humble flour mill to today's international corporation, Uni-President Enterprises Corp. not only continues to grow with time, we also seek innovation and strive to stay ahead of the latest trends. By investing in the right products or businesses at the right time, we are able to integrate available resources for optimal utilization, in turn fostering social prosperity and economic growth.

Stage 1 | The Pioneering Period (1967~1973)

Grasp the pulse of the market to seize the initiative

Taiwan started out as an agricultural society and gradually advanced to industrialization. Uni-President Enterprises Corp. was the first to adopt "high-efficiency" automated modern manufacturing facilities to expand our economies of scale and set a goal of opening a new plant every year. Expansion of our products relies mainly on the vertical integration of upstream and downstream partners. This is not only consistent with our goal to satisfy the consumers' basic needs for food but also solidified our business foundation.

Stage 2 | Growth period (1974~1982)

Enhance added values and reinforce competitive advantage

With the rapid growth of Taiwan's economy came a surge in consumer purchasing power. Uni-President Enterprises Corp. recognized the opportunity to shift from a production oriented company to one geared towards sales while increasing value-added products and services in

order to cater to the needs of the consumers. In addition, we have imported outstanding equipment and technologies from abroad to strive toward our operations strategy of "high quality and high value" and enhance our competitive advantage.

Stage 3 | Conglomeration period (1983~1989)

Diversification from the inside out

Taiwan's economy continued to show steady growth during this period and the society heralded the era of commercialization and diversification. At the same time, it also marked the beginning of Uni-President Enterprises Corp.'s involvement in distribution channels. Furthermore, high quality products were developed and imported to cater to diverse social trends. As a result, Uni-President Enterprises Corp. was able to fuel its growth and establish a leading position in the domestic food manufacturing industry. At the same time, the company responded to new business opportunities and began developing diversified new businesses, thereby creating a group management model and unleashing synergistic advantages.

Stage 4 | Internationalization period (1990~1998)

Reaching out to the world from Taiwan

With the average GDP in Taiwan surpassing the US\$10,000 mark, Uni-President Enterprises Corp. has grown into a conglomerate with diversified operations in logistics and retailing. Having adopted "social marketing" as our core operating model, we have fulfilled our obligations as a corporate citizen with the mission of providing a healthy and happy lifestyle. Uni-President

Enterprises Corp.

has also realized that globalization is the crux to overcoming the constraints of an island economy, therefore we have proactively constructed new plants in emerging markets throughout Asia Pacific, including China, Indonesia, Thailand, Vietnam and the Philippines.

Stage 5 | Global village period (1999~present)

Promoting concepts of “ A Touch of the Millennium Love ” , health and LOHAS

In the new era of increased transformations, speed, competition, complexity, globalization, virtualization and blurred boundaries, Uni-President Enterprises Corp. will shift its competitive focus from a quantity orientation to a quality orientation.

By upholding the four central pillars of “A Touch of the Millennium Love”, the firm strives to place more emphasis on consumer health and welfare related industries in order to let them enjoy a LOHAS lifestyle. Moreover, our aim is to create the most competitive food services group in the country.

UPEC currently has over 243 affiliates covering wide-ranging consumer products and services, and becomes a multifaceted conglomerate. Under the strategy of internationalization and concentration, UPEC will continue to joint with world leading companies and absorb their management skills. Also, UPEC will leverage forces in China and Asian market to expand presences into the globe. Our aim is to offer consumers a healthy and happy life value and become one of the world's largest marketing companies.

2.3 Major affiliates information

1. Ton Yi Industrial Corporation was founded in 1969. In 1974, it established a factory combining tinplate printing & tin can making. In 1991, the Company was listed on the Taiwan Stock Exchange. In 1994, the Company built two packing companies in China for tinplate printing and for the production and sale of empty cans. In 2011, the Company set up respectively an all-in-one plant producing pet cap, preform, bottle and filling beverage.
2. President Chain Store Corporation (PCSC), formerly part of Uni-President, was established as an independent entity in 1987. In 1995, the 1000th store opened. In 1997, PCSC listed on the Taiwan Stock Exchange and established President Coffee Corp. (Starbucks Taiwan). In 2000, PCSC acquired Philippine Seven Corp., extending convenience store business overseas. The 4,000th store was opened in 2005 and the 5,000th store was opened in July 2014.
3. The Group expanded into China in 1992. In order to facilitate further growth and development, Uni-President China Holdings Ltd. was listed on Hong Kong Stock Exchange in 2007.

2.4 Business Highlights

2.4.1 Overall Performance

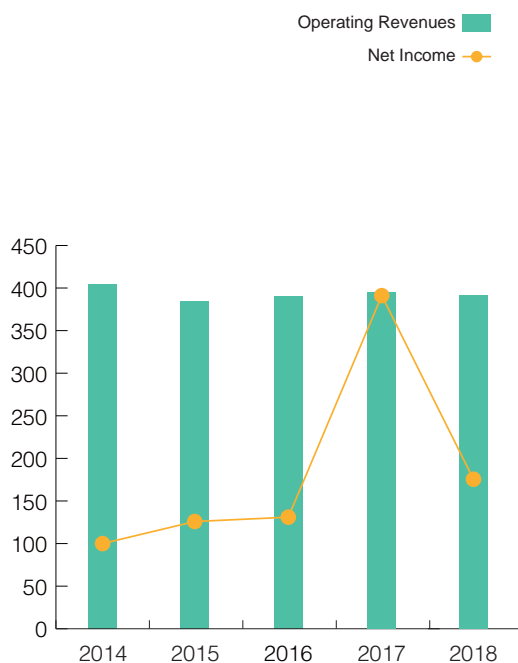
Unit: NT\$ Millions

	2018	2017	YOY%
1. Operating Revenues (Consolidated)	431,446	399,861	7.90%
2. Net Income (Consolidated)	26,945	59,965	(55.07%)
3. Operating Revenues (Parent Company Only)	38,940	39,283	(0.87%)
4. Gross Profit (Parent Company Only)	11,891	11,566	2.81%
5. Income before Income Tax (Parent Company Only)	18,298	40,122	(54.39%)
6. Net Income (Parent Company Only)	17,442	39,845	(56.23%)
7. EPS (NT\$) (Parent Company Only)	3.07	7.01	(56.21%)

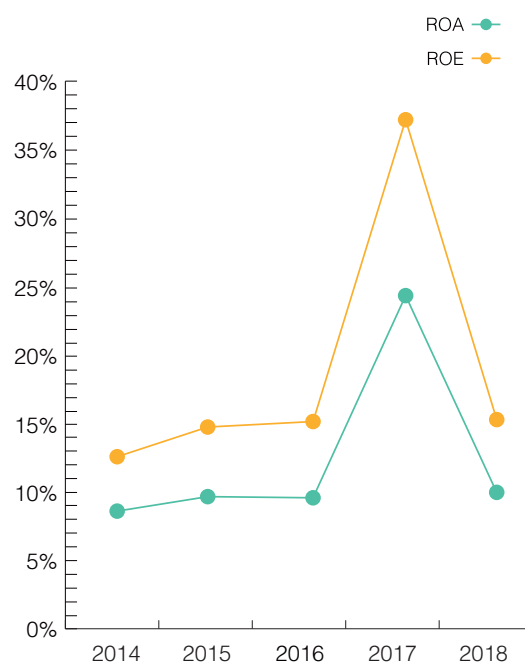
2.4.2 Financial Ratios (Parent Company Only)

	2018	2017	Variance (%) /Amount
1. Gross Margin	30.54%	29.44%	1.10%
2. Operating Expense Ratio	24.65%	26.75%	(2.10%)
3. Operating Margin	5.88%	2.69%	3.19%
4. Net Margin	44.79%	101.43%	(56.64%)
5. ROA	10.12%	24.30%	(14.18%)
6. ROE	15.41%	37.15%	(21.74%)
7. Operating Revenues/Number of Employees (NT\$ thousands)	\$7,242.02	\$7,207.90	\$34.12
8. Net Income/Number of Employees (NT\$ thousands)	\$3,243.82	\$7,310.98	(\$4,067.16)

Operating Revenues & Net Income Unit : NTD 0.1 billion



ROE & ROA





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CORPORATE GOVERNANCE REPORT

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3.1 Corporate Organization

3.1.1 Organization Chart

As of 4/30/2019



3.1.2 Function of Each Division

Division	Function
Board of Directors	
Remuneration Committee	Regulate and periodically review the policies, regulations, systems, standards and structures of performance appraisal and salary remuneration of the directors, supervisors and managers, and assess and regulate salary compensation of the directors, supervisors and managers on a regular basis
Auditing Committee	Assist the Board and supervise the implementation of the operations of the company in accordance with the Company Act and the Securities and Exchange Act
Secretariat to the Board of Directors	Organize and implement contacts in pertinent to the general shareholders meetings, board meetings, auditing committee, and investment management committee
Audit Division	Ensure the effectiveness of internal control system, strengthen corporate governance, and set up corporate risk assessment and risk management mechanism
Ethical Corporate Management Practice Team	Auditing and assessing whether the prevention measures taken for the purpose of implementing ethical management are effectively operating
Secretariat to the chairman of the Board	Assist Chairman to fulfill the responsibilities listed in Corporate Law, and contact the Secretary of the Board to convene board meetings regularly to discuss the company's major motions and strategies in order to implement the Board's resolution and be accountable to all shareholders
President's Office	
Corporate Resources Integration Group	Undertake national and international investments, merger & acquisition, joint ventures (including international law affairs) projects, and follow up the necessary asset management, business integration and capital market operation
Strategic Marketing Group	Management of market and product information, CSR, operational analysis, market survey, consumer behavior analysis, promotion, advertising planning project and customer service
Corporate Planning Group	In charge of strategy development and business process reengineering
Information Division	Planning, promotion, and management of information technology
Secretariat Office	Secretarial services to the president; liaison to affiliates
Food Safety Center	Plan and manage the food safety of the entire company
Privacy & Data Protection Management Center	Plan and manage the privacy & data protection of the entire company
Food Safety Audit Team	Responsible for conducting food safety audits of suppliers, production factories, contract manufacturers, and affiliated companies
Production Efficiency Team	Be responsible for establishing productive efficiency mechanisms, and developing plan for rationalizing production costs and improvement of performance efficiency
CSR Committee	Preview, monitor and promote the CSR activities
Food Service Team	Responsible for all food service channels
Uni-President Corp. Training Institute	Establishes mechanism for human resource development, plans and implements programs to strengthen employees' expertise, and further encourages interaction and cooperation among affiliated companies for better shared training resources
New Business Development Division	Plan and develop the strategic and potential products
Frozen Prepared Foods Division	Frozen food development, production, marketing and sales
Industrial Safety Office	Plan and manage the safety and health of the entire company

Division	Function
Central R&D Institute	
ODM Team	Planning and developing B to B dairy, beverage and bioscience OEM products
Technology R&D Division	<ol style="list-style-type: none"> 1. Set up company's new packaging specifications, and adjust production packaging strength and suitability 2. Spices and additives development and application 3. Analysis of technology development and application (health food certification components stability, adulteration analysis) 4. Regulatory research, labeling integration and intellectual property management
Dairy, Tea, Beverage, Life Noodle, Prepared Foods and Baking R&D Division	Products planning development and research management
Nutrition and Healthcare center	<ol style="list-style-type: none"> 1. Formulate company's nutrition policy 2. Develop nutrition and health product development 3. Research on extraction technology and functions of various functional components of food
Technical Group	
OEM & ODM Management Team	OEM plant inspection and management
Technology Planning Division	In charge of the production technology at each production site including the tasks of planning, counseling, auditing, functional management and e-applications
Yungkuang, Shinshih, Taichung, Yangmei and Jungli main plants	Arrange production schedule, control production engineering, improve production process, and maintain safety and health during production
Engineering Division	Design the production lines and equipment; maintain the electrical, plumbing, and machinery operation
PL Business Development Division	Private label product development and production
Environmental Protection Team	Develop environmental protection policies, risk management and pollution prevention management
Provisions Group	
Flour Division	Flour product development, production, marketing and sales
Aquatic Business Division	Aquatic feed development, marketing and sales
Animal Feed Division	Animal feed Development, production, marketing and sales
Animal Production Technical Division	Develop livestock formula and technology; provide counseling to manage farm
Foodstuff Division	Foodstuff import, processing, marketing and sales
Aquatic Feeds Technology and Raw Materials Purchasing	Coordinate and integrate R&D, sales for raw material of aquatic feeds
Logistic Group	
Cha-Nan, Kaohsiung, Taichung, and Taipei Sales Division	Management of ordinary channels, product promotion, communication coordination and service
Key Account Division	Manage key account, product promotion, and communication/coordination.
Channel Planning Service Division	Manage and expand retail channels; provide full coverage service to retailers
Logistics Division	Distribution of all normal-temperature products
Channel Marketing Team	Plan and execute BTL activities such as giving free product tryout/sampling, exhibiting product layout and conducting market research
Logistics Development Team	Construct new dealers, manage general channels, market & sell products, and communicate and negotiate with clients
Project Channel Marketing Team	The headquartered logistical project team is a phase/task/goal-oriented organization specially formed to market product regionally and explore new business channels
Instant Food Group	
Instant Noodle Division	Instant noodle development, production, marketing and sales

Division	Function
Edible Oil Division	Oil product development, production, marketing and sales
General Foods Group	
Meat Division	Meat product development, production, marketing and sales
Ice Cream Division	Ice cream development, production, marketing and sales
International Division	International markets development and operation
Sauce & Seasoning Division	Soy sauce and seasoning development, production, marketing and sales
Dairy & Beverage Group	
Dairy Product Division	Dairy product development, production, marketing and sales
Tea Beverage Division	Tea beverage development, production, marketing and sales
Water Business Division	Battled water product development, production, marketing and sales
Beverage Division	Beverage development, production, marketing and sales
Coffee Division	Coffee drink development, production, marketing and sales
KA & Chilled General Channel Team	Manage Chilled dairy food channel, product promotion, and communication/coordination
Ambient General Channel Team	Manage ambient dairy food channel, product promotion, and communication/coordination
Agency Team	Agency product development, production, marketing and sales
Baking Business Group	
Bread Division	Bread product development, production, marketing and sales
Fresh Bakery Team	Fresh Bakery
PL Baking Business Team	OEM baking product development, production, marketing and sales
Cake Business Unit	Cake product food development, production, marketing and sales
Frozen Dough Business Unit	Frozen paste product development, production, marketing and sales
Finance Group	
Finance Division	Fund planning and dispatch
Treasury Division	Undertake financing planning for the companies, subsidiaries and affiliates; derivatives development; hedging for interest and foreign exchanges; establishment of institutional investor relations
Accounting Group	
Accounting Division	Accounting, taxes, property management, cost calculation and financial information providing
Financial Planning Division	Investment and budget planning; investment management and counseling, and establishment of investor relations
Management Group	
Purchasing Division	Purchasing, planning, cost forecasting, inventory management and control
Human Resources Division	Recruiting, hiring, training, and development of our human forces
Administrative Service Division	Management of daily affairs and entrance guard
Legal Affairs Office	Dealing with the issues of litigation incidents and legal affairs
Hukou Park Management Center	Factory planning, introduction, using and management in Hukou Park
Taipei Branch	
Taipei Management Division	Management of human resources, administrative affairs and entry guard in Taipei office
Public Relation Office	In charge of public relations and internet service matters
Taichung Branch	
	In charge of internal communication, resource integration, and tasks supervision in Taichung office, and external consumer satisfaction and public relationship in Taichung city

3.2 Directors' and Managers' Information

3.2.1 Information on Directors

A. Information Regarding Directors (I)

Title	Nationality	Name	Gender	Date Elected	Term (Yr.)	Date (First Elected)	Shareholding when Elected	
							Shares	%
Director Institutional Shareholder	Taiwan, R.O.C.	Kao Chyuan Inv. Co., Ltd.	-	2016.06.22	3	1987.04.25	266,466,536	4.69
Chairman (Representative)	Taiwan, R.O.C.	Chih-Hsien Lo (Note 2)	M	2016.06.22	3	2007.06.28	4,059,095	0.07
Director (Representative)	Taiwan, R.O.C.	Shiow-Ling Kao (Note 2)	F	2016.06.22	3	2013.06.25	93,182,918	1.64
Director (Representative)	Taiwan, R.O.C.	Jui-Tang Chen (Note 2)	M	2016.06.22	3	2016.04.06	6,056	0.00
Director Institutional Shareholder	Taiwan, R.O.C.	Taiipo Investment Corp.	-	2016.06.22	3	1986.08.15	30,582,348	0.54
Director (Representative)	Taiwan, R.O.C.	Ping-Chih Wu (Note 4)	M	2016.06.22	3	1992.06.01	44,207,532	0.78
Director Institutional Shareholder	Taiwan, R.O.C.	Young Yun Inv. Co., Ltd.	-	2016.06.22	3	2004.06.25	7,374,628	0.13
Director (Representative)	Taiwan, R.O.C.	Chung-Ho Wu (Note 5)	M	2016.06.22	3	1999.06.01	36,772,086	0.65
Director Institutional Shareholder	Taiwan, R.O.C.	Joyful Inv. Co., Ltd.	-	2016.06.22	3	1986.06.01	24,305,030	0.43
Director (Representative)	Taiwan, R.O.C.	Li-Ling Cheng (Note 3)	F	2016.06.22	3	2017.08.22	341,491	0.01
Director	Taiwan, R.O.C.	Po-Ming Hou	M	2016.06.22	3	1992.06.01	147,751,414	2.60
Director	Taiwan, R.O.C.	Po-Yu Hou	M	2016.06.22	3	2010.06.23	128,917,063	2.27
Director	Taiwan, R.O.C.	Chang-Sheng Lin	M	2016.06.22	3	1980.06.01	49,916,266	0.88
Director	Taiwan, R.O.C.	Hsiu-Jen Liu	F	2016.06.22	3	1983.06.01	88,218,206	1.55
Independent Director	Taiwan, R.O.C.	Yun Lin	F	2016.06.22	3	2013.06.25	0	0.00
Independent Director	Taiwan, R.O.C.	Chao-Tang Yue	M	2016.06.22	3	2013.06.25	0	0.00
Independent Director	Taiwan, R.O.C.	Hong-Te Lu	M	2016.06.22	3	2015.06.26	0	0.00

Note 1 : Directors who have ever hold positions in the auditor's agency or its affiliated companies : None.

Note 2 : Representative of Kao Chyuan Inv. Co., Ltd.

Note 3 : Representative of Joyful Inv. Co., Ltd.

As of 12/31/2018

Current Shareholding		Spouse & Minor Shareholding		Shareholding by Nominee Arrangement		Education	Current Position with UPEC and Other Company	Managers, Directors and Supervisors are Spouse or within 2 Degrees of Consanguinity Each Other		
Shares	%	Shares	%	Shares	%			Title	Name	Relation
278,736,536	4.91	0	0.00	0	0.00	-	(Note 7)	NA	NA	NA
4,059,095	0.07	93,311,544	1.64	0	0.00	Executive Vice President and President of Uni-President Enterprises Corp. ; MBA, UCLA, USA	(Note 7)	Director	Shiow-Ling Kao	Spouse
93,311,544	1.64	4,059,095	0.07	0	0.00	Chairman of Kao Chyuan Inv. Co., Ltd.; Marymount College	(Note 7)	Chairman	Chih-Hsien Lo	Spouse
6,056	0.00	0	0.00	0	0.00	Chairman of President Drugstore Business Corp.; President and Senior Vice President of President Chain Store Corp. ; BA, Dept. of Economics, National Taiwan University	(Note 7)	NA	NA	NA
30,582,348	0.54	0	0.00	0	0.00	-	(Note 7)	NA	NA	NA
44,207,532	0.78	3,191,480	0.06	0	0.00	Director of General Bank and President Baking Company INC. ; MS of Chemical Engineering and MS of Industrial Management, U.S.C., USA	(Note 7)	NA	NA	NA
7,372,628	0.13	0	0.00	0	0.00	-	(Note 7)	NA	NA	NA
36,672,086	0.65	117,760	0.00	0	0.00	Supervisor of Grand Bills Finance Corp. ; Chemistry, Fu Jen Catholic University	(Note 7)	NA	NA	NA
24,305,030	0.43	0	0.00	0	0.00	-	(Note 7)	NA	NA	NA
2,417,830	0.04	0	0.00	0	0.00	BS, Dept. of Agriculture Economics, National Taiwan University	(Note 7)	NA	NA	NA
147,751,414	2.60	0	0.00	24,188	0.00	President and Vice Chairman of Tainan Spinning Co., Ltd. ; Tourism management, Chinese Culture Univ.	(Note 7)	Director	Po-Yu Hou	Brother
128,917,063	2.27	0	0.00	0	0.00	Director of Tainan Spinning Co., Ltd.; Department of Radio, Television and Film, Shih Hsin Univ.	(Note 7)	Director	Po-Ming Hou	Brother
49,916,266	0.88	3,100,499	0.05	0	0.00	C.E.O and President of Uni-President Enterprises Corp. ; Electrical Engineering, Nat'l Cheng Kung Univ.	NA	NA	NA	NA
45,218,206	0.80	0	0.00	0	0.00	Chairman of So An Co., Ltd and Ping Zech Corp.; Honorary Ph. D. of Lincoln Univ., U.S.A.	NA	NA	NA	NA
0	0.00	0	0.00	0	0.00	(Note 6)	(Note 7)	NA	NA	NA
0	0.00	0	0.00	0	0.00	(Note 6)	(Note 7)	NA	NA	NA
0	0.00	0	0.00	0	0.00	(Note 6)	(Note 7)	NA	NA	NA

Note 4 : Representative of Taipo Investment Corp.

Note 5 : Representative of Young Yun Inv. Co., Ltd.

Note 6 : Education& Experience of Independent Directors

Name	Education& Experience
Yun Lin	<p>Experience : Managing Director, Hua Nan Commercial Bank, Ltd.; Director, Hua Nan Financial Holdings Co., Ltd; Director, Taiwan Power Company; Director, Securities and Futures Investors Protection Center; Managing Supervisor, Public Television Service Foundation; Commissioner, the Security Listing Review Committee of Taiwan Stock Exchange Corporation; Chairman of Finance Dept., National Taiwan University</p> <p>Education : Ph.D., University of Illinois, Urbana-Champaign, USA</p>
Chao-Tang Yue	<p>Experience : President and Chairman, Ernst & Young Accounting Firm ; Director, Tien-Yeh Consulting Limited ; Director, Taiwan Corporate Governance Association ; Adjunct Professor, National Chung Cheng Univ.</p> <p>Education : EMBA, China Europe International Business School ; Master, Dept. of Accounting, National Cheng-Chi University</p>
Hong-Te Lu	<p>Experience : Director of Center for Global Taiwanese Business Studies, Chief secretary of secretariat, Instructor, Associate Professor, Professor, Dept. of Business Administration, Chung Yuan Christian University; Teacher Chang for Taiwanese Businessmen, Mainland Affairs Council; Consultant, Straits Exchange Foundation; the remuneration committee member, Alpha Networks Inc.</p> <p>Education : Ph.D., National Taiwan University College of Management</p>

Note 7 : Current position with other company

Name	Current Position with Other Company
Kao Chyuan Inv. Co., Ltd.	<p>Managing Director : Grand Bills Finance Corp.</p> <p>Director : Uni-President Enterprises corp., Ton Yi Industrial Corp., President Chain Store Corp., President International Development Corp., ScinoPharm Taiwan, Ltd., Prince Housing & Development Corp.</p>
Chih-Hsien Lo	<p>Chairman : Uni-President Enterprises corp., President Chain Store Corp., President Natural Industrial Corp., Ton Yi Industrial Corp., TTET Union Corp., Prince Housing & Development Corp., Cheng-Shi Investment Holding Co., Times Square International Holding Co., Time Square International Co., Ltd., Times Square International Stays Corporation, Prince Property Management Consulting Co., Prince Real Estate Co., Ltd., Kai Yu Investment Co., President Packaging Industrial Corp., President International Development Corp., President Property Corporation, Tong Yu Investment Corp., ScinoPharm Taiwan, Ltd., Uni-President Cold-Chain Corp., Presco Netmarketing Inc., Uni-President Dream Parks Corp., Uni-OAO Travel Service Corp., Kai Nan Investment Co., Ltd., President Century Co., Ltd., Changjiagang President Nisshin Food Co., Ltd., Uni-President (Vietnam) Co., Ltd., Uni-President (Thailand) Ltd., Uni-President (Philippines) Corp., Uni-President China Holdings Ltd. (Cayman), President Enterprises (China) Investment Co., Ltd., Tong Ren Corp.</p> <p>Vice Chairman : President Nisshin Corp.</p> <p>Director : President Professional Baseball Team Corp., Nanlien International Corp., Tone Sang Construction Corp., RSI, Retail Support International Corp., Presicarre Corp., President Fair Development Corp., Uni-Wonder Corporation, Uni-President Organics Corp., PK Venture Capital Corp., Uni-President Glass Industrial Co., Ltd., Kuang Chuan Dairy Co., Ltd., Kuang Chuan Foods Co., Ltd., Uni-President Development Corp., Tait Marketing & Distribution Co., Ltd., Weilih Food Corp., Keng Ting Enterprises Co., Ltd., Prince Property Management Consulting Co., Kao Chyuan Inv. Corp., PCS (BVI) Holdings Ltd., PCS (Labuan) Holdings Ltd., Cayman President</p>

Name	Current Position with Other Company
Chih-Hsien Lo	<p>Holdings Ltd., Kai Yu (BVI) Investment Co., Ltd., President Packing Holdings Ltd., Uni-President Southeast Asia Holdings Ltd., President Energy Development (Cayman Islands) Ltd., Uni-President Asia Holdings Ltd., Uni-President International (HK) Co., Ltd., Champ Green Capital Limited, Champ Green (Shanghai) Consulting Co. Ltd., Guiyang President Enterprises Co., Ltd., President Enterprises (Shanghai) Co., Ltd., Taizhou President Enterprises Co., Ltd., Fuzhou President Enterprises Co., Ltd., Hefei President Enterprises Co., Ltd., Ningxia President Enterprises Co., Ltd., Xuzhou President Enterprises Co., Ltd., Hangzhou President Enterprises Co., Ltd., Jinan President Enterprises Co., Ltd., Guangzhou President Enterprises Co., Ltd., Hainan President Enterprises Co., Ltd., Nanchang President Enterprises Co., Ltd., Nanning President Enterprises Co., Ltd., Zhanjiang President Enterprises Co., Ltd., Changsha President Enterprises Co., Ltd., Zhenzhou President Enterprises Co., Ltd., Chongqing President Enterprises Co., Ltd., Jiangsu President Enterprises Co., Ltd., Hunan President Enterprises Co., Ltd., Uni-President Enterprises (Tianjin) Co., Ltd., Shanxi President Enterprises Co., Ltd., Shenyang President Enterprises Co., Ltd., Changchun President Enterprises Co., Ltd., Shaanxi President Enterprises Co., Ltd., Henan President Enterprises Co., Ltd., Baiyin President Enterprises Co., Ltd., Akesu President Enterprises Co., Ltd., Shijiazhuang President Enterprises Co., Ltd., Harbin President Enterprises Co., Ltd., President Enterprises (Inner Mongolia) Co., Ltd., Xinjiang President Enterprises Food Co., Ltd., Wuhan President Enterprises Food Co., Ltd., Chengdu President Enterprises Food Co., Ltd., Kunming President Enterprises Food Co., Ltd., Kunshan President Enterprises Food Co., Ltd., Bama President Mineral Water Co., Ltd., Wuyuan President Enterprises Mineral Water Co., Ltd., Wuxue Uni Mineral Water Co., Ltd., Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd., President (Kunshan) Trading Co.,Ltd., Uni-President Trading (Hubei) Co., Ltd., President (Shanghai) Trading Co., Ltd.,Uni-President Enterprises (Kunshan) Food Technology Co., Ltd., Beijing President Enterprises Drinks Co., Ltd.,Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd., Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd., Yantai Tongli Beverage Industries Co., Ltd., Uni-President (Shanghai) Pearly Century Co., Ltd.</p> <p>President : Presco Netmarketing Inc.</p>
Shiow-Ling Kao	<p>Chairman : Kao Chyuan Inv. Corp., President Being Corp., President Fair Development Corp., Uni-President Department Store Corp. , President Pharmaceutical Corp., President Drugstore Business Corp.</p> <p>Director : Uni-President Enterprises Corp., President Chain Store Corp., Ton Yi Industrial Corp., ScinoPharm Taiwan, Ltd., President International Development Corp., Uni-President Development Corp., Prince Housing & Development Corp., Time Square International Co., Ltd., Times Square International Holding Co., President (Sanghai) Health Product Trading Company Ltd., Uni-Wonder Corporation., President Century Corp., Ltd., Beauty Wonder (Zhejiang) Trading Co., Ltd.</p> <p>President : Kao Chyuan Inv. Corp.</p>
Jui-Tang Chen	<p>Chairman : President Yilan Art and Culture Corp., President Transnet Corp., President Collect Services Corp., Uni-Wonder Corporation, RSI. Retail Support International Corp., Uni-President Superior Commissary Corp., Ren-Hui Investment Corp., President Chain Store (Shanghai) Ltd., , President (Shanghai) Health Product Trading Company Ltd., President Chain Store (Zhejiang) Ltd., Beauty Wonder (Zhejiang) Trading Co., Ltd.</p> <p>Vice Chairman : Philippine Seven Corp.</p>

Name	Current Position with Other Company
Jui-Tang Chen	<p>Director : Uni-President Enterprises Corp., President Chain Store Corp., President Drugstore Business Corp., President Being Corp., President Pharmaceutical Corp., Uni-President Department Store Corp., 21 Century Co., Ltd., Uni-President Cold-Chain Corp., President Development Corp., President International Development Corp., Shan Dong President Yinzuo Commercial Limited, President Chain Store (BVI) Holdings Ltd., PCSC (China) Drugstore Limited, President Chain Store (Labuan) Holdings Ltd., President Chain Store (Hong Kong) Holdings Limited, Uni-President Logistics (BVI) Holdings Limited., Nanlien International Corp., President Fair Development Corp.</p> <p>President : Ren-Hui Investment Corp.</p>
Taipo Investment Corp.	<p>Director : Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Prince Housing Development Corp., President Pharmaceutical Corp., Tung-Ren Pharmaceutical Corp.</p>
Ping-Chih Wu	<p>Director : Uni-President Enterprises Corp., Kung Ching International Development Co. Ltd., Prince Housing Development Corp., Times Square International Holding Co., President Pharmaceutical Corp., Tung-Ren Pharmaceutical Corp., President Global Corp., Ameripecc Inc.</p> <p>President : President Global Corp., Ameripecc Inc.</p>
Young Yun Inv. Co., Ltd.	<p>Director : Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Prince Housing Development Corp., Nantex Industry Co., Ltd., Grand Bills Finance Corp.</p>
Chung-Ho Wu	<p>Chairman : San Shing Spinning Co., Ltd.</p> <p>Director : Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Prince Housing Development Corp., Times Square International Holding Co., Nantex Industry Co., Ltd., Grand Bills Finance Corp., President Pharmaceutical Corp., Kung Ching International Development Co. Ltd., Southern Taiwan University of Tech.</p> <p>Supervisor: Nanmat Technology Co., Ltd.</p> <p>President : San Shing Spinning Co., Ltd.</p>
Joyful Inv. Co., Ltd.	<p>Director of : Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Nantex Industry Co., Ltd. , Prince Housing Development Corp., Konten Networks Inc., Grand Bills Finance Corp.,</p>
Li-Ling Cheng	<p>Chairman : Joyful Inv. Co., Ltd., Lillian Investment Co., Ltd., CKH Social Welfare Foundation.</p> <p>Managing Director : Nantex Industry Co., Ltd.</p> <p>Director : Tainan Spinning Co., Ltd., Nan Fan Housing Development Co., Ltd., Prince Housing Development Corp., Prince Corp., Prince Real Estate Co., Ltd., Prince Property Management Consulting Co., Time Square International Co., Ltd., Times Square International Holding Co., Uni-President Asset Management Corporation, Nanmat Technology Co., Ltd., Jun Dow Co., Ltd., Eten Technologies Inc., Konten Networks Inc., Tainan Spinning Cultural & Educational Foundation</p> <p>Supervisor : Shin Lin Investment Co., Ltd.</p>
Po-Ming Hou	<p>Chairman : Tainan Spinning Co., Ltd., Nan Fan Housing Development Co., Ltd., Tainan Spinning Retail & Distribution Co., Ltd.</p> <p>Managing Director : Nantex Industry Co., Ltd.</p> <p>Director : Uni-President Enterprises Corp., Prince Housing Development Corp., Times Square International Holding Co., Stays Corporation, Time Square International Co., Ltd., ScinoPharm Taiwan, Ltd., President International Development Corp., President Entertainment Corp., Qware System & Services Corp.</p>
Po-Yu Hou	<p>Chairman : Hsin Yung Hsing Investment Co., Ltd., Mau Chiang Investment Ltd.</p> <p>Director : Uni-President Enterprises Corp., Tainan Spinning Co., Ltd., Nantex Industry Co., Ltd.</p>

Name	Current Position with Other Company
Yun Lin	Independent Director & the remuneration committee member & the remuneration committee chairman, Uni-President Enterprises Corp.; Director, Hua Nan Commercial Bank, Ltd.; Independent Director & the remuneration committee member, Microelectronics Technology Inc.; Supervisor, The Eslite Spectrum Corporation; Adjunct Professor, Dept. of Finance, National Taiwan University.
Chao-Tang Yue	Independent Director & the remuneration committee member & the audit committee chairman, Uni-President Enterprises Corp.; President, Tien-Yeh Accounting Firm; Director, Tien-Yeh Consulting Limited; Independent Director & the audit committee chairman & the remuneration committee member, O-Bank; Independent Director & the remuneration committee member, Johnson Health Tech. Co., Ltd.; Independent Director & the remuneration committee member, Feng Hsin Steel Co., Ltd.; Supervisor, An-Shin Food Services Co., Ltd.; Supervisor, Depo Auto Parts Ind. Co., Ltd.; Supervisor, Great Eastern Resins Industrial Co., Ltd.; Supervisor, Century Development Corporation, Inc.; the remuneration committee member, Globe UNION Industrial, Visiting Professor, National Chung Hsing Univ.; Visiting Professor, Asia University
Hong-Te Lu	Independent Director & the remuneration committee member, Uni-President Enterprises Corp.; Professor, Dept. of Business Administration, Chung Yuan Christian University; Independent Director & the remuneration committee member, Lanner Electronics Inc.; Independent Director & the remuneration committee member, Firich Enterprises Co., Ltd.; Consultant, Mainland Affairs Council, Taiwan Electrical and Electronic Manufacturers' Association; Consultant, Committee on Mainland China Affairs, Chinese National Association of Industry and Commerce Taiwan.

B. List of Major Shareholders of UPEC's Institutional Shareholders

As of 12/31/2018

UPEC's Institutional Shareholders	Major Shareholders of UPEC's Institutional Shareholders (Holding Percentage)
Kao Chyuan Inv. Co., Ltd.	Shiow-Ling Kao (63.17%), Chih-Hsien Lo (20.71%), Han-Di Kao(5.70%), Tze-Yi Kao (5.26%), Shi-Ai Lo (5.16%)
Taiipo Investments Corp.	Ping-Chih Wu (20.84%), Ping-Yuan Wu (20.84%), Chien-Te Wu (18.95%), Wei-Te Wu (18.95%), Su-Mei Huang (8.88%), Chao-Mei Wu Tseng (8.48%), Chang Ta Inv. Co., Ltd. (1.41%), Ching-Mei Wu (0.31%), Chuan Chuang-Wu (0.31%), Shu-Chen Wu (0.25%)
Young Yun Inv. Co., Ltd.	Chung-Ho Wu (24.52%), Wu Chun Chieh Charity Foundation (24.65%), Man-Hui Wu (8.50%), Pao-Hui Wu (8.5%), Mei-Hsiang Chen (3.40%), Ai-Kuei Huang (13.84%)
Joyful Inv. Corp.	Chao-Yuan Chen (50.50%), Miaw-Yu Cheng Horng (24.50%), Li-Ling Chen (5.90%), Hung-I Chen (5.00%), Kuo-Bi Chen (3.50%), Yi-Chen Yeh (3.50%), Yu-Cheng Chen (3.50%), Ming-Cheng Weng(3.50%), Po-Tsang Tu (0.10%)

C. List of Institutional Shareholders of the Major Shareholders

As of 12/31/2018

Institutional Shareholders	Major Shareholders of the Institutional Shareholders (Holding Percentage)
Chang Ta Inv. Co., Ltd.	Ping-Chih Wu (22.83%), Ping-Yuan Wu (22.83%), Wei-Te Wu (22.83%), Chien-Te Wu (22.83%), Chao-Mei Wu Tseng (1.11%), Shu-Nu Wu (1.11%), Shu-Chen Wu (1.11%), Su-Mei Huang (1.01%), Chonz-Hwei Honz (1.01%), Ching-Mei Wu (0.61%)
Wu Chun Chieh Charity Foundation	NA

D. Information Regarding Directors (II)

Terms Name	Five or More Years Experience or Professional Qualification			Criteria (Note 1)										Number of Companies Also Serves as Independent Director for
	Lecturer or above in Business, Law, Finance, Accounting or Corporate Business Related Fields	Qualification of Justice, Procurator, Attorney, CPA, Specialist or technician of National Examination in Corporate Business Related Fields	Experience in Business, Law, Finance, Accounting, or Corporate Business Related Fields	1	2	3	4	5	6	7	8	9	10	
Chih-Hsien Lo (Representative of Kao Chyuan Inv. Co., Ltd.)			✓								✓	✓		0
Shiow-Ling Kao (Representative of Kao Chyuan Inv. Co., Ltd.)			✓	✓							✓	✓		0
Jui-Tang Chen (Representative of Kao Chyuan Inv. Co., Ltd.)			✓			✓					✓	✓		0
Ping-Chih Wu (Representative of Taipo Investment Corp.)			✓				✓	✓		✓	✓	✓		0
Chung-Ho Wu (Representative of Young Yun Inv. Co., Ltd.)			✓	✓		✓	✓	✓		✓	✓	✓		0
Li-Ling Cheng (Representative of Joyful Inv. Co., Ltd.)			✓	✓		✓		✓	✓	✓	✓	✓		0
Po-Ming Hou			✓	✓						✓		✓	✓	0
Po-Yu Hou			✓	✓						✓		✓	✓	0
Chang-Sheng Lin			✓	✓		✓	✓	✓		✓	✓	✓	✓	0
Hsiu-Jen Liu			✓	✓			✓	✓		✓	✓	✓	✓	0
Jun Lin	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	1
Chao-Tang Yue	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	3
Hong-Te Lu	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	2

Note :

Directors or supervisors, during the two years before being elected or during the term of office, have been or be any of the following, please tick the appropriate corresponding boxes :

1. Not an employee of the company or any of its affiliates ;
2. Not a director or supervisor of the company or any of its affiliates. The same does not apply, however, in cases where the person is an independent director of the company, its parent company or any subsidiary in which the company holds, directly or indirectly, more than 50% of the voting shares ;
3. Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate amount of 1% or more of the total number of issued shares of the company or ranking in the top10 in holdings ;
4. Not a spouse, relative within the second degree of kinship, or lineal relative within the fifth degree of kinship, of any of the persons in the preceding three subparagraphs ;
5. Not a director, supervisor, or employee of a corporate shareholder that directly holds 5% or more of the total number of issued shares of the company or that holds shares ranking in the top five in holdings ;
6. Not a director, supervisor, officer, or shareholder holding 5% or more of the shares, of a specified company or institution that has a financial or business relationship with the company
7. Not a professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides commercial, legal, financial, accounting services or consultation to the company or to any affiliated of the company, or a spouse thereof ;
8. Not having a marital relationship, or a relative within the second degree of kinship to any other director of the company ;
9. Not been a person of any conditions defined in Article30 of the Company Law ; and
10. Not a governmental, juridical person or its representative as defined in Article27 of the Company Law.

3.2.2 Information of Management Team

Title	Nationality	Name	Gender	Date Effective	Shareholding		Spouse & Minor Shareholding	
					Shares	%	Shares	%
Group Chief Strategy Officer	Taiwan, R.O.C.	Chih-Hsien Lo	Male	2016.08.10	4,059,095	0.07	93,311,544	1.64
President	Taiwan, R.O.C.	Jung-Lung Hou	Male	2016.06.22	0	0.00	0	0.00
Senior Vice President	Taiwan, R.O.C.	Tsung-Ming Su	Male	2008.05.01	0	0.00	0	0.00
Senior Vice President	Taiwan, R.O.C.	Jau-Kai Hwang	Male	2011.07.01	0	0.00	0	0.00
Senior Vice President	Taiwan, R.O.C.	Liang-Feng Wu	Male	2013.09.01	319	0.00	1,982	0.00
Vice President	Taiwan, R.O.C.	Jui-Sheng Wang	Male	2005.01.01	0	0.00	2,201	0.00
Vice President	Taiwan, R.O.C.	Tsung-Yi Liu	Male	2008.05.01	0	0.00	0	0.00
Chief Corporate Governance Officer & Vice President	Taiwan, R.O.C.	Fu-Jung Lai	Male	2010.05.01	0	0.00	0	0.00
Vice President	Taiwan, R.O.C.	Chia-Ming Chai	Female	2011.07.01	0	0.00	0	0.00
Chief Accounting Officer & Vice President	Taiwan, R.O.C.	Tsung-Pin Wu	Male	2013.08.16	0	0.00	2,374	0.00
Vice President	Taiwan, R.O.C.	Chih-Ming Hsu	Male	2014.04.15	0	0.00	0	0.00
Vice President	Taiwan, R.O.C.	Kun-Lin Wu	Male	2017.04.01	2,388	0.00	0	0.00
Chief Financial Officer & Vice President	Taiwan, R.O.C.	Kuo-Hui Chen	Male	2017.07.01	0	0.00	0	0.00

Note 1: Managers who have ever hold positions in the auditor's agency or its affiliated companies : None.

Note 2: Current position with other company

Name	Current Position with Other Company
Chih-Hsien Lo	Chairman : President Chain Store Corp., President Natural Industrial Corp., Ton Yi Industrial Corp., TTET Union Corp., Prince Housing & Development Corp., Cheng-Shi Investment Holding Co., Times Square International Holding Co., Time Square International Co., Ltd., Times Square International Stays Corporation, Prince Property Management Consulting Co., Prince Real Estate Co., Ltd., Kai Yu Investment Co., President Packaging Industrial Corp., President International Development Corp., President Property Corporation, Tong Yu Investment Corp., ScinoPharm Taiwan, Ltd., Uni-President Cold-chain Corp., Presco Netmarketing Inc., Uni-President Dream Parks Corp., Uni-OAO Travel Service Corp., Kai Nan Investment Co., Ltd., President Century Co., Ltd., Changjiagang President Nisshin Food Co., Ltd., Uni-President (Vietnam) Co., Ltd., Uni-President (Thailand) Ltd.,

As of 12/31/ 2018

Shareholding by Nominee Arrangement (Note 1)		Education & Experience (Note2)	Current Position with Other Company	Managers are Spouse or within 2 Degrees of Consanguinity Each Other		
Shares	%			Title	Name	Relation
0	0.00	Executive Vice President of Uni-President Enterprises Corp. ; MBA, UCLA, U.S.A.	(Note2)	NA	NA	NA
0	0.00	EMBA, Tsinghua Univ., Beijing	(Note2)	NA	NA	NA
0	0.00	MBA, Iowa State Univ., U.S.A.	(Note2)	NA	NA	NA
0	0.00	Associate Degree in Accounting, Shih Chien College, R.O.C.	(Note2)	NA	NA	NA
0	0.00	BA in Japanese, Tamkang Univ., R.O.C.	(Note2)	NA	NA	NA
0	0.00	BBA in Business Administration, Soochow Univ., R.O.C.	(Note2)	NA	NA	NA
0	0.00	MBA, National Taiwan Univ., R.O.C.	(Note2)	NA	NA	NA
0	0.00	MBA, Kun Shan Univ., R.O.C.	(Note2)	NA	NA	NA
0	0.00	L.L.M., University of Washington, U.S.A.	(Note2)	NA	NA	NA
0	0.00	BBA in Accounting, Chung Yuan Christian Univ., R.O.C.	(Note2)	NA	NA	NA
0	0.00	Ph.D., Institute of China and Asia-Pacific Studies, National Sun Yat-Sen Univ., R.O.C.	NA	NA	NA	NA
0	0.00	BBA, Nat'l Cheng Kung Univ., R.O.C.	(Note2)	NA	NA	NA
0	0.00	MBA, Strathclyde Univ.	(Note2)	NA	NA	NA

Name	Current Position with Other Company
Chih-Hsien Lo	<p>Uni-President (Philippines) Corp., Uni-President China Holdings Ltd. (Cayman), President Enterprises (China) Investment Co., Ltd., Tong Ren Corp.</p> <p>Vice Chairman : President Nisshin Corp.</p> <p>Director : President Professional Baseball Team Corp., Nanlien International Corp., Tone Sang Construction Corp., RSI, Retail Support International Corp., Presicarre Corp., President Fair Development Corp., Uni-Wonder Corporation, Uni-President Organics Corp., PK Venture Capital Corp., Uni-President Glass Industrial Co., Ltd., Kuang Chuan Dairy Co., Ltd., Kuang Chuan Foods Co., Ltd., Uni-President Development Corp., Tait Marketing & Distribution Co., Ltd., Weilih Food Corp., Keng Ting Enterprises Co., Ltd., Prince Property Management Consulting Co., Kao Chyuan Inv. Corp., PCS (BVI) Holdings Ltd., PCS (Labuan) Holdings Ltd., Cayman President</p>

Name	Current Position with Other Company
Chih-Hsien Lo	<p>Holdings Ltd., Kai Yu (BVI) Investment Co., Ltd., President Packing Holdings Ltd., Uni-President Southeast Asia Holdings Ltd., President Energy Development (Cayman Islands) Ltd., Uni-President Asia Holdings Ltd., Uni-President International (HK) Co., Ltd., Champ Green Capital Limited, Champ Green (Shanghai) Consulting Co. Ltd., Guiyang President Enterprises Co., Ltd., President Enterprises (Shanghai) Co., Ltd., Taizhou President Enterprises Co., Ltd., Fuzhou President Enterprises Co., Ltd., Hefei President Enterprises Co., Ltd., Ningxia President Enterprises Co., Ltd., Xuzhou President Enterprises Co., Ltd., Hangzhou President Enterprises Co., Ltd., Jinan President Enterprises Co., Ltd., Guangzhou President Enterprises Co., Ltd., Hainan President Enterprises Co., Ltd., Nanchang President Enterprises Co., Ltd., Nanning President Enterprises Co., Ltd., Zhanjiang President Enterprises Co., Ltd., Changsha President Enterprises Co., Ltd., Zhenzhou President Enterprises Co., Ltd., Chongqing President Enterprises Co., Ltd., Jiangsu President Enterprises Co., Ltd., Hunan President Enterprises Co., Ltd., Uni-President Enterprises (Tianjin) Co., Ltd., Shanxi President Enterprises Co., Ltd., Shenyang President Enterprises Co., Ltd., Changchun President Enterprises Co., Ltd., Shaanxi President Enterprises Co., Ltd., Henan President Enterprises Co., Ltd., Baiyin President Enterprises Co., Ltd., Akesu President Enterprises Co., Ltd., Shijiazhuang President Enterprises Co., Ltd., Harbin President Enterprises Co., Ltd., President Enterprises (Inner Mongolia) Co., Ltd., Xinjiang President Enterprises Food Co., Ltd., Wuhan President Enterprises Food Co., Ltd., Chengdu President Enterprises Food Co., Ltd., Kunming President Enterprises Food Co., Ltd., Kunshan President Enterprises Food Co., Ltd., Bama President Mineral Water Co., Ltd., Wuyuan President Enterprises Mineral Water Co., Ltd., Wuxue Uni Mineral Water Co., Ltd., Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd., President (Kunshan) Trading Co.,Ltd., Uni-President Trading (Hubei) Co., Ltd., President (Shanghai) Trading Co., Ltd., Uni-President Enterprises (Kunshan) Food Technology Co., Ltd., Beijing President Enterprises Drinks Co., Ltd., Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd., Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd., Yantai Tongli Beverage Industries Co., Ltd., Uni-President (Shanghai) Pearly Century Co., Ltd.</p> <p>President : Presco Netmarketing Inc.</p>
Jung-Lung Hou	<p>Director : President International Development Corp., Tong Ren Corp Limited.</p>
Tsung-Ming Su	<p>Chairman : Uni-President Development Corp., President Life Sciences Co., Ltd., AndroSciences Corp.</p> <p>Director : President Chain Store Corp., Kai Yu Investment Co., Ltd., Grand Bills Finance Corp., President Fair Development Corp., Scino Pharm Taiwan Inc., President Tokyo Corp., President Tokyo Auto Leasing Corp., Tong-Sheng Finance Leasing Co., Ltd., Tong-Sheng (Suzhou) Car Rental Co., Ltd., Kai Nan Investment Co., Ltd., President International Development Corp., Tong Yu Investment Corp., CDIB & Partners Investment Holding Corp., President Property Corporation, Uni-President China Holdings Ltd., Uni-President Hong Kong Holdings Limited, Xiang Lu Industrial Ltd., Tanvex Biologics, Inc., President Life Sciences Cayman Co., Ltd., President (BVI) International Investment Holdings Ltd., President Energy Development (Cayman Islands) Ltd., SPT International, Ltd.</p> <p>Independent Director : Senao International Co., Ltd.</p> <p>Supervisor : Presco Netmarketing Inc., Presicarre Corp., President Enterprises (China) Investment Co., Ltd.</p> <p>President : President International Development Corp., President Property Corporation, ScinoPharm Taiwan, Ltd.</p>
Jau-Kai Hwang	<p>Chairman : Uni-President Vendor Corp., Tung Ang Enterprises Corp.</p> <p>Director : President Chain Store Corporation, Ton Yi Industrial Corp., Mech-President Corp., Uni-President Cold Chain Corp., President Pharmaceutical Corp., Uni-President (Vietnam) Co., Ltd., Uni-president Marketing Co., Ltd.</p>

Name	Current Position with Other Company
Liang-Feng Wu	<p>Chairman: President Entertainment Corp., Master channels corporation, Tianjiang President Enterprises Food Co., Ltd., Zhongshan President Enterprises Co., Ltd., Qingdao President Feed & Livestock Co., Ltd.</p> <p>Director : President Chain Store Corporation, President Nisshin Corp., TTET Union Corp., Changjiagang President Nisshin Food Co., Ltd., Uni-President (Vietnam) Co., Ltd.</p> <p>President : Changjiagang President Nisshin Food Co., President Entertainment Corp.</p>
Jui-Sheng Wang	<p>Chairman : President Global Corp., Tung-You International Corp., Tung-Xiang Corp.</p> <p>Vice Chairman of : Kunshan President Kikkoman Biotechnology Co., Ltd., President Kikkoman Inc., President Kikkoman Zhenji Foods Co., Ltd.</p> <p>Director : Ton Yi Industrial Corp.</p>
Tsung-Yi Liu	<p>Director : President Securities Corp. , President International Development Corp., Presco Netmarketing Inc., Kuang Chuan Dairy Co., td., Kuang Chuan Foods Co., Ltd., Tait Marketing & Distribution Co., Ltd., Yantai North Andre Juice Co., Ltd., United Advisor Venture Management Ltd., Shanghai Shunfeng Restaurant Group Co., Ltd., Champ Green Capital limited., SMS Private Equity Fund Management Company Limited, Huasui Tomato Investment Company, SMS Capital Co., Ltd., SMS Partners Limited, SMS Investment Management Co., Ltd., Heilongjiang Wondersundairy Co., Ltd.</p> <p>Supervisor : Sanshui jianlibao Commerce Co., Ltd.</p> <p>President : Champ Green (Shanghai) Consulting Co. Ltd., United Advisor Venture Management Ltd.</p>
Fu-Jung Lai	<p>Director : ScinoPharm Taiwan, Ltd.</p>
Chia-Ming Chai	<p>Director : President International Development Corp., Tait Marketing & Distribution Co., Ltd., Champ Green Capital Limited., United Advisor Venture Management Ltd. , Grand Bills Finance Corp., Greater China F&B Capital Partners Limited, Greater China F&B Investment Holding Limited, Greater China F&B (Hong Kong) Private Limited, SMS Capital Co., Ltd., SMS Investment Management Co., Ltd.</p> <p>Independent Director : Generalplus Technology Inc.</p> <p>Supervisor : Icash Payment Systems Ltd.</p>
Tsung-Pin Wu	<p>Chairman : Tung-Ren Pharmaceutical Corp., Uni-President Assets Management Co., Ltd.</p> <p>Director : President International Trade & Investment Corp., President Chain Store Corp., Prince Housing &Development Corp., Prince Real Estate Co., Ltd., Cheng-Shi Investment Holding Co., Times Square International Holding Co., Time Square International Co., Ltd., Tone Sang Construction Corp., Scino Pharm Taiwan Inc., Kai Nan Investment Co., Ltd., Kuang Chuan Dairy Co., Ltd., Kuang Chuan Foods Co., Ltd., Tong Yu Investment Corp., Uni-President Hong Kong Holdings Limited, Uni-President (Vietnam) Co., Ltd.</p> <p>Supervisor : President Professional Baseball Team Corp., Nanlien International Corp., President Entertainment Corp., President Kikkoman Inc., Kai Yu Investment Co., Ltd., President International Development Corp., President Century Corp., President Property Corporation, President Life Sciences Co., Ltd., Times Square International Stays Corporation, Ming Da Enterprises Co., Ltd., Kunshan President Kikkoman Biotechnology Co., Ltd., President Kikkoman Zhenji Foods Co., Ltd.</p>
Kun-Lin Wu	<p>Chairman : Chang Tung Enterprises Corp., PT. Uni President Indonesia</p> <p>Director : President Chain Store Corp, President Nisshin Corp., Changjiagang President Nisshin Food Co., Ltd., Uni-President Oven Bakery Corp.</p>
Kuo-Hui Chen	<p>Director : President Securities Corp., Kai Yu Investment Co., Ltd., President International Development Corp., Uni-President China Holdings Ltd. (Cayman), President International Development Corp., President Enterprises (China) Investment Co., Ltd., Heilongjiang Wondersundairy Co., Ltd.</p> <p>Supervisor : Tone Ren Enterprise Co., Ltd., Champ Green (Shanghai) Consulting Co., Ltd., United Advisor Venture Management Ltd.</p>

3-2-3 Remuneration paid to Company directors, supervisors, president, and senior vice presidents over the past year

A. a. Remuneration paid to each individual director and supervisor

Title	Name	Total Director Remuneration							
		Remuneration (A)		Pensions (B) (Note 8)		Earnings Distribution (C) (Note 6)		Business Expenses (D)	
		UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC	All consolidated companies
Director Institutional Shareholder	Kao Chyuan Inv. Co., Ltd.	0	127	0	0	121,824	141,399	3,300	4,680
Director Institutional Shareholder	Joyful Holding Company	0	0	0	0	27,072	27,072	0	0
Director Institutional Shareholder	Taipos Investment Corp.	0	0	0	0	27,072	27,072	300	420
Director Institutional Shareholder	Young Yun Inv. Co., Ltd.	0	0	0	0	27,072	27,072	300	300
Director	Po-Ming Hou	0	97	0	0	27,072	28,135	300	1,230
Director	Po-Yu Hou	0	0	0	0	27,072	27,072	300	300
Director	Chang-Sheng Lin	0	0	0	0	27,072	27,072	300	300
Director	Hsiu-Jen Liu	0	0	0	0	27,072	27,072	300	300
Independent Director	Yun Lin	0	0	0	0	0	0	1,200	1,200
Independent Director	Chao-Tang Yue	0	0	0	0	0	0	1,200	1,200
Independent Director	Hong-Te Lu	0	0	0	0	0	0	1,200	1,200

In addition to above information, remuneration to Directors who provide services to UPEC or consolidated companies : None.

December 31, 2018 / Unit: NT\$1,000

Summation of A, B, C, and D as a % of After-Tax Income (Note 7)		Compensation to Directors Also Serving as Company Employees								Summation of A, B, C, D, E, F and G as a % of After-Tax Income (Note 7)		Compensation from Affiliates Other than Subsidiaries	
		Salary, Bonuses, and Special Allowance (E)		Pensions (F)		Earnings Distribution (G) (Note 6)							
		UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC					All consolidated companies
Cash Bonuses	Stock Bonuses							Cash Bonuses	Stock Bonuses				
0.72%	0.84%	0	0	0	0	0	0	0	0	0	0.72%	0.84%	4,842
0.16%	0.16%	0	0	0	0	0	0	0	0	0	0.16%	0.16%	3,856
0.16%	0.16%	0	0	0	0	0	0	0	0	0	0.16%	0.16%	6,953
0.16%	0.16%	0	0	0	0	0	0	0	0	0	0.16%	0.16%	4,396
0.16%	0.17%	0	0	0	0	0	0	0	0	0	0.16%	0.17%	0
0.16%	0.16%	0	0	0	0	0	0	0	0	0	0.16%	0.16%	0
0.16%	0.16%	0	0	0	0	0	0	0	0	0	0.16%	0.16%	0
0.16%	0.16%	0	0	0	0	0	0	0	0	0	0.16%	0.16%	0
0.01%	0.01%	0	0	0	0	0	0	0	0	0	0.01%	0.01%	0
0.01%	0.01%	0	0	0	0	0	0	0	0	0	0.01%	0.01%	0
0.01%	0.01%	0	0	0	0	0	0	0	0	0	0.01%	0.01%	0

A. b. Aggregate remuneration information

Title	Name	Total Director Remuneration							
		Remuneration (A)		Pensions (B) (Note 8)		Earnings Distribution (C) (Note 6)		Business Expenses (D)	
		UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC	All consolidated companies
Chairman and Group Chief Strategy Officer	Chih-Hsien Lo (Note 1)								
Director	Shiow-Ling Kao (Note 1)								
Director	Jui-Tang Chen (Note 1)	0	4,208	0	0	0	1,507	300	8,138
Director	Ping-Chih Wu (Note 3)								
Director	Chung-Ho Wu (Note 4)								
Director	Li-Ling Cheng (Note 2)								

In addition to above information, remuneration to Directors who provide services to UPEC or consolidated companies : None.

December 31, 2018 / Unit: NT\$1,000

Summation of A, B, C, and D as a % of After-Tax Income (Note 7)		Compensation to Directors Also Serving as Company Employees								Summation of A,B,C, D, E, F and G as a % of After-Tax Income (Note 7)		Compensation from Affiliates Other than Subsidiaries
		Salary, Bonuses, and Special Allowance (E) (Note 5)		Pensions (F)		Earnings Distribution (G) (Note 6)						
UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC		All consolidated companies		UPEC	All consolidated companies	
						Cash Bonuses	Stock Bonuses	Cash Bonuses	Stock Bonuses			
0	0.08%	411,149	478,147	221	1,636	3,140	0	5,468	0	2.38%	2.86%	10,761

A.c. Range of remuneration for directors

Compensation Level	Names of Directors			
	A+B+C+D		A+B+C+D+E+F+G	
	UPEC	All consolidated companies	UPEC	All consolidated companies
Less than NT\$2,000,000	Chih-Hsien Lo (Note 1), Shioh-Ling Kao (Note 1), Jui-Tang Chen (Note 1), Chung-Ho Wu (Note 2), Ping-Chih Wu (Note1), Li-Ling Cheng (Note 2)	Shioh-Ling Kao (Note 1), Jui-Tang Chen (Note 1), Chung-Ho Wu (Note 4), Ping-Chih Wu (Note3), Li-Ling Cheng (Note 2)	Shioh-Ling Kao (Note 1), Jui-Tang Chen (Note 1), Chung-Ho Wu (Note 4), Ping-Chih Wu (Note3), Li-Ling Cheng (Note 2)	Chung-Ho Wu (Note 4), Li-Ling Cheng (Note 2), Shioh-Ling Kao (Note 1)
NT\$ 2,000,000 (incl.) – NT\$ 5,000,000	NA	NA	NA	NA
NT\$ 5,000,000 (incl.) – NT\$10,000,000	NA	NA	NA	NA
NT\$10,000,000 (incl.) – NT\$15,000,000	NA	Chih-Hsien Lo (Note 1)	NA	NA
NT\$15,000,000 (incl.) – NT\$30,000,000	NA	NA	NA	Ping-Chih Wu (Note 3)
NT\$30,000,000 (incl.) – NT\$50,000,000	NA	NA	NA	Jui-Tang Chen (Note 1)
NT\$50,000,000 (incl.) – NT\$100,000,000	NA	NA	NA	NA
NT\$100,000,000 and above	NA	NA	Chih-Hsien Lo (Note 1)	Chih-Hsien Lo (Note 1)
Total (person)	6	6	6	6

Note 1: Representative of Kao Chyuan Inv. Co., Ltd.

Note 2: Representative of Joyful Inv. Co., Ltd.

Note 3: Representative of Taipo Investment Corp.

Note 4: Representative of Young Yun Inv. Co., Ltd.

Note 5: Includes car leasing expense of NTD 3,075,000 for Chairman, Chih-Hsien Lo. Compensation paid to his driver totaled NTD 950,000.

Note 6: Earnings distribution for 2018 has not yet been approved by shareholders at the general meeting.

These figures are based on the proposal approved by the Board.

Note 7: After-tax income used profit of 2018 from parent company only: NTD 17,442,022,000.

B. a. President and senior vice president remuneration

December 31, 2018 / Unit: NT\$1,000

Title	Name	Salary (A)		Pensions (B)		Bonus and Special Allowance (C) (Note 1)		Company Earnings Distribution to Employees (D) (Note 2)				Summation of A, B, C, and D as a % of After-Tax Income (Note 3)		Compensation from Affiliates Other than Subsidiaries
		UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC	All consolidated companies	UPEC		All consolidated companies		UPEC	All consolidated companies	
								Cash Bonuses	Stock Bonuses	Cash Bonuses	Stock Bonuses			
Group Chief Strategy Officer	Chih-Hsien Lo													
President	Jung-Lung Hou													
Senior Vice President	Wen-Lung Yang (Note 4)													
Senior Vice President	Chien-Li Yin (Note 4)	24,841	49,039	1,196	1,248	99,970	100,253	10,495	0	11,898	0	0.78%	0.93%	9,421
Senior Vice President	Tsung-Ming Su													
Senior Vice President	Chung-Sung Wu (Note 4)													
Senior Vice President	Jau-Kai Hwang													
Senior Vice President	Liang-Feng Wu													

B.b. Range of remuneration for Group chief strategy officer, president and senior vice presidents

Compensation Level	Names of the President and Senior Vice Presidents	
	UPEC	All consolidated companies
Less than NT\$2,000,000	Wen-Lung Yang (note 4)	Wen-Lung Yang (note 4)
NT\$2,000,000 (incl.) – NT\$5,000,000	NA	NA
NT\$5,000,000 (incl.) – NT\$10,000,000	Chien-Li Yin (note 4), Chung-Sung Wu (note 4)	Chien-Li Yin (note 4), Chung-Sung Wu (note 4)
NT\$10,000,000 (incl.) – NT\$15,000,000	Jau-Kai Hwang, Liang-Feng Wu, Tsung-Ming Su	Jau-Kai Hwang, Liang-Feng Wu, Tsung-Ming Su
NT\$15,000,000 (incl.) – NT\$30,000,000	Jung-Lung Hou	Jung-Lung Hou
NT\$30,000,000 (incl.) – NT\$50,000,000	NA	NA
NT\$50,000,000 (incl.) – NT\$100,000,000	Chih-Hsien Lo	Chih-Hsien Lo
NT\$100,000,000 and above	NA	NA
Total (person)	8	8

Note 1: Includes car leasing expense of NTD 3,075,000 for Group Chief Strategy Officer, Chih-Hsien Lo. Compensation paid to his driver totaled NTD 950,000. The Company also pays President Tokyo Corp. NTD 1,257,000 dollars to rent sedans for President, Jung-Lung Hou. Compensation paid to his driver totaled NTD 1,215,000. The Company also pays President Tokyo Corp. NTD 2,744 thousand dollars to rent sedans for the use of 6 Vice Presidents.

Note 2: Earnings distribution for 2018 has not yet been approved by shareholders at the general meeting. These figures are based on the proposal approved by the Board.

Note 3: After-tax income used profit of 2018 from parent company only: NTD 17,442,022,000.

Note 4: Resigned during 2018.

C. Distribution of bonuses to Company management during 2018

Unit: NT\$1,000

Title	Name	Stock Bonus	Cash Bonus	Total	Total as a % of After-Tax Income
Group Chief Strategy Officer	Chih-Hsien Lo				
President	Jung-Lung Hou				
Senior Vice President	Wen-Lung Yang (note)				
Senior Vice President	Chien-Li Yin (note)				
Senior Vice President	Tsung-Ming Su				
Senior Vice President	Chung-Sung Wu (note)				
Senior Vice President	Jau-Kai Hwang				
Senior Vice President	Liang-Feng Wu				
Vice President	Ying-Thung Yu (note)				
Vice President	Jui-Sheng Wang	0	21,518	21,518	0.12
Vice President	Zong-Yi Liu				
Vice President	Chia-Chuan Wang (note)				
Chief Corporate Governance Officer & Vice President	Fu-Jung Lai				
Vice President	Chia-Ming Chai				
Chief Accounting Officer & Vice President	Tsung-Pin Wu				
Vice President	Chih-Ming Hsu				
Vice President	Kun-Lin Wu				
Chief Financial Officer & Vice President	Kuo-Hui Chen				

Note: Retired during 2018.

3.2.4 Comparison of Compensation for Directors, Supervisors and Managers in the Past Two Years and Compensation Policy for Directors, Supervisors and Managers

A. Comparison of Compensation for Directors, Supervisors and Managers in the Past Two Years

Year	UPEC		Consolidated subsidiaries of UPEC	
	2018	2017	2018	2017
Remuneration Paid to Directors (NTD \$1,000)	734,839	767,852	842,425	918,236
Total Compensation Paid to Directors as % Net Income	4.21%	1.93%	4.83%	2.30%
Compensation Paid to President and Senior Vice Presidents (NTD \$1,000)	136,502	168,824	160,983	191,747
Total Compensation Paid to President and Senior Vice Presidents as % Net Income	0.78%	0.42%	0.92%	0.48%

B. Compensation Policy for Directors, Supervisors and Managers

- (1) Directors and supervisors must be paid remuneration for the corporate business activities they performed. The remuneration is measured according to the level of importance and value of contribution from directors and supervisors to the company, usually with an average level. Also, if the company has earnings, according to the rules outlined in Article 35, the company can distribute maximum 2% of earnings to remunerate the directors. The Board of Directors' evaluation will be conducted based on the proposal to be made by the remuneration committees. For the independent directors, the remuneration is a fixed monthly fee approved in BOD meeting and not involved in distribution of earnings.
- (2) President and vice president take the order from the board of directors to manage business operation, and their appointment, dispatch and remuneration are governed by the board of directors according to the rules in Article 31. The reward which company offers to the employees for the services rendered is measured based on the employee's personal achievements, contribution made to the business operation, and the market averages.
- (3) We have established a remuneration committee under the Act and "Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Stock Exchange or Traded Over the Counter" to review and evaluate the remuneration policy, system, standards, structure and the remuneration for directors, supervisors and managerial officers.
- (4) The reward which company offers to the employees for the services rendered is measured based on the level of employees' contribution and value to the company, and the market averages. It has a positive correlation with the performance of the company's business. It mainly includes basic salary, bonus and fringe benefits. Basic salary is assessed by taking into account of the market averages and issued to the employees; the bonus is considered with each individual and divisional achievement or entire company's performance; the fringe benefits is planned in accordance with the law to meet the needs of employees.

3.3 Corporate Governance Practices

3.3.1 Information of Board Meeting Operation

A. As of publication of the Annual Report, there had been a total of 8 (A) meetings of the Board of Directors over the past fiscal year. Director attendance is detailed below:

Title	Name	Attendance in Person(B)	Proxy Attendance	Attendance Rate (B/A)	Remark
Chairman	Chih-Hsien Lo (Representative of Kao Chyuan Inv. Co., Ltd.)	8	0	100.00	
Director	Shiow-Ling Kao (Representative of Kao Chyuan Inv. Co., Ltd.)	8	0	100.00	
Director	Jui-Tang Chen (Representative of Kao Chyuan Inv. Co., Ltd.)	8	0	100.00	
Director	Ping-Chih Wu (Representative of Taipo Investment Corp.)	8	0	100.00	
Director	Chung-Ho Wu (Representative of Young Yun Inv. Co., Ltd.)	8	0	100.00	
Director	Li-Ling Cheng (Representative of Joyful Inv. Co., Ltd.)	7	1	87.50	
Director	Po-Ming Hou	6	2	75.00	
Director	Po-Yu Hou	8	0	100.00	
Director	Chang-Sheng Lin	8	0	100.00	
Director	Hsiu-Jen Liu	6	2	75.00	
Independent director	Yun Lin	8	0	100.00	
Independent director	Chao-Tang Yue	8	0	100.00	
Independent director	Hong-Te Lu	8	0	100.00	

Other issues to be noted:

- In the event of either of the following situations, dates, sessions, contents of resolutions of the Board Meetings, opinions from all independent directors, and Company responses to their opinions should be noted:
 - Issues specified in Article 14-3 of the Securities and Exchange Act:

UPEC held 8 board meetings over the past fiscal year and did not have any matters listed in Article 14-3 of the Securities and Exchange Act or other matters not passed by the independent directors.
 - Other issues opposed by independent directors or about which said directors have reservations should be recorded in writing in the meeting minutes of the Board: None.
- Should a director recuse him or herself from a decision about which he or she has a conflict of interest, the name of the director, contents of the resolution, reasons for recusal, and the results of the vote should be noted:
 - In each board meeting notice and report, provisions relevant to Avoidance of Directors' Conflict of Interest pursuant to Article 16 of Rules and Procedures of Board of Directors Meetings are specified, and are read out routinely by master prior to the acknowledgement and discussion of matters in board meeting.
 - During the year 2018 and to the printed date of the annual report, eight board meetings were held in accordance with the "Rules and Procedures of Board of Directors Meetings" to discuss motions. Among which are:
 - May 9, 2018, 17th session of 14th Board Meeting, motion for adjustment of independent directors' remuneration (monthly transportation allowance) was discussed, and approved without objection by the directors, not including three independent directors who left the site during discussion and voting process.
 - December 19, 2018, 17th session of 19th Board Meeting, motion for appointment of head of corporate governance was discussed. Although it was harmless to the interests of the company, the nominee upheld high ethical standard and left the site voluntarily when master read out the proposal. This was stated in the meeting minute that "Vice President Fu-Jung Lai left the site voluntarily for avoidance of interests".
 - Although motion 1 and 2 were harmless to the interests of the company, the relevant stakeholders upheld high ethical standards and left the site voluntarily during the discussions and voting process.

3. During this and recent past fiscal years, UPEC has worked to strengthen the function of the Board and evaluate the implementation of such measures.
- The matters, adopted pursuant to the Company Act, Article 14-3, 14-5 of the Securities and Exchange Act were submitted to the board of directors for approval unless approval has been obtained from the audit committee members or were submitted to the board of directors for a resolution during the recent past fiscal years.
 - The company followed the letter sent by TSE on Dec. 12, 2018 on revision of “Corporate Governance Best Practice Principles for TWSE/TPEX Listed Companies” and amended some articles of “Corporate Governance Best Practice Principles” during the 17th session of the 19th Board meetings.
 - In compliance with the announced amendment of “Corporate Governance Best Practice Principles for TWSE/TPEX Listed Companies” on Dec. 12, 2018 and with the Article 3-1 of the Company’s “Corporate Governance Best Practice Principles”, Fu-Jung Lai, the current Board Secretariat, was appointed the “Head of Corporate Governance” concurrently in 17th session of the 19th board meeting on December 19, 2018.
 - In compliance with the announced amendment of the “Company Act” on November 1, 2018 and “Rules of Procedures for Board Meeting by Listed Companies”, the Company amended some articles of “Rules of Procedures for Board Meeting” during the 17th session of the 20th Board meetings on March 27, 2019.
 - In compliance with the announcement on December 27, 2018 that all TSE listed companies shall set up standard operating procedure for handling directors' requests properly and in real time no later than June 30, 2019, the company approved its Standard Operating Procedure for Handling Director's Request in 17th session of 20th board meeting on March 27, 2019.
 - On Mar.26, 2015, the Company established an exclusively dedicated unit “ethical management initiative team” supervised by the Board to be in charge of corporate ethical management and report to the board on 2018/3/28 and 2019/3/27.

B. As of publication of the Annual Report, there had been a total of 8 (A) meetings of the Board of Directors over the past fiscal year. Independent director attendance is detailed below:

Attendance in Person : ✓ ; Proxy Attendance : ; Absence : ✕

Name	Board meetings								
	20180328	20180509	20180620	20180808	20181025	20181107	20181219	20190327	20190328
Yun Lin	✓	✓	✓	✓	✓	✓	✓	✓	✓
Chao-Tang Yue	✓	✓	✓	✓	✓	✓	✓	✓	✓
Hong-Te Lu	✓	✓	✓	✓	✓	✓	✓	✓	✓

3.3.2 Operations of the Audit Committee

A. Official powers of the audit committee:

- (1) Adoption or amendment of an internal control system pursuant to Article 14-1 of Securities and Exchange Act.
- (2) Assessment of the effectiveness of the internal control system.
- (3) Adoption or amendment, pursuant to Article 36-1 of Securities and Exchange Act, of handling procedures for financial or operational actions of material significance, such as acquisition or disposal of assets, derivatives trading, extension of monetary loans to others, or endorsements or guarantees for others.
- (4) A matter bearing on the personal interest of a director.
- (5) A material asset or derivatives transaction.
- (6) A material monetary loan, endorsement, or provision of guarantee.
- (7) The offering, issuance, or private placement of any equity-type securities.
- (8) The hiring or dismissal of an certified public accountants, or the compensation given thereto.
- (9) The appointment or discharge of a financial, accounting, or internal auditing officer.
- (10) Annual and quarterly financial reports.
- (11) Any other material matter so required by the company or the Competent Authority.

B. As of publication of the Annual Report, there had been a total of 7 (A) meetings of the Audit Committee over the past fiscal year. Independent director attendance is detailed below:

Title	Name	Attendance in Person(B)	Proxy Attendance	Attendance Rate (B/A)	Remarks
Independent Director	Chao-Tang Yue	7	0	100.00	-
Independent Director	Yun Lin	7	0	100.00	-
Independent Director	Hong-Te Lu	7	0	100.00	-

Other issues to be noted:

1. For matters listed in Article 14-5 of the Securities and Exchange Act and other matters not passed by the Audit Committee, but which have been approved by two-thirds of the Board of Directors, the Board Meeting date, session, content of the resolution, result of the Audit Committee vote and the Company's response to the Audit Committee's opinion shall be properly recorded.
UPEC held 7 meetings over the past fiscal year (Note 1) and did not have any matters listed in Article 14-5 of the Securities and Exchange Act or other matters not passed by the Audit Committee, which were then agreed upon by two-thirds of the entire membership of the Board of Directors.
2. If an independent director has any conflict of interest regarding issues discussed during the meeting that could result in harm to the Company's interests said director shall recuse him or herself. If this prevents the Committee from coming to a decision, then the situation shall be reported to the Board of Directors and the Board will make the final decision on said resolution.
The Company did not have this situation.
3. Communication between independent directors and internal audit managers and external auditors (regarding issues such as Company financial and operational status, procedures, and results):
 - a. The Company's internal audit manager provides the Audit Committee members with regular updates on audit report results and report additional findings, during the quarterly Audit Committee Meeting. The communication links between internal auditors and the Audit Committee were strong.
 - b. The Company retains external auditors who report their findings after auditing the quarterly financial statement to the Audit Committee and discuss any additional matters as required by law. The Audit Committee and the external auditors retained by the Company maintain strong communication.
4. Please refer to (note 2) and (note 3) for the details about the communications of the independent directors.

Note 1. Major Resolutions during the Auditing Meetings in 2018 and to the Publish Date of the Annual Report

Session	Content of the resolution	Opinions of all member	The Company's response to the Audit Committee
2018.03.28 (11th Meeting in 2 nd Session)	<ol style="list-style-type: none"> 1. The financial statements of year 2017. 2. The appointment of CPA and approved the evaluation of external auditor's independence. 3. The statement of internal control system for year 2017. 4. The loan of NTD 55 million to Uni-President Glass Industrial Co., Ltd. through Kai Nan Investment Co., Ltd. 5. To revise the procedures for lending funds to other parties. 6. To revise "Procedures for Endorsement and Guarantee" and "Procedure Governing the Lending of Capital to Others" 	No attending director voices an objection, the proposals were deemed approved.	Those opinions were raised at the Company's Board for discussion.
2018.05.07 (12th Meeting in 2 nd Session)	<ol style="list-style-type: none"> 1. The consolidated financial statements for first quarter of year 2018 2. The business plan, the business report and the distribution of retained earnings for year 2017. 	No attending director voices an objection, the proposals were deemed approved.	Those opinions were raised at the Company's Board for discussion.
2018.06.19 (13th Meeting in 2 nd Session)	<ol style="list-style-type: none"> 1. Further cash investment of NTD 988.23 million into President Entertainment Corp. 	No attending director voices an objection, the proposals were deemed approved.	Those opinions were raised at the Company's Board for discussion.
2018.08.06 (14th Meeting in 2 nd Session)	<ol style="list-style-type: none"> 1. The financial statements for first half year of 2018. 2. The auditing fee of year 2018. 	No attending director voices an objection, the proposals were deemed approved.	Those opinions were raised at the Company's Board for discussion.
2018.10.25 (15th Meeting in 2 nd Session)	<ol style="list-style-type: none"> 1. Kai Yu (BVI) Investment Co., Ltd. joined bid for 74.75% shares of Woongjin Foods. 	No attending director voices an objection, the proposals were deemed approved.	Those opinions were raised at the Company's Board for discussion.
2018.11.06 (16th Meeting in 2 nd Session)	<ol style="list-style-type: none"> 1. The consolidated financial statements for third quarter of year 2018. 2. Internal auditing proposal of year 2019. 	No attending director voices an objection, the proposals were deemed approved.	Those opinions were raised at the Company's Board for discussion.
2019.03.26 (17th Meeting in 2 nd Session)	<ol style="list-style-type: none"> 1. The financial statements of year 2018. 2. The appointment of CPAs and the evaluation of external auditor's independence. 3. Te statement of internal control system for year 2018. 4. To amend the regulations governing the acquisition or disposal of assets. 	No attending director voices an objection, the proposals were deemed approved.	Those opinions were raised at the Company's Board for discussion.

Note 2. The communications between the independent directors and the internal auditors are listed in the table below.

Meeting Dates	Meeting	Item discussed	Opinion of Independent Directors
2018/03/26	Auditing Meeting	1. The Internal Auditor's report for Oct.2017~Dec. 2017 2. 2017 Statement of Internal Control System	All independent directors had no opinion.
2018/05/07	Auditing Meeting	The Internal Auditor's report for Jan.~ March 2018	All independent directors had no opinion.
2018/08/06	Auditing Meeting	The Internal Auditor's report for Apr.~Jun. 2018	All independent directors had no opinion.
2018/11/06	Auditing Meeting	1. The Internal Auditor's report for Jul.~Sep. 2018 2. 2019 Audit Plan	All independent directors had no opinion.
2019/03/26	Auditing Meeting	1. The Internal Auditor's report for Oct.2018~Dec. 2018 2. 2018 Statement of Internal Control System	All independent directors had no opinion.

Note 3. The communications between the independent directors and the external auditor are listed in the table below.

Meeting Dates	Meeting	Item discussed	Opinion of Independent Directors
2018/03/26	Auditing Meeting	External auditors, after auditing the 2017 Q4 financial statements, report their findings to the Audit Committee and discuss any additional matters as required by law	All independent directors had no opinion.
2018/05/07	Auditing Meeting	External auditors, after auditing the 2018 Q1 financial statements, report their findings to the Audit Committee and discuss any additional matters as required by law	All independent directors had no opinion.
2018/08/06	Auditing Meeting	External auditors, after auditing the 2018 Q2 financial statements, report their findings to the Audit Committee and discuss any additional matters as required by law	All independent directors had no opinion.
2018/11/06	Auditing Meeting	External auditors, after auditing the 2018 Q3 financial statements, report their findings to the Audit Committee and discuss any additional matters as required by law	All independent directors had no opinion.
2019/03/26	Auditing Meeting	External auditors, after auditing the 2018 Q4 financial statements, report their findings to the Audit Committee and discuss any additional matters as required by law	All independent directors had no opinion.

3.3.3 Corporate Governance Implementation Status and Deviations from “the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies”

Evaluation Item	Implementation Status			Deviations from “the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and Reasons
	Yes	No	Abstract Illustration	
1. Does the company establish and disclose the Corporate Governance Best-Practice Principles based on “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies”?	✓		On Aug.11 2014, the Company established Corporate Governance Best-Practice Principles based on “Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies”. The principle was approved by the Board of Directors and revised on Dec.19, 2018. For more information regarding the Company’s Corporate Governance Best Practice Principles, please go to the Company website or Taiwan Stock Exchange Market Observation Post System.	None
2. Shareholding structure & shareholders' rights				
(1) Does the company establish an internal operating procedure to deal with shareholders' suggestions, doubts, disputes and litigations, and implement based on the procedure?	✓		(1) The Company has established an internal operating procedure to handle shareholders' suggestions, doubts, disputes and litigation.	
(2) Does the company possess the list of its major shareholders as well as the ultimate owners of those shares?	✓		(2) The Company possesses the list of major shareholders and ultimate owners from stock registrar shareholders' list and periodically reports the changes of internal shareholdings.	
(3) Does the company establish and execute the risk management and firewall system within its conglomerate structure?	✓		(3) Rules are made to strictly regulate the activities of trading, endorsement and loans between the Company and its affiliates. In addition, the “Criteria of Internal Control Mechanism for a Public Company”, outlined by the Financial Supervisory Commission when drafting the guidelines for the “Supervision and Governance of the subsidiaries” in order to implement total risk control with respect to subsidiaries.	None
(4) Does the company establish internal rules against insiders trading with undisclosed information?	✓		(4) The Company has declared in “Corporate Ethical Management and Guidelines for Conduct” that the company personnel shall follow the security law for not make insiders trading with undisclosed information nor expose undisclosed information to others in order to prevent others from using such information to engage in insider trading.	
3. Composition and Responsibilities of the Board of Directors				

Evaluation Item	Implementation Status			Deviations from “the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and Reasons
	Yes	No	Abstract Illustration	
(1) Does the Board develop and implement a diversified policy for the composition of its members?	✓		<p>(1) The Company's Corporate Governance Principle has stated in article 20. The composition of the board of directors shall be determined by taking diversity into consideration. It is advisable that directors concurrently serving as company officers not exceed one-third of the total number of the board members, and that an appropriate policy on diversity based on the company's business operations, operating dynamics, and development needs. It is advisable that the policy should be included, not being limited to, the following two general standards:</p> <ol style="list-style-type: none"> 1. Basic requirements and values: Gender, age, nationality, and culture. 2. Professional knowledge and skills: A professional background (e.g., law, accounting, industry, finance, marketing, technology), professional skills, and industry experience. <p>All members of the board shall have the necessary knowledge, skill, and experience to perform their duties. To achieve the ideal goal of corporate governance, the board of directors shall possess the following abilities:</p> <ol style="list-style-type: none"> ① Ability to make operational judgment. ② Ability to perform accounting and financial analysis. ③ Ability to conduct management administration. ④ Ability to conduct crisis management. ⑤ Industrial knowledge. ⑥ International market perspective. ⑦ Ability to lead. ⑧ Ability to make decisions. <p>(2) There are a total of 13 directors (including 3 independent directors).</p> <ol style="list-style-type: none"> 1. Four members of the Board of Directors (including 1 independent director) are female with an average age of 65.54. The average age of male directors is 65.86. The average age of all directors is 65.71. 2. The board consists of not only Taiwanese directors, but also one director residing in the United States and one in Japan. Overall the board is filled with nationalities and cultures from Chinese, Japanese, and US. 3. The directors with education background including MBA, UCLA, USA, Marymount College, finance, economics, accounting, food manufacturing, electrical engineering, chemical engineering, agriculture economics, industrial engineering, Tourism management and television & film. 	(1) None

Evaluation Item	Implementation Status			Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEx Listed Companies" and Reasons
	Yes	No	Abstract Illustration	
			<p>4. The independent directors' academic background, experience and relevant information are attached hereto as Note 6, please refer to page 22.</p> <p>5. To achieve the ideal goal of corporate governance, our board of directors possess the following abilities (note 1)</p>	
(2) Does the company voluntarily establish other functional committees in addition to the Remuneration Committee and the Audit Committee?		✓	(2) The Company has not yet established other functional committee besides remuneration committee and audit committee.	(2) Inconsistent with the Corporate Governance Best-Practice Principles for TSEC/GTSM Listed Company.
(3) Does the company establish a standard to measure the performance of the Board, and implement it annually?		✓	(3) The Company would establish a standard to measure the performance of the Board, and implement it annually in 2020.	(3) Inconsistent with the Corporate Governance Best-Practice Principles for TSEC/GTSM Listed Company.
(4) Does the company regularly evaluate the independence of CPAs?	✓		(4) Our accounting division annually evaluates the independence of CPA and reports the result to Audit Committee on 2019/03/26 and further receives approval by the Board of Directors on 2019/03/27. The accountants of PricewaterhouseCoopers through our evaluation has met the standard of independence and are qualified to be our company's CPA. (note 2)	(4) None
4. Does the Company established a full- (or part-) time corporate governance unit or personnel to be in charge of corporate governance affairs (including but not limited to furnish information required for business execution by directors, handle matters relating to board meetings and shareholders' meetings according to laws, handle corporate registration and amendment registration, produce (or record?) minutes of board meetings and shareholders meetings, etc.	✓		<p>In order to fulfill corporate governance and improve effectiveness of the board of directors, establishment of head of corporate governance was proposed and approved in 17th session of the 19th board meeting on December 19, 2018.</p> <p>The board appointed Fu-Jung Lai, the current Board Secretariat, to be the "Chief Corporate Governance Officer" concurrently. Mr. Lai has been in charge of related stock affairs and corporate governance matters in listed company more than three years, and possess licenses of security specialist (certificate No.2250520022), stock affairs professionalism (certificate No. 3352100024), fundamental ability of internal control (certificate No. 5150126002).</p> <p>The main duties in 2018 and his training education (Note 3) are as follows:</p> <ol style="list-style-type: none"> 1. Handling matters relating to board meetings and shareholders meetings according to laws 2. Producing minutes of board meetings and shareholders meetings 3. Assisting in onboarding and continuous development of directors(at least 6 hours) 4. Furnishing information required for business execution by directors. 5. Assisting directors and supervisors with legal compliance. 	None

Evaluation Item	Implementation Status			Deviations from "the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies" and Reasons
	Yes	No	Abstract Illustration	
5. Does the company establish a communication channel and build a designated section on its website for stakeholders, as well as handle all the issues they care for in terms of corporate social responsibilities?	✓		Relevant departments, including labor union, customer service center, purchasing, financing and others are available to keep good communication with the employees, consumers, suppliers and creditors. We have created a Stakeholders Area section in corporate website to respond to our stakeholders' questions. Please refer to note 4 about the aspects that all stakeholders concerned the most about and the communication method.	None
6. Does the company appoint a professional shareholder service agency to deal with shareholder affairs?	✓		We have appointed President Securities Corp. as our registrar for our Shareholders' Meetings.	None
7. Information Disclosure (1) Does the company have a corporate website to disclose both financial standings and the status of corporate governance?	✓		(1) UPEC discloses its financials and corporate governance status on company's website (http://www.uni-president.com.tw)	None
(2) Does the company have other information disclosure channels (e.g. building an English website, appointing designated people to handle information collection and disclosure, creating a spokesman system, webcasting investor conferences)?	✓		(2) 1. The Company has set up English website (twww.uni-president.com.tw) to disclose information. 2. The Company has assigned an appropriate person to handle information collection and disclosure 3. The Company has established a spokesman system. 4. Investor conference information is disclosed on the corporate website.	None
8. Is there any other important information to facilitate a better understanding of the company's corporate governance practices (e.g., including but not limited to employee rights, employee wellness, investor relations, supplier relations, rights of stakeholders, directors' and supervisors' training records, the implementation of risk management policies and risk evaluation measures, the implementation of customer relations policies, and purchasing insurance for directors and supervisors)?	✓	✓	1. Employee rights and wellness: The company values greatly the harmonious labour relations, employee welfare and rights, and constantly enhance their food, clothing, housing, transportation, education, music software and hardware facilities, for example, we provide dormitories, affordable delicious meal, shuttle bus, health checkups, and fringe so that our employees can enjoy a comprehensive welfare system, and make contribution to the work without worries. 2. Investor relations: The company continues to maintain good interactions with investors, including financial information disclosure, communication with investors regularly (for example, investor conference, road show, investors meeting at the brokerages) and give feedback to senior management and related department to make necessary adjustment. The company will continue to strengthen investor relations and maintain good communication and interaction with investors.	None

Evaluation Item	Implementation Status			Deviations from “the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and Reasons
	Yes	No	Abstract Illustration	
	✓		3. Supplier relation: All suppliers must sign Sunshine Transparency Act to ensure ethical management, and concern environmental protection and energy-saving carbon reduction in supply chain for the best welfare of the society. In addition, the sales contract should contains the terms of corporate social responsibility and human rights matters, such as termination or cancellation of the contract at any time in the event of a policy that violates corporate social responsibility. Human rights matters stipulate that suppliers shall not have the employment of child labor, that there shall be no forced labor, and that there shall be no violation of the rights to freedom of association and collective bargaining.	None
	✓		4. Rights of the interested party: We offer multiple channels of communication and information disclosure, maintain a good dialogue and communication with stakeholders and gather interested parties concerned issues, and review the activities we perform to ensure they are in response to the interested party. (note 4)	
	✓		5. Directors and corporate auditors training: In accordance with suggested training regimes for directors of publically-traded companies, in 2018 all directors all attended training courses as note5.	
	✓		6. Managers learning: As part of the Company's continuing education program for managers, in 2018, President, Senior Vice Presidents and Vice Presidents attended 12 hour training courses.	
	✓		7. Implementation status for Risk Management Policy and Measurement: Any significant issues in regards to operating policy, investment, endorsement, loan and financing are evaluated by the designated parties and exercised the resolution that resulted from board meetings. Moreover, yearly auditing plan is drafted based on the result of risk assessed and executed in order to effectively carry out the supervision as well as control the risks.	
	✓		8. Customer policy: The Company has established a customer services center to deal with the consumer complaints and protect consumer rights.	
	✓		9. Purchase of liability insurance for directors and corporate auditors by the company: The Company has purchased D&O insurance for its directors (including independent directors) and supervisors.	

Evaluation Item	Implementation Status			Deviations from “the Corporate Governance Best-Practice Principles for TWSE/TPEX Listed Companies” and Reasons
	Yes	No	Abstract Illustration	
9. The improvement status for the result of Corporate Governance Evaluation announced by Taiwan Stock Exchange				
1.6			Did the company hold the AGM before the end of May?	pending
2.7			Did the company voluntarily appoint more independent directors than is required by laws?	pending
2.14			Did the company have any functional committees other than statutorily required committees, and did such functional committees have not less than three members, with at least half of the members being independent directors, and did the company disclose the organization, functions, and operations of such committees?	pending
2.22			Have the rules or procedures adopted by the company for assessing the performance of the board of directors been passed by the board, and has it furthermore carried out self-assessment at least once a year, and disclosed the assessment results on its website or in its annual report?	pending
2.23			Have the rules or procedures adopted by the company for assessing the performance of the board of directors been passed by the board, with the express requirement that an external assessment be carried out at least once every three years, and has it furthermore carried out the assessment within the time limit under its rules, and disclosed the implementation status and assessment results on its website or in its annual report?	pending
3.4			Did the company file its annual financial reports within 2 months from the end of the fiscal year?	pending
3.8			Did the company voluntarily disclose its financial forecast quarterly, without having any corrections ordered by the competent authority or having any demerits imposed by the TWSE or TPEX?	pending
3.13			Did the company disclose the remuneration details of each director and supervisor in its annual report?	pending

Note 1 :

The board of directors possess the following abilities:

Item Name	Gender	1	2	3	4	5	6	7	8	9	10
		professional background	Ability to make operational judgments.	Ability to conduct management administration.	Ability to perform accounting and financial analysis	Ability to perform business and economics	Ability to conduct crisis management.	Knowledge of the industry	An international market perspective.	Ability to lead.	Ability to make policy decisions.
Chih-Hsien Lo	Male	Business Administration	✓	✓	✓	✓	✓	✓	✓	✓	✓
Shiow-Ling Kao	Female	Business	✓	✓		✓	✓	✓	✓	✓	✓
Jui-Tang Chen	Male	Economics	✓	✓	✓	✓	✓	✓	✓	✓	✓
Po-Ming Hou	Male	Tourism management	✓	✓	✓	✓	✓	✓	✓	✓	✓
Po-Yu Hou	Male	Radio, Television and Film	✓	✓			✓	✓	✓	✓	✓
Ping-Chih Wu	Male	Chemical Engineering & Industrial Management	✓	✓	✓	✓	✓	✓	✓	✓	✓

Item Name	Gender	1	2	3	4	5	6	7	8	9	10
		professional background	Ability to make operational judgments.	Ability to conduct management administration.	Ability to perform accounting and financial analysis	Ability to perform business and economics	Ability to conduct crisis management.	Knowledge of the industry	An international market perspective.	Ability to lead.	Ability to make policy decisions.
Chung-Ho Wu	Male	Chemistry	✓	✓							
Chang-Sheng Lin	Male	Electrical Engineering	✓	✓	✓	✓	✓	✓	✓	✓	✓
Hsiu-Jen Liu	Female	Business	✓	✓		✓	✓	✓	✓	✓	✓
Li -Ling Cheng	Female	Agriculture Economics		✓	✓	✓		✓	✓	✓	
Yun Lin	Female	Finance		✓	✓	✓					
Chao-Tang Yue	Male	CPA		✓	✓	✓	✓			✓	✓
Hong-Te Lu	Male	Marketing	✓	✓		✓			✓		✓

Note 2 : External Auditor Independence Evaluation Standards

Item Evaluated	Evaluation Finding	Complies with Independence
1. Does the external auditor have direct or material indirect financial interest in PEC?	No	Yes
2. Does the external auditor have loans or guarantees with PEC or PEC directors?	No	Yes
3. Does the external auditor have a close business relationship or a potential employment relationship with PEC?	No	Yes
4. Has the external auditor or a member of the audit team been a director, a manager of PEC or been employed by PEC within the last two years in a position to exert significant influence over the subject matter of the engagement?	No	Yes
5. Does the external auditor provide any non-audit services which if performed for PEC would affect directly a material item of the audit engagement?	No	Yes
6. Does the external auditor promote or broker shares for PEC or other securities issued by PEC?	No	Yes
7. Does the external auditor serve as an advocate or representative for PEC with third parties in the event of conflict?	No	Yes
8. Does the external auditor have family ties with anyone who is a director, manager, or officer of with PEC or any personnel who is in a position to exert significant influence over the subject matter of the engagement?	No	Yes

Note 3: Further education of Chief Corporate Governance Officer in 2018

Date	Organizer	Course	Education hours	Total education hours
2018/04/26	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	18
2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	
2018/11/15	Securities and Futures Institute	Case Study: Key Amendments to the Company Act in Taiwan	3	
2018/11/15	Securities and Futures Institute	Analysis of business financial information and decision making	3	
2018/11/23	Taiwan Corporate Governance Association	The invisible hand behind corporate governance — secretary of the company operating practice	3	
2018/12/14	Taiwan Corporate Governance Association	The function of the Board and its performance measure	3	

Note 4 : The aspects that concern stakeholders and the methods of stakeholder engagement are tabulated below :

Stakeholders	Aspects concerned	Frequency and method of communication
Capital providers	<ul style="list-style-type: none"> Food safety management mechanisms Responsible marketing and labeling Compliance-legal 	<ul style="list-style-type: none"> Annual general meeting (AGM) of shareholders Irregular investor conferences Disclosure of material information as prescribed by competent authorities Publishing financial statements/annual reports/CSR reports periodically Disclosure of information on the corporate website Contact : Mr. Fang +886-6-2536789 EXT 6510 Mrs. Ou +886-2-87866888 EXT 2536
Consumers	<ul style="list-style-type: none"> Food safety management mechanisms Responsible marketing and labeling Product nutrition improvement 	<ul style="list-style-type: none"> Corporate website and brand marketing network Loyal Customer Service Center (0800 helplines and e-mail) Periodic publishing of CSR reports
Government	<ul style="list-style-type: none"> Labor practices Food safety management mechanisms Responsible marketing and labeling 	<ul style="list-style-type: none"> Regular compliance audits Support for philanthropic activities/initiatives Assistance in the formulation of related regulations Periodic publishing of CSR reports Contact : Mr. Yao +886-6-2536789 EXT 6297

Stakeholders	Aspects concerned	Frequency and method of communication
Employees	<ul style="list-style-type: none"> • Economic performance • Labor practices • Occupational health and safety • Food safety management mechanisms • Responsible marketing and labeling 	<ul style="list-style-type: none"> • Announcement of management policies, rewards, punishments, and changes • Regular labor-management communication meetings/labor unions • Training center/internal recruitment/job rotation • Periodic Welfare Committee meetings and publishing of financial statements • Periodic publishing of Uni-President Monthly and CSR reports • President's mailbox • Internal food safety hotline : hr@mail.pec.com.tw
Suppliers	<ul style="list-style-type: none"> • Economic performance • Anti-corruption • Supply chain management and procurement practices • Food safety management mechanisms • Compliance-legal 	<ul style="list-style-type: none"> • Irregular communication meetings • Evaluation, plant visit and guidance mechanism/audit management • e-Procurement system notices • Supplier grievance channels • Periodic publishing of CSR reports • Contact : https://www.uni-president.com.tw/other_service/box_2.asp
Local communities and others (e.g. academic and rating organizations)	<ul style="list-style-type: none"> • Circular economy/eco-efficiency of operations • Environmental impact of operations • Food safety management mechanisms • Responsible marketing and labeling • Product nutrition improvement 	<ul style="list-style-type: none"> • Participation in external ratings • Seminars • Communication over the corporate website/brand marketing network • Periodic publishing of CSR reports • Contact : https://www.uni-president.com.tw/other_service/contact2.asp
Public interest groups	<ul style="list-style-type: none"> • Environmental impact of operations • Community welfare and public interest • Food safety management mechanisms • Responsible marketing and labeling • Product nutrition improvement • Compliance-legal 	<ul style="list-style-type: none"> • Organization and participation in charitable activities • Emergency assistance/education/nutrition projects for vulnerable groups • Periodic publishing of CSR reports/Uni-President Monthly/Foundation website and annual reports • Contact Email : noraliu@mail.pec.com.tw ; healthinfo@1000-love.org

Note 5 : Director Continuing Education in 2018

Name	Dates	Organizer	Course Name	Time	Total
Chih-Hsien Lo	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	9
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	
	2018/11/02	Taiwan Corporate Governance Association	Case Study-The essential points for the revised Company Act	3	
Shiow-Ling Kao	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	9
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	
	2018/11/02	Taiwan Corporate Governance Association	Case Study-The essential points for the revised Company Act	3	
Jui-Tang Chen	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	6
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	
Chung-Ho Wu	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	12
	2018/05/08	Taiwan Corporate Governance	Analysis of enterprise financial crisis early-warning and types	3	
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	
	2018/11/02	Taiwan Corporate Governance	Case Study-The essential points for the revised Company Act	3	
Ping-Chih Wu	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	9
	2018/05/08	Taiwan Corporate Governance	Analysis of enterprise financial crisis early-warning and types	3	
	2018/11/02	Taiwan Corporate Governance	Case Study-The essential points for the revised Company Act	3	
Li -Ling Cheng	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	12
	2018/05/04	Taiwan Corporate Governance	Key amendments to the Money Laundering Control Act.	3	
	2018/05/08	Taiwan Corporate Governance	Analysis of enterprise financial crisis early-warning and types	3	
	2018/11/02	Taiwan Corporate Governance	Case Study-The essential points for the revised Company Act	3	
Hsiu-Jen Liu	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	6
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	

Name	Dates	Organizer	Course Name	Time	Total
Po-Ming Hou	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	12
	2018/05/08	Taiwan Corporate Governance	Analysis of enterprise financial crisis early-warning and types	3	
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	
	2018/11/02	Taiwan Corporate Governance	Case Study-The essential points for the revised Company Act	3	
Po-Yu Hou	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	6
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	
Chang-Sheng Lin	2018/04/27	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	6
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	
Yun Lin	2018/04/02	Taiwan Corporate Governance	Continuous tenses and future tenses for industry 4.0	3	9
	2018/10/02	Taiwan Corporate Governance	The amendment to the Company Act	3	
	201/10/26	Taiwan Institute of Directors	Changes and Development Trends in Global Politics, Economics, and Finances	3	
Chao-Tang Yue	2018/03/27	Taiwan Provincial CPA Association	Key amendments to the Money Laundering Control Act.	3	7
	2018/06/26	Taiwan Corporate Governance	The introduction for Corporate Governance Roadmap	1	
	2018/11/06	Taiwan Provincial CPA Association	Key amendments to the Company Act	3	
Hong-Te Lu	2018/05/03	Securities & Futures Institute	The seminar for the Money Laundering Control Act.	3	6
	2018/10/26	Taiwan Institute of Directors	Business Transformations Led by Corporate Governance in the Face of Platform and Strategic Innovation Trends	3	

3.3.4 Composition, responsibilities, and operation of the Remuneration Committee

1. Information Regarding Remuneration Committee

Position	Item	Has over 5 years of work experience and the below professional qualifications			Criteria (Note 1)								Number of Remuneration Committee memberships held in other public companies	Remarks	
		Holds the position of lecturer (or higher) at public or private college or university in business, law, finance, accounting or company operations	Holds a license, obtained through national examination, for the position of judge, district attorney, lawyer, accountant, or similar	Work experience in business, law, finance, accounting or company operations	1	2	3	4	5	6	7	8			
	Name														
Independent Director	Yun Lin	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	1	-
Independent Director	Chao-Tang Yue	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	4	-
Independent Director	Hong-Te Lu	✓		✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	2	-

Note 1 :

For the two years prior to becoming committee members and during their term, members met the following criteria indicated with a " V "

1. Not an employee of the company or any of its affiliates ;
2. Not a director or supervisor of the company or any of its affiliates. The same does not apply, however, in cases where the person is an independent director of the company, its parent company, or any subsidiary, as appointed in accordance with the laws of Taiwan or with the laws of the country of the parent company or subsidiary;
3. Not a natural-person shareholder who holds shares, together with those held by the person's spouse, minor children, or held by the person under others' names, in an aggregate amount of 1% or more of the total number of issued shares of the company or ranking in the top10 in holdings ;
4. Not a spouse, relative within the second degree of kinship, or lineal relative within the fifth degree of kinship, of any of the persons in the preceding three subparagraphs ;
5. Not a director, supervisor, or employee of a corporate shareholder that directly holds 5% or more of the total number of issued shares of the company or that holds shares ranking in the top five in holdings ;
6. Not a director, supervisor, officer, or shareholder holding 5% or more of the shares, of a specified company or institution that has a financial or business relationship with the company
7. Not a professional individual who, or an owner, partner, director, supervisor, or officer of a sole proprietorship, partnership, company, or institution that, provides commercial, legal, financial, accounting services or consultation to the company or to any affiliated of the company, or a spouse thereof ;
8. Not been a person of any conditions defined in Article30 of the Company Law.

2. Operations of the Remuneration Committee

- (1) UPEC's Remuneration Committee is composed of three members. The Committee shall exercise the care of a good administrator to faithfully perform the following duties and present its recommendations to the board of directors for discussion.
- establishing and periodically reviewing the annual and long-term performance goals for the directors and managerial officers of this Company and the policies, systems, standards, and structure for their compensation.
 - Periodically assessing the degree to which performance goals for the directors and managerial officers of this Company have been achieved, and setting the types and amounts of their individual compensation.
- (2) The term of office for current members runs from 22 June 2016 through 21 June 2019.

As of publication of the Annual Report, there had been a total of five (A) meetings of the Remuneration Committee over the past fiscal year. Member attendance is detailed below:

Title	Name	Meetings Attended Personally (B)	Meetings Attended by Proxy	Personal Attendance Rate (B/A)	Remarks
Convener	Yun Lin	5	0	100 %	-
Member	Chao-Tang Yue	5	0	100 %	-
Member	Hong-Te Lu	5	0	100%	-

Other issues to be noted:

- There has not been any instance of the Board rejecting or amending a Remuneration Committee proposal. Also, there have not been any recorded instances of Remuneration Committee members opposing or reserving opinion on any decision by the Board.
- UPEC did not have a case in which a member of the Remuneration Committee recorded or submitted a written statement in opposition or reserving opinion on a resolution decided upon by the committee

- (3) Resolutions decided upon by the Remuneration Committee during the most recent year and as of the date of publication of the Annual Report:

2018.03.26 (5th Meeting in Third Session)

- Content of the resolution:
 - Approved minutes of the proceedings of the previous meeting and status of implementation.
 - Approved the compensation report of managerial officers.
 - Approved the resignation pay for managerial officers.
- The opinions of all members:

The proposal was approved as proposed.
- The Company's response to the Remuneration Committee's opinion:

Remuneration committee's opinion shall be raised at the Company's Board meeting for discussion.

2018.03.28 (6th Meeting in Third Session)

- Content of the resolution:
 - Approved minutes of the proceedings of the previous meeting and status of implementation.
 - The distribution of directors' remuneration of 2017.

- The opinions of all members:
The proposal was approved as proposed.
- The Company's response to the Remuneration Committee's opinion:
Remuneration committee's opinion shall be raised at the Company's Board meeting for discussion.

2018.05.07 (7th Meeting in Third Session)

- Content of the resolution:
 1. Approved minutes of the proceedings of the previous meeting and status of implementation.
 2. Amend the rules for paying the directors subsidies about the funerals, weddings, or severance retirement.
- The opinions of all members:
The proposal was approved as proposed.
- The Company's response to the Remuneration Committee's opinion:
Remuneration committee's opinion shall be raised at the Company's Board meeting for discussion.

2018.11.06 (8th Meeting in Third Session)

- Content of the resolution:
 1. Approved minutes of the proceedings of the previous meeting and status of implementation.
 2. Set the 2019 meeting schedule of the compensation committee.
- The opinions of all members:
The proposal was approved as proposed.
- The Company's response to the Remuneration Committee's opinion:
Remuneration committee's opinion shall be raised at the Company's Board meeting for discussion.

2019.03.29 (9th Meeting in Third Session)

- Content of the resolution:
 1. Approved minutes of the proceedings of the previous meeting and status of implementation.
 2. The distribution of directors' remuneration of 2018.
- The opinions of all members:
The proposal was approved as proposed.
- The Company's response to the Remuneration Committee's opinion:
Remuneration committee's opinion shall be raised at the Company's Board meeting for discussion.

3.3.5 Corporate Social Responsibility (CSR)

Evaluation Item	Implementation Status			Deviations from "Corporate Social Responsibility(CSR) Best Practice Principles of TWSE/GTSM Listed Companies" and Reasons
	Yes	No	Abstract Explanation	
1. Corporate Governance Implementation				
(1) Does the company declare its corporate social responsibility policy and examine the results of the implementation?	✓		1. The Board of Director set up CSR policy in 2008, and approved the CSR principle on 2010/4/26. The context was amended on 2015/03/26 subject to the new version of stock exchange notices. Please refer to (note 1) for our key achievements of 2018 in CSR. Please refer to the PEC CSR Report for a detailed description of CSR policy effectiveness.	None
(2) Does the company provide educational training on corporate social responsibility on a regular basis?	✓		2. The Company held 14 relevant training courses in 2018.	
(3) Does the company establish exclusive (or concurrently) dedicated first-line managers authorized by the board to be in charge of proposing the corporate social responsibility policies and reporting to the board?	✓		3. In 2017,we officially established the Corporate Social Responsibility Committee (CSRC) chaired by the company's President. The Committee promotes various CSR plans and establishes CSR policy approved by BOD meeting.	
(4) Does the company declare a reasonable salary remuneration policy and integrate the employee performance appraisal system with its corporate social responsibility policy, as well as establish an effective reward and disciplinary system?	✓		4. The reward which company offers to the employees for the services rendered is measured based on the level of employees' contribution and value to the company, and the market averages. It has a positive correlation with the performance of the company's business. It mainly includes basic salary, bonus and fringe benefits. Basic salary is assessed by taking into account of the market averages and issued to the employees; the bonus is considered with each individual and divisional achievement or entire company's performance; the fringe benefits is planned in accordance with the law to meet the needs of employees. The company advocates staff to comply with the company's provisions through bulletins and within internal meetings. Also the company sets reward and disciplinary committee to deal with cases of reward and punishment in a fairly way. The employee ethic is always required and abided by the Company and used as the basic performance evaluator to appraise employees' performance.	
2. Sustainable Environment Development				
(1) Does the company endeavor to utilize all resources more efficiently and use renewable materials which have low impact on the environment?	✓		1. The company recognizes "sustainable development" as a challenge to face in 21st century. While seeking growth, we act responsible for corporate social responsibility, commit to protect the environment, and promote energy savings and carbon. We endeavor to reduce greenhouse gas emissions, examine Carbon footprint, introduce environmental accounting, involve CDP and our Wheat Fragrance Tetra Aseptic Paper Package series certified by the FSC.Group Savings Energy.	None

Evaluation Item	Implementation Status			Deviations from "Corporate Social Responsibility(CSR) Best Practice Principles of TWSE/GTSM Listed Companies" and Reasons											
	Yes	No	Abstract Explanation												
(2) Does the company establish proper environmental management systems based on the characteristics of their industries?	✓		<p>2. The company continues to create a premium occupational health and safety culture in order to pursue a nice and safe workplace.</p> <p>In 2003, we set up an Environmental Safety Center to reach a consensus of zero accidents and pollution among all employees. The company also received many approvals, such as Occupational Health and Safety Management System (OHSAS 18001), Environmental Management System (ISO14001), Taiwan Occupational Health and Safety Management System (TOSHMS). Each year we would update the environmental reports, and disclose the content on the company's website. In 2017, we set up Industrial Safety Office. In 2018, we began the transition to ISO 45001.</p>	None											
(3) Does the company monitor the impact of climate change on its operations and conduct greenhouse gas inspections, as well as establish company strategies for energy conservation and carbon reduction?	✓		<p>3. In 2007, we established a cross-department group to handle environmental protection and energy saving and constantly promote, trace and follow 8 major KPI of environmental protection. Internally, Uni-President has established energy conservation management systems, optimized production efficiency and organization, raised boiler and chiller efficiency, purchased and installed more efficient lighting and motors, improved the efficiency of air compressor systems, and lessened leakage on shrink-wrapping.</p> <p>In order to better understand the emissions levels of the company as a whole, we established the Greenhouse Gas Management Committee. This committee has teams in each plant that draft standard operating practices for greenhouse gas management and internal auditing, in accordance with ISO 14064-1 standards, quantifying the company's overall greenhouse gas emissions. We have now committed to an annual, as well as mid and long-term carbon reduction goals.</p> <ul style="list-style-type: none"> • Annual reduction goal: Reduce carbon emissions by at least 2% compared to the previous year (approximately 3780 tons of CO₂e) • Mid and long-term reduction targets: Drop down to 80% of the 2005 emissions by 2020. (Approximately 189,200 tons of CO₂e) <p>Direct and Indirect Greenhouse Gas Emissions Units: tCO₂e</p> <table border="1"> <thead> <tr> <th></th> <th>2018</th> <th>2017</th> <th>YOY%</th> </tr> </thead> <tbody> <tr> <td>Scope 1</td> <td>57,356</td> <td>56,544</td> <td>1.44%</td> </tr> <tr> <td>Scope 2</td> <td>102,151</td> <td>95,894</td> <td>6.52%</td> </tr> </tbody> </table>			2018	2017	YOY%	Scope 1	57,356	56,544	1.44%	Scope 2	102,151	95,894
	2018	2017	YOY%												
Scope 1	57,356	56,544	1.44%												
Scope 2	102,151	95,894	6.52%												
3. Preserving Public Welfare															
(1) Does the company formulate appropriate management policies and procedures according to relevant regulations and the International Bill of Human Rights?	✓		<p>1. The company adheres to the relevant labor regulations and supports and complies with global human rights norms and principles, such as Universal Declaration of Human Rights, the United Nations Global Compact, and Declaration of Fundamental Principles and Rights at Work to stop human rights violations, and continues to promote and improve the management of human rights-related issues, such as specifies child labor restrictions, prohibits forced labor, combats</p>	None											

Evaluation Item	Implementation Status			Deviations from "Corporate Social Responsibility(CSR) Best Practice Principles of TWSE/GTSM Listed Companies" and Reasons
	Yes	No	Abstract Explanation	
			discrimination, bullying and harassment, sets up performance appraisal complaint mechanism, announces statement for prevention of sexual harassment in the workplace, establishes sexual harassment measures, and advocates gender equality through educational training. Also, the company protects the freedom of assembly and association of employees, and communicates and interacts rationally with labor union. "Operating Procedure for Handling forklift, "Precaution on handling dangerous machinery, equipment, and goods" and other mechanisms are carried out to maintain a safe, hygienic and healthy working environment.	
(2) Has the company set up an employee hotline or grievance mechanism to handle complaints with appropriate solutions?	✓		2. The company has set up various communication channels according to government regulations, such as unity magazine, and e-mail that allow employees to make complaints directly and ensure employees be able to make complaints or suggestion with the most appropriate channel to make complaints or suggestions. When any claim is received, we will thoroughly investigate complaints, and actively implement improvement plans and protection measures.	None
(3) Does the company provide a healthy and safe working environment and organize training on health and safety for its employees on a regular basis?	✓		3. The company provides a healthy and safe workplace for the labors, and organizes regular health checkup, safety education and onsite operating manual, and devises rules for retirement with respect to the Labor Standards Law and new Labor Pension Act.	None
(4) Does the company setup a communication channel with employees on a regular basis, as well as reasonably inform employees of any significant changes in operations that may have an impact on them?	✓		4. The company publishes monthly internal publication, fully discloses the dynamics of the Uni-President Group so that all employees are informed about the company's business profile, and invites director of the corporate labor union to attend the corporate business meeting to enable employees to catch every latest business developments.	None
(5) Does the company provide its employees with career development and training sessions?	✓		5. In our pursuit of professionalism, we outline the blueprint for talent cultivation from the perspective of practicality and long-term operation. Moreover, we construct a complete career cultivation system from the corporate vision, mission and task to strategy deployment. We plan the study roadmap for each level in terms of the core management competency, as well as the physical and mental demands and organizational development demands. In the meantime, we provide abundant learning resources and talent-oriented work plan for the employees, who are expected to pursue growth and give full play to their talents. The company places emphasis on the cultivation of key talents, who are assigned with critical positions and challenges through job rotation and overseas training. Moreover, the company expands its plans and vision, expecting to cultivate professionals and leaders internally. By doing so, we wish to achieve individual career development alongside enterprise development.	None

Evaluation Item	Implementation Status			Deviations from "Corporate Social Responsibility(CSR) Best Practice Principles of TWSE/GTSM Listed Companies" and Reasons
	Yes	No	Abstract Explanation	
(6) Does the company establish any consumer protection mechanisms and appealing procedures regarding research development, purchasing, producing, operating and service?	✓		6. We set up a consumer service center to response to customer complaints, serve at the interests of consumers in a fast and timely manner to maintain a good corporate image.	None
(7) Does the company advertise and label its goods and services according to relevant regulations and international standards?	✓		7. The Company shall embrace product responsibility and value marketing ethics. In the process of research and development, procurement, production, operation, and service, the Company shall ensure the transparency and safety of product labeling and service information. The Company shall also define and disclose our policy on consumer rights and benefits and enforce it in business activities, so as to prevent our products or services from harming the rights, benefits, health, or safety of consumers.	None
(8) Does the company evaluate the records of suppliers' impact on the environment and society before taking on business partnerships?	✓		8. Prior to conduct with suppliers, the pollution control, waste removal treatment, energy saving and carbon reduction management, poisoning control, sanitation, staff health shall be listed in Supplier Evaluation standards. Only those qualified can be traded. Also, to reduce the impact on environment, the company aggressively reaches on lightweight packaging materials to develop environmental friendly packages.	None
(9) Do the contracts between the company and its major suppliers include termination clauses which come into force once the suppliers breach the corporate social responsibility policy and cause appreciable impact on the environment and society?	✓		9. The procurement department shall abide the "Procurement Operation management Standard". After the transaction is established with the supplier, the parties shall sign the sales contract, which stipulates the terms of CSR. Both parties shall comply with the policy of corporate social responsibility and the standards of ethics, law and public requirements for the business operation. Consideration should be given to the impact on society and natural environment, if any party's concern violates the policy of corporate social responsibility, the other party can terminate or rescind the contract at any time.	None
4. Enhancing Information Disclosure				
(1) Does the company disclose relevant and reliable information regarding its corporate social responsibility on its website and the Market Observation Post System (MOPS)?	✓		1. Our CSR reports are posted on corporate and marketing (PECOS) official website and updated periodically. 2. We have published the CSR report every two year. The structure of the report was based on the framework set out in the "Corporate Social Responsibility Report Authoring and Reporting Guidelines for TWSE/GTSM-listed Companies" and Global Reporting Initiative (GRI)'s GRI Version 4.0, as well as supplementary indicators from the food processing industry. UPEC has commissioned PwC Taiwan to conduct independent limited assurance on this report in accordance with the Assurance Standard No. 1 "Assurance Engagement of Examinations or Audits of Non-historical Financial Information" issued by the Accounting Research and Development Foundation. The content can be downloading from corporate website.	None

Evaluation Item	Implementation Status			Deviations from "Corporate Social Responsibility(CSR) Best Practice Principles of TWSE/GTSM Listed Companies" and Reasons
	Yes	No	Abstract Explanation	
<p>5. If the Company has established the corporate social responsibility principles based on "the Corporate Social Responsibility Best-Practice Principles for TWSE/TPEX Listed Companies", please describe any discrepancy between the Principles and their implementation:</p> <p>No material difference exists in our "Corporate Social Responsibility Best Practice Principles" and their implementation.</p>				
<p>6. Other important information to facilitate better understanding of the Company's corporate social responsibility practices :</p> <p>(1) Product:</p> <ol style="list-style-type: none"> 1. Perform third party inspection yearly 143 third party inspections were performed in 2018. 2. All production lines have been certified by ISO 22000. 3. Input NT\$329.85 billion in food safety control and NT\$49.65 million in R&D in 2018. 4. 173 suppliers have achieved ISO 22000 by the end of 2018. <p>Employee:</p> <ol style="list-style-type: none"> 1. Signed up collective agreement 2. Invested NT\$42.62 million in labor safety and health. <p>(2) In 2018, we won the award of "Named a Top 20 International Brand in Taiwan", one of the top 5% of all TWSE/GTSM listed companies from the 5th Corporate Governance Evaluation, "2018 traditional manufacturing and realty industry Awards of TCSA", "2018 Social Inclusion Awards of TCSA", E-sport industry certificate by MOE and "2018 Top 20 of most popular employers among the new generation" by Cheers Magazine.</p>				
<p>7. A clear statement shall be made below if the corporate social responsibility reports were verified by external certification institutions:</p> <p>Uni-President has commissioned PwC Taiwan to conduct independent limited assurance on this report in accordance with the Assurance Standard No. 1 "Assurance Engagement of Examinations or Audits of Non-historical Financial Information" issued by the Accounting Research and Development Foundation. The assurance report can be found in pages 96 and 97 of CSR report. We have published the CSR report on Aug., 2018. The report can be downloading from corporate website (www.uni-president.com.tw/CSR/).</p>				

Note 1 : Key Achievements of UPEC in 2018

Categories	Item
An Enterprise Built on Transparency and Integrity	<ol style="list-style-type: none"> 1. Top 20 International Taiwanese Brands of 2018. 2. Named on Top 5% companies in Corporate Governance Evaluation for the consecutive fifth year. 3. Won the Gold Prize at the 10th TCSA Corporate Sustainability Reports.
Cultivating reassuring and healthy food culture	<ol style="list-style-type: none"> 1. Awarded the Golden Medal for the Contest Group at International Convention on Quality Control Circles (ICQCC) held by the Association of Pioneer Quality Control Research (PQCRA) 2. Awarded the Golden Tower Award and the Silver Tower Award at the 31th Taiwan Continuous Improvement Award organized by Corporate Synergy Development Center. 3. Won the Gold Prize at the 40th National Q.C. Circles Gold and Silver Awards Conference organized by the Association of Pioneer Quality Control Research (PQCRA).
Advocating environmental sustainability	The Hukou Plant passed ISO 50001 certification for the energy management system.
Building a Healthy and Happy Workplace	<ol style="list-style-type: none"> 1. Selected as the top-one enterprise in commodities manufacturing industries from the "Top 20 of Most Popular Employers among the New Generation" by Cheers Magazine. 2. The Zhongli Plant and the Xinshi Complex won the 2017 Outstanding Performance in Occupational Safety and Health Award from the Ministry of Labor.
Creating a Healthy and Happy Tomorrow	<ol style="list-style-type: none"> 1. Promoted the Group Meal Program to 500 elderly beneficiaries. 2. Organized the Preventive Medicine Seminar for the seventh year, with 3,071 participants.

3.3.6. Ethical Corporate Management

Evaluation Item	Implementation Status			Deviations from the Ethical Corporate Management Best Practices Principles for TWSE listed companies and reasons
	Yes	No	Abstract Illustration	
1. Establishment of ethical corporate management policies and programs				
(1) Does the company declare its ethical corporate management policies and procedures in its guidelines and external documents, as well as the commitment from its board to implement the policies?	✓		(1) The “UPEC Ethical Corporate Management Best Practice Principles” (established on June 24, 2014 and revised on March 26, 2015, were disclosed on MOPS and UPEC website) and the Company’s policies, principle and guidelines declare corporate management policies and procedures, and the board’s commitment to implement it.	None
(2) Does the company establish policies to prevent unethical conduct with clear statements regarding relevant procedures, guidelines of conduct, punishment for violation, rules of appeal, and the commitment to implement the policies?	✓		(2) The Company established “UPEC Procedures and Guidelines of Conduct for Ethical Management” on March 26, 2015 to regulate the procedures, guidelines, and punishment for violation, rules of appeal, and commitment to put them into practice. The Company establishes an exclusively dedicated unit supervised by the Board to be in charge of corporate ethical management and report to the board on a regular basis.	None
(3) Does the company establish appropriate precautions against high-potential unethical conduct or listed activities stated in Article 2, Paragraph 7 of the ethical corporate management best-practice principles for TWSE listed companies?	✓		(3) The company has established precautions against high-potential unethical conducts or listed activities stated in Paragraph 7 of Article 2 of the Ethical Corporate Management Best Practice Principles for TWSE listed companies, and required the company’s related units to commit to the implementation. Also, due to the highly correlation of the business operation with food safety, the company has treated with greater cautions to prevent the risks to consumers or interested parties’ rights, health and safety directly or indirectly during the process of research and development, procurement, manufacturing, or selling of the products and services. Summaries of precautions and performance in 2018 were as follows: <ul style="list-style-type: none"> ■ Regulatory compliance: The food safety center assigns individuals to collect related information, identify and check inventory through regulatory identifying system, review counter-measures and confirm through auditing. Total activations of regulatory identification were 95 cases. ■ Food safety advocates: The food safety center issues “Food Safety Week” to publicize regulatory changes and related global incidents of food safety. 51 issues were published in 2018. 	None

Evaluation Item	Implementation Status			Deviations from the Ethical Corporate Management Best Practices Principles for TWSE listed companies and reasons
	Yes	No	Abstract Illustration	
			<ul style="list-style-type: none"> ■ Food safety control costs: In 2018, the company's inspection fees, laboratory-related costs such as wages and depreciation of fixed assets and other food safety control costs totaled 329.85 million. ■ R&D and inspection equipment investment: In 2018, R&D and equipment investment from research institutes, food safety center and technology unit totaled 49.65 million. ■ Food track, retrospective data, and compulsory data: In May 2015, the company started to upload data of "Edible Fats" to public database cloud services automatically. Until 2018, data including production, input and selling process for 202 products were uploaded completely. ■ Assessed internal and foreign suppliers: 143 suppliers have been assessed, among which 1 was unqualified. The unqualified will be excluded from the eligible suppliers list. ■ Minimized food safety risks: Every production plant has developed its own counters, books and individuals to manage the uses of food additives according to each product characteristic and all were verified by agencies such as the Ministry of Health and Welfare and TQF in 2018. ■ Food safety committee: Committee members consist of directors from food safety Center, purchasing department, R&D, Technical group, customer service center and business sales units. The committee held meetings to report, review and resolve food safety and quality management matters, and held group meeting this year. A total of 38 food safety meetings were held in 2018. ■ ISO22000 / FSSC22000 Food factory: By the end of 2018, all plants were approved by ISO22000 / FSSC22000 food safety management system certification. 	None
2. Fulfill ethical management				
(1) Does the company evaluate business partners' ethical records and include ethics-related clauses in business contracts?	✓		(1) The Company evaluates business partners' ethical records and includes ethics-related clauses in business contracts. Prohibit bribery and accepting bribes: The company requires all suppliers, construction companies advertising and design business, information hardware and software companies, and logistics distributors to sign the sun clause (that is, no one shall directly or indirectly offer/	None

Evaluation Item	Implementation Status			Deviations from the Ethical Corporate Management Best Practices Principles for TWSE listed companies and reasons
	Yes	No	Abstract Illustration	
			accept any form of improper benefits). The contracts will be reviewed by the legal office if these are violated our ethical spirit.	
(2) Does the company establish an exclusively dedicated unit supervised by the Board to be in charge of corporate ethical management and report to the board on a regular basis?	✓		(2) The Company established an exclusively dedicated unit supervised by the Board to be in charge of corporate ethical management and report to the board on a regular basis.	None
(3) Does the Company establish policies to prevent conflicts of interest and provide appropriate communication channels for complaints and implement it?	✓		<p>(3) The Company establishes "UPEC Ethical Corporate Management Best Practice Principles" and "UPEC Procedures and Guidelines of Conduct for Ethical Management" to state clearly the policies in order to prevent conflicts of interest and provide appropriate communication channels for complaints and actively implement it. In 2015, the Board followed the regulation of "Interest Avoidance" in Paragraph 19 of Ethical Corporate Management Best-practice Principles to make revision on "Regulations Governing Procedure for Board of Directors Meetings" in order to implement the policy of "Interest Avoidance" better.</p> <p>To avoid conflict of interest of directors, managers and other interested parties attending the board of directors, we adopted the following:</p> <ul style="list-style-type: none"> ■ In the Board Meeting notice and Board Meeting report, all provisions of the Director's Avoidance of Conflict of Interest in Article 16 of Rules and Procedures of Board of Directors' Meetings are specified. ■ Prior to the approval and discussion of matters at the Board Meeting, the master of ceremony would routinely read the Director's Avoidance of Conflict of Interest set out in Article 16 of the Rules and Procedure of the Board of Directors Meetings. ■ If there's any matter in Board Meeting related to directors' avoidance of conflict of interest, before the matter is read, the master of ceremonies will again remind the related party to depart from the field. ■ In 2018, total 7 Board Meetings were held and all were conducted in accordance with the rules and procedures of the board of directors meeting. 	None

Evaluation Item	Implementation Status			Deviations from the Ethical Corporate Management Best Practices Principles for TWSE listed companies and reasons
	Yes	No	Abstract Illustration	
(4) Has the company established effective systems for both accounting and internal control to facilitate ethical corporate management, and are they audited by either internal auditors or CPAs on a regular basis?	✓		(4) The company has established effective accounting and internal control systems to fulfill ethical management and assigned internal auditors to audit regularly and irregularly. In 2018, we had 99 ethical management related auditing reports. Based on the auditing recommendations, the examined units have proposed improvements which were tracked regularly by the Auditing Office for the implementation. Also the company followed the standards of "Company law" and "Securities Exchange Act" and asked accountant to audit and certify relevant accounting lists and forms.	None
(5) Does the company regularly hold internal and external educational trainings on ethical management?	✓		(5) To ensure ethical management, the Company held training classes, with 64,738 staffs being trained for a total of 182,835 hours.	None
3. Whistle-blowing system				
(1) Does the company establish a clear whistle-blowing and reward system and set up a convenient channel for reporting unethical activities and reward system? Can the accused be reached by an appropriate person for follow-up?	✓		The Company establishes "UPEC Ethical Corporate Management Best Practice Principles" and "UPEC Procedures and Guidelines of Conduct for Ethical Management". (1) The Company establishes concrete whistle-blowing and reward system, and dedicated personnel or unit to follow-up the accusation.	None
(2) Does the company establish standard operating procedures for confidential reporting on investigating accusation cases?	✓		(2) The Company establishes standard operating procedures for confidential reporting on investigating accusation cases	None
(3) Does the company provide proper whistleblower protection?	✓		(3) The Company provides proper whistleblower protection. In 2018, there were 3 cases regarding labeling processing by the Audit Office. Those cases were concluded.	None
4. Strengthening information disclosure				
(1) Does the company disclose its ethical corporate management policies and results of its implementation on the company's website and MOPS?	✓		The Company discloses its ethical corporate management policies and results of its implementation on the company's website and MOPS.	None

Evaluation Item	Implementation Status			Deviations from the Ethical Corporate Management Best Practices Principles for TWSE listed companies and reasons
	Yes	No	Abstract Illustration	
5. If the company has established the ethical corporate management policies based on the Ethical Corporate Management Best-Practice Principles for TWSE listed companies, please describe any discrepancy between the policies and their implementation.			The Company has established "UPEC Ethical Corporate Management Principle" based on the Ethical Corporate Management Best Practice Principles for TWSE/ GTSM-Listed Companies. Our subsidiaries are also required to set up their codes to comply with our ethical management principles and implement day-to-day operations. Therefore, there have been no differences. The Company and subsidiaries follow the ethical principle to implement the corporate ethics in internal control system and relevant mechanism.	
6. Other important information to facilitate a better understanding of the company's ethical corporate management practices (e.g., review and amend its policies)			Ever since its foundation, Uni-President Enterprise Corp. has faithfully followed the management philosophy of "Three Good and One Fairness" and the entrepreneurial spirit of "honest and industrious, innovative and progressive", and adopted the "Millenary Love- A Touch of the Millennium Love" as the central focus of the corporation's cultural projects. The company carries out commercial activities adhering to the honest, trustworthy, transparent, and Sunlight principles to preserve the interests of related parties (including investors, consumers, employees, partners, and neighboring communities .etc), and roots the ethical corporate management principle deeply into the corporate ethics and culture in the pursuit of better corporate goodwill and sustainable development. Meanwhile the company responds quickly to the changes of management environment, and amends ethical management principle, operating procedures and practice guidelines to meet the regulation and stakeholders' expectations will be fulfilled. It is our commitment to become Everyone's All-time Favorite Symphony of Food.	

3.3.7 If the company has adopted corporate governance best-practice principles or related bylaws, disclose how these are to be searched

UPEC has defined a corporate governance code of practice in 2014. Besides, the Company has already formulated the Rules of Procedure for Shareholder Meetings, Regulations Governing the Election of Directors, Board of Directors Meeting Procedures, Operational Procedures for Acquisition and Disposal of Assets, Operational Procedures for Endorsements and Guarantees, Operational Procedures for Loaning of Company Funds, Rules for the Practice of Corporate Social Responsibility, Organizational Rules Governing the Remuneration Committee, Organizational Rules Governing the Audit Committee, Ethical Corporate Management Best Practice Principles, Rules Governing the Scope of Obligations of the Independent Directors, Collective Agreement and the whistle-blowing system, Human Rights Policy, Environmental Policy, and Tax Policy. The Company has also established a corporate website at <http://www.uni-president.com.tw>, which discloses sales, financial, and corporate governance information.

3.3.8 Other significant information that will provide a better understanding of the state of the company's implementation of corporate governance may also be disclosed : Please refer to Page 46.

3.3.9 Implementation Status of Internal Control System

A. Internal Control Declaration (translated from Chinese)

Statement of Internal Control System

Date: March 27, 2019

The internal control system from January 1 to December 31, 2018, according to the result of self-assessment is thus stated as follows :

1. The Company acknowledges that the implementation and maintenance of internal control system is the responsibility of Board of Directors and management, and the Company has established such system. The internal capital system is aimed to reasonably assure that the goals such as the effectiveness and the efficiency of operations (including profitability, performance and protection of assets), the reliability of financial reporting and the compliance of applicable law and regulations are achieved.
2. The internal control system has its innate restriction. An effective internal control system can only ensure the foregoing three goals are achieved; nevertheless, due to the change of environment and conditions, the effectiveness of internal control system will be changed accordingly. However, the internal control system of the Company has self-monitoring function and the Company will take corrective action once any defect is identified.
3. According to the effective judgment items for the internal control system specified in “Highlights for Implementation of Establishing Internal control System by Listed Companies” (hereinafter referred to as “Highlights”) promulgated by Securities and Futures Commission, Ministry of Finance R.O.C., the Company has made judgment whether or not the design and execution of internal control system is effective. The judgment items for internal control adopted by “Highlights” are, based on the process of management control, for classifying the internal control into five elements: 1.Control environment; 2.Risk assessments; 3.Control activities; 4.Information and communication; and 5.Monitoring. Each element also includes a certain number of items. For the foregoing items, refer to “Highlights”.
4. The Company has adopted the aforesaid judgment items for internal control to evaluate the effectiveness of design and execution of internal control system.
5. Based on the above-mentioned result of evaluation, the Company suggests that the internal control system, including the design and execution of internal control relating to the effectiveness and efficiency of operation, the reliability of financial reporting, the compliance of applicable law and regulations has been effective and they can reasonably assure the aforesaid goals have been achieved.
6. This statement will be the main content for annual report and prospectus and will be disclosed publicly. If the above contents have any falsehood and concealment, it will involve in the liability as mentioned in Article 20, 32, 171 and 174 of Securities and Exchange Law.
7. This statement has been approved by the meeting of Board of Directors on March 27, 2019, and those 13 directors in presence all agree at the contents of this statement.

Uni-President Enterprise Corporation
Chairman : Chih-Hsien Lo

President : Jung-Lung Hou

B. If the company has commissioned external auditors to review the company's internal control system, the external auditor's report should be disclosed: Not applicable.

3.3.10 Conviction of corporate or employees' wrongdoings, Company's punishment on employee for violation of internal control, major faults and improvements during recent fiscal period and to the publish date of the annual report: None.

3.3.11 Major Resolutions of Shareholders Meeting and Board of Directors Meeting

A. Major resolutions of 2018 General Shareholders Meeting

One general shareholders meeting was convened in the fiscal year 2018 and to the publish date of the annual report. The 2018 General Shareholders Meeting was held on June 20, 2018 and the resolutions were summarized as follows.

- (1) Accepted the business report and financial statements of year 2017.
- (2) Approved the distribution of retained earnings of year 2017.

The available retained earnings for distribution in 2017 were NTD 38,461 million. The distribution of cash dividend was NT\$5.5 per share.

- (3) Approval of "Operational Procedures for Loaning of Company Funds".
- (4) Approved the deletion of non-competition promise on company's directors in compliance with article 209 of the company law.

B. Executions of the Resolutions of the 2018 General Shareholders Meeting

- (1) Accepted the business reports and financial statements of year 2017: In accordance with the company law, all related financial information has been submitted to the government agency for review.
- (2) Approved the distribution of retained earnings for 2017 Cash dividend of NT\$ 5.5 per share was distributed on September 7, 2018. The recorded date is set on August 10, 2018.
- (3) Approval of "Operational Procedures for Loaning of Company Funds": Effective on the resolutions at general shareholders meeting.
- (4) Approved the deletion of non-competition promise on company's directors in compliance with article 209 of the company law: Effective on the resolutions at general shareholders meeting.

C. Major Resolutions during the Board of Directors Meetings in 2018 and to the Publish Date of the Annual Report

Eight board meetings were convened in fiscal year 2018 and to the publish date of the annual report. The major resolutions were summarized below.

2018.03.28 (13th Board Meeting in Seventeenth Session)

1. Ethical Corporate Management Practice Team reported the implementation of ethical corporate management policies.
2. Accepted acquisition of 1,324,970 shares of TTET Union Corporation.

3. Accepted the change of the person in custody of the use of the official seals in Taipei office.
4. Accepted to donate NTD 5 million to Hualien County Social assistance Account.
5. Approved the distribution of directors' remuneration.
6. Approved to distribute the remuneration and bonus paid to directors and employees.
7. Accepted the financial statements of year 2017.
8. Accepted the appointment of CPA and approved the evaluation of external auditor's independence.
9. Approved the statement of internal control system for year 2017.
10. Approved the loan of NTD 55 million to Uni-President Glass Industrial Co., Ltd. through Kai Nan Investment Co., Ltd.
11. Approved to revise the procedures for lending funds to other parties.
12. Approved to revise "Procedures for Endorsement and Guarantee" and "Procedure Governing the Lending of Capital to Others" .
13. Accepted the business plan and business report for year 2017.
14. Approved the distribution of retained earnings for year 2017: cash dividend of NT\$ 5.5 per share (proposal will be submitted to general shareholders meeting for approval).
15. Approved the financing option to issue CB no more than limit of USD 10,000 million to meet the future capital needed.
16. Approved the time of 2018 general shareholders meetings on June 20, 2018.
17. Approved the related operating procedures for shareholders to write a roster for directors and independent directors. The period for shareholders to submit their proposals is from April 13, 2018 to April 23 2018.
18. Approved the proposal of the deletion of non-competition promise on company's directors in compliance with article 209 of the company law.
19. Approved the proposal of the deletion of non-competition promise on company's managers in compliance with article 32 of the company law.
20. Approved the short-term guarantee loan renewal of NTD 600million to Kai Yu investment Co., Ltd. from Mega Bills Corp
21. Approved new loans of NTD 11.33 billion and USD 95 million from 7 banks including Mega International Commercial Bank.
22. Approved loan renewals of NTD 6.53 billion, USD 391million and EURO 3 million from 8 banks including Land Bank of Taiwan.

2018.05.09 (14th Board Meeting in Seventeenth Session)

1. Accepted the change of the person in custody of the use of the official seals.
2. Approved the compensation and benefits paying standards for the independent directors.
3. Approved the amendments for the rules for paying the directors and supervisor subsidies about the funerals, weddings, or severance retirement.
4. Approved the consolidated financial statements for first quarter of year 2018
5. Approved loan renewals of NTD 1,400 million from two banks including China Bills Financial Corp.

2018.06.20 (15th Board Meeting in Seventeenth Session)

1. Accepted the change of the person in custody of the use of the official seals.
2. Approved further cash investment of NTD 988.23 million into President Entertainment Corp.
3. Authorized the chairman the full power to set the record date of distribution of cash dividend.

4. Approved the dismissal of position in the company for Mr. Chung-Sung Wu.
5. Approved the renewal of D&O Insurance for directors, supervisors and key managers in the Company and its subsidiaries.
6. Approved loan renewals of NTD 500 million and USD 124.8 million from three banks including Standard Chartered Bank.
7. Approved new loans of NTD 5.1 billion and USD 196 million from five banks including DBS Bank (Taiwan) Ltd.

2018.08.08 (16th Board Meeting in Seventeenth Session)

1. Accepted the change of the person in custody of the use of the official seals.
2. Approved the financial statements for first half year of 2018.
3. Approved the auditing fee of year 2018.
4. Approved the acquisition of 8.11% shares of United Advisor Venture Management Ltd. from Suzhou International Development Venture Capital Holding Co., Ltd. through Zhenzhou President Enterprises Corp.
5. Approved the proposal of the deletion of non-competition promise on company's key managers in compliance with article 32 of the company law.
6. Approved the dismissal of position in other companies for Mr. Chien-Li Yin and Mr. Ying-Thung Yu.
7. Approved to donate NTD 0.15 million to Chinese National Association of industry and Commerce, Taiwan for Jul.~Dec. 2018
8. Approved the guarantee loan renewal of USD 20 million to Kai Yu Investment Co., Ltd. from HSBC Bank (Taiwan) Limited.
9. Approved loan renewals of USD 360 million and NTD 7,050 million from eight banks including HSBC Bank (Taiwan) Limited.
10. Approved new loans of USD 204 million and NTD 23,500 million from seven banks including Mizuho Bank.

2018.10.25 (17th Board Meeting in Seventeenth Session)

1. Approved Kai Yu (BVI) Investment Co., Ltd. to join bid for 74.75% shares of Woongjin Foods.

2018.11.07 (18th Board Meeting in Seventeenth Session)

1. Accepted to donate NTD 100 thousand to Taiwan Institute of Directors.
2. Accepted the donation of relief supplies for 0823 Tropical low pressure-caused disaster in Tainan.
3. Accepted the payment of NTD 150 thousand for Chinese National Association of Industry and Commerce, Taiwan.
4. Approved the consolidated financial statements for third quarter of year 2018.
5. Approved internal auditing proposal of year 2019.
6. Approved the managerial dismissal for Chia-Chuan Wang, vice president.
7. Approved the 2019 meeting schedule of the compensation committee.
8. Approved the proposal of the deletion of non-competition promise on company's managers in compliance with article 32 of the company law.
9. Approved to revise the "Employee codes of conduct".
10. Approved bank loans renewal of NTD 6,200 million, and USD 124 million from seven banks including the Taipei Branch of JPMorgan Chase Bank, N.A.
11. Approved new loans of NTD 5,000 million from two banks including E-Sun Bank.

2018.12.19 (19th Board Meeting in Seventeenth Session)

1. Reported the implementation of corporate social responsibility in 2018.
2. Accepted the business plan of 2019.
3. Approved the payment of totaling NTD 808 thousand for some membership fee and admission fee.
4. Approved to donate NTD 14 million to Millennium Health Foundation.
5. Approved new loans of NTD 900 million, and USD 4 million from Taiwan Cooperative Bills Finance Corporation.
6. Approved loan renewals of USD 95million, NTD 2.9 billion and EURO 3 million from 3 banks including Mega International Commercial Bank.
7. Approved to revise 33 articles of the “Articles of Incorporation”.
8. Approved to revise 4 articles of the “Employee codes of conduct”.
9. Approved to revise 15 articles of the “Corporate Governance Best Practice Principles”.
10. Designate Fu-Jung Lai, vice president of secretariat to the board of directors, as the officer to be in charge of corporate governance affairs.
11. Approved renewal of the appointment of three legal advisors.

2019.03.27 (20th Board Meeting in Seventeenth Session)

1. Reported the status about communicating with stakeholders
2. Reported the implementation of ethical corporate management policies.
3. Accepted the change of the person in custody of the use of the official seals.
4. Approved to distribute the remuneration and bonus paid to directors and employees.
5. Approved the financial statements of year 2018.
6. Approved the appointment of CPAs : Lin, Tzu-Shu and Lin, Yung-Chih and approved the evaluation of external auditor's independence.
7. Approved the statement of internal control system for year 2018.
8. Approved to amend the regulations governing the acquisition or disposal of assets.
9. Approved the business report for year 2018.
10. Approved the distribution of retained earnings for year 2018: cash dividend of NT\$ 2.5 per share (proposal will be submitted to general shareholders meeting for approval).
11. Approved the financing option to issue CB no more than limit of NTD 5,000 million within year 2019 and year 2020 to meet the future capital needed.
12. Approved the time of 2019 general shareholders meetings on June 18, 2019.
13. Approved the related operating procedures for shareholder proposal right. The period for shareholder to submit their proposals is from April 12, 2019 to April 22, 2019.
14. Approved the related operating procedures for shareholders to write a roster for directors and independent directors. The period for shareholders to submit their proposals is from April 12, 2019 to April 22, 2019.
15. Approved the amendments to parts of Articles of Incorporation.
16. Approved the amendments to parts of “Rules of Procedure for BOD Meetings”
17. Approved the amendments to parts of “Rules for Director Elections”
18. Approved the amendments to parts of “Procedures for Election of Directors”.
19. Approved the re-election of directors and independent directors. (Proposal will be submitted to general shareholders meeting for approval).
20. Approved the proposal of the deletion of non-competition promise on company's directors in compliance with article 209 of the company law.

21. Approved the “Standard Operating Procedure for Handling Request of Directors.”
22. Approved to revise the “Remuneration Committee Charter”
23. Approved new loans of NTD 6,130 million from four banks including Land Bank of Taiwan.
24. Approved the guarantee loan renewal of NTD200 million to Kai Nan investment Co., Ltd. from Mega Bills Corp.
25. Approved loan renewals of NTD 9,000 million and USD 181million from five banks including China Construction Bank.

3.3.12 Document or written statement that states different opinions by board members or supervisors against the approved major resolutions by the board meeting in recent fiscal period and to the publish date of the annual report: None.

3.3.13 Summary of the resignations and dismissals of the chairman, president, accountant division manager, chief financial officer, internal auditing manager, and R&D manager during the last year and up to the time of printing:

As of 4/30/2019

TITLE	NAME	DATE OF APPOINTED	DATE OF TERMINATION	REASONS FOR RESIGNATION OR DISMISSAL
Director of Central R&D Institute	Kr-Lien Chen	2016.01.25	2018.01.25	Position Adjustment

3.4 Auditing Notes

3.4.1 Disclosure of Auditing Fee

Auditing Firm	Audit Period	Remark
PricewaterhouseCoopers, Taiwan	Fiscal Year 2018	-

Unit: NT\$1,000

Expense Scale		Fee Category	Audit Fees	Non-Audit Related Fees	Total
1	Less than NT\$2 million				
2	NT\$2 million - NT\$4 million			✓	
3	NT\$4 million - NT\$6 million				
4	NT\$6 million - NT\$8 million				
5	NT\$8 million - NT\$10 million				
6	NT\$10 million (incl.) and above		✓		✓

3.4.2 The amount of non-auditing relevant fees charged by the appointed independent auditors and the related parties reaches 21.02 % of the Company's annual auditing expenses.

Unit: NT\$1,000

Auditing Firm	Audit Fees	Non-Audit Related Fees					Subtotal	Audit Period	Remark
		System design	Company Registration	Human Resource	Others (Note 1)				
PRICEWATERHOUSECOOPERS	15,700	400	100	-	2,800	3,300	2018.1.1 2018.12.31	CSR report	

3.4.3 If there is any change in the appointed independent auditors and the Company's annual auditing expenses decreased simultaneously, information regarding the amount, percentage and reasons for the decrease in auditing expenses shall be disclosed : Not Applicable.

3.4.4 Auditing expenses decreased by 15% in comparison to the previous year, information regarding the amount, percentage and reason for the decrease in auditing expenses shall be disclosed : Not Applicable.

3.5 Changing of Auditors: Not Applicable.

3.6 The Employment of the Company's Chairman, President, Financial or Accounting Manager with the Auditing CPA Firm or Its Affiliated Businesses in the Past Year: Not Applicable.

3.7 Changes in Shareholding of Directors, Managers and Major Shareholders

3.7.1 Recent changes:

Unit: Share

Title	Name	2018		As of Apr.30, 2019	
		Net increase (decrease) in shares held	Net increase (decrease) in shares pledged	Net increase (decrease) in shares held	Net increase (decrease) in shares pledged
Director Institutional Shareholder	Kao Chyuan Inv. Co., Ltd.	0	0	1,394,000	0
Chairman and Group Chief Strategy Officer (Representative)	Chih-Hsien Lo (Note 1)	0	0	0	0
Director (Representative)	Shiow-Ling Kao (Note 1)	128,626	0	0	0
Director (Representative)	Jui-Tang Chen (Note 1)	0	0	0	0
Director	Po-Ming Hou	0	0	0	0
Director	Po-Yu Hou	0	0	0	0
Director Institutional Shareholder	Young Yun Inv. Co., Ltd.	0	0	0	0
Director (Representative)	Chung-Ho Wu (Note 2)	0	0	0	0
Director Institutional Shareholder	Taiipo Inv. Corp.	0	0	0	0
Director (Representative)	Ping-Chih Wu (Note 3)	0	0	0	0
Director	Chang-Sheng Lin	0	0	0	0
Director	Hsiu-Jen Liu	0	0	0	0
Director Institutional Shareholder	Joyful Investment Co., Ltd.	0	0	0	0
Director (Representative)	Li-Ling Cheng (Note 4)	2,076,339	0	1,000,000	0
Independent Director	Yun Lin	0	0	0	0
Independent Director	Chao-Tang Yue	0	0	0	0
Independent Director	Hong-Te Lu	0	0	0	0
President	Jung-Lung Hou	0	0	0	0
Senior Vice President	Wen-Lung Yang (Note 5)	0	0	0	0
Senior Vice President	Tsung-Ming Su	0	0	0	0
Senior Vice President	Chien-Li Yin (Note 6)	0	0	0	0

Title	Name	2018		As of Apr.30, 2019	
		Net increase (decrease) in shares held	Net increase (decrease) in shares pledged	Net increase (decrease) in shares held	Net increase (decrease) in shares pledged
Senior Vice President	Chung-Sung Wu (Note 7)	0	0	0	0
Senior Vice President	Jau Kai Hwang	0	0	0	0
Senior Vice President	Liang-Feng Wu	0	0	0	0
Vice President	Chia-Ming Chai	0	0	0	0
Vice President	Ying-Thung Yu (Note 8)	0	0	0	0
Vice President	Jui-Sheng Wang	0	0	0	0
Vice President	Tsung-Yi Liu	0	0	0	0
Vice President	Chia-Chuan Wang (Note 9)	0	0	0	0
Chief Corporate Governance Officer & Vice President	Fu-Jung Lai	0	0	0	0
Chief Accounting Officer & Vice President	Tsung-Pin Wu	0	0	0	0
Vice President	Chih-Ming Hsu	0	0	0	0
Vice President	Kun-Lin Wu	0	0	0	0
Chief Financial Officer & Vice President	Kuo-Hui Chen	0	0	0	0

Note 1: Representative of Kao Chyuan Investment Co. Ltd.

Note 2: Representative of Young Yun Inv. Co., Ltd.

Note 3: Representative of Taipo Investment Corp.

Note 4: Representative of Joyful Investment Co., Ltd.

Note 5: Senior Vice President Wen-Lung Yang was relieved of this position on Feb.23, 2018.

Note 6: Senior Vice President Chien-Li Yin was relieved of this position on Aug.20, 2018.

Note 7: Senior Vice President Chung-Sung Wu was relieved of this position on July 20, 2018.

Note 8: Vice President Ying-Thung Yu was relieved of this position on Oct.23, 2018.

Note 9: Vice President Chia-Chuan Wang was relieved of this position on Dec.10, 2018.

3.5.2 Shares Trade with Related Party : None.

3.5.3 Shares Pledge with Related Party : None.

3.8 Information Disclosing the Relationship between any of the Company's Top Ten Shareholders

As of 08/10/2018 (Last Record Date)

Name	Shareholding		Spouse & Minor		Shareholding by Nominee Arrangement		The relationship between any of the Company's Top Ten Share holders		Remarks
	Shares	%	Shares	%	Shares	%	Name	Relation	
Kao Chyuan Inv. Co., Ltd.	278,736,536	4.91	0	0.00	0	0.00	Shiow-Ling Kao	Chairman	
Chih-Hsien Lo (Representative of Chyuan Inv. Co., Ltd.)	4,059,095	0.07	93,311,544	1.64	0	0.00	Shiow-Ling Kao (Representative of Chyuan Inv. Co., Ltd.)	Spouse	
							Shiow-Ling Kao	Spouse	
Shiow-Ling Kao (Representative of Chyuan Inv. Co., Ltd.)	93,311,544	1.64	4,059,095	0.07	0	0.00	Chih-Hsien Lo (Representative of Chyuan Inv. Co., Ltd.)	Spouse	
Jui-Tang Chen (Representative of Chyuan Inv. Co., Ltd.)	6,056	0.00	0	0.00	0	0.00	NA	NA	
BNP Paribas Wealth Management HK. Branch	172,751,178	3.04	0	0.00	0	0.00	NA	NA	
Po-Ming Hou	147,751,414	2.60	0	0.00	24,188	0.00	Po-Yu Hou	Brother	
Po-Yu Hou	128,917,063	2.27	0	0.00	0	0.00	Po-Ming Hou	Brother	
Government of Singapore - GOS - EFMC	100,239,820	1.76	0	0.00	0	0.00	NA	NA	
First State Investments ICVC - Stewart Investors Asia Pacific Leaders Fund	96,428,000	1.70	0	0.00	0	0.00	NA	NA	
Shiow-Ling Kao	93,311,544	1.64	4,059,095	0.07	0	0.00	Chih-Hsien Lo (Representative of Chyuan Inv. Co., Ltd.)	Spouse	
J.P.Morgan Chase Bank N.A. Taipei Branch in custody for Saudi Arabian Monetary Agency	83,493,120	1.47	0	0.00	0	0.00	NA	NA	
Vanguard Emerging Markets Stock Index Fund	73,988,984	1.30	0	0.00	0	0.00	NA	NA	
J.P.Morgan Chase Bank N.A.	68,396,848	1.20	0	0.00	0	0.00	NA	NA	

3.9 Total Percentage of Ownership of Investees

As of 12/31/2018

Investees accounted for under the equity method	Investments by the Company		Investments from Directors, Supervisors, Managers, and Directly or Indirectly Controlled Businesses		Total Investments	
	Shares	%	Shares	%	Shares	%
President Global Corp.	500,000	100.00%	0	0.00%	500,000	100.00%
President International Trade & Investment Corp.	10,700	100.00%	0	0.00%	10,700	100.00%
President Baseball Team Corp.	30,000	100.00%	0	0.00%	30,000	100.00%
Tone Sang Construction Corp.	34,020,000	100.00%	0	0.00%	34,020,000	100.00%
Kai Yu Investment Co., Ltd.	1,133,819,549	100.00%	0	0.00%	1,133,819,549	100.00%
Cayman President Holdings Ltd.	406,136,000	100.00%	0	0.00%	406,136,000	100.00%
Presco Netmarketing Inc.	6,500,000	100.00%	0	0.00%	6,500,000	100.00%
Uni-President Dream Parks Corp.	6,100,000	100.00%	0	0.00%	6,100,000	100.00%
Kai Nan Investment Co., Ltd.	213,500,000	100.00%	0	0.00%	213,500,000	100.00%
Uni-President Glass Industrial Co., Ltd.	36,000,000	100.00%	0	0.00%	36,000,000	100.00%
Uni-President Vendor Corp.	15,000,000	100.00%	0	0.00%	15,000,000	100.00%
Nanlien International Corp.	99,999,184	100.00%	196	0.00%	99,999,380	100.00%
President Natural Industrial Corp.	11,999,000	99.99%	1,000	0.01%	12,000,000	100.00%
Tung Ho Development Co., Ltd.	127,827,000	79.89%	32,173,000	20.11%	160,000,000	100.00%
President International Development Corp	917,734,230	69.37%	121,716,000	9.20%	1,039,450,230	78.57%
Tait Marketing & Distribution Co., Ltd.	60,735,047	64.27%	1,064,245	1.13%	61,799,292	65.40%
President Entertainment Corp.	98,884,799	61.80%	61,115,201	38.20%	160,000,000	100.00%
Uni-President Organics Corp.	2,833,333	56.67%	2,166,667	43.33%	5,000,000	100.00%
President Nisshin Corp.	6,119,999	51.00%	600,001	5.00%	6,720,000	56.00%
Ton Yi Pharmaceutical Corp.	51,000	51.00%	10,000	10.00%	61,000	61.00%
President Tokyo Corp.	29,986,824	51.00%	1,176	0.00%	29,988,000	51.00%
President Packaging Corp.	31,767,030	50.58%	1,560	0.00%	31,768,590	50.58%
President Kikkoman Inc.	5,999,999	50.00%	1	0.00%	6,000,000	50.00%
Ton Yi Industrial Corp.	719,357,425	45.55%	69,046,824	4.37%	788,404,249	49.92%

Investees accounted for under the equity method	Investments by the Company		Investments from Directors, Supervisors, Managers, and Directly or Indirectly Controlled Businesses		Total Investments	
	Shares	%	Shares	%	Shares	%
President Chain Store Corp.	471,996,430	45.40%	11,516,773	1.11%	483,513,203	46.51%
President Fair Development Corp.	405,000,000	40.50%	595,000,000	59.50%	1,000,000,000	100.00%
ScinoPharm Taiwan Ltd.	299,968,639	37.94%	88,044,142	11.13%	388,012,781	49.07%
Weilih Food Corp.	6,660,000	33.30%	0	0.00%	6,660,000	33.30%
Kuang Chuan Dairy Co., Ltd.	31,252,839	31.25%	0	0.00%	31,252,839	31.25%
Uni-President Development Corp.	108,000,000	30.00%	144,000,000	40.00%	252,000,000	70.00%
Uni-President Department Store Corp.	12,000,000	30.00%	28,000,000	70.00%	40,000,000	100.00%
TTET Union Corp.	61,594,201	38.50%	12,231,171	7.65%	73,825,372	46.15%
President Securities Corp.	393,586,559	28.31%	125,786,881	9.05%	519,373,440	37.36%
Presicarre Corp.	137,511,893	20.50%	130,801,027	19.50%	268,312,920	40.00%
Retail Support International Corp.	5,144,000	20.00%	11,574,000	45.00%	16,718,000	65.00%
President Starbucks Coffee Corp.	14,255,116	40.00%	21,382,674	60.00%	35,637,790	100.00%
President Transnet Corp.	29,570,400	20.00%	103,496,400	70.00%	133,066,800	90.00%
Uni-President Cold Chain Corp.	7,868,347	20.00%	31,473,390	80.00%	39,341,737	100.00%
Mech-President Corp.	13,046,358	18.89%	55,858,816	80.87%	68,905,174	99.76%
Grand Bills Corp.	78,209,035	14.46%	19,723,322	3.65%	97,932,357	18.11%
Kuang Chuan Foods Co., Ltd.	1,069,200	3.96%	0	0.00%	1,069,200	3.96%
Prince Housing Development Corp.	162,743,264	10.03%	249,256,577	15.35%	411,999,841	25.38%

4



CAPITAL OVERVIEW

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4.1 Capital and Shares

4.1.1 Source of Capital

A. Shares Issued:

30 April, 2019/Units: NT\$; Shares

Month/ Year	Par Value	Authorized Capital		Paid-in Capital		Remark		
		Shares	Amount	Shares	Amount	Sources of Capital	Capital Expansion by Assets Other than Cash	Date of Approval and Document Number
1987.10	10	289,951,740	2,899,517,400	289,951,740	2,899,517,400	Capitalization of Profits: NT\$371,733,000 and Capital Surplus: NT\$49,564,400	NA	1987/10/14(76) Tai Tsai Cheng (1) No.01031
1988.09	10	347,942,100	3,479,421,000	347,942,100	3,479,421,000	Capitalization of Profits: NT\$492,918,000 and Capital Surplus: NT\$86,985,600	NA	1988/08/14(77) Tai Tsai Cheng (1) No.08806
1989.10	10	416,390,849	4,163,908,490	416,390,849	4,163,908,490	Capitalization of Profits: NT\$614,899,070 and Capital Surplus: NT\$69,588,420	NA	1989/09/21(78) Tai Tsai Cheng (1) No.01951
1990.08	10	549,636,000	5,496,360,000	549,636,000	5,496,360,000	Capitalization of Profits: NT\$1,249,173,340 and Capital Surplus: NT\$83,278,170	NA	1990/07/26 (79) Tai Tsai Cheng (1) No.01715
1991.09	10	643,100,000	6,431,000,000	643,100,000	6,431,000,000	Capitalization of Profits: NT\$879,676,400 and Capital Surplus: NT\$54,963,600	NA	1991/08/23(80) Tai Tsai Cheng (1) No.02399
1992.10	10	771,800,000	7,718,000,000	771,800,000	7,718,000,000	Capitalization of Profits: NT\$1,222,690,000 and Capital Surplus: NT\$64,310,000	NA	1992/10/15(81) Tai Tsai Cheng (1) No.02665
1992.11	10	821,800,000	8,218,000,000	821,800,000	8,218,000,000	Cash Offering: NT\$500,000,000	NA	1992/09/04(81) Tai Tsai Cheng (1) No.02290
1993.08	10	986,160,000	9,861,600,000	986,160,000	9,861,600,000	Capitalization of Profits: NT\$1,479,240,000 and Capital Surplus: NT\$164,360,000	NA	1993/07/09(82) Tai Tsai Cheng (1) No.28647
1994.07	10	1,183,400,000	11,834,000,000	1,183,400,000	11,834,000,000	Capitalization of Profits: NT\$591,776,000 and Capital Surplus: NT\$1,380,624,000	NA	1994/07/01(83) Tai Tsai Cheng (1) No.29932
1995.07	10	1,538,420,000	15,834,200,000	1,583,420,000	15,384,200,000	Capitalization of Profits: NT\$2,603,480,000 and Capital Surplus: NT\$946,720,000	NA	1995/06/29(84) Tai Tsai Cheng (1) No.37779
1996.08	10	1,846,104,000	18,461,040,000	1,846,104,000	18,461,040,000	Capitalization of Profits: NT\$2,846,077,000 and Capital Surplus: NT\$230,763,000	NA	1996/07/06(85) Tai Tsai Cheng (1) No.41130

Month/ Year	Par Value	Authorized Capital		Paid-in Capital		Remark		
		Shares	Amount	Shares	Amount	Sources of Capital	Capital Expansion by Assets Other than Cash	Date of Approval and Document Number
1997.08	10	2,215,324,800	22,153,248,000	2,215,324,800	22,153,248,000	Capitalization of Profits: NT\$3,415,292,400 and Capital Surplus: NT\$276,915,600	NA	1997/06/30(86) Tai Tsai Cheng (1) No.51660
1998.07	10	2,658,389,760	26,583,897,600	2,658,389,760	26,583,897,600	Capitalization of Profits: NT\$4,098,350,880 and Capital Surplus: NT\$332,298,720	NA	1998/06/23(87) Tai Tsai Cheng (1) No.54840
1999.08	10	2,924,228,800	29,242,288,000	2,924,228,800	29,242,288,000	Capitalization of Profits: NT\$2,525,470,910 and Capital Surplus: NT\$132,919,490	NA	1999/06/23(88) Tai Tsai Cheng (1) No.57435
2000.08	10	3,158,167,110	31,581,671,100	3,158,167,110	31,581,671,100	Capitalization of Profits: NT\$2,222,413,940 and Capital Surplus: NT\$116,969,160	NA	2000/07/13(89) Tai Tsai Cheng (1) No.60239
2001.08	10	3,347,657,200	33,476,572,000	3,347,657,200	33,476,572,000	Capitalization of Profits: NT\$1,831,737,550 and Capital Surplus: NT\$63,163,350	NA	2001/06/20 (90) Tai Tsai Cheng (3) No.139435
2002.04	10	3,341,986,200	33,419,862,000	3,341,986,200	33,419,862,000	Capital Reduction and Cancellation of Treasury Shares: NT\$56,710,000	NA	2002 /01/07 (90) Tai Tsai Cheng (3) No.179198
2002.08	10	3,442,245,800	34,422,458,000	3,442,245,800	34,422,458,000	Capitalization of Profits: NT\$1,002,596,000	NA	2002/07/11 Tai Tsai Cheng 3 Tzu No. 0910138403 2002/09/13 Jin So Sun Tzu No.09101374790
2003.03	10	3,424,386,800	34,243,868,000	3,424,386,800	34,243,868,000	Capital Reduction and Cancellation of Treasury Shares: NT\$ 178,590,000	NA	2003/03/31 Jin So Sun Tzu No.09201091780
2003.10	10	3,424,386,800	34,243,868,000	3,395,097,800	33,950,978,000	Capital Reduction and Cancellation of Treasury Shares: NT\$ 292,890,000	NA	2003/05/09 Tai Tsai Cheng 3 Tzu No.0920121101 2003/07/08 Tai Tsai Cheng 3 Tzu No.0920131839 2003/10/20 Jin So Sun Tzu No.09201293960
2004.03	10	3,424,386,800	34,243,868,000	3,375,384,800	33,753,848,000	Capital Reduction and Cancellation of Treasury Shares: NT\$ 197,130,000	NA	2003/12/19 Tai Tsai Cheng 3 Tzu No.09210160217 2004/03/22 Jin So Sun Tzu No.09301045320
2005.12	10	3,424,386,800	34,243,868,000	3,354,125,800	33,541,258,000	Capital Reduction and Cancellation of Treasury Shares: NT\$ 212,590,000	NA	2005/11/21 Jin Kuan Cheng 3 Tzu No.09401522992 2006/01/05 Jin So Sun Tzu No.09501001530
2007.08	10	4,800,000,000	48,000,000,000	3,555,373,348	35,553,733,480	Capitalization of Profits: NT\$2,012,475,480	NA	2007/07/16 Jin Kuan Cheng1 Tzu No.0960036627 2007/09/12 Jin So Sun Tzu No.09601220080

Month/ Year	Par Value	Authorized Capital		Paid-in Capital		Sources of Capital	Remark	
		Shares	Amount	Shares	Amount		Capital Expansion by Assets Other than Cash	Date of Approval and Document Number
2008.08	10	4,800,000,000	48,000,000,000	3,733,142,015	37,331,420,150	Capitalization of Profits: NT\$1,777,686,670	NA	2008/07/09 Jin Kuan Cheng1 Tzu No.0970034224 2008/09/17 Jin So Sun Tzu No.09701237960
2009.08	10	4,800,000,000	48,000,000,000	3,897,400,264	38,974,002,640	Capitalization of Profits: NT\$1,642,582,490	NA	2009/07/09 Jin Kuan Cheng1 Tzu No.098034094 2009/09/14 Jin So Sun Tzu No.09801201120
2010.08	10	4,800,000,000	48,000,000,000	4,287,140,290	42,871,402,900	Capitalization of Profits: NT\$3,897,400,260	NA	2010/07/05 Jin Kuan Cheng1 Tzu No.0990034474 2010/09/03 Jin So Sun Tzu No.09901201530
2011.08	10	4,800,000,000	48,000,000,000	4,544,368,707	45,443,687,070	Capitalization of Profits: NT\$2,572,284,170	NA	2011/07/06 Jin Kuan Cheng1 Tzu No.1000031177 2011/09/02 Jin So Sun Tzu No.10001204390
2012.08	10	6,000,000,000	60,000,000,000	4,862,474,516	48,624,745,160	Capitalization of Profits: NT\$3,181,058,090	NA	2012/07/05 Jin Kuan Cheng1 Tzu No. 1010029784 2012/08/31 Jin So Sun Tzu No. 10101179020
2013.08	10	6,000,000,000	60,000,000,000	5,154,222,987	51,542,229,870	Capitalization of Profits: NT\$2,917,484,710	NA	2013/07/08 Jin Kuan Cheng1 Tzu No. 1020026306 2013/08/29 Jin So Sun Tzu No. 10201177110
2014.08	10	6,000,000,000	60,000,000,000	5,463,476,366	54,634,763,660	Capitalization of Profits: NT\$3,092,533,790	NA	2014/07/07 Jin Kuan Cheng1 Tzu No. 1030025539 2014/08/25 Jin So Sun Tzu No. 10301176800
2015.08	10	6,000,000,000	60,000,000,000	5,682,015,421	56,820,154,210	Capitalization of Profits: NT\$2,185,390,550	NA	2015/07/13 Jin Kuan Cheng1 Tzu No. 1040026046 2015/09/02 Jin So Sun Tzu No. 10401181620

B. Capital and shares

30 April 2019/Units: Shares

Share Type	Authorized Capital			Remark
	Outstanding Shares	Non-issued Shares	Total	
Common Stock, Inscribed	5,682,015,421	317,984,579	6,000,000,000	Listed on TSE in Dec. 1987

C. Shelf Registration : None.

4.1.2 Shareholder structure

As of 10 Aug. 2018/Unit: Shares

Item	Government Agencies	Financial Institutions	Other Juridical Person	Individuals	Foreign Institutions & Individuals	Total
Number of Shareholders	21	20	430	118,454	1,546	120,471
Shares Held	174,743,666	68,050,962	706,938,935	1,602,798,824	3,129,483,034	5,682,015,421
Holding Percentage	3.07%	1.20%	12.44%	28.21%	55.08%	100%

4.1.3 Status of Shareholding Distributed

A. Common Shares (The par value for each share is \$10 NTD)

As of 10 Aug. 2018

Class of Shareholding (Unit : Share)	Number of Shareholders	Total Shares Held	Holding Percentage
1~999	58,376	15,591,285	0.27%
1,000~5,000	43,833	90,949,306	1.60%
5,001~10,000	8,046	57,820,260	1.02%
10,001~15,000	3,080	38,002,100	0.67%
15,001~20,000	1,788	30,913,434	0.54%
20,001~30,000	1,421	35,023,579	0.62%
30,001~50,000	1,294	49,423,277	0.87%
50,001~100,000	904	63,437,136	1.12%
100,001~200,000	498	70,201,377	1.23%
200,001~400,000	321	93,149,387	1.64%
400,001~600,000	171	84,492,686	1.49%
600,001~800,000	118	82,177,473	1.44%
800,001~1,000,000	82	73,148,393	1.29%
Over 1,000,001	539	4,897,685,728	86.20%
Total	120,471	5,682,015,421	100.00%

B. Preferred Shares: None.

4.1.4 Major Shareholders:

As of 10 Aug. 2018

Shareholder's Name	Shareholding	
	Shares	Percentage
Kao Chyuan Inv. Co., Ltd.	278,736,536	4.91%
BNP Paribas Wealth Management HK. Branch	172,751,178	3.04%
Po-Ming Hou	147,751,414	2.60%
Po-Yu Hou	128,917,063	2.27%
Government of Singapore - GOS - EFMC	100,239,820	1.76%
First State Investments ICVC - Stewart Investors Asia Pacific Leaders Fund	96,428,000	1.70%
Shiow-Ling Kao	93,311,544	1.64%
J.P.Morgan Chase Bank N.A. Taipei Branch in custody for Saudi Arabian Monetary Agency	83,493,120	1.47%
Vanguard Emerging Markets Stock Index Fund	73,988,984	1.30%
J.P.Morgan Chase Bank N.A.	68,396,848	1.20%

4.1.5 Share prices, net value, earnings, dividends, and other relevant information for the last two years

Unit: NT\$

Item	2017	2018	As of March 31, 2019
Market Price per Share			
Highest	66.90	83.80	75.20
Lowest	52.40	64.60	67.00
Average	59.44	72.86	72.53
Net Worth per Share			
Before Distribution	21.13	18.72	19.97
After Distribution	21.13	(Note 4)	(Note 4)
Earnings per Share			
Weighted Average Shares (thousand shares)	5,682,015	5,682,015	5,682,015
Earnings Per Share (Undiluted)	7.01	3.07	0.93
Earnings Per Share (Diluted)	7.01	3.07	0.93
Dividends per Share			
Cash Dividends	5.5	(Note 4)	-
Stock Dividends			
• Dividends from Retained Earnings	0	(Note 4)	-
• Dividends from Capital Reserve	-	(Note 4)	-
Accumulated Undistributed Dividends	-	-	-
Return on Investment			
Price / Earning Ratio (Note 1)	8.48	23.73	-
Price / Dividend Ratio (Note 2)	10.81	(Note 4)	-
Cash Dividend Yield Rate (Note 3)	9.25%	(Note 4)	-

Note 1: Price / Earning Ratio = Average Market Price / Earnings per Share

Note 2: Price / Dividend Ratio = Average Market Price / Cash Dividends per Share

Note 3: Cash Dividend Yield Rate = Cash Dividends per Share / Average Market Price

Note 4: Pending Shareholders' Meeting Resolution.

4.1.6 Dividend Policy and Implementation Status

A. Dividend Policy

Since the business environment has been changing enormously, and Uni-President is experiencing the steadily growth, the annual earnings distribution should be considered in terms of future capital budget, long-term investment, and business funding needs, etc. in order to determine the amount to be retained or distributed as stock dividend or cash dividend.

If there are earnings for distribution at the end of each fiscal year, after offsetting any loss of prior year(s) and paying all taxes and dues, 10% of the remaining net earnings shall be set aside as legal reserve, then would be appropriated as special reserve in accordance with Securities Exchange Law. The remaining net earnings can be distributed together with prior accumulated unappropriated retained earnings. The Board of Directors will consider the factors that were mentioned above to make the dividend distribution proposal. The dividend should be set in the range from 50% to 100% of the accumulated unappropriated retained earnings and the amount of cash dividend shall exceed 30% of the total amount of dividends distribution. The dividends could be distributed in accordance with the resolution that is approved by the Board of Directors and the Annual Shareholders' Meeting.

B. Proposed Distribution of Dividend

The proposal for distribution of 2018 profits was passed at the Meeting of the Board of Directors. This proposal, a cash dividend of NTD 2.5 per share, will be discussed at annual shareholders' meeting.

4.1.7 Impacts of Stock Dividends on Operation Results and EPS : Not Applicable.

4.1.8 Employee Bonus and Directors' Remuneration

A. Information of Employee Bonus and Directors' Remuneration in the Articles of Incorporation

A ratio of profit of the current year distributable, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower than 2% for employees' compensation and shall not be higher than 2% for directors' remuneration shall not be higher than 2%.

B. Estimate Foundation of Employee Bonus and Directors' Remuneration

The basis of estimates is based on a certain percentage of 2018 net income after taking into account the legal reserve and other factors, as prescribed under the Company's Articles of Incorporation.

C. Profit Distribution of Year 2018 Approved in Board of Directors Meeting for Employee Bonus and Directors' Remuneration

(1) Recommended Distribution of Employee Bonus and Directors' Remuneration: (NT\$ thousands)

Employee Bonus – in Cash	\$1,515,939
Directors' Remuneration	<u>311,330</u>
Total	<u>\$ 1,827,269</u>

(2) Ratio of Recommended Employee Stock Bonus to Capitalization of Earnings : NA.

(3) Recounted EPS after Recommended Distribution of Employee Bonus and Directors' Remuneration:
(NT\$ thousands)

Net Income (NT\$ thousands)	\$17,442,022
Weighted Average Shares in 2018 (thousand shares)	5,682,015
Recounted EPS (NT\$)	<u>\$ 3.07</u>

D. Information of 2017 Earnings Set Aside to Employee Bonus and Directors' Remuneration:

Distribution of 2017 Earnings (NT\$ thousands)	
Directors' Remuneration	\$1,472,369
Employee Bonus-in Cash	\$362,774

4.1.9 Buyback of Treasury Stock: None.

4.2 Issuance of Corporate Bonds

Issuance		2 nd domestic unsecured corporate bond for 2012
Issuing Date		2012/10/29
Denomination		NT\$ 1 million
Issuance and Transaction Location		GreTai Securities Market
Offering Price		Par
Total Amount		Total Amount NTD 3.6 billion; 5-year bond: NTD 1.8 billion; 7-year bond: NTD 1.8 billion
Coupon Rate		5-year bond: 1.28%; 7-year bond: 1.39%
Maturity		5-year bond: 2017/10/29 7-year bond: 2019/10/29
Guarantor		None
Trustee		Trust Department of Taipei Fubon Bank
Underwriter		None
Legal Counsel		None
Auditor		PricewaterhouseCoopers
Repayment		5-year bond: Bullet 7-year bond: the Company will redeem the bond in 50% of the face value, respectively, at the end of the sixth and seventh year.
Outstanding (As of 2018/4/30)		NTD 0.9 billion
Redemption or Early Repayment Clause		None
Covenants		None
Credit Rating		Taiwan Ratings Corp. Date:2012.9.17 Rating: twA+
Other Rights of Bondholders	Conversion Right	None
	Amount of Converted or Exchanged Common Shares, ADRs or Other Securities	None
Dilution Effect and Other Adverse Effects on Existing Shareholders		None
Custodian		None

Issuance		1 st domestic unsecured corporate bond for 2014
Issuing Date		2014/2/18
Denomination		NT\$ 1 million
Issuance and Transaction Location		GreTai Securities Market
Offering Price		Par
Total Amount		NTD 3.6 billion
Coupon Rate		1.39%
Maturity		5-year bond:2019/02/18
Guarantor		None
Trustee		Trust Department of Taipei Fubon Bank
Underwriter		None
Legal Counsel		None
Auditor		PricewaterhouseCoopers
Repayment		Bullet
Outstanding (As of 2018/4/30)		None
Redemption or Early Repayment Clause		None
Covenants		None
Credit Rating		Taiwan Ratings Corp. Date:2013.12.25 Rating: twAA-
Other Rights of Bondholders	Conversion Right	None
	Amount of Converted or Exchanged Common Shares, ADRs or Other Securities	None
Dilution Effect and Other Adverse Effects on Existing Shareholders		None
Custodian		None

Issuance		2 nd domestic unsecured corporate bond for 2014
Issuing Date		2014/6/23
Denomination		NT\$ 1 million
Issuance and Transaction Location		GreTai Securities Market
Offering Price		Par
Total Amount		NT\$ 5.8 billion;
Coupon Rate		5-year bond: 1.29%; 7-year bond: 1.62%; 10-year bond: 1.78%
Maturity		5-year bond: 2019/6/23 7-year bond: 2021/6/23 10-year bond: 2024/6/23
Guarantor		None
Trustee		Trust Department of Taipei Fubon Bank
Underwriter		None
Legal Counsel		None
Auditor		PricewaterhouseCoopers
Repayment		the Company will redeem 50% of the principal at one year before maturity and redeem the rest 50% at maturity for each tenor.
Outstanding (As of 2018/4/30)		NTD 5.2 billion
Redemption or Early Repayment Clause		None
Covenants		None
Credit Rating		Taiwan Ratings Corp. Date:2014.4.21 Rating: twAA- (Issuer rating)
Other Rights of Bondholders	Conversion Right	None
	Amount of Converted or Exchanged Common Shares, ADRs or Other Securities	None
Dilution Effect and Other Adverse Effects on Existing Shareholders		None
Custodian		None

Issuance		1 st domestic unsecured corporate bond for 2017
Issuing Date		2017/5/22
Denomination		NT\$ 1 million
Issuance and Transaction Location		GreTai Securities Market
Offering Price		Par
Total Amount		NT\$ 5.0 billion;
Coupon Rate		1.05%
Maturity		5-year bond: 2022/5/22
Guarantor		None
Trustee		Trust Department of Taipei Fubon Bank
Underwriter		Entrust underwriter to issue to public and Capital Securities Corp. as a lead underwriter.
Legal Counsel		None
Auditor		PricewaterhouseCoopers
Repayment		Bullet
Outstanding (As of 2018/4/30)		NTD 5.0 billion
Redemption or Early Repayment Clause		None
Covenants		None
Credit Rating		Taiwan Ratings Corp. Date:2016.7.22 Rating: twAA- (Issuer rating)
Other Rights of Bondholders	Conversion Right	None
	Amount of Converted or Exchanged Common Shares, ADRs or Other Securities	None
Dilution Effect and Other Adverse Effects on Existing Shareholders		None
Custodian		None

Issuance		1 st domestic unsecured corporate bond for 2018
Issuing Date		2018/5/16
Denomination		NT\$ 1 million
Issuance and Transaction Location		GreTai Securities Market
Offering Price		Par
Total Amount		NT\$ 7.5 billion;
Coupon Rate		5-year bond: 0.85%; 7-year bond: 1.62%; 10-year bond: 0.98%
Maturity		5-year bond: 2023/5/16; 7-year bond:2025/5/16
Guarantor		None
Trustee		Trust Department of Taipei Fubon Bank
Underwriter		Entrust underwriter to issue to public and Capital Securities Corp. as a lead underwriter.
Legal Counsel		None
Auditor		PricewaterhouseCoopers
Repayment		Bullet
Outstanding (As of 2018/4/30)		NTD 7.5 billion
Redemption or Early Repayment Clause		None
Covenants		None
Credit Rating		Taiwan Ratings Corp. Date:2017.6.26 Rating: twAA (Issuer rating)
Other Rights of Bondholders	Conversion Right	None
	Amount of Converted or Exchanged Common Shares, ADRs or Other Securities	None
Dilution Effect and Other Adverse Effects on Existing Shareholders		None
Custodian		None

Issuance		2 nd domestic unsecured corporate bond for 2018
Issuing Date		2018/11/12
Denomination		NT\$ 1 million
Issuance and Transaction Location		GreTai Securities Market
Offering Price		Par
Total Amount		NT\$ 2.25 billion;
Coupon Rate		0.90%
Maturity		7-year bond: 2025/11/12
Guarantor		None
Trustee		Trust Department of Taipei Fubon Bank
Underwriter		Entrust underwriter to issue to public and KGI Securities as a lead underwriter.
Legal Counsel		None
Auditor		PricewaterhouseCoopers
Repayment		The Company will redeem the bond in 50% of the face value, respectively, at the end of the sixth and seventh year.
Outstanding (As of 2018/4/30)		NTD 2.25 billion
Redemption or Early Repayment Clause		None
Covenants		None
Credit Rating		Taiwan Ratings Corp. Date:2018.7.31 Rating: twAA (Issuer rating)
Other Rights of Bondholders	Conversion Right	None
	Amount of Converted or Exchanged Common Shares, ADRs or Other Securities	None
Dilution Effect and Other Adverse Effects on Existing Shareholders		None
Custodian		None

4.2.1 Information on Shelf Offering of Corporation Bond: None.

4.3 Issuance of preferred shares : None.

4.4 Issuance of global depository receipts : None.

4.5 Issuance of employee stock option plan : None.

4.6 Issuance of new shares to merge with or acquire other companies :
None.

4.7 Status of capital utilization plan

Any incomplete share issuance or private placement or any completed share issuance or private placement over the past three years from which benefits have not yet been reported as of Apr. 30, 2019: None.



5



OPERATING HIGHLIGHTS

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5.1 Business Activities

5.1.1 Business Scope

A. Major Business of UPEC

Group	Range of Business	Division	% of overall business
Provisions Group	Manufacturing and marketing of foodstuff, animal feeds, aquatic feeds and flour	Foodstuff Division	0.00
		Animal Feed Division	3.64
		Aquatic Business Division	1.24
		Flour Division	2.50
Instant Food Group	Manufacturing and marketing of instant noodle, rice noodle, and edible oil	Food Division	11.66
		Edible Oil Division	0.14
Dairy & Beverage Group	Manufacturing and marketing of soft drinks, tea drink, dairy products, coffee drink and chilled beverage	Beverage Division	0.50
		Tea Beverage Division	17.20
		Water Business Division	1.86
		Dairy Product Division	31.97
		Coffee Division	7.09
		Agency Team	0.67
General Foods Group	Manufacturing and marketing of meat products, seasoning products and ice cream products	Meat Division	1.13
		Sauce & Seasoning Division	1.96
		Ice Cream Division	0.55
		International Business Division	0.23
Baking Business Group	Manufacturing and marketing of bakery products.	Bread Division, Cake Business Unit and Frozen Dough Business Unit	7.60
		PL Baking Business Team	1.91
Technical Group	Development and production of private label products	PL Business Development Division	4.75
Others			3.40

B. Information of the Group Segments

Segment	Product Category	Revenue Ratio(%)
Foods	Edible oils, instant noodle, noodle, dairy products, tea beverage, coffee drink, baking products, ice cream products, seasoning products, frozen prepared foods, meat products, health products, sauce & seasoning, flour, animal feeds, aquatic feeds	27.09
Chain stores	Convenience store	34.85
Circulation	Selling of drugs and cosmetics, Delivering and selling of food and merchandise	13.52
Packaging and Containers	Tinplate and cans, PET bottles, containers, glass products	5.72
Feeds	Manufacturing and marketing animal feeds, aquatic feeds and flour	4.13
Fuel and Oil	Gas station	2.55
Pharmaceuticals	Research, manufacturing and sales of pharmaceuticals	0.82
Leisure Business Development	Professional baseball team, shopping mall, hotel and restaurant	0.68
Distribution	Delivery of room-temperature and low-temperature foods and goods	0.28
General investments	Professional investments, etc.	0.00
Others		10.36

C. New products Development:

Instant noodle with high-added value.

5.1.2 Industry Overview

1. Macroeconomic Environment

In 2018, due to effects of the China-United States trade war, increase in U.S. Treasury yields, and tight monetary policies in numerous central banks of major countries, global economy remained 3% growth rate. In 2019, global economy is expected to be influenced by the negotiation progress of the China-United States trade war, decreasing effects of tax reduction in the United States, slowdown in China's economy, capital outflow from the new emerging market, and Bretix effect. According to Taiwan Directorate General of Budget, Accounting and Statistics, Executive Yuan, 2018 Taiwan GDP Taiwan increased by 2.41% from previous year, in which domestic demand increased by 2.79%, including consumption increased by 1.09%, government spending increased by 0.49%, capital growth increased by 1.20%. Demand of the Rest of the World decreased by 0.19%, including output increased by 2.33%, input increased by 2.53%. CPI increased by 1.35%, WPI increased by 3.64%, export increased by 5.90%, import increased by 10.60%.

2. Specialized professional subsidiaries

Faced with the challenges of a globalized economy and the strategic need to make a foray into the Pan-Asian and international market, Uni-President Enterprises Corp. has established different subsidiaries according to their respective industry position, where similar functions are grouped together to form a subsidiary. In addition, through the division of labor and optimal resource distribution, the firm has extended the scope of its core businesses to the international market for the implementation of the group's long-term development strategy. The subsidiaries of Uni-president Enterprises Corp., include "Food Manufacturing", "Retail, Distribution & Logistics Subsidiary (PCSC)", "Business Distribution & Trade" and "Investment".

(a) Uni-President Food Manufacturing Subsidiary: Establishing a solid central policy by implementing key strategies

Led by Uni-President Enterprises Corp., the Food Manufacturing Subsidiary has adopted a virtual group operational strategy and integration mechanism to integrate the development strategies and organizational deployments of its food production businesses at home and abroad. Its scope of operation covers provisions, instant food, dairy & beverages, general foods, baked goods and distribution businesses with production and sales bases in Taiwan, China, Vietnam, Thailand, Indonesia, Philippines, and Malaysia. Our products include animal feed, aquatic feed, flour, non-alcoholic beverages, instant noodle, edible oil, ice cream, frozen food, meat products, seasonings/ sauces and bakeries.

The Food Manufacturing Subsidiary focuses on brand management and the four main development directions of "Manufacturing and R&D", "Trade and Distribution", "Channel management", "Strategic alliance and Merger & Acquisition". The company strives to deepen deployments in the Pan-Asia region and achieve the management goal of "Creating the greatest value for the firm".

Furthermore, the objective of Uni-President Enterprises Corp. is to become a global paradigm in food marketing.

(b) Uni-President Logistic Subsidiary: A lifestyle revolution

President Chain Store Corporation (PCSC) of Uni-president Group comprises mainly 7-ELEVEN and roughly 40 other vertically and horizontally affiliated chain businesses with over 30,000 employees. It is a constantly growing, dynamic organization aimed at shaping and revolutionizing lifestyles in Taiwan.

The vitality of PCSC comes from Uni-President Enterprises Corp.'s corporate culture of “Integrity, Diligence, Innovation, and Progress to the Future”, where we strive to satisfy consumers' needs 24 hours a day. In order to continue generating growth peaks, PCSC is eager to reach out to establish international connections and branch out operations to other industries to collaborate with prominent international labels. As a result, international business models are successfully localized, in turn introducing more abundant lifestyle for consumers in Taiwan. At the same time, PCSC has also replicated its retail, distribution & logistics know-how overseas, such as Philippines Seven Corporation, thereby continually expanding its international business empire.

Today, PCSC's business empire now spans across Taiwan, China, and the Philippines, fully integrating Uni-president Group's retail, drugstore, logistics, recreation and department store related businesses. Looking ahead into the future, PCSC will become more proactive in fostering the expansion of its logistics empire. By venturing into more diversified, international chain businesses and by developing the overseas market with an international perspective, it will shape a more splendid future outlook.

(c) Uni-President Business Distribution and Trade Subsidiary: Develop an all-encompassing channel Pushing new frontiers

Founded in April, 1979, Nanlien International Corp. transformed to a professional agent for well-known international brands in 1990 and distributes beers, wines, whiskies, beverages, seasonings and condiments, personal care products, and health products, etc. to Taiwan market. We have also initiatively developed new area products and private brands to in line with market trend and consumers need. In order to become a platform introducing world brands into Taiwan market, Nanlien has built a complete sales network and developed a professional merchandising in-store team to provide a sufficient service.

(d) Uni-President Investment Sub-Conglomerates: Being value-oriented, forward-looking and responsible to generate synergy

Uni-President Investment Subsidiary consists of mainly Uni-President International Development Corp. (PIDC), which was founded in 1997 by combining the group's resources to make strategic investments. As a result, it has generated new opportunities for the group's business investments.

Its main areas of investment include: biopharmaceuticals, real estate and consumer goods in Taiwan, China and the US. PIDC's involvement in realty business include: Dream Mall shopping center in Kaohsiung – A commercial complex and a shopping center boasting the largest floor space in Taiwan. Taipei City Hall Bus Station – Combined management and operation of W Hotel, commercial business (Uni-President Taipei) and the transfer station. The Uni-President International Tower – Market, office building complex.

PIDC's diversity in healthcare includes:

- a. ScinoPharm: a leading process R&D and API manufacturing service provider to the global pharmaceutical industry.
- b. Other disruptive technology: first-in-class new drug candidates, next generation sequencing (NGS) for precision medicine, and in-vitro diagnostic (IVD) devices.

Looking ahead, PIDC will utilize the business model of “Value Identification, Innovative Service and Sustainable Profit” will be employed to reinforce the group's competitiveness, create values and synergy for shareholders and the Group.

3. The Food Industry and Its Development

According to Industry and Technology Intelligence Services, Taiwan's production value of food industry in 2018 was estimated at NT\$ 616.61 billion, increased by 2.39% over previous year, and accounted for 5% of Taiwan's manufacturing sector. The top 3 imported food categories were: frozen food, butchery, alcohol beverage; the top 3 exported food categories were: frozen food, miscellaneous food, non-alcohol beverage. The future industry development should focus on: (1) awareness and adoption of the international law and ecosystem changes; (2) expanding the current market and deployment of the new emerging export market; (3) focus cleanliness and zero-wasted industry upgrade; (4) build digitalized operating model..

4. Relevance of up-, middle- and downstream

Limited by location, resources constraints, temperature conditions, expiry dates and other factors, the food industry is domestically oriented. Yet, the low entry barriers allow new competitors to join the industry easily, thus make it highly competitive. The control of retail price and operational cost become more difficult, as government regulations tighten, consumers' food safety concerns increase, production cost increase, and labor shortage increase, that together raise costs of food safety and control of supply chain. Thus, manufacturers have to strengthen product safety, product upgrade, service upgrade and integration of supply chain to enhance market flexibility, in order to decrease cost impact and reinforce competitive advantage. Besides counting on the government to stabilize raw material prices and ease the overall effect of increased product prices, companies also need to form strategic cooperation alliances and joint-procurement, to further observe consumer insights and market trend, or apply R&D and manufacturing advantage to assist retailers developing private label brands, in order to strengthen vertical integration.

5. Product Trend and Competition

(1) Product Development Trend

There were about 6,000 food companies in Taiwan, in which 90% were small to medium sized companies, yet the most of production value rely on publicly listed companies. In 2018, 45% of new products developed were complete new products, and 30% were extended products. The food safety was highly concerned by consumers, for examples, inferior egg liquid, African swine fever. The market opportunities also emerged as people's life style changed, including: food delivery service as a consequence of busy life-style, diversified services offered by convenient stores (i.e. holiday business opportunities, hand shook beverage), business model changes due to new technology (i.e. unmanned store, shop within shop), all caused structural changes in the food industries. As a result, the future product development trend should include: guarding of food safety and reduce leftover food, improvement of labelling, environmentally friendly, plastic reduction policy, expansion of international market.

(2) Product Competition

a. Commercial Feed

Commercial feed were affected by domestic and international policies, trading, and demand of edible oil and aquaculture. Pet food is one of the high priced products that possesses huge opportunities, as increasing awareness of the pet owners in organic, healthy, and read-to-eat products. The industry development trend include: apply technology to optimize livestock breeding, develop diversified pet products and upgraded service, integrate supply chain creatively, and increase global deployment.

b. Edible Oil

Taiwan's edible oil is mainly vegetable oil, in which the most common types of oil were: olive oil, sesame oil, grape seed oil, soybean oil, and canola oil. The industry development trend include: apply technology to distinguish and prevent pollution, increase product function, optimize product relevant examination and data transparency, create channel product differences.

c. Instant Noodle

The market is fairly mature and stable, in which 90% of the market shares are made by the top 3 firms. Due to edible oil crisis, the imported instant noodle continued to increase, in which South Korean was the primary imported country. In terms of new product development, local instant noodle was relatively more conservative, at the same time, the competition increases as substitution, such as ready-to-eat, prepared food. The industry future trend include: strengthen vegetable ingredients and clean labelling, emphasize emotional marketing and customer experience, develop different flavors and pricing differentiation for different target audiences.

d. Frozen food

With technology advances and assistance of channels and e-commerce that have emphasis on cold-chain logistic, the frozen food industry was booming and being cultivated to diversified markets with product differentiation. The industry future trend include: innovative flavors, adapt to the eating and drinking environment, deepen new type of channel deployment.

e. Ready-to-eat food

Due to popularity and competition among convenient stores, the development and supply chain for the ready-to-eat food already reached mature stage. The key factors to sales are channel density, product choices, and marketing diversity. The firms create "light luxury" style, product upgrade (i.e. use high-class material/local ingredients), and cross-industry cooperation, affordable price, to expand the customer base and attract new customers. The future industry trend include: strengthen smart technology development, growth of core customers, and optimize supply chain integration.

f. Supplement

Taiwan's supplement market mainly focus on functional area of: adjust blood lipid, adjust digestion, and adjust immune system. To increase market competency, each firm continued to apply for the health food certification, strengthen technology and customized services to increase product value. The industry future trend include: develop the suitable product in accordance to the life style changes and the aging population structure.

g. Non-alcoholic Beverages

The global climate change increases demand for beverage consumption, the most consumed beverage are: tea, juice and coffee. New product development emphasis on ingredient deduction and natural ingredients, in which "tea" is the main development category. The future industry trend include: develop health oriented products and data transparency, emphasis on consumer experiences, and the cold-brewed trend for tea and coffee beverage.

h. Bakery

The industry was driven the end channel, in which "bakery" accounted for 60% of industry revenue, convenient stores account for 20%. 50% of the firms were located in the mid and northern Taiwan. As large chain stores invest in the market, the industry has integrated production line for the new innovative products, hand-made experience also became a trend. The future industry development include: demonstrate value through consumption experience, emphasis safety and healthy ingredients, strengthen production chain for new product development, and expand global industry synergy.

5.1.3 Research and Development

A. Research and Development Expenses by Central Research Institute (CRI) in Past Two Years

Year	2017	2018	2019(As of April 30)
Total Expenses (thousand NTD)	493,423	457,344	145,991

B. Achievements of Research and Development by CRI in Past Two Years

Year	2017	2018	2019(As of April 30)
New Products Launched	43	54	14
Research Reports	156	172	56
Patents Approved	28	31	13

C. Achievements of Research and Development in recent years

1. Continue on innovation and quality improvement

Uni-President has been committed to increasing food's tastiness and delivering a healthier dietary by continuously providing diverse nutritional and healthier products following the guidelines of function, health and nature. More and more technological platforms have established to carry out tasks of functional sources selection, formula design, production technology, ingredient analysis, clinical trials and certificate application. As a result, we are capable to develop healthy foods to prevent lifestyle diseases. To date, we have received twenty health food certificates covering the categories of yogurt drink, soymilk, Japanese Green Tea, Oolong Tea, chicken essence and capsules Metamin 3D.

CRI continues to improve the flavors and healthiness for all our popular products. For instance, we reduce salt uses in instant noodle, and develop low-sugar and non-sugar beverages.

2. Enhance invention to bring out breakthrough products

Uni-President has been striving for product improvement over the years and develops many well-known brands covering the categories from dairy products, beverages, instant noodles, meat products, frozen foods, ice cream products, flour to edible oil. CRI continues to enhance its food-processing technology and core competencies to retain or seek market leadership. Many innovative and breakthrough products with higher popularity like Non-Fried Noodles, Meat Retort Pouch (Imperial Meals), Chilled Tea, Single Cell Extraction Tea Series (Chai Li Won), Gastro-intestinal regulated drinks (AB Yogurt Drink), and 72 low temperature sterilized full nutrient milk (Rie Shue) are successfully created.

3. Effective utilization of raw material and technology to upgrade product quality

To decrease the risk of discontinued supply of raw material and reduction of raw material costs, CRI continues to enhance technology to master material uses and search qualified second suppliers. Also, CRI trades with the premium global suppliers to prevent food safety risk. CRI sets up an innovative material scientific team to master the uses of raw materials and additives in order to reduce uses of additives by natural ingredient. Also, package team analyzes packing materials and discovers optimal carton condition to provide Eco-friendly packaging material.

4. Monitor raw material to ensure products' quality

We establish raw material traceability measures to effectively evaluate raw material supplies' safeness and analyze hazard factors of every ingredient to make ensure the materials and additives fulfill the requirement by food health regulation. Moreover, in respect to agricultural commodities like raw milk and tealeaves, CRI sets measure to detect risks factors and trace down to the origin-farm. Meanwhile, we establish analytic methods to detect counterfeit materials and off-flavor in order to preserve the quality and retain nutrients of our products.

D. Planned investment

In 2019, R&D will invest NT\$ 380 million into the following projects:

- (1) Develop dairy products, beverages, instant noodles, prepared meal and bread products.
- (2) Improve product quality.
- (3) Search better products' flavors and functions.
- (4) Improve nutritional and functional technology products.
- (5) Improve technology to analyze raw material, and to prevent counterfeit and unusual smell.
- (6) Optimize the use of environmental packaging materials
- (7) Introduction and application of safe additives and functional ingredients.

E. On-going projects

- (1) Develop most wanted innovative products
- (2) Reduce additives in food processing, and utilize state-of-art food technology (i.e. low-temp sterilization).
- (3) Increase quality assurance of raw materials, such as setting up tracing system for tealeaves and dairy ingredients.
- (4) Promote ODM service and expand the benefit of intellectual property.

F. Production time expected to be completed: According to the product launch plan.

G. Key success factors

As guided by the right strategy and solid technology base, our research team can develop innovative, unique and premium products that warrant the successful launches of the products. Whether it is product design or technical research, our R&D team always follows the strict management procedures to control the process and quality of any giving project. Also, every project is consistently reviewed to ensure reasonable budget for any given expected goal. All described above are the factors from which the Central Research Institute of Uni-President achieves the team's duty and goes on the road to success.

5.1.4 Long-term and Short-term Development

A. Long-term Development Plan

We apply “one core and four pillars” strategic management model, which centers on “brand management” along with the 4 pillars: trade & distribution, retail operation, manufacturing and R&D, strategic acquisitions and alliances. We aim to expand our presence in Asia and “maximize the corporate value” in long run through the application of such model.

(1) Brand management

In addition to extending the advantageous brand operating abilities, we also attempt to deep-root mega-brands on the organizational level, observe consumer purchasing behaviors and trends, and devote to increase the accuracy of product structure and marketing investments, as well as strengthen brand core values and consumer identification in order to promote and propel the mega-brands' market competitive position.

(2) Trade and Distribution

Our operating sites are distributed over Taiwan, China, Indonesia, Vietnam, Thailand and the Philippines. These sites are not only part of our marketing network but will formulate a purchasing platform for global procurement, and become a gateway for European and American food companies to enter Asia.

(3) Retail Operation

We continue to reinforce team merchandizing with channel partners and satisfy broader consumers with convenient and variable products. We are also committed to enhancing distributional efficiency, spotting business potentials, and exploring new channels and markets. By integrating the high value-added distribution to the procurement, manufacturing, marketing and retail network, we will have greater chance to be one of the strategic suppliers or agents of key retail chains and well-known global brands.

(4) Manufacturing and R&D

We dedicate to apply manufacturing and R&D strengths in branding development and take advantage of China, the world's factory, in building a fleet-alike manufacturing disposition. Meanwhile, we continuously and constantly improve our skills by introducing new technology and strengthening fundamental skills for higher added value.

(5) Strategic Acquisitions and Alliances

We aim to gain and sustain our dominance in each major product category, obtain an unshakable market position, and complete the macro layout in greater Asia.

B. Short-term Development Plan

“Premium growth” is the goal we pursue. Internally, we strengthen our management; externally, we initiate market attacks strategies, proactively explore new territories, leverage economies of scale, expand regionally, improve organizational and marketing capabilities. In addition, we enhance strategic alliance with global giants to sustain our leading position. Keys to management include:

- (1) Increase brand value: Penetrate mega-brands and SKUs to create higher value and pursue industrial dominance for greater market share.

- (2) Improve profitability: Build solid fundamental skills, and adjust to the optimum production efficiency and added value of product mix with well-distributed marketing resources.
- (3) Engage in market mechanism: Gain pricing power in the market, stabilize costs, and enhance management and sensitivity to the interested parties.
- (4) Demonstrate discipline and execution: Meet management integrity and fulfill global operational discipline and strategies.
- (5) Participate in social responsibility: Contribution to corporate governance, food safety, employee welfare, and work safety/environmental protection.

5.2 Market and Sales Overview

5.2.1 Market Analysis

A. Sales (Service) Region: 99.54% of our products are sold domestically. Globally we keep our eyes on Mainland China and Southeast Asia.

B. Market Share (%) of Major Product Categories in Last Two Years (data provided by ACNielsen)

Category	2018	2017	Category	2018	2017
Animal Feed	2.6	2.6	Fresh Milk	32.6	34.5
Flour	8.3	8.9	Yogurt Drink	69.9	72.9
Edible Oil	1.8	2.1	Flavored Milk	38.3	44.7
Instant Noodle	39.7	42.6	Flavored Soybean Milk	39.0	44.4
Soy Sauce	36.4	36.9	Pudding	70.0	69.7
Coffee Drink **	18.0	19.7	Meat Product	32.2	35.5
Fruit Juice **	6.6	10.3	Frozen Food	14.3	14.5
Packaged Water	16.3	18.0	Ice Cream Product	5.5	4.9
Tea Drink **	41.9	42.4			

**: Chilled and Ambient

C. Market Analysis of Major Product Categories

Animal Feed

1. Major Products and Sales Regions

- (1) Major products are feeds for hogs, poultry, and cattle, and pet foods.
- (2) Sales Regions: Taiwan

2. Market Demand and Supply

Risks and opportunities will keep stirring the supply-demand of animal feed industry in the future. After Taiwan entered the WTO, the livestock market has been challenged. The imported material raises volatilities of feed price, and the imported meat and economic recycle of livestock products lead to uncertain market price. Affected by volatile global grain prices and devaluated NT dollar, we faced higher difficulties in controlling raw material cost.

However, there are chances in front of us. Pet foods along with economic growth continued to develop steadily, cattle feed and TMR with high added value still has space for development.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

To maximize the profit of Animal Feed Division, we have integrated the operation from material suppliers to the sales channels, combined TMR technology and professional service team to create value-added distinct products, and segment markets. Also our brand "Petlife still is the NO.1 market position and will continue to extend with other lines to present premium pet foods image.

(2) Disadvantages and Strategies

Due to the great maize and soybean imports required, we will face higher difficulties from volatile market condition, climbing costs and financial risks.

Being aware of relatively higher operating risks, we will increase our profit through efficient raw material control, and minimize loan risks by monitoring clients' credit lines and account receivables.

Flour

1. Major Products and Sales Regions

(1) Major products are flour.

(2) Sales regions: Besides the products are used in our instant noodle and bread production, they are also supplied to other companies in Taiwan.

2. Market Demand and Supply

With the increasing demand for delicacies and varieties of bakery products, the volume consumption had a minor decrease in 2018. Also due to the lower costs of wheat from appreciated NT dollar and enhanced strategic management, we were able to flee from dull market and gradually recover the sales volumes and profitability. We continue to carry out refined management and aggressively strengthen brand power to compete against jumbo and niche market players.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

We have broad sales network, skilled R&D experts, high-tech milling ability, flexible operational system, high quality products and efficient after-service center.

(2) Disadvantages and Strategies

Market saturation and overcapacity are our challenges. To overcome these barriers, we will improve our sales network, value-added products, product portfolio, and raw material differentiation to raise our margin.

Edible Oil

1. Major Products and Sales Regions

(1) Major products are pure oil (canola oil, soybean oil), and functional oil (Healthy Resetta Diet Oil) for family-uses.

(2) Sales region: Taiwan.

2. Market Demand and Supply

In 2018, total market value of domestic home edible oil decreased. By impact of oil scandal, consumer concerns food safety on top of price and the oil consumer behavior switched to imported non-blend and high price packaged oil. The distinctness functional oil, high nutritive value and high quality Edible Oil will have the potential for sustained growth.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

Focus on the development of functional oil and pure oil, and strengthen brand's value to expand market shares and industrial status. Adjust best production efficiency and the highest added value product portfolio. Input the appropriate marketing resource allocation to improve profitability.

(2) Disadvantages and Strategies

Affected by the limited market scope, low entry barrier, vast private label products, more eat-outs and lesser oil uses from increasing health issues, home edible oil market becomes highly competitive. To overcome these difficulties, we will focus on market trend of key raw materials, source safety

and product freshness management, and gain into consumer insight, for optimal product items and operating efficiency.

Instant Noodle

1. Major Products and Sales Regions

(1) Major products are instant noodle, snack noodle, stick noodles, and noodle for Fresh food. Leading brands are Tung-I, A-Q, Ke-Shiue-Mian, Imperial, and One More Cup in Taiwan; Lao Tan, Soup Dare and Teng Jiao in China, Unif Noodle in Vietnam and Ho-Mi Noodle in the Philippines.

(2) Sales regions: Mainly are sold in Taiwan and in Mainland China, some are exported to HK.

2. Market Demand and Supply

After several food-safety scandals in Taiwan in 2014, the instant noodle market recovered for the consecutive years. Due to the growth of high-priced instant noodles, overall market value in 2018 reached NT\$11.0 billion, and grew by 0.70%.

As the representative of the high-end lifestyle brand of the Group, "Imperial Big Meal" regards inheriting Chinese cuisine as its mission. Its exquisite soup is served with fresh meat and original flavorings sealed in a package, striving to be the best value for money and most uncompromising noodle for the customers.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

We have first-rate innovative R&D technology, experienced marketing team, strong selling structure and efficient production and marketing flow.

(2) Disadvantages and Strategies

Risks and costs of operations increase due to the price fluctuation of international commodities and the high standard food safety laws. Also, the booming development of Ready-to-eat food in CVS erodes the instant noodle market.

To resolve these challenges, we keep improving our supply chain management, intensifying our R&D to create innovative and unique products, and stepping into Ready-to-eat market.

(3) The Group in Mainland China continues to research and innovate its instant noodles. With the advancement of the times and changes in consumer lifestyles, we develop self-heating foods, frozen fresh noodles and snacks, so that consumers can enjoy convenience and delicacy in various occasions.

Dairy Products

1. Major Products and Sales Regions

(1) Major products are fresh milk, flavored milk, drinking yogurt/probiotic drinks, health foods, soy beverages, flavored milk, desserts, and other leading brands. We are now ranked first in fresh milk, flavored milk, drinking yogurt, soy beverage, and pudding markets; second in rice beverage market; third in probiotic drinks, functional milk, and oat beverage markets.

(2) Sales region: Taiwan

2. Market Demand and Supply

Volume of green coffee beans import in Taiwan market has grown at a rate of 10% per year for the past five years, while increases of coffee shops and tea stalls have driven the steady growth of B2B fresh milk demand. As the largest B2B fresh milk supplier in Taiwan, our professionalism in quality control, economies of scale and cold chain distribution has no competitors.

While international business exhibits the biggest growing potential for dairy product in future, currently we have developed a layout in milk beverage market in Southeast Asia, and honed the operational capabilities of international business through imports of Australian fresh milk.

3. Advantages and Disadvantages, and Strategies

(1)Competitive Advantages

We run the nation's top refrigerated supply chain for dairy operation with top operating efficiency and quality stability. We are excelsior in brand development, and constantly promote our pricing power and product addiction. The dairy business contributes greatly to the sales and profits of the company, with leading brands and attractive product lines surpassing all categories we have been involved. All our brands are at top three places in every dairy category.

(2)Disadvantages and Strategies

Long-term shortage of raw milk limits the growth potentials of fresh milk. We expand our sources of raw milk by raising productivity of cows, eliminating possibilities of cow diseases, and introducing new cows and milk farmers. Also we seek to offer outstanding brands and products to attract customers and uphold the price in severe price competition.

Tea Beverage

1. Major Products and Sales Regions

(1) Major brands are MineShine, Cha Li Won, Pure Tea, Literature Tea Collection and Beaux Arts covering seven categories of green tea, milk tea, black tea, oolong tea, lemon tea, herbal tea and fruit tea in Taiwan; in China, major brands are “Uni Ice Tea” and “Uni Green Tea” in China ; in Thailand , major brand is “unif”.

(2) Sales region: Products are mainly sold in Taiwan and Mainland China; few products are exported to Hong Kong, the Philippines and other Southeast Asia.

2. Market Demand and Supply

According to the sales report from 7-11, Uni-President held the largest market share in RTD tea market. The market share of Pure Tea 15.46% ranked first, MineShine 13.64% ranked second and Cha Li Won 10.86% ranked third.

In China, The annual theme of “Stay Young for Ever or Fight for it ” of our “Uni Ice Tea” continued in 2018. Multiple-channels communication was carried out with the popular games “King Pro League (KPL)”. The green action of “Experience the Nature” of“Uni Green Tea” continued, creating interesting and valuable contents to communicate with customers. Started from brand building, “Classmate Xiaoming” cooperated with the British Museum to create an intellectual and fun atmosphere, drawing the young generation. We will continue to work on brand building and product competitiveness of “Refreshing Tea”, providing customers with fresh and quality refrigerated drinks. In response to changes in consumer trends, we will launch new tea drinks to meet the needs of consumers for various fields and consumption settings.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

We have leading aseptic production base and ally strategically with OEM partners to increase production efficiency. Also we cooperate with sales channels to carry out innovative campaigns. Strict new product launch flow, brand building focused and integration of procurement resources are our advantages.

(2) Disadvantages and Strategies

International raw material price keeps climbing and compresses gross margin. In order to reduce those influences, we redesign bottle and label to inhibit the systematic cost increases. Through the integration of procurement, we grasp the cost advantages of raw material. Also, we deliver product differentiation and segmentation, and innovative marketing communications to substitute price promotions.

(3) In China, Beverages business of the Group has always adhered to the strategy of focusing on operation and brand building. We continue to keep our products fresh and strive to bring customers a better taste experience.

Coffee Drinks

1. Major Products and Sales Regions

(1) Major products are coffee drinks and coffee beans. Major brands are “La gauche de La Seine”, “Café Plaza” and “Cophi” in Taiwan; “A-HA” and “Lento” in Mainland China; “A-HA” in Thailand.

(2) Sales regions: Taiwan, Mainland China and Thailand.

2. Market Demand and Supply

Overall RTD coffee market slightly decrease 5.1% in 2018. In terms of channel structure, CVS is still the main sales channel. On the user behavior, latte coffee ranks first, black coffee shows massive growth in both brewed coffee and RTD coffee categories, and specialty coffee also shows increasing acceptance from consumers.

In China, we will also launch our premium Bottle Can products in early 2019 after years of research and will spare no efforts to meet the demands of customers as well as innovate and move forward with the times.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

Our company runs business in both RTD coffee and brewed coffee markets which appeal to two different types of consumer needs. We own an exclusive R&D team who is professional in appraising the quality of coffee beans and has obtained several international certificates on coffee bean quality identification. The team has developed a complete education and training system for coffee category as well. In addition, our multiple brands with diverse packaging and pricing strategy can satisfy different consumer needs.

(2) Disadvantages and Strategies

The trend of media is becoming more and more diversified, resulting in the need to invest more budgets to assure the brand communication result. To against this unfavorable factor, we have sought for the best media combination to maximize the benefit, and aligned with trade marketing activities simultaneously to pursue the integrated marketing communication efficiency and effectiveness.

Other Beverages (Juice and Bottled Water)

1. Major Products and Sales Regions

(1) Main product lines include juice, bottled Water and sports drink. Well-known brands are Juicymart, 5°C, Fruit Garden, Uni-Water, Mineral water, and PH 9.0 in Taiwan, Tomato Juice, Pear Drink, and “ALKAQUA” in China, and Unif juice in Thailand.

(2) Sales regions: Taiwan and Mainland China.

2. Market Demand and Supply

In 2018, domestic market value of juice decreased slightly by 2.06%. To adapt to the trend of food safety issues, suppliers seek to introduce high-priced premium juice instead of enlarging volume pack. Juice consumption in Taiwan is tiny as fruit is easier to reach, but the increasing eating-out habit in metropolitan area and healthy consciousness still show rooms for market extension.

Overall market value of bottled water in Taiwan grew to NT\$92.63 billion in 2018, decreased by 3.645% from last year. Our bottled water sales excluding OEM PL brand had a market share loss of 1.72% over last year but still dominate the market with shares of 16.27%. To sustain our leadership, we put more efforts into striving for brand marketing excellence.

In China, we will continue with the brand proposition of “Colorful and outstanding natural mineral water” of “ALKAQUA” in 2019 and further explore the needs of the “new generation” and “new middle class” consumers. The rational appeal of “contents of H₂SiO₃ exceeding 50 mg/L” and emotional resonance of “born to be colorful and outstanding” of the product will be communicated in our commitment to provide consumers with better natural mineral water choices and a more “colorful and outstanding” consumer experience.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

We set up a food safety center to guard the quality of product. Also we seek to optimize operational scale through models of self production and ODM, work closely with retail channels, launch successful new product, focus on brand building and effectively control the cost through co-procurement process.

(2) Disadvantages and Strategies

We focus on product quality and brand power, maintain effective co-procurement platform to limit negligence cost, and adjust to the optimal productivity to decrease production cost.

Baking Product

1. Major Products and Sales Regions

(1) Main products are toast, bread, cake, pastry, dessert, frozen dough and others. Main sales channels are CVS, bakery, coffee chains, hypermarket and supermarket.

(2) Sales region: Taiwan.

2. Market Demand and Supply

There is a shift in consumer's preference from demand for product with cheaper price in larger size into demand for product with premium quality in smaller size. As the leader in the industry of packaged-bread, our company operates with the latest equipment and conforms to high-level food safety standards in supervising the procedure of production with the objective to satisfy consumer's expectation for high-quality bakery products.

Confectionary cakes are consumers' favorite. To meet with consumers cares on value than on price, we increase product add-on-value. Overall product value of frozen dough arouse from the increase of B-to-B sales.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

We manage brand effectively and team up internal R&D, production, marketing team with external technicians and equipment manufacturers to create value-added products. We operate under a comprehensive sales network, construct production platform, utilize Group advantages, and integrate upstream and downstream. Also we leverage mass production of our large baking factory and effectively use nationwide regional plants to flexibly deploy our capacity. Through our logistic system, Group's shared resource and purchase platforms, we obtain high-quality raw materials at lower cost. We continue to enhance research on ambient cake, and input investment on advertising and brand. Frozen dough has received ISO9001 and ISO22000 certification, and the quality has been stabilized since the safeguard of raw material by food safety center.

(2) Disadvantages and Strategies

The public is very concerned about food safety issues, if any product has the slightest doubt, after being one-sided media coverage, it is possible to be misunderstood by consumers and refuse to buy. But the crisis is the turning point. We have set up the industry's highest food security control system that can detect every process from raw material to the production. As long as we can comprehend consumers' concern on food safety, we can make our products become more popular.

Frozen Food

1. Major Products and Sales Regions

- (1) Our frozen food products are dumplings, buns, chicken and squid nuggets.
- (2) Sales Regions: Taiwan.

2. Market Demand and Supply

Total market sales of dumplings in Taiwan kept stable in 2017. However with the increasing eat-outs, the consumption has shifted from B to C to B to B businesses. Not only we continue to focus on the existing products, we also develop microwavable meal in CVS channels and promote direct selling. In 2017, we can avoid trapping into the price war by premium unique marketing strategies to win consumers recognition.

3. Advantages and Disadvantages, and Strategies

(1) Competitive and Advantages

We can outperform others with backups from our professional research team, inclusive marketing and distribution network, and solid team-merchandising platform.

(2) Disadvantages and Strategies

It's not easy to invest or renew fix assets due to the slow dumpling market volume. We would actively engage in exploring microwavable products and upgrade product quality, and restructure our production to increase production volume. Meanwhile, we will strengthen our channel merchandising at supermarket chains and convenient stores to slow down the impact of price setting

Ice Cream

1. Major Products and Sales Regions

- (1) Major products are frozen yogurt, smoothie, ice cube, and ice cream.
- (2) Sales region: Taiwan.

2. Market Demand and Supply

We operate with concentration, product differentiation, and profit maximization. By merging marketing and R&D, we create products that are highly differentiated and inventive to the market. Through the innovative business model, we can discover the blue ocean market. We can ensure our sustainable business operation with high standard of food safety that exceeds the regulations from society and expectation of consumers.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

By keeping simple operation and optimal resource allocation will enable us to response faster to market changes.

(2) Disadvantages and Strategies

Although high food safety standards will increase investment in operating costs, but also use technology to create low-alternative and high-differentiated products will avoid price war and sustain long-term profitability.

Soy Sauce & Seasoning

1. Major Products and Sales Regions

- (1) Major products are soy sauce and seasonings, and brands are Tung-I Four Season and Kikkoman.
- (2) Sales Regions: Taiwan.

2. Market Demand and Supply

The increasing eat-out has shifted the soy sauce market to commercial processing channels. In order to retain our leading position in soy sauce market, we have worked very hard at our existing channel, and reinforced inclusive selling network and successful marketing tactics to ensure a room for growth. Confronted by the increasing material prices and stern competitions, the product will be marketed with premium and uniqueness to gain consumers confidence and avoid trapping into price war. Some special seasonings were imported and some corporate products were exported to take our stand in the globe. Total market share of retail channel in 2017 is 36.87%.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

Our extensive retail network increases our product accessibility and consistent research and development ensures a long-lasting operation.

(2) Disadvantages and Strategies

Soy sauce sales still grew slowly, which is unfavorable to the capital investment and for renovation. Also, higher raw material cost raised operating costs. Therefore, we will aggressively explore food/service channels and develop new categories at minimal cost at each process, and leverage distinct and superior strategies to reduce the impacts of price competitions.

Meat Product

1. Major Products and Sales Regions

(1) Our meat business offers a wide range of products, ranging from Chinese-style processed meat product (sausage, dried meat) to western-style processed meat product (hot dog, ham and bacon). Imperial is the chief brand in Chinese-style meat category while Proker is the major brand in western-style meat category.

(2) Sales Regions: Domestic market.

2. Market Demand and Supply

Total market sales of meat processing is about NT\$6 billion, among them, 80% is for business use. Packaged sausage and western-style meat occupy market value of NT\$1.45billion. As more eat-out occurred, exploring business use potentials will be the main market in the future.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

We have absolute advantages over others as our research and development ability are skillful enough to create many higher quality and better taste leading products, and our products are accessible nationwide with the inclusive distribution and selling network.

(2) Disadvantages and Strategies

Price of hogs is susceptible to the epidemic diseases and international trading, cost are hard to maintain. Also, products tended to be homogeneous that created a fierce price competition and increased concern on the safety and quality of processed meat products reduced consumption. For the upcoming years, we will seek to adopt clean and certified raw materials into our production and offer consumers a broader variety of healthy, delicious and easy prepared premium products in small-sized pack. Meanwhile, in order to seize the opportunities from eat-outs, we will develop more apt products for food service operations.

Health Food

1. Major Products and Sales Regions

- (1) Main product is Metamin 3D,”Yubei Bao Ling Huo” and “PowerMate Malted Milk with Cocoa”.
- (2) Sales region: Taiwan.

2. Market Demand and Supply

Taiwan has entered an aging society, the demand to Nutrition and health product became bigger and bigger. Yubei Lutein + DHA algae oil Softgels, bifunction health care formula contains patented free form lutein, along with pure ingredients make absorption easier and better. DHA Algae oil is nutritious, pure and precious ingredient. It brightens vision and sharpens thinking. Awarded 2018 SNQ National Biotechnology and Medical Care Quality Award (No.1 in Nutritious and Health care products category with bronze medal) In operations, cooperate with Cosmed to secure stable and reliable pricing and sales growth, strengthen CRM to communicate with consumer to build word of mouth and further expansion in E-commerce territory. PowerMate Malted Milk with Cocoa” is kind of nutritional drinks with above 50% milk, Vitamin B group and minerals, which can quickly replenish nutrients that are lacking, maintain health and physical strength.

3. Advantages and Disadvantages, and Strategies

(1) Competitive Advantages

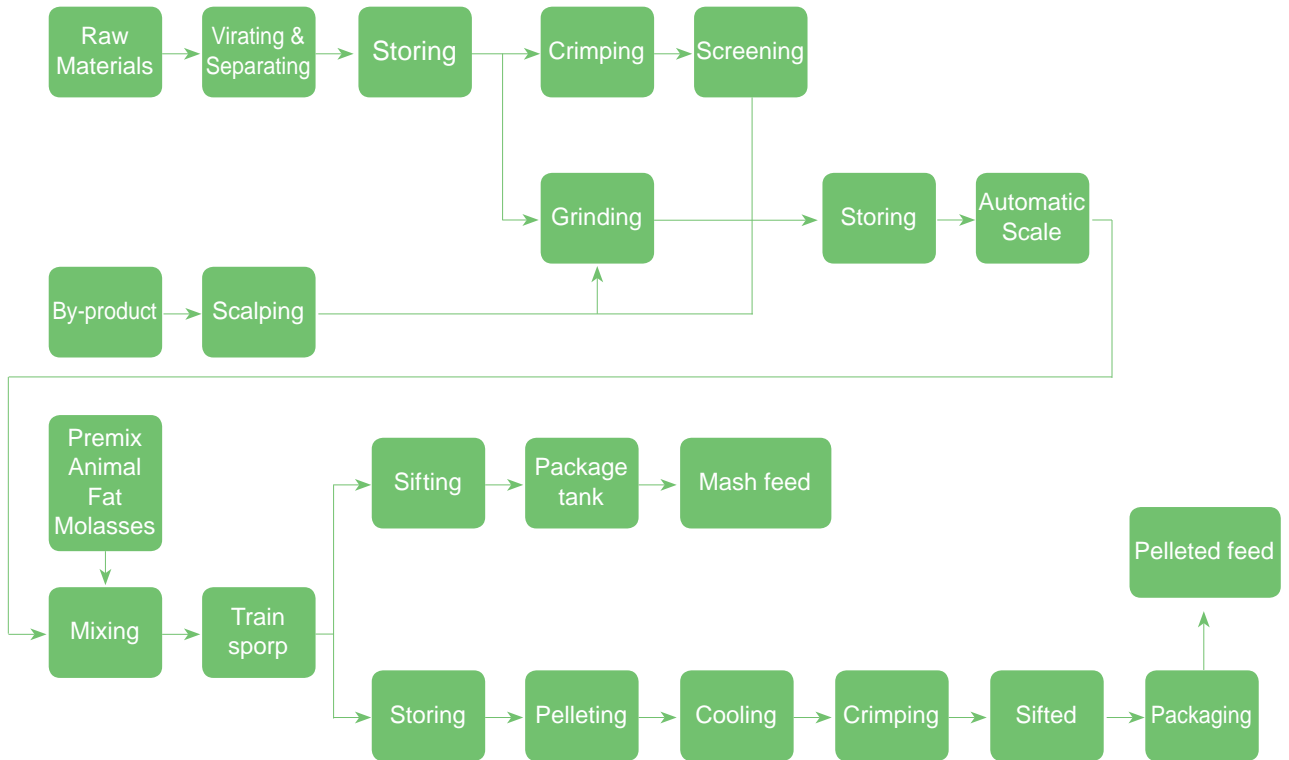
The National Health Research Institutes have licensed technology for this product, which is used by our outstanding R&D team--a proprietary luminescence-based screening platform combining highly active PPAR materials. Several animal studies have been conducted by the Taipei Medical University and National Taiwan Ocean University to confirm the efficacy of this formula. A clinical trial conducted by the Taichung Veterans General Hospital was published in the famous Journal of Nutrition Research. With the strict manufacturing process, Metamin Health 3D is proven as a highly technical and safe product.

(2) Disadvantages and Strategies

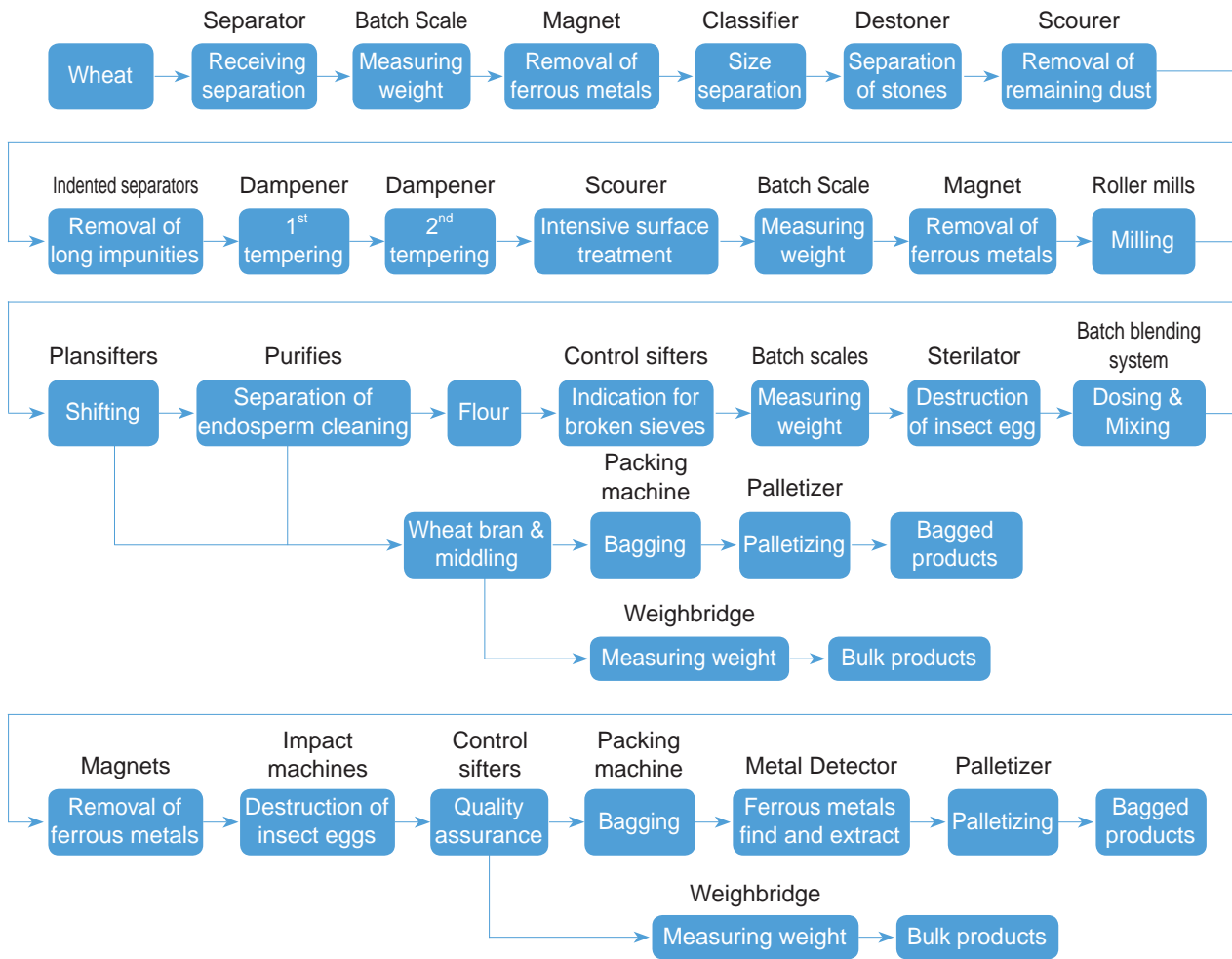
Since products of similar concept i.e. red yeast rice supplement has NT\$1 billion market, or of similar function i.e. Nattokinase supplement has NT\$0.4 billion market, we need to invest more marketing resources to differentiate Metamin Health 3D's specialty and efficacy in order to escape from the competition from low-price supplements.

5.2.2 Production Process of Main Products

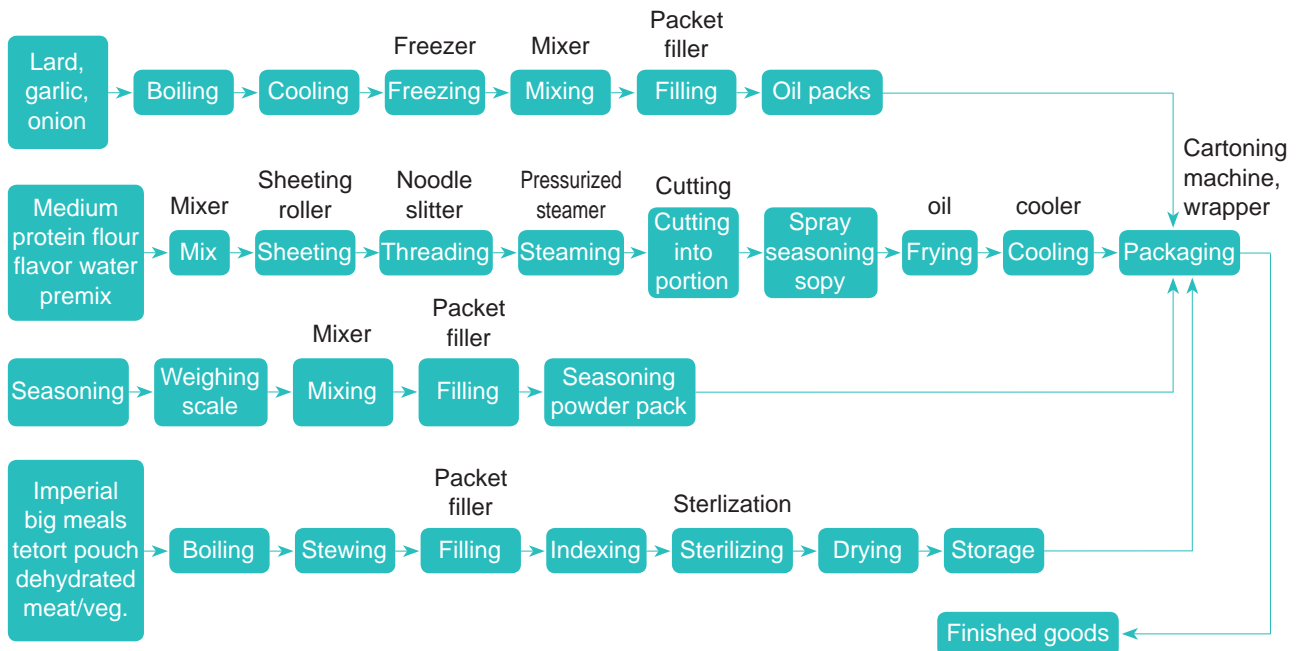
(1) Animal Feed



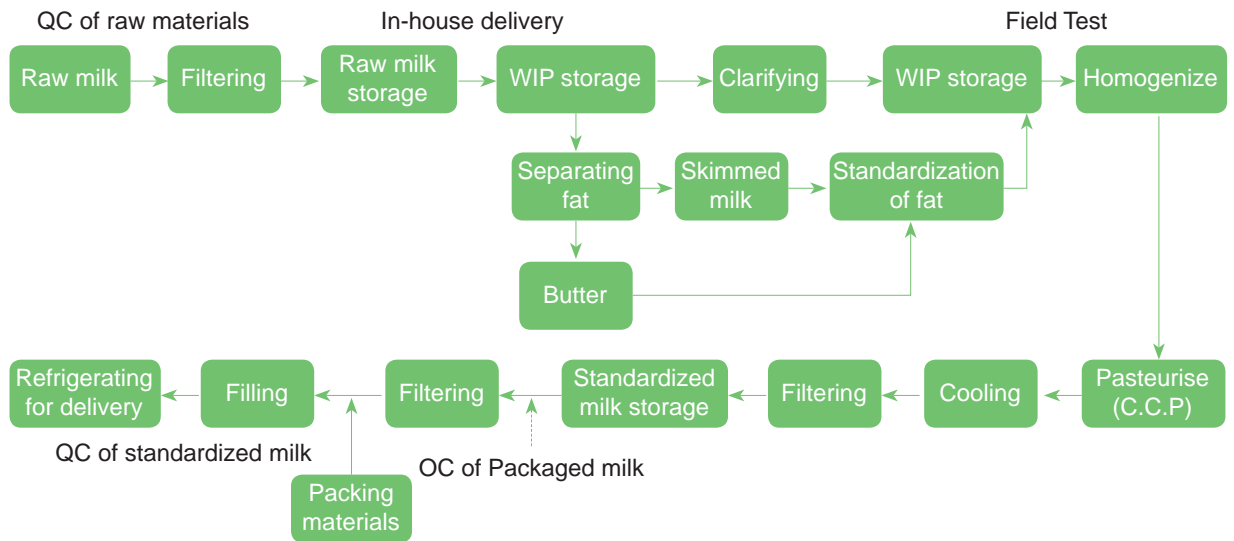
(2) Flour



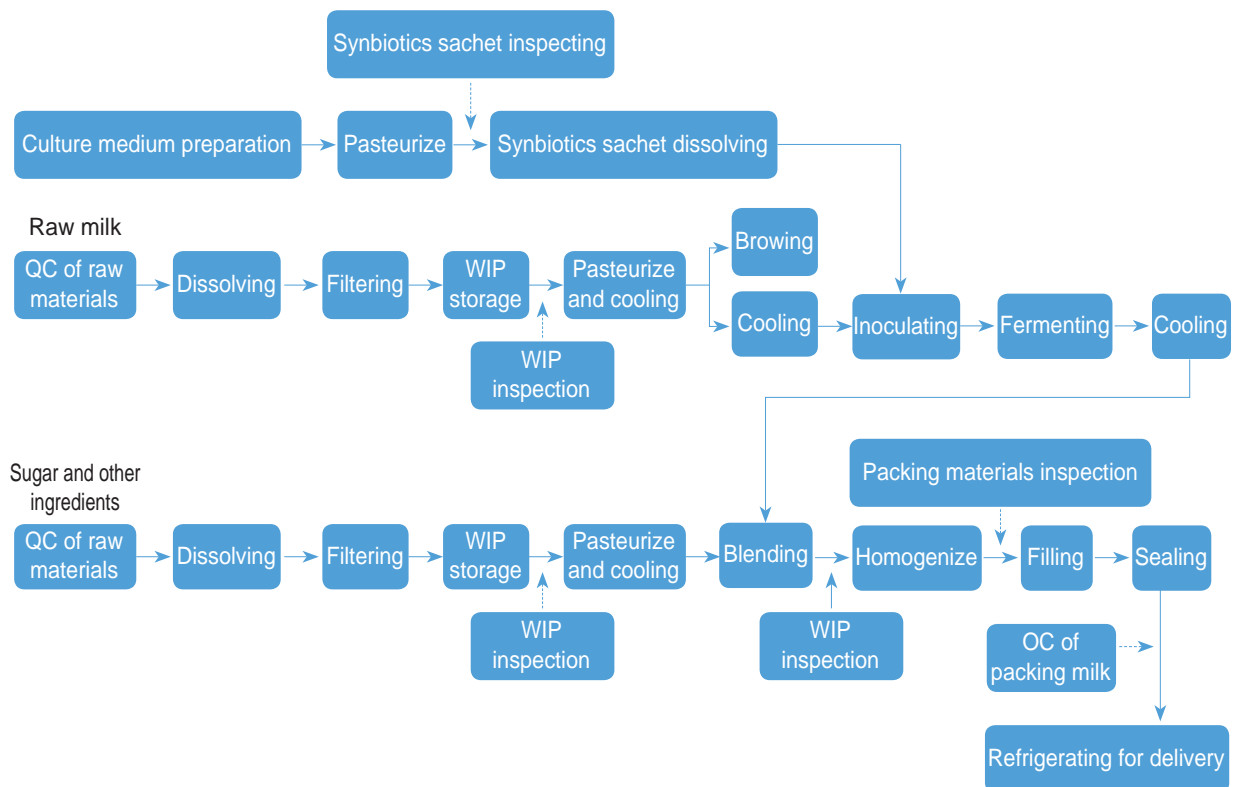
(3) Instant Noodle



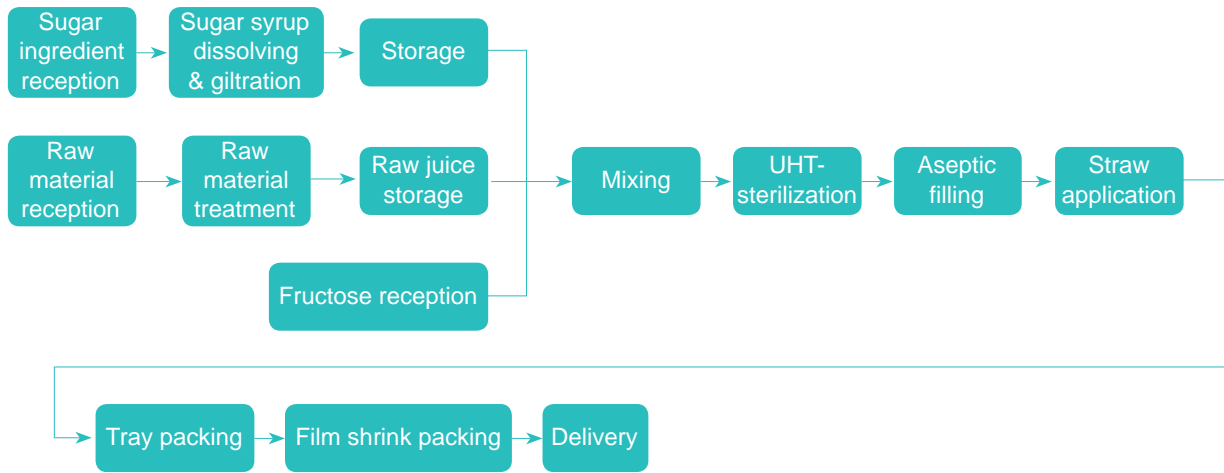
(4) Fresh Milk



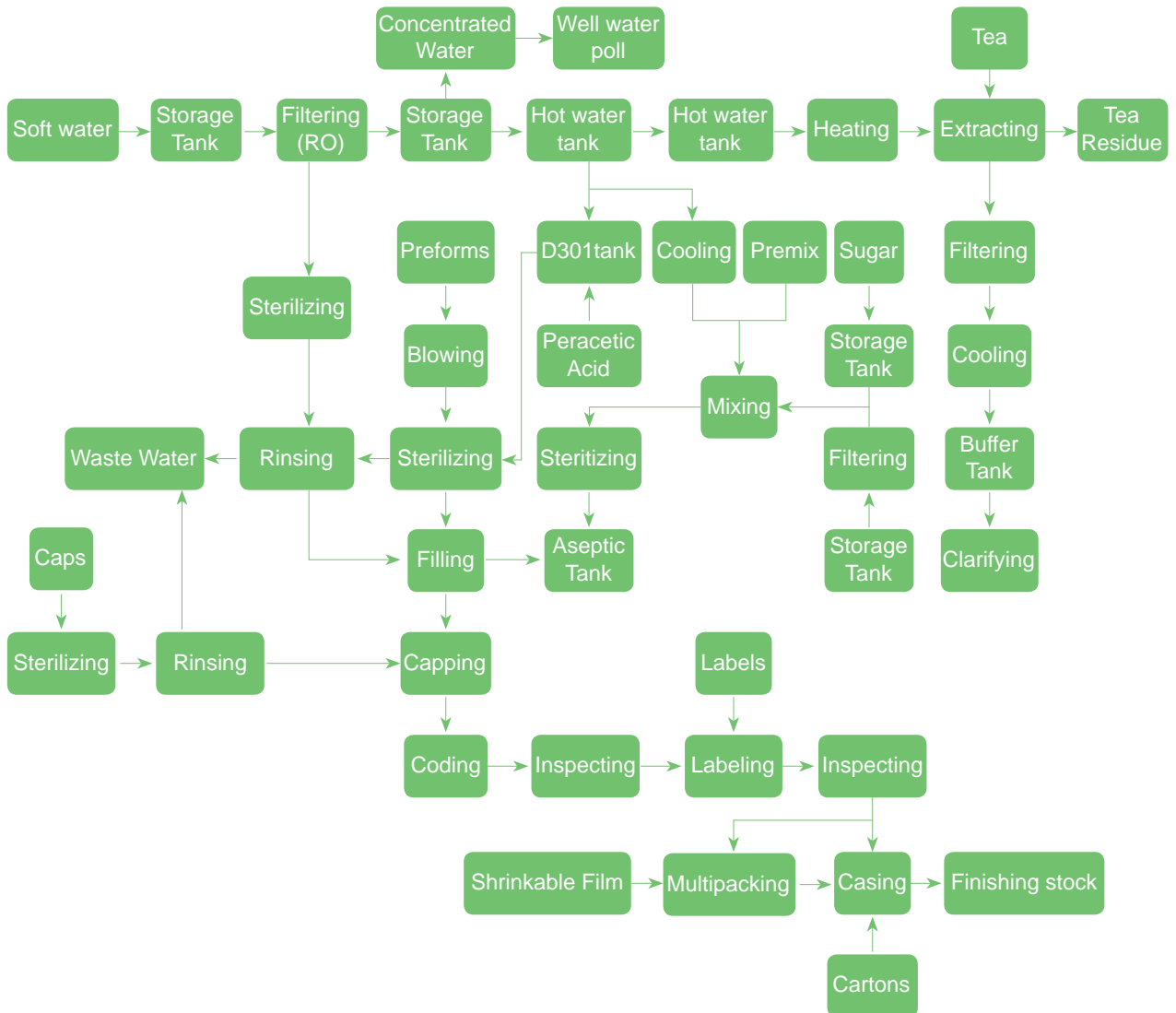
(5) Fermented milk



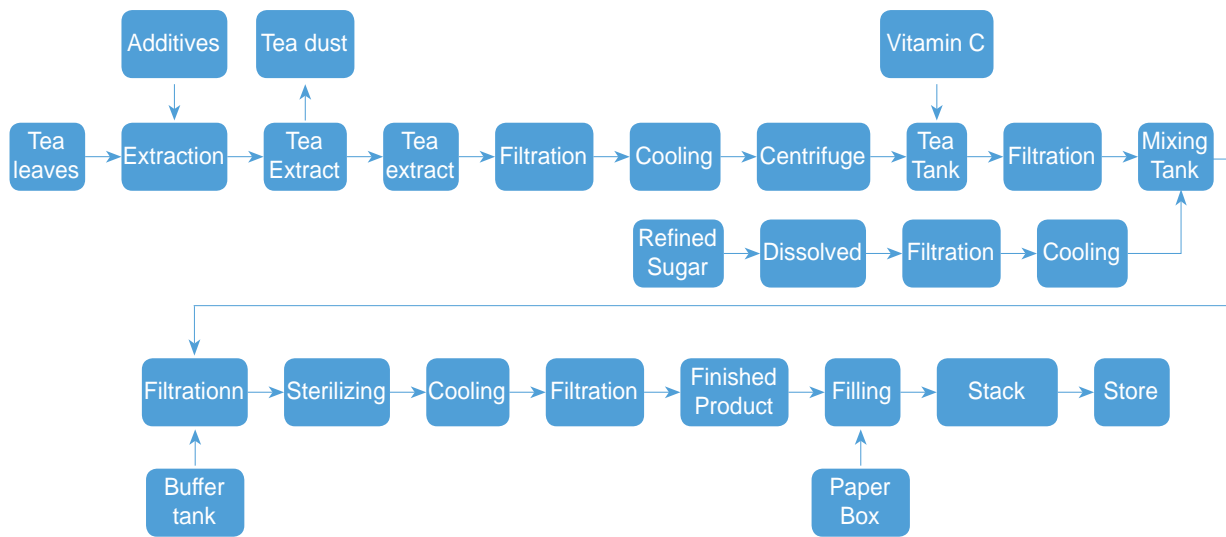
(6) Aseptic Brink Juice



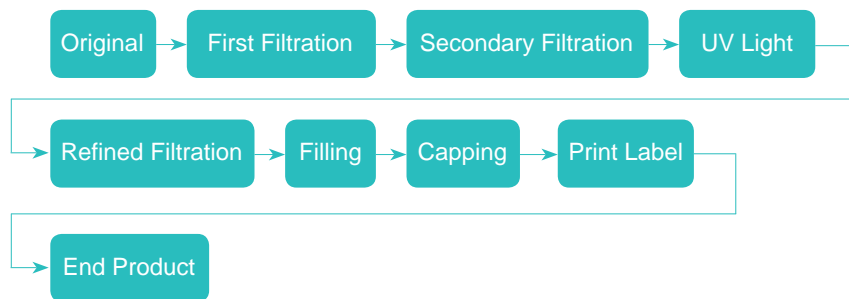
(7) Aseptic PET Drink



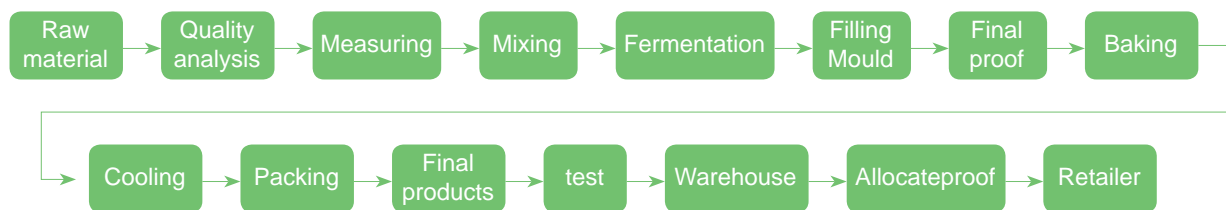
(8) TP Chilled Tea



(9) Packaged Water



(10) Bread



5.2.3 Supply Status of Main Materials

Product	Raw Material	Source	Supply Status
Dairy Products	Raw milk	Domestic	Stable
	Milk powder	Oceania	
	Soy/non-GMO	U.S.A., Canada	
Beverage	Coffee powder	Asia, Latin America, Africa	Stable
	Sugar	Domestic, Thailand	
	Tea leaves	Domestic, Southeast Asia, South Asia	
Instant Noodle	Wheat flour	Self-Produced	Stable
	Beef shank	Oceania	
	Palm oil	Malaysia	
Wheat Flour	Wheat	U.S.A., Australia	Stable
Meat Products	Pork	Domestic	Stable
Feeds	Corn	U.S.A., Brazil	Stable

5.2.4 Information on major suppliers/clients who have accounted for at least 10% of sales/procurement in either of the past two years:

A. List of suppliers that have accounted for at least 10% of procurement over the past two years: NA

B. List of clients that have accounted for at least 10% of sales over the past two years:

Unit : NT\$ thousands

Rank	2017				2018			
	Company Name	Amount	Percent of Annual Net Sales	Affiliation to the Issuer	Company Name	Amount	Percent of Annual Net Sales	Affiliation to the Issuer
1	Uni-President Cold-Chain Corp.	7,553,210	19.23	Subsidiary	Uni-President Cold-Chain Corp.	7,770,379	19.95	Subsidiary
2	Tung Ang Enterprises Corp.	5,736,204	14.60	Subsidiary	Tung Ang Enterprises Corp.	5,498,942	14.12	Subsidiary
3.					President Chain Store Corporation	4,015,879	10.31	
	Others	25,993,663	66.17		Others	21,655,138	55.62	
	Net Sales	39,283,077	100.00		Net Sales	38,940,338	100.00	

5.2.5 Production over the Last Two Years

Unit : NT\$ millions

Product		2018			2017		
Name	Unit	Capacity	Quantity	Amount (factory price)	Capacity	Quantity	Amount (factory price)
Healthy Foods	***	0	0	0	0	0	0
Soy Sauce	*	0	0	0	0	0	0
Pickles	*	0	0	0	0	0	0
Meat Products	*	7,000	3,747	732	7,000	3,216	646
Beverages	***	85,501,560	33,729,930	6,683	85,501,560	33,265,919	6,681
PP Juice	***	5,901,840	316,462	151	5,901,840	435,224	214
Coffee Beans	*	0	0	0	0	0	0
Dairy Products	*	260,000	194,346	10,797	220,000	196,835	10,678
Yogurts Drink	*	22,000	10,400	410	20,000	11,484	453
Soy Bean Milk	*	80,000	54,084	1,303	70,000	54,428	1,304
Puddings	*	13,800	6,236	442	10,000	6,117	434
Soybean Oil	*	6,664	209	20	6,664	208	20
Sunflower Oil	*	0	277	21	0	337	25
Feeds	*	211,967	134,238	1,535	210,399	131,500	1,502
Breads	**	146	132	2,228	181	139	2,241
Cakes	**	68	39	738	57	40	747
Frozen Paste	**	0.5	0.3	98	0.5	0.2	92
Frozen Foods	*	3,152	3,152	347	3,058	3,058	333
Ice Cream Products	*	40,527	31,657	759	55,802	30,304	771
Flours	*	76,073	76,410	1,463	77,902	79,439	1,505
Wheat Bran	*	24,343	27,770	181	25,443	26,483	174
Barley Cereal	*	4,800	2,825	38	4,800	3,426	46
Instant Noodle	***	22,308,517	17,030,883	4,794	22,308,517	16,935,819	4,654
Rice Noodle	***	817,760	313,644	93	817,760	308,607	90
Noodle	*	4,390	2,219	150	4,390	2,110	143

* 1 ton; **1,000,000 packs; *** 1 case

Note: OEM products are not included in calculating capacity and quantity.

5.2.6 Net Sales over the Last Two Years

Unit: NT\$ millions

Product		2018				2017			
		Local		Export		Local		Export	
Name	Unit	Quantity	Amount	Quantity	Amount	Quantity	Amount	Quantity	Amount
Healthy Foods	***	17,711	64	0	0	13,989	52	0	0
Soy Sauce	*	23,679	1,006	0	0	23,344	980	0	0
Pickles	*	1,938	220	0	0	1,915	222	0	0
Meat Products	*	3,960	782	0	0	3,662	734	0	0
Beverages	***	47,069,177	9,149	280,591	78	50,682,572	9,847	279,276	73
PP Juice	***	315,761	119	0	0	465,314	169	0	0
Coffee Beans	*	4,900	1,369	0	0	4,874	1,375	0	0
Dairy Products	*	193,971	10,346	0	0	196,183	9,974	0	0
Yogurts Drink	*	13,815	457	0	0	14,699	493	0	0
Soy Bean Milk	*	53,900	1,179	0	0	55,015	1,165	0	0
Puddings	*	9,778	600	0	0	9,449	580	0	0
Soybean Oil	*	199	15	0	0	241	18	0	0
Sunflower Oil	*	381	38	0	0	468	44	0	0
Feeds	*	144,389	1,898	0	0	140,044	1,808	0	0
Breads	**	132	2,303	0	0	167	2,705	0	0
Cakes	**	39	767	0	0	40	762	0	0
Frozen Paste	**	0.3	99	0	0	0.2	89	0	0
Frozen Foods	*	3,712	433	0	0	3,634	379	0	0
Ice Cream Products	*	31,813	755	0	0	30,277	740	0	0
Flours	*	39,136	731	0	0	41,087	751	0	0
Wheat Bran	*	26,369	158	0	0	25,087	149	0	0
Barley Cereal	*	2,797	35	0	0	3,467	40	0	0
Instant Noodle	***	16,597,089	4,188	300,327	96	17,497,923	4,254	283,202	83
Rice Noodle	***	311,140	87	0	0	324,008	88	0	0
Noodle	*	2,198	129	0	0	2,228	131	0	0
Others		-	663	0	0	667	1,578	-	0
Total			37,590		174		39,127		156

* 1 ton; **1,000,000 packs; *** 1 case

5.3. Human Resources

5.3.1 An Analysis of UPEC Employees

Year	2017	2018	As of April 30, 2019
Number of Employees	5,450	5,377	5,351
Average of Age	44.46	45.01	45.16
Average Years of Service	18.69	19.29	19.45
Level of Education (%)			
Ph. D.	0.16%	0.22%	0.22%
MS / MA	11.81%	12.44%	12.45%
College	42.37%	42.61%	42.31%
High School	39.26%	38.72%	39.02%
Others	6.40%	6.01%	6.00%

Note : Total staffs (Group) of 2017 : 90,575 ; Total staffs(Group) of 2018 : 87,572

5.3.2 Employee Training

Capable staffs are the keystone of corporate growth. Throughout its history, this company has adhered strongly to the educational concepts of lifelong education, career development, and full-staff education in order to raise the level of trained staff in the company, cultivate future managers, shape a positive corporate culture, and create even greater performance for the company as a whole. Staff cultivation is a long-term, systematic, specialist task, and as such we have developed a strategic roadmap that is cohesive with the company's developmental direction based on our vision, mission, and strategy. We have also drafted a systematic plan for education that addresses the need for the development of core competencies, occupational skills, management skills, and physical, intellectual, and emotional growth, with this plan to be implemented according to the particular needs of employee position. At the same time, we strive to create an environment in which all staff members can exercise their particular talents, with outstanding administrative or executive staff being assigned to important positions within the company at home or abroad to help them develop their potential and integrate their personal career development with the goals of the company to create win-win situations.

To facilitate this staff training and cultivation, on June 1, 1982, the company established its Occupational Training Section, which was tasked with promoting and implementing education and training efforts. On November 13, 1996, upon receipt of government licensure (license number: Laozhixu No. 115) the company formally established the Uni-President Enterprises Corporation Affiliated Education and Training Center, which employs eight occupational training specialists and is responsible for drafting education and training strategy, training key staff and management at all levels, and establishing mechanisms for and providing guidance in the promotion and implementation of education and training efforts. In addition, some 195 staff members across departments (including 69 members of departmental senior management) have been made responsible for planning and holding occupational skills courses. All courses held by the company are standardized and computer-based, and have received ISO 9001:2008 certification.

The overall performance of employee training in 2018 is stated as below:

In-House Training (Number of hours)	Outside Training (Number of hours)	Training Expense (NT\$ thousands)
169,242	16,282	22,555

Since the Education and Training Center became fully operational in 1997, it has been acknowledged by several professional organizations, including the Bureau of Employment and Vocational Training of the Council of Labor Affairs, the Chinese National Federation of Industries (CNFI), and the General Chamber of Commerce of the Republic of China (ROCCOC), as an outstanding training unit—In 1997, the CNFI presented the center with an award for excellence in HR education and training; in 1999, the ROCCOC recognized the center as an outstanding occupational training unit; in 2001, Bureau of Employment and Vocational Training assessment classified the center as providing excellent service as an enterprise vocational training liaison net; and in 2002, the Bureau again recognized the center for its excellence in occupational skills training .Between 2009 and 2011, the center received the Training Quality System Silver Medal from the Bureau, and in 2012 and 2016, it moved up the extra step and received a TTQS Gold Medal. This recognition of the efforts we have put into developing and training our staff has been a tremendous motivator to Uni-President Enterprises, and we will continue to take seriously our belief that skilled employees are the most important asset to any company, actively seeking to further cultivate our staff and cement these keystones of our corporate development.

5.3.3 The Regulations for Employee's Behavior and Morality**A. Value of Integrity and Morale**

Uni-President has always been appreciative for customers' support and faith and intending to payback to customers, employees, and stockholders whenever possible. In addition, the BOD meeting approved "UPEC Ethical Corporate Management Best Practice Principles" and "UPEC Procedures and Guidelines of Conduct for Ethical Management" since June, 2014. The Company also established an exclusively dedicated unit supervised by the Board to be in charge of corporate ethical management and report to the board on a regular basis. Uni-President is committed in making contribution to the society and building up a sense of duty of high business morality. Our recruitment values more on the employees' integrity and morality than his capabilities.

B. Employee codes of conduct include the followings:

1. Management staffs at all levels shall be strictly disciplined and require colleagues to comply with government regulations, and set examples to meet all corporate policies.
2. The company is committed to creating a friendly working environment for equal gender rights, forbidding sexual harassment and inappropriate love affairs, and strictly prohibiting illegal acts that threatening the staff and the company.
3. All levels of associates shall handle the confidential document in great care, not reveal to others, and away from "insider trading" regulated by Stock Trading Committee.
4. When the company releases important issues or being interviewed by media, spokesman shall abide by the corporate rule, or require assistance from public affairs department.
5. External social activities are subjected to actual needs, and prohibited to conduct in inappropriate place. Drunk driving is a serious violation of discipline and is strictly prohibited by the company.
6. Drinking and driving is strictly prohibited by the Company.

7. All employees shall follow “UPEC Ethical Corporate Management Best Practice Principles” and “UPEC Procedures and Guidelines of Conduct for Ethical Management” .
8. Expatriates other than the legal representative are prohibited to uphold individual shares for other companies.
9. Associates shall not involve in profit-making activities (such as stock, futures trading and direct) at work hours and avoid violation of the company's interest.
10. Practitioners shall comply with the company's prescribed “Working rules”.

5.4 Expenditure of Environmental Protection

The company, since setting up the factory, has been focusing on the planning and the execution of the environmental protection. In addition to the establishment of environmental management system, implementation of environmental checkup and the vast investment in environmental protection facilities, we have established a task team to take on the operation, maintenance and improvement of the preventive equipment in wastewater, offal and waste gas. To reduce global warming, the company takes aggressive actions to save energy and carbon, reduce the greenhouse gas emissions and proceed on ISO 14064.

5.4.1 Losses from Environmental Pollution in Recent Two Years

Year	2017	2018	As of April 30, 2019
Pollution Status (type, level)	The water discharged from waste gas scrubber in Xinshih plant has not been applied to include in wastewater treatment item.	The inconformity of sampled COD from wastewater treatment discharge in Shinshih Plant with the emission standards.	None
Division that execute punishment	Environmental Protection Bureau of Tainan City Government	Environmental Protection Bureau of Tainan City Government	None
Amount of Compensation	NTD 105,000	NTD 1,998,000	None
Corrective Action	<ol style="list-style-type: none"> The waste gas scrubber has been removed. Promote the auditing project of environmental protection to avoid violation. 	<ol style="list-style-type: none"> Change aerobic pool to be MBBR pool and increase the filtration equipment to improve biological treatment system The filter equipment is installed in advance to match the waste water standards during the engineering period. New setting one anaerobic tank 	None

5.4.2 The relevant operational cost of environmental protection

	2018
Planned purchase of pollution control facility or other facilities for building up a healthy environment	<ol style="list-style-type: none"> Investment in environment protection equipment Maintenance fees for the prevention equipment and wastewater treatment systems Air pollution fee and water pollution fee Costs of operational maintenance and, waste removal Cost on storage vessels, recycling and transportation
Expense	NT\$ 372,146 thousand dollars

5.4.3 Reaction to the RoHS (Restriction of Hazardous Substances) Regulation

The Company's all products don't contain any material listed on the RoHS list. There's no effects caused to the Company's operation.

5.5 Labor Relation

5.5.1 The implementation of a complete set of employee welfare, education, training, retirement, as well as the conducts, rights and obligations established between the employer and worker

A. Labor Relation Operation

Over fifty years of operation, Uni-President has believed in harmonious labor- employer relation as well as agreed on a mutual benefit for employer and workers.

The Company would like to practice the followings:

1. Improve the rationalization of personnel system

To strongly support the organization unification, rational disposition of human resources, attraction and retention of talents with good pay, promotion scheme and cultivation of international talents for higher personnel productivity.

2. Carry out employee career enrichment plan

To assist employee in planning his career life, and to carry out the plan in the course of working experiences, work requirements, educational training and performance evaluation, making sure the worker's expectation is in line with organizational needs.

3. Provide better employee welfare

To make food, clothes, accommodations, transportation, education and entertainment easier to reach in workers' daily lives, including the supplies of dormitories, delicious but inexpensive meals, health check-ups, and employee fringe. We hope to create a safe and nice working environment for the employees and to offer them the best welfare we can.

4. Better communication with labor union

The Company would maintain good communications within all channels in order to reach a common consensus and effectively build up workers' commitments to work. For example, we arrange regular meetings for workers and employers, so the employer can understand worker's needs and try to satisfy them as possible. On the other hand, representatives of labor unions are invited to attend business meetings and this provides opportunity for workers to be fully understood about corporate operation as well as express their opinions.

5. Concrete measures to improve employee welfare compared to previous year.

The Company has given the employee raise for five consecutive years. (In 2014, UPEC was listed as the component of Taiwan HC 100 Index) and established various regulations to provide full protection of employees' benefits in accordance with the Occupational Safety and Health Act.

B. The Retirement Program

In compliance with labor standards act and labor pension act, the company designed employee retirement system to provide relevant issues about retirement, including the qualification of applicants involving employees who have worked over 15 years and reached age 55, over 10 years and reached age 60, and over 25 years, and contribution at minimum 6% of employees' monthly salary into the

pension account based on employees' insurance level, as well as organization of pension supervisory committee to oversee the contribution and disbursement of the pension (in 2018, four meetings were held, ninety-eight employees were retired under the old system with disbursement of NT\$333,717,490). To meet the pension for employees under the old system of labor standards act, the company contributes 15% of employees' monthly salaries to the pension account under the account of labor retirement supervision committee at Bank of Taiwan, while for pension applicable to employees under the new system of labor pension act, the company contributes 6% of the stated amount with respect to the labor pension level into employee's individual pension account at Bureau of Labor Insurance.

C. Labor Relation Condition

The Company has insisted on the harmonious relationship with its workers, and is very concern about the employee's welfare and career planning. So far, no employer and labor conflicts ever occurred, and no losses of this kind are expected to come. Employer keeps a friendly relationship with his workers now and intends to carry on this attitude in the future.

D. The continuity of intellectual human resource

Talent is vital to the sustainability of company's development; therefore the company holds annual recruitment of management trainees, talent pool, counseling from senior directors to product managers, and internal talent promotion to ensure the continuity of intellectual human resource for business development.

E. Protection of Workplace and Labor Safety

The principle of our occupational management is to construct a comfortable, safe and hygienic workplace for the labors, protect their safety, and adhere to the occupational environmental policy of "respecting lives, being disciplined by safety, undertake risk management, pollution prevention, audit & assistance, performance management, safety culture, and continuous improvement" in the attainment of "Zero Occupational Accident".

Our company pays much attention to the employees' safety and health, from the traffic safety during rush hour, pre-employed health check-up, periodic health examinations, safety propaganda, maintenance of machine and equipment, to the operational manual of employees in workplace, all are rigidly ruled and carried out. In the aspect of fire prevention and emergency exit, we would check the fire evacuation monthly, and carry out various emergency-response practices yearly. In addition, we would conduct the personnel first aid training to completely prevent the occurrences of the accidents. The management of labor safety and health would perform unscheduled safety and health checks, and supervisors of environmental health would audit and propagate environmental health and safety. Recently, we have introduced the concept of detriment identification/risk management/safety checks, expecting to manage the employee safety effectively. In the aspect of contractors, all of the contractor's workers who work in the factory site of Uni-President Enterprises Corp. are regarded as Uni-President's employees and are demanded to obey the same safety and health rules to avoid possible loopholes in safety. Every year each main plant will conduct a contractor meeting to communicate and interact with each other. Environmental safety department, engineering department, and industrial unit would conduct safety check during the weekday and weekend and provide guidance and audit to avoid the occurrence of occupational incidents.

In the meantime, on 1 December 2004, Uni-President Enterprises Corp. launched Occupational Health and Safety Assessment Systems 18001(OHSAS 18001) in Xinshih Main Plant to avoid endangerment of

employees' lives, and reduce the rate of occupational accident. On 2005, 2006, and 2007, Xinshih Main Plant, Yangmei Main Plant and Chungli Main Plant have acquired the certification from BSMI of ROC respectively. By 2009, each Main Plant commenced OHSAS 18001 and TOSHMS system and acquired certificate from BSMI of ROC. In June 2014, we joined the project of Institute of Labor, Occupational Safety And Health, Ministry of Labor, to undergone cultural safety assessment.

To correct unsafe behavior, we set up security supervision rules. We require team head and health/safety administrator to observe its members at least twice per month and unit leader once a month or more to supervise unsafe behavior to avoid personal injury. In 2008, we edit a teaching material of "Cases of occupational disaster and traffic safety" to strengthen the consciousness of employees and traffic safety in the workplace. To continue optimizing working environment and employees' safety management, in 2011, we advocate safety observation of non-recurring operations and identify call of on-site non-recurring operations, track unusual health checkup results, stationed on-site physician, and propose recommendation for improvement.

In 2012, we established a "Enhanced Industrial Safety Team" to promote the project/equipment intrinsic safety management, optimize audit system, encourage management by walk around, organize health management and promotion courses and amend "normalization management on fire operation". We also assign person to manage fire operation via web, and confirm the safety before, during and after the operation. In 2013, we promote subject-based safety checkup conforming to four industrial safety requirements (no smolders, no cutting, no drop, and no hit), identify danger, assess risk, and manage equipment of frozen (HID) storage, switchboard and boiler. In 2014, we focused on training employees to eliminate operating defects and abnormalities, and ensure safety operating standard. To encourage colleagues' attention to labor safety and hygiene to prevent occupational accidents, we set up "incentives for non-occupational phase on an accumulative basis".

Although we are demonstrated with slight improvement in employee protection, we are not self-contented with up-to-date achievement. We still believe in continuous enhancement and pursue the progress through effective management system and advanced occupational safety techniques and tools. It is our plan to take advantage of "Three Principles of Industrial Safety Precaution" - supervisory-protection, self-protection and cooperative-protection to attain to the final objective of "zero occupational accident".

5.5.2 Estimated Losses from Labor Relation Conflicts during the Past Two years and the Future and our planned reaction: None.

5.6 Important Contracts

As of Apr. 30, 2019

Agreement	Counter party	Period	Major Contents	Restriction
OEM	Taiwan Hon Chuan Enterprise Co., Ltd.	2007.01.01~ 2019.12.31	PET Tea Beverage Manufacture for UPEC	<ol style="list-style-type: none"> When there are changes in costs of water, electricity, fuel, wages, or other factors, both parties agree to reconcile the OEM expense accordingly. UPEC guarantees an annual PET order of 6 million cases, an annual TR order of 70 million packs, and forms a ten-year partnership with Hon Chuan company after mass production. Hon Chuan will serve as UPEC's exclusive OEM factory. If UPEC does not meet the order of average annual quantity, Hon Chuan can seek approval from UPEC to OEM for other companies' brands. However UPEC's order must be given top priority, making sure there's no shortage. Hon Chuan's OEM volumes are included in the sum of UPEC's annual volume.
OEM	Sun Ford Mfg. Inc.	2018.07.01~ 2019.06.30	Pudding manufacturing	<ol style="list-style-type: none"> The use of trademark is restricted on the packing label of OEM product. Protect the trade secrets.
OEM	TTET Union Corp.	2019.01.01~ 2019.12.31	OEM Contract	<ol style="list-style-type: none"> The use of trademark is restricted on the packing label of OEM product. Protect the trade secrets.
Cooperation Agreement	Nissin Food Products Co., Ltd.	2019.01.01~ 2019.12.31	Technical Cooperation Agreement	Authorization
Term Loan	International Bills Finance Corporation	2016.09.21~ 2019.09.20	FRCP amount NT\$ 1,000 million	None
Term Loan	China Bills Finance Corporation	2018.06.21~ 2021.06.26	FRCP amount NT\$ 500 million	None
Term Loan	Taiwan Finance Corporation	2018.02.23~ 2021.02.22	FRCP amount NT\$ 500 million	None
Term Loan	Ta Ching Bills Finance Corporation	2017.11.24~ 2020.11.24	FRCP amount NT\$ 500 million	None
Term Loan	Dah Chung Bills Finance Corp.	2018.05.21~ 2021.05.20	FRCP amount NT\$ 600 million	None

Agreement	Counter party	Period	Major Contents	Restriction
Term Loan	First Commercial Bank	2019.03.14~ 2021.03.13	Facility amount NT\$ 600 million	None
Term Loan	Taipei Fubon Bank	2017.11.09- 2019.11.09	Facility amount NT\$ 500 million	None
Term Loan	Cathy United Bank	2016.08.31~ 2019.08.31	Facility amount NT\$ 800 million	None
Term Loan	KGI Bank	2018.04.18~ 2021.04.18	Facility amount NT\$ 1000 million	None
Term Loan	Bank SinoPac	2018.06.30~ 2020.06.30	Facility amount NT\$ 1000 million	None
Term Loan	Bank of China	2018.07.04~ 2020.07.04	Facility amount NT\$ 5,000 million	None
Term Loan	Bank of Communications	2018.05.24~ 2020.05.24	Facility amount USD\$ 150 million	None
Term Loan	China Construction Bank Corporation	2019.04.26~ 2021.04.26	Facility amount USD\$ 100 million	None
Term Loan	Mizuho Bank, Ltd.	2018.07.15~ 2020.07.31	Facility amount USD\$ 200 million	None
Term Loan	Bangkok Bank Public Company Limited	2018.11.01~ 2021.11.01	Facility amount NT\$ 500 million	None
Term Loan	Sumitomo Mitsui Banking Corporation	2018.10.26~ 2020.10.26	Facility amount NT\$ 4,000 million	None
Term Loan	Banco Bilbao Vizcaya Argentaria	2019.03.31~ 2021.03.31	Facility amount USD\$ 80 million	None
Term Loan	The Bank of Tokyo-Mitsubishi UFJ, Ltd.	2019.04.09~ 2021.04.09	Facility amount NT\$ 1,000 million	None
Term Loan	The Bank of Tokyo-Mitsubishi UFJ, Ltd.	2015.07.14~ 2020.07.14	Facility amount NT\$ 2,000 million	<ol style="list-style-type: none"> 1. Current ratio should be above 75%. (based on non-consolidated annual financial statement) 2. (Debt + contingent liability) to net worth shall be below 200%. (based on unconsolidated annual financial statement) 3. Interest coverage ratio shall be above 2.0 times. (based on unconsolidated annual financial statement) 4. Tangible net worth shall be above NT\$90 billion. (based on unconsolidated annual financial statement)



6



FINANCIAL INFORMATION

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6.1 Financial Highlights

6.1.1 Condensed Balance Sheet

A. Condensed Balance Sheet from 2014 to 2018 (Parent Company Only)

Unit: NT\$1,000

Item	Year	Financial information for the most recent five years				
		2014	2015	2016	2017	2018
Current assets		\$11,806,625	\$13,308,024	\$12,581,586	\$7,021,621	\$7,198,163
Fixed assets machinery and equipment (Note 1)		18,879,408	20,860,940	21,326,609	21,543,133	21,720,278
Intangible assets		-	-	-	-	-
Other assets		112,779,263	118,514,413	119,959,745	149,380,310	146,677,172
Total assets		143,465,296	152,683,377	153,867,940	177,945,064	175,595,613
Current liabilities	Before distribution	10,484,643	12,711,549	11,789,769	15,375,995	16,235,958
	After distribution	18,133,510	24,075,580	23,722,001	46,627,080	(Note 3)
Non-current Liabilities		40,968,713	43,635,582	47,672,324	42,493,792	53,005,142
Total liabilities	Before distribution	51,453,356	56,347,131	59,462,093	57,869,787	69,241,100
	After distribution	59,102,223	67,711,162	71,394,325	89,120,872	(Note 3)
Capital		54,634,763	56,820,154	56,820,154	56,820,154	56,820,154
Capital reserve		3,875,672	3,848,490	3,957,172	3,916,160	3,896,504
Retained earnings	Before distribution	28,951,457	32,878,661	35,508,754	63,046,237	49,472,225
	After distribution	21,302,590	21,514,630	23,576,522	31,795,152	(Note 3)
Other equity		4,577,230	2,680,259	(1,823,199)	(3,707,274)	(3,834,370)
Treasury stock		-	-	-	-	-
Total equity	Before distribution	92,011,940	96,336,246	94,405,847	120,075,277	106,354,513
	After distribution	\$84,363,073	\$84,972,215	\$82,473,615	\$88,824,192	(Note 3)

Note 1: Fixed assets machinery and equipment consists of property, plant and equipment, investment property and prepayments for business facilities.

Note 2: Interest expense capitalized for non-consolidated statements of 2014: NTD18,163,000; 2015:NTD29,879,000; 2016:NTD15,170,000;2017:NTD 7,598,000;2018:NTD9,442,000.

Note 3: Pending Shareholders' Meeting Resolution.

B. Condensed Balance Sheet from 2014 to 2019 Q1 (Consolidated)

Unit: NT\$1,000

Item	Year	Financial information for the most recent five years					As of March 31, 2019 (Note 1)
		2014	2015	2016	2017	2018	
Current assets		\$137,311,309	\$138,480,338	\$139,819,001	\$174,909,878	\$171,566,867	\$166,175,745
Fixed assets machinery and equipment (Note 2)		184,513,651	181,022,031	167,248,173	162,416,785	155,376,609	155,233,658
Intangible assets		2,866,712	2,769,998	2,569,940	12,026,147	11,708,388	20,052,225
Other assets		75,052,047	76,676,122	68,948,351	65,302,644	68,498,222	124,818,688
Total assets		399,743,719	398,948,489	378,585,465	414,655,454	407,150,086	466,280,316
Current liabilities	Before distribution	143,379,331	150,426,162	140,997,934	140,208,164	146,567,709	155,742,454
	After distribution	151,028,198	161,790,193	152,930,166	171,459,249	(Note 4)	(Note 4)
Non current liabilities		106,762,845	92,832,590	84,887,265	83,147,096	90,281,543	127,811,208
Total liabilities	Before distribution	250,142,176	243,258,752	225,885,199	223,355,260	236,849,252	283,553,662
	After distribution	257,791,043	254,622,783	237,817,431	254,606,345	(Note 4)	(Note 4)
Capital		54,634,763	56,820,154	56,820,154	56,820,154	56,820,154	56,820,154
Capital reserve		3,875,672	3,848,490	3,957,172	3,900,138	3,896,504	3,896,504
Retained Earnings	Before distribution	28,951,457	32,878,661	35,508,754	63,046,237	49,472,225	54,752,477
	After distribution	21,302,590	21,514,630	23,576,522	31,795,152	(Note 4)	(Note 4)
Other equity		4,577,230	2,680,259	(1,823,199)	(3,707,274)	(3,834,370)	(1,992,635)
Treasury stock		-	-	-	-	-	-
Equity attributable to owners of the parent		92,011,940	96,336,246	94,405,847	120,075,277	106,354,513	113,472,172
Non-controlling interest		57,589,603	59,353,491	58,294,419	71,224,917	63,946,321	69,254,482
Total equity	Before distribution	149,601,543	155,689,737	152,700,266	191,300,194	170,300,834	182,726,654
	After distribution	\$141,952,676	\$144,325,706	\$140,768,034	\$160,049,109	(Note 4)	(Note 4)

Note 1: Financial information regarding the first quarter of 2019 follows IFRS and has been verified by independent auditors.

Note 2: Fixed assets machinery and equipment consists of property, plant and equipment, investment property and prepayments for business facilities.

Note 3: Interest expense capitalized for consolidated statements of 2014: NTD 272,586,000; 2015: NTD 632,381,000 ; 2016: NTD 219,141,000; 2017: NTD 90,280,000; 2018: NTD 68,627,000; 2019Q1: NTD 15,258,000

Note 4: Pending Shareholders' Meeting Resolution.

6.1.2 Condensed Statement of Comprehensive Income

A. Condensed Statement of Comprehensive Income from 2014 to 2018 (Parent Company Only)

Unit: NT\$1,000

Item	Year	Financial information for the most recent five years				
		2014	2015	2016	2017	2018
Revenue		\$40,225,384	\$38,286,883	\$38,919,076	\$39,283,077	\$38,940,338
Gross Profit		10,326,994	11,106,697	11,532,739	11,565,665	11,891,046
Operating Profit		1,533,542	1,749,854	2,016,406	1,057,046	2,290,326
Non-Operating Income (Expenses)		10,001,585	12,791,318	13,156,824	39,064,632	16,008,018
Net Income Before Tax		11,535,127	14,541,172	15,173,230	40,121,678	18,298,344
Net Income from Continuing Operations		11,122,830	14,107,839	14,526,719	39,844,853	17,442,022
Income (or Loss) from Discontinued Operations		-	-	-	-	-
Net Income (Loss)		11,122,830	14,107,839	14,526,719	39,844,853	17,442,022
Other Comprehensive Income (Loss) (After-Tax)		2,440,302	(2,241,761)	(5,036,053)	(2,259,213)	(195,068)
Total Comprehensive Income (Losses)		13,563,132	11,866,078	9,490,666	37,585,640	17,246,954
Earnings per Share (NT\$)(Note)		\$1.96	\$2.48	\$2.56	\$7.01	\$3.07

Note : Based on weighted average number of outstanding shares during each year.

B. Condensed Statement of Comprehensive Income from 2014 to 2019 Q1 (Consolidated)

Unit: NT\$1,000

Item \ Year	Financial information for the most recent five years					As of March 31, 2019 (Note 1)
	2014	2015	2016	2017	2018	
Revenue	\$425,187,182	\$416,151,323	\$413,364,315	\$399,860,953	\$431,445,520	\$107,791,643
Gross Profit	131,998,998	137,922,296	137,650,097	132,740,671	145,284,867	37,102,312
Operating Profit	17,775,203	21,637,732	21,091,066	22,357,075	26,986,409	7,515,278
Non-Operating Income (Expenses)	4,486,611	5,611,628	9,411,276	54,130,550	8,321,741	2,176,338
Net Income Before Tax	22,261,814	27,249,360	30,502,342	76,487,625	35,308,150	9,691,616
Net Income from Continuing Operations	17,713,181	21,593,165	23,675,436	59,965,087	26,945,173	7,824,113
Income (or Loss) from Discontinued Operations	-	-	-	-	-	-
Net Income (Loss)	17,713,181	21,593,165	23,675,436	59,965,087	26,945,173	7,824,113
Other Comprehensive Income (Loss) (After-Tax)	2,798,736	(4,169,052)	(7,487,603)	(1,947,715)	(1,369,912)	2,824,582
Total Comprehensive Income (Losses)	20,511,917	17,424,113	16,187,833	58,017,372	25,575,261	10,648,695
Net Income Attributable to the Parent	11,122,830	14,107,839	14,526,719	39,844,853	17,442,022	5,275,915
Net Income Attributable to Non-Controlling Interests	6,590,351	7,485,326	9,148,717	20,120,234	9,503,151	2,548,198
Total Comprehensive Income Attributable to the Parent	13,563,132	11,866,078	9,490,666	37,585,640	17,246,954	7,121,987
Total Comprehensive Income Attributable to Non-Controlling Interests	6,948,785	5,558,035	6,697,167	20,431,732	8,328,307	3,526,708
Earnings per Share (NT\$) (Note 2)	\$1.96	\$2.48	\$2.56	\$7.01	\$3.07	\$0.93

Note 1: Financial information regarding the first quarter of 2019 follows IFRS and has been verified by independent auditors.

Note 2: Based on weighted average number of outstanding shares during each year.

6.1.3 Auditors' Opinions from 2014 to 2018

Item \ Year	2014	2015	2016	2017	2018
Auditing Firm	Pricewaterhouse Coopers	Pricewaterhouse Coopers	Pricewaterhouse Coopers	Pricewaterhouse Coopers	Pricewaterhouse Coopers
Auditors' Opinion	Modified Unqualified	Modified Unqualified	Unqualified	Unqualified	Unqualified

6.2 Financial Analysis

(1) Financial Analysis-IFRS (non-consolidated)

Item (Note 2)		Year (Note 1)		Financial information for the most recent five years (Note 1)				
		2014	2015	2016	2017	2018		
Financial Structure	Debt to Assets Ratio(%)	35.86	36.90	38.64	32.52	39.43		
	Long-Term Capital to Fixed Assets, Machinery and equipment Ratio (%)	704.37	670.98	666.20	754.62	733.69		
Liquidity	Current Ratio (%)	112.61	104.69	106.72	45.67	44.33		
	Quick Ratio (%)	89.84	86.72	86.91	32.91	32.00		
	Interest Coverage	34.90	30.56	30.57	86.65	42.09		
Operating Performance	Accounts Receivable Turnover (times)	8.88	8.84	8.58	8.78	8.96		
	Average Collection Days	41.10	41.29	42.54	41.57	40.74		
	Inventory Turnover (times)	12.63	12.19	12.46	13.52	14.25		
	Accounts Payable Turnover (times)	20.79	18.45	18.77	20.73	19.68		
	Average Inventory Turnover Days	28.90	29.94	29.29	27.00	25.61		
	Fixed Assets, Machinery and equipment Turnover (times)	2.21	1.93	1.85	1.83	1.80		
	Total Assets Turnover (times)	0.30	0.26	0.25	0.24	0.22		
Profitability	ROA (%)	8.46	9.82	9.77	24.30	10.12		
	ROE (%)	12.48	14.98	15.23	37.15	15.41		
	Pre-tax profit to Paid-in Capital Ratio (%)	21.11	25.59	26.70	70.61	32.20		
	Net Margin (%)	27.65	36.85	37.33	101.43	44.79		
	EPS (NT\$)	1.96	2.48	2.56	7.01	3.07		
Cash Flow	Cash Flow Ratio (%)	70.39	70.91	102.74	76.73	137.35		
	Cash Flow Adequacy (%)	88.63	87.63	88.94	82.31	78.38		
	Cash Flow Reinvestment Ratio (%)	(0.23)	0.87	0.47	(0.07)	(5.03)		
Leverage	Operating Leverage	14.27	12.48	11.14	21.36	9.59		
	Financial Leverage	1.36	1.34	1.30	1.81	1.25		

Please explain the reasons for changes in financial ratios over the past two years:

- Debt to Assets Ratio (%): Increase in corporate bonds payable and Long-term borrowings.
- Interest Coverage, ROA, ROE, Pre-tax profit to paid-in capital, Net Margin and EPS : Net income of 2017 increased for trading shares of Shanghai President Starbucks Coffee Corp.
- Cash Flow Reinvestment Ratio (%): Increase in cash dividend received in 2018.
- Operating leverage and Financial Leverage: Decrease in operating expenses.

(1) Financial Analysis-IFRS (consolidated)

Item (Note 2)		Year (Note 1)	Financial information for the most recent five years (Note 1)					As of Mar 31, 2019 (Note 1)
			2014	2015	2016	2017	2018	
Financial Structure	Debt to Assets Ratio(%)		62.58	60.97	59.67	53.87	58.17	60.81
	Long-Term Capital to Fixed Assets, Machinery and equipment Ratio (%)		138.94	137.29	142.06	168.98	167.71	200.05
Liquidity	Current Ratio (%)		95.77	92.06	99.16	124.75	117.06	106.70
	Quick Ratio (%)		62.36	61.53	74.42	99.25	90.07	81.89
	Interest Coverage		10.56	9.97	12.86	41.39	23.74	27.86
Operating Performance	Accounts Receivable Turnover (times)		21.28	21.90	23.00	23.14	24.36	5.81
	Average Collection Days		17.15	16.67	15.87	15.77	14.98	15.49
	Inventory Turnover (times)		8.13	7.98	8.24	8.29	8.27	1.98
	Accounts Payable Turnover (times)		9.06	8.85	8.87	8.34	8.36	2.01
	Average Inventory Turnover Days		44.89	45.73	44.29	44.02	44.13	45.45
	Fixed Assets, Machinery and equipment Turnover (times)		2.40	2.28	2.37	2.43	2.72	0.69
	Total Assets Turnover (times)		1.10	1.04	1.06	1.01	1.05	0.25
Profitability	ROA (%)		5.09	5.89	6.54	15.44	6.83	1.91
	ROE (%)		12.32	14.10	15.35	34.86	14.90	4.43
	Pre-tax profit to Paid-in Capital Ratio(%)		40.75	47.96	53.68	134.61	62.14	17.06
	Net Margin (%)		4.17	5.19	5.73	15.00	6.25	7.26
	EPS (NT\$)		1.96	2.48	2.56	7.01	3.07	0.93
Cash Flow	Cash Flow Ratio(%)		23.05	33.82	39.38	33.14	29.40	5.92
	Cash Flow Adequacy (%)		89.53	107.86	122.45	129.78	134.07	149.69
	Cash Flow Reinvestment Ratio (%)		6.64	11.23	11.69	8.23	2.87	2.33
Leverage	Operating Leverage		16.76	14.32	14.88	13.62	12.23	11.48
	Financial Leverage		1.15	1.13	1.12	1.08	1.06	1.10

Please explain the reasons for changes in financial ratios over the past two years:

- Interest Coverage, ROA, ROE, Pre-tax profit to paid-in capital, Net Margin and EPS : Net income of 2017 increased for trading shares of Shanghai President Starbucks Coffee Corp.
- Cash Flow Reinvestment Ratio: Increase in cash dividend received in 2018.

Note 1: All financial information above was audited by CPA.

Note 2: The calculation formula of financial analysis:

1. Capital Structure Analysis

(1) Debt ratio = Total Liabilities / Total Assets

(2) Long-term fund to fixed assets ratio = (Shareholders' Equity + Long-term Liabilities) / Net Properties

2. Liquidity Analysis

(1) Current ratio = Current Assets / Current Liabilities

(2) Quick ratio = (Current Assets – Inventories - Prepaid Expenses) / Current Liabilities

(3) Times interest earned = Earnings before Interest and Taxes / Interest Expenses

3. Operating Performance Analysis

(1) Average collection turnover = Net Sales / Average Trade Receivables

(2) Average collection days = 365 / Receivables Turnover rate

(3) Average inventory turnover = Cost of Sales / Average inventory

(4) Average inventory turnover days = 365 / Inventory Turnover rate

(5) Average payment turnover = Cost of Sales / Average Trade Payables

(6) Fixed assets turnover = Net Sales / Average Net Properties

(7) Total assets turnover = Net Sales / Average Total Assets

4. Profitability Analysis

(1) Return on total assets = {Net Income + Interest Expenses * (1 - Effective tax rate)} / Average Total Assets

(2) Return ratio on stockholders' equity = Net Income / Average Shareholders' Equity

(3) Operating income to paid-in capital = Operating Income / Capital

(4) Pre-tax income to paid-in capital = Income before tax / Capital

(5) Net income to net sales = Net Income / Net Sales

(6) Earnings per share = (Net Income – Preferred Stock Dividend) / Weighted Average Number of Share Outstanding

5. Cash Flow

(1) Cash flow ratio = Net Cash Provided by Operating Activities / Current Liabilities

(2) Cash Flow Adequacy Ratio = Five-year sum of cash from operations / Five-year sum of capital expenditures, inventory additions, and cash dividends.

(3) Cash flow reinvestment ratio = (Cash Provided by Operating Activities - Cash Dividends) / (Gross Plant + Investment + Other Assets + Working Capital)

6. Leverage

(1) Operating leverage = (Net Sales - Variable Cost) / Income from Operations

(2) Financial leverage = Income from Operations / (Income from Operations - Interest Expenses)

6.3 Audit Committee's Review Report

Audit Committee's Review Report (Translated from Chinese)

I hereby state as following:

This proposal is the presentation by the Board of Directors of the Company's 2018 Business Report, Financial Statements, and the Profit Allocation Proposal. Of these items, the Financial Statements have been audited by external auditors Lin, Tzu-Yu and Lin, Yung-Chih of PRICEWATERHOUSECOOPERS Taiwan, and an opinion and report have been issued on the Financial Statements. The aforementioned proposal regarding Business Report, Financial Statements, and the Profit Allocation Proposal have been reviewed and determined to be correct and accurate by the Audit Committee. Per the regulations in Article 14-4 of Securities and Exchange Act and Article 219 of the Company Act, we hereby submit this report.

To:

2019 General Shareholders' Meeting of Uni-President Enterprises Corporation.

Uni-President Enterprises Corporation

Chairman of the Audit Committee: Chao-Tang Yue

May 6, 2019

6.4 Parent Company Only Financial Statements with Report of Independent Accountants for the Year Ended Dec 31, 2018 and 2017: Please refer to Page 241.

6.5 Consolidated Financial Statements with Report of Independent Accountants for the Year Ended Dec 31, 2018 and 2017: Please refer to Page 348.

6.6 Financial Difficulties for the Company and its Affiliates: None.



*REVIEW OF FINANCIAL
CONDITIONS,
OPERATING RESULTS,
AND RISK MANAGEMENT*

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7.1 Analysis of Financial Status

7.1.1 Financial Position Analysis Using Financial Statements (Parent Company Only)

Unit: NT\$ thousands

Item	Year	2018	2017	Difference	
				Amount	%
Current Assets		\$7,198,163	\$7,021,621	\$176,542	2.51
Funds and Investments		145,187,906	147,762,570	(2,574,664)	(1.74)
Fixed Assets		21,720,278	21,543,133	177,145	0.82
Intangible Assets		-	-	-	-
Other Assets		1,489,266	1,617,740	(128,474)	(7.94)
Total Assets		175,595,613	177,945,064	(2,349,451)	(1.32)
Current Liabilities		16,235,958	15,375,995	859,963	5.59
Long-term Liabilities		47,549,896	36,599,317	10,950,579	29.92
Other Liabilities		5,455,246	5,894,475	(439,229)	(7.45)
Total Liabilities		69,241,100	57,869,787	11,371,313	19.65
Capital		56,820,154	56,820,154	-	-
Capital Reserve		3,896,504	3,916,160	(19,656)	(0.50)
Retained Earnings		49,472,225	63,046,237	(13,574,012)	(21.53)
Other Equity		(3,834,370)	(3,707,274)	(127,096)	(3.43)
Total Stockholders' Equity		\$106,354,513	\$120,075,277	(\$13,720,764)	(11.43)

A. Analysis of Deviation over 20%

- Increase in Long-term Liabilities is mainly due to the increase in corporate bonds payable and long-term borrowings.
- Decrease in retained earnings is due to the disposition of shares of Shanghai President Starbucks Coffee Corp in 2017.

B. Major Impact on Financial Position

The above deviations had no major impact on financial position.

C. Future Plan on Financial Position: Not applicable.

7.1.1 Financial Position Analysis Using Financial Statements (Consolidated)

Unit: NT\$ thousands

Item	Year	2018	2017	Difference	
				Amount	%
Current Assets		\$171,566,867	\$174,909,878	(\$3,343,011)	(1.91)
Funds and Investments		42,513,447	39,018,615	3,494,832	8.96
Fixed Assets		155,376,609	162,416,785	(7,040,176)	(4.33)
Intangible Assets		11,708,388	12,026,147	(317,759)	(2.64)
Other Assets		25,984,775	26,284,029	(299,254)	(1.14)
Total Assets		407,150,086	414,655,454	(7,505,368)	(1.81)
Current Liabilities		146,567,709	140,208,164	6,359,545	4.54
Long-term Liabilities		58,720,176	52,896,000	5,824,176	11.01
Other Liabilities		31,561,367	30,251,096	1,310,271	4.33
Total Liabilities		236,849,252	223,355,260	13,493,992	6.04
Capital		56,820,154	56,820,154	0	0.00
Capital Reserve		3,896,504	3,916,160	(19,656)	(0.50)
Retained Earnings		49,472,225	63,046,237	(13,574,012)	(21.53)
Other Equity interest		(3,834,370)	(3,707,274)	(127,096)	(3.43)
Non-controlling interest		63,946,321	71,224,917	(7,278,596)	(10.22)
Total Stockholders' Equity		\$170,300,834	\$191,300,194	(\$20,999,360)	(10.98)

A. Analysis of Deviation over 20%

Decrease in retained earnings is due to the increase in net income for the disposition of shares of Shanghai President Starbucks Coffee Corp in 2017.

B. Major Impact on Financial Position

The above deviations had no major impact on financial position.

C. Future Plan on Financial Position: Not applicable.

7.2 Analysis of Operating Results

A. Operating Results Analysis Using Financial Statements (Parent Company Only)

Unit: NT\$ thousands

Item	Year	2018	2017	Difference	
				Amount	%
Net Sales		\$38,940,338	\$39,283,077	(\$342,739)	(0.87)
Cost of Sales		(27,049,292)	(27,717,412)	(668,120)	(2.41)
Gross Profit		11,891,046	11,565,665	325,381	2.81
Operating Expenses		(9,600,720)	(10,508,619)	(907,899)	(8.64)
Operating Income		2,290,326	1,057,046	1,233,280	116.67
Non-operating Income and Gains		16,008,018	39,064,632	(23,056,614)	(59.02)
Income before income tax		18,298,344	40,121,678	(21,823,334)	(54.39)
Income tax benefit (expense)		(856,322)	(276,825)	579,497	209.34
Net income		\$17,442,022	\$39,844,853	(\$22,402,831)	(56.23)

A. Analysis of Deviation over 20%

- Increase in operating income: primarily due to the decrease in operating expense.
- Decreases in income before income tax, non-operating income and gains and net income: primarily due to the disposition of shares of Shanghai President Starbucks Coffee Corp in 2017.
- Increases in income tax expense: primarily due to the increases in operating income, tax on undistributed profit and tax rate.

B. Sales Volume Forecast and Related information

The target volumes by product categories in 2019 are as follows: foodstuff 212 kilotons, instant noodle 17.48million packs, beverage 49,720 thousand cartons, dairy products 274million tons, soy sauce 27 thousand cartons, bread 198 million packs and others such as frozen food, meat products and health products 50 thousand cartoons.

C. Major Impact on Operating Results

The above deviations had no major impact on operating results.

D. Future Plan on Operating Results: Not applicable.

B. Operating Results Analysis Using Financial Statements (Consolidated)

Unit: NT\$ thousands

Item	Year	2018	2017	Difference	
				Amount	%
Net Sales		\$431,445,520	\$399,860,953	\$31,584,567	7.90
Cost of Sales		(286,160,653)	(267,120,282)	19,040,371	7.13
Gross Profit		145,284,867	132,740,671	12,544,196	9.45
Operating Expenses		(118,298,458)	(110,383,596)	7,914,862	7.17
Operating Income		26,986,409	22,357,075	4,629,334	20.71
Non-operating Expenses and Losses		8,321,741	54,130,550	(45,808,809)	(84.63)
Income before income tax		35,308,150	76,487,625	(41,179,475)	(53.84)
Income tax benefit (expense)		(8,362,977)	(16,522,538)	(8,159,561)	(49.38)
Net income		\$26,945,173	\$59,965,087	(\$33,019,914)	(55.07)

A. Analysis of Deviation over 20%

1. Increase in operating income: primarily due to the growth in profits from subsidiaries such as Uni-President China Holdings Ltd. (Cayman) and President Chain Store Corporation.
2. Increases in income before income tax, non-operating income and gains, income tax expense, net income: primarily due to the disposition of shares of Shanghai President Starbucks Coffee Corp. in 2017.

7.3 Analysis of Cash Flow-Using Financial Statements (Parent Company Only)

7.3.1 Cash Flow Analysis for the Current Year

Unit: NT\$ thousands

Cash and Cash Equivalents, Beginning of Year (1)	Net Cash Flow from Operating Activities (2)	Cash Outflow (3)	Cash Surplus (Deficit) (1)+(2)-(3)	Remedy for Liquidity Shortfall	
				Investment Plan	Financing Plan
197,837	22,300,895	22,407,299	91,433	NA	NA

a. Operating activities:

Operating cash inflow was due to the increase in dividend income

b. Investment activities:

The net cash inflow from investment activities was due to increase in cash paid for acquisition of investments accounted for under the equity method – subsidiaries and no return of capital from investments accounted for under the equity method.

c. Financing activities:

The net cash outflow from financing activities was due to increase in Cash dividends paid.

7.3.2 Remedy for Cash Deficit and Liquidity Analysis : Not applicable to UPEC.

7.3.3 Cash Flow Analysis for the Coming Year

Estimated Cash and Cash Equivalents, Beginning of Year (1)	Estimated Net Cash Flow from Operating Activities (2)	Estimated Cash Outflow (Inflow) (3)	Cash Surplus (Deficit) (1)+(2)-(3)	Estimated Remedy for Liquidity Shortfall	
				Investment Plan	Financing Plan
91,433	10,708,908	14,684,130	(3,883,789)	NA	Loan or Issuing corporate bond

It is expected that in year 2019, profits will grow steadily and cash dividend in subsidiaries will be distributed as planned. However there will be increasing payout of cash dividends and payment for syndicated loans that lead to a cash deficit in the next year.

7.4 Major Capital Expenditure

7.4.1 Major Capital Expenditure and its Source of Capital

Unit: NT\$ thousands

Project	Actual or Planned Source of Capital	Actual or Planned Date of Completion	Total Capital	Actual or Expected Capital Expenditure		
				Before 2017(inclu.)	2018	2019
Peripheral equipment outside the dormitories of Huko, 2013	Retained earnings	108/12	113,345	113,060	95	190
Water waste system of Huko, 2013	Retained earnings	108/04	116,119	115,410	658	51
The production line for sterile PET bottle in Yangmai 2nd plant, 2013	Retained earnings	107/04	565,400	532,210	33,190	-
The second production line for ice tube, 2014	Retained earnings	107/08	83,880	42,096	41,784	-
The industrial safety on sterilization area at second floor of Xinshi 1st Dairy factory, 2015	Retained earnings	107/08	183,060	99,181	83,879	-
The purchase of Dazhong Land, 2016	Retained earnings	106/12	166,000	166,000	-	-
Peripheral equipment outside the dormitories of Huko, 2013	Retained earnings	106/04	164,428	164,428	-	-
The improvement for wastewater treatment facility, 2017	Retained earnings	108/06	108,000	-	54,000	54,000
The production line for Tetra Pak-375 ml, 2018	Retained earnings	108/12	103,090	-	58,973	44,117
Finished barrels and valves system of CT17~CT22 replacement, 2018	Retained earnings	108/12	61,000	-	5,648	55,352
Reinforced the structure of factory building at Food Plant, 2018	Retained earnings	108/12	49,000	-	-	49,000

7.4.2 Expected Benefits

A. Estimated Increase of Production, Sales, and Gross Profits

Unit: NT\$ thousands

Year	Item	Quantity of Production	Quantity of Sales	Amount of Sales	Gross Profit
Yearly	The production line for sterile PET bottle in Yangmai 2nd plant, 2013	3,329,000 cases	3,260,000 cases	1,018,579	387,387
Yearly	The producing line for Tetra Pak-375 ml, 2018	925,000 cases	925,000 cases	162,605	49,584

B. Other Benefits (e.g. Product Quality, Anti-Pollution, Cost Reduction and etc.)

- (1) To meet the operation of newly established Huko plant, the company constructed dormitories, employee cafeteria and other related facilities to provide employees stable quality of life.
- (2) Establish a water processing station at Hukou Plant to provide water resources for production, and to reserve water supply for production during dry seasons and natural disasters.
- (3) Improve the efficiency of wastewater treatment system in Xinshih general plant after its long-term use.
- (4) After evaluation, the structure of factory building at Food Plant was reinforced to bear a magnitude of 6 earthquakes.

7.5 Latest investment policy, major causes of profits and losses, and improvement plans for upcoming year

(1) Investment Policy and Operating Profits

The Company's investment policy focuses on food-related businesses. By consistently following the corporate policy of "restructuring, stable growth, value marketing" and improving management on brand building, product enhancement, and market order, we are able to strengthen pricing power and increase overall added value, hence become a company that embodies "morality, branding and taste". Mainland China is still the core of the group operation. To grasp growth dynamics, internally we enhance management on organization, conduct and discipline to form a virtuous cycle with distribution rhythm and pace. While market in Southeast Asia is considered relatively self-sufficient, we seek out local management professionals for market expansion. Through presences in Taiwan, Mainland China and Southeast Asia, we are able to seize the continued growth of Asian market and develop significant status among food companies throughout Asian food industry.

In 2018, the company's net income of subsidiaries, affiliates, and joint ventures recognized under the equity method was NT\$15,133 million, a decrease of NT\$22,112 million from NT\$37,245 million in 2017. This was mainly due to the one-time profit gains from Starbucks (Shanghai) equity disposition in 2017 share of profit accounted for using equity method. Sales revenue of Mainland China's operation increased by 4.6% to RMB 21,772 million in 2018, of which instant noodle achieved RMB 8,425 million, up 5.7% from last year, and beverage achieved RMB 12,619 million, up 3.6% from last year. Performance is healthy and solid as we input greater effort on brand building and ensure reasonable stock inventory for product freshness. High priced brand "Soup Daren" continues earning its market popularity and accelerates instant noodle sales, while Assam milk tea, Iced Tea and Unif Green Tea are drivers for growth in beverage sales. 2018 net income of Mainland China reported RMB 1,030 million, up 17.3% from last year. Operation becomes more efficient through optimal product portfolio, higher gross profit, and rational expenditure. Sales revenue of President Chain Store Corp. reported NT\$244,888 million in 2018, up 10.7% from last year due to the launches of innovative composite stores and numerous topical joint-named products in Taiwan, and opening of new stores in Southeast Asia. Net income was NT\$10,206 million in 2018, a decrease of NT\$20,811 million, due to the gains of Starbucks (Shanghai) equity disposition occurred in 2017. Pre-tax profit still remained increases excluding gains of Starbucks disposition. In Southeast Asia, sales improved as result of higher aquatic feed sales, and attributable to the optimal product portfolio and focused management, profit also increased.

(2) Investment Plans for Coming Year

To start our second half-century growth momentum, other than offering diversified products and services, we focus mainly on Asian market potentials for overseas expansion. In December 2018, the company announced the acquisition of 74.8% shares of South Korean food and beverage company Woongjin Foods Co., Ltd. for US\$ 229 million. The well-established local brand name and distribution channels by Woongjin, along with increasing popularity of Korean products in Asian market from "Korean Wave" will enable us to deliver exceptional customer experiences, and fulfill the concept of Asian distribution platform.

7.6 Analysis of Risk Management

7.6.1 Risk management policy and organizational structure

The responsibility of our risk control is to recognize, identify, analyze, and evaluate potential risks in each division and further adopt appropriate methods to control and handle these risks. In addition, it supervises the risk management planning by managing the risks centrally and categorizing them in according to their characteristics and effects, such that we can act properly and control the hazard in time. The organization and parties relevant to the implementation of risk management are stated as follows:

- 1. Financial, liquidity, credit, and legal risks : Please refer to Page 303.**
- 2. Market risks :** Other than the sales and supporting units determine their own strategies and take on the necessary risk management from the changes in legal, policy and market, the head of Management Group organize a risk management committee with members from officials of Public Affairs Office and relevant business groups to control and manage market risks.
- 3. Strategy and operational risks :** Our Corporate Planning Group would evaluate operating risk with each business unit on a yearly basis, and track KPI on a monthly, quarterly, and yearly basis, based on market competition and changes in consumer behavior, to adjust strategic direction and lower operating risk, so that the corporate strategy would match to the company vision and operational goals. Factors affecting operating risks are managed in following areas:
 - A. Food safety and policy adherence: food safety research, examination and execution, procedure policy establishment, control, and crisis management.
 - B. Brand management: brand core value sustention, branding reinforcement, brand identify protection and marketing campaign promotion.
 - C. Raw material costs: procurement risks assessment and control, supplier risk management.
 - D. Distribution costs: inventory costs, order procedure costs, shipping costs, collection costs, post-sales costs analysis and management.
 - E. Account receivable: collection risk management.
 - F. Business units: adjust strategic direction accordingly.
- 4. Auditing division :** It follows the direction from the board of directors. It establishes company risk assessment and control procedures to assist the completion of overall risk management planning. In addition, it seeks to identify significant risks within the company and affiliates based on risk assessment model, and analyze the completeness and effectiveness of the relevant internal control system in order to enhance organizational value and improve operational and management risk.

7.6.2 Effects of changes of interest rate, foreign exchange and inflation on corporate finance and our reaction

(1) Interest rate

Item	Year 2018 (TWD in thousand ; %)
Interest Expenses	461,089
Interest Expenses to Net Sales	1.18%
Interest Expenses to Pre-Tax Income	2.52%

As for Taiwan, the domestic economic growth is likely to pick up steadily and current inflationary pressures are moderate. But global economic forecast are affected by US-China trade war. In light of the above developments, the Central Bank of Taiwan maintained the policy rates unchanged in 2018. For the economic outlook, since the trade war won't cease in the short term and major economies growth slow down, the interest rates are expected to remain unchanged. The company will observe the influence in all aspects and adopt multiple financing instruments to control the financing cost within a relatively reasonable range.

(2) Foreign exchange

Item	Year 2018(TWD in thousand ; %)
Net Foreign exchange gain/loss	(16,039)
Net Foreign exchange gain/loss to net sales	(0.04%)
Net Foreign exchange gain/loss to net income	(0.09%)

In 2018, US rate rise for 4 times and US dollar performed strong while the New Taiwan dollar depreciated about 3%. During this year, US will stop rate rise and global economic growth will slow down. The market is still worried about the looming trade war and geopolitical problems, like Brexit. Therefore, the exchange rate will have increasing and dramatic fluctuation. Most of the company's imported materials are required to pay in USD. If the exchange rate of USD/TWD fluctuates dramatically, the company's purchasing costs will suffer from the exchange rate risk. Under the proper hedging policy, the company used forward contracts to successfully minimize the native impact of the FX rate volatility during the whole year of 2017. For the USD denominated procurement, the company will continue to observe the currency trend and operate conservatively by adopting proper hedging instruments to lock-in material cost and lower exchange rate risks.

(3) Inflation

CPI of 2018 in Taiwan increased by 1.35%, and WPI increased by 3.64%. These two indexes were affected by global economy, oil price, and fluctuation in raw materials. Fortunately, we were able to lessen the impacts in costs by strengthening inventory control. Our corresponding responses include: focus on high value-added business by optimizing product portfolio, stabilize marketing strategies, balanced channel management to strength our pricing capability and remain flexible to the market. Besides, continue to manage sources of raw material and inventory level, can effectively lower raw material fluctuation and effects to our company.

(4) Hedge accounting is not applied as transactions did not meet all criteria of hedge accounting.

7.6.3 Policies, Main Causes of Gain/loss and Action Plans with Respect to High-risk, High-leveraged Investment, Lending or Endorsement Guarantee, and Derivatives Transaction

(1) High-risk and high-leveraged investments

Our operation is based on food sales and never engages in high-risk and high-leveraged investments.

(2) Lending or Endorsement Guarantee

- a. The actions of lending and endorsement guarantee are all in compliance with “Procedure Governing the Lending of Capital to Others” and “Procedures for Endorsement and Guarantee”, and assessed and controlled by designated unit internally. Meanwhile, the auditing division of our company also establishes “Regulation Governing the Internal Control for Public Listing Company” according to the requirement of Financial Supervisory Committee and announces relevant policies for risk management and assessment.
- b. Up to December 31, 2018, the upper limit of our endorsement was NTD 106,354,513 thousand dollars; announced remaining endorsement guarantee was NTD 47,260,000 thousand dollars. Actual amount used was NTD 930,000 thousand dollars, which is NTD 1,474,000 thousand dollars more than NTD 2,404,000 thousand dollars in 2017. Apparently, it is a significant improvement. In the future, we will continue to control the actual amount used and keep it from increasing in the future.
- c. No lending to others in 2018.

(3) Derivative Transaction

- a. The actions of derivative transaction follow the “Procedures for Acquisition and Disposal of Assets”
- b. The Company would enter into USD forward and interest rate swap contracts to hedge the risks for our demands of USD currency and bank loans with floating interest rate.

7.6.4 Future Research & Development Projects and Corresponding Budget

Our product categories include dairy, beverage, instant foods, frozen foods, meat products, ice products, flour, edible oil and feed. Over the years, we have been devoted to the innovation and the introduction of the advanced technologies to our product development. These consistent efforts gradually build up our core food technology and the competitiveness and help to retain our leading position in Taiwan food industry. Please refer to Research and Development Section for detail information.

We continue to develop natural, fresh, healthy, and functional products and to increase consumer's awareness for a healthy diet. Moreover, to deal with the rapidly changing food market and short product life cycle, we have discovered and created many premium and innovative products through a set of product planning, research development, trial tests and marketing approaches. The estimated CRI budget is approximately NTD 380 million in 2019.

7.6.5 Effects of Changes in Policies and Regulations on Corporate Finance and Sales and our Reaction

We closely monitor and response to any government policies and laws changes, and adjust internal policies and operation accordingly. Major regulations changes in 2018 included but not limited to: Food allergic labelling requirement, healthy food function packaging labels, food additive application and standard requirement, animal medicine and pesticide remainder standard, micro management for food safety, product manufacturing data transparency. As a result, we hold the attitude of “Good better best, never let it rest”, and sincerely protect food safety. Besides established “Food Safety Committee, Food Safety Center, food Safety Examination Building, to take part in supplier, raw material, production and food safety management.

7.6.6 Effects of Technology and Industrial Changes on Corporate Finance and Sales and our Reaction

The Company attaches great importance to the relationship between technology improvement and market trend, and endeavors to promote the application of information technology, including the initiation of Oracle Enterprise Resource Planning system (Oracle ERP) and development of online selling and billing system that are utilized by each regional distributor to grasp sales trends of products, improve customer satisfaction, response to customers' credit line and inventory on time. Through information-shared services, domestic and foreign enterprises improve their operational efficiency and reduce information hardware and software investment. Our collection of payment is streamlined through the application of money flow system and therefore reduces bad debt. Moreover, a data warehouse was constructed to gather company-wide data, information and knowledge for decision analysis and experience inheritance. Also, we establish information security system to strengthen security protection in order to ensure the confidentiality of company information and personal data. On March 2013, the information was approved with ISO/IEC 27001 certification, and continuously gets approval of the latest version of the certification. Moreover, we assisted manufacturing department to set up Manufacturing Executive System (MES) to assure correct feeding, and develop food traceability system to quickly trace food safety problems and prevent the impact of food safety incidents on consumers and the company. Food records are uploaded to public cloud to meet consumers' inquiries. Meanwhile, we set up video conferencing system, constructed nationwide Internet phone network, and built Internet VPN. Through effective utilization of human resources and information technology, we were able to deliver lower costs and enhance operating competitiveness.

The company establishes information security management system that construct four tier information security to manage documents. The system is regarded as the foundation of the operating procedure for information security management that conforms to the ISO/IEC 27001:2013 information security management standards and certified by notarized third-party. As of July 2012, the company outlined and announced information security policy, constructed information security management system and organized information security team in accordance with ISO 27001 to strengthen security protection and carry out security assessment for keeping the confidentiality, integrity, availability of company's information and protection of personal data.

The company executes security risk management regularly by following the procedures of information security risk assessment and operating management, identifies and analyzes the security risks and assesses their level. Once the level of risks exceeds acceptance, risk management and improvement measures will be applied to minimize risks. As of December 2018, there were no significant risks affecting the operation after risk assessment.

Affected by food safety crisis, Taiwan food companies are more or less affected and shuffle the entire industry. Due to stricter laws and higher standards, companies have to abandon cost-oriented management model to a high standard and food safety-oriented management model, in order to regain consumers' confidence. As a result, we continued to implement the policies of "adjust structure, stable growth, and value-added marketing" to strengthen pricing control and freshly made principles.

7.6.7 The Impact of the Changes of Corporate Image on Corporate Risk Management and our Action Plan

In addition to a developed corporate control system of food safety, industrial safety, environmental safety and

informational security, principal of crisis management and contingency measures for prevention of typhoons, earthquakes, fires, casualties, and other natural or man-made disasters are clearly and completely detailed; especially for food safety crisis, handling for various crisis are draw up. When a crisis occurs, the mechanism shall be activated according to the powers and responsibilities. Meanwhile a “Reporting Center” is set up to coordinate the handling of major crises. Maintaining and enhancing a corporate image is a corporate mission as well as the cornerstone of sustainable development of the enterprises.

7.6.8 Anticipated Results and Risks of Acquisition

Only through continuous innovation, transformation and growth can sustain the market leadership and achieve remarkable results. Uni-President at present is already the top food conglomerate in Greater China, and will constantly expand market presence by channel expansion. The company strategic allies and merges with companies as well as integrates marketing and production resources to improve operating efficiency and expand sales scale. Enabled by local management experiences, and concentration on improved management, organization, and integration ability as well as consolidation of production resources, and supplemented by strategic alliances, and acquisition and merger with major food companies, we will be able to step forward to become “Asia Top 1” in the future.

7.6.9 Anticipated Results and Risks of Expansion of Factory Buildings: None.

7.6.10 Risks during Concentrated Stock Replenishment and Sell

The stock sources and selling channels are stable, and no risks of excessive concentration incurred.

7.6.11 Effects and Risks of the Large Amount of Shares Transfer or Changes by Directors, Supervisors, or Major Shareholders

The shares transfers or exchanges are legal conduct of shareholders and do not affect our business operation.

7.6.12 Effects and Risks of Change in Operating Right

The structure of our principal shareholders is solid, and we have a strong professional group, therefore the change in operating right will not diminish corporate and management advantage.

7.6.13 Litigation or Non-litigation Matters

(1) Major ongoing lawsuits, non-lawsuit or administrative lawsuit: None.

(2) Major ongoing lawsuits, non-lawsuit or administrative lawsuit caused by directors, supervisors or major stockholders with holdings over 10%: None.

7.6.14 Other Major Risks : None.

7.7 Other Important Matters : None.



8



SPECIAL DISCLOSURES

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8.1 Summary of Affiliated Companies

8.1.1 UPEC Affiliated Companies Chart

(As of 12/31/2018)

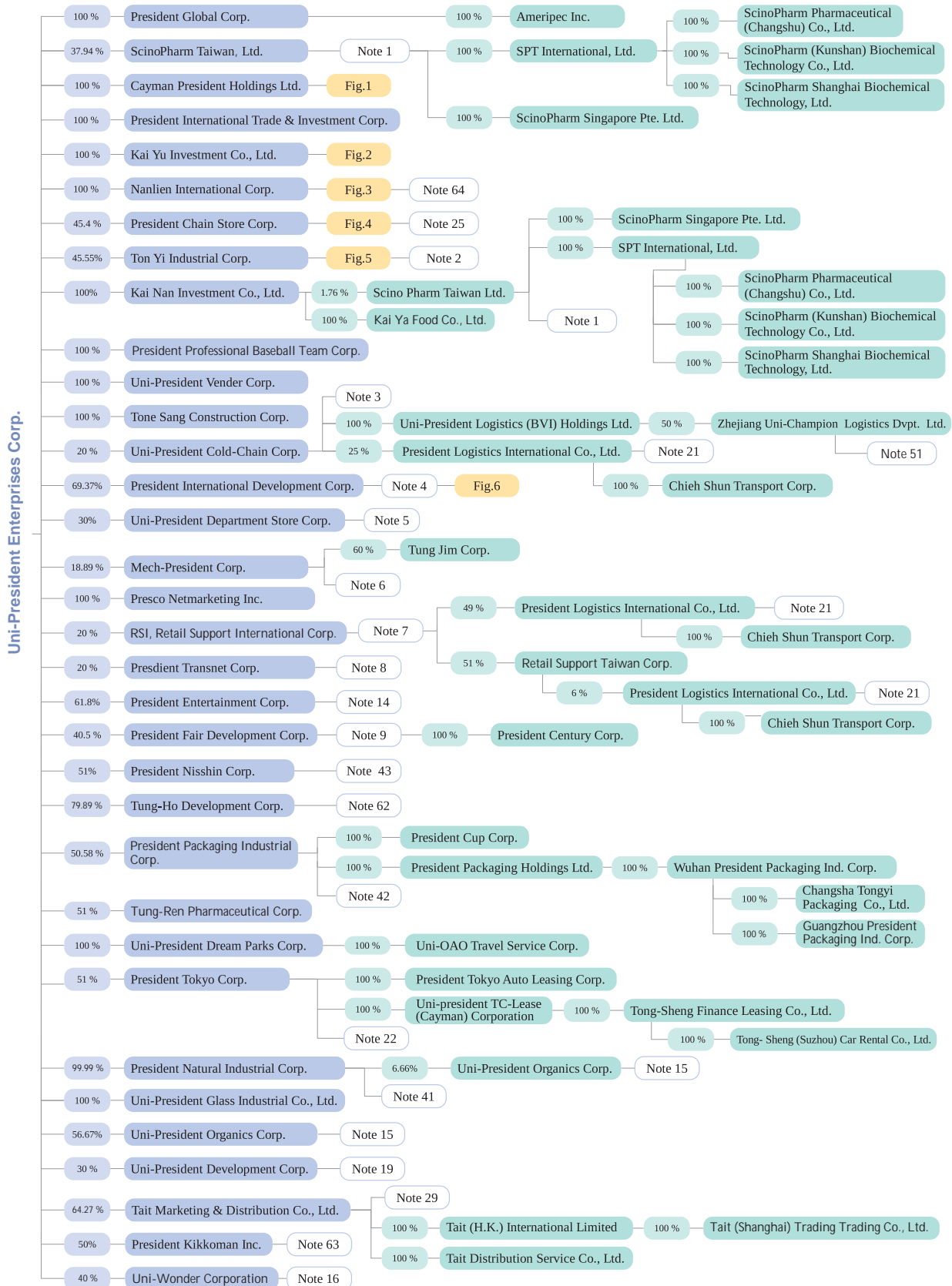


Figure 1

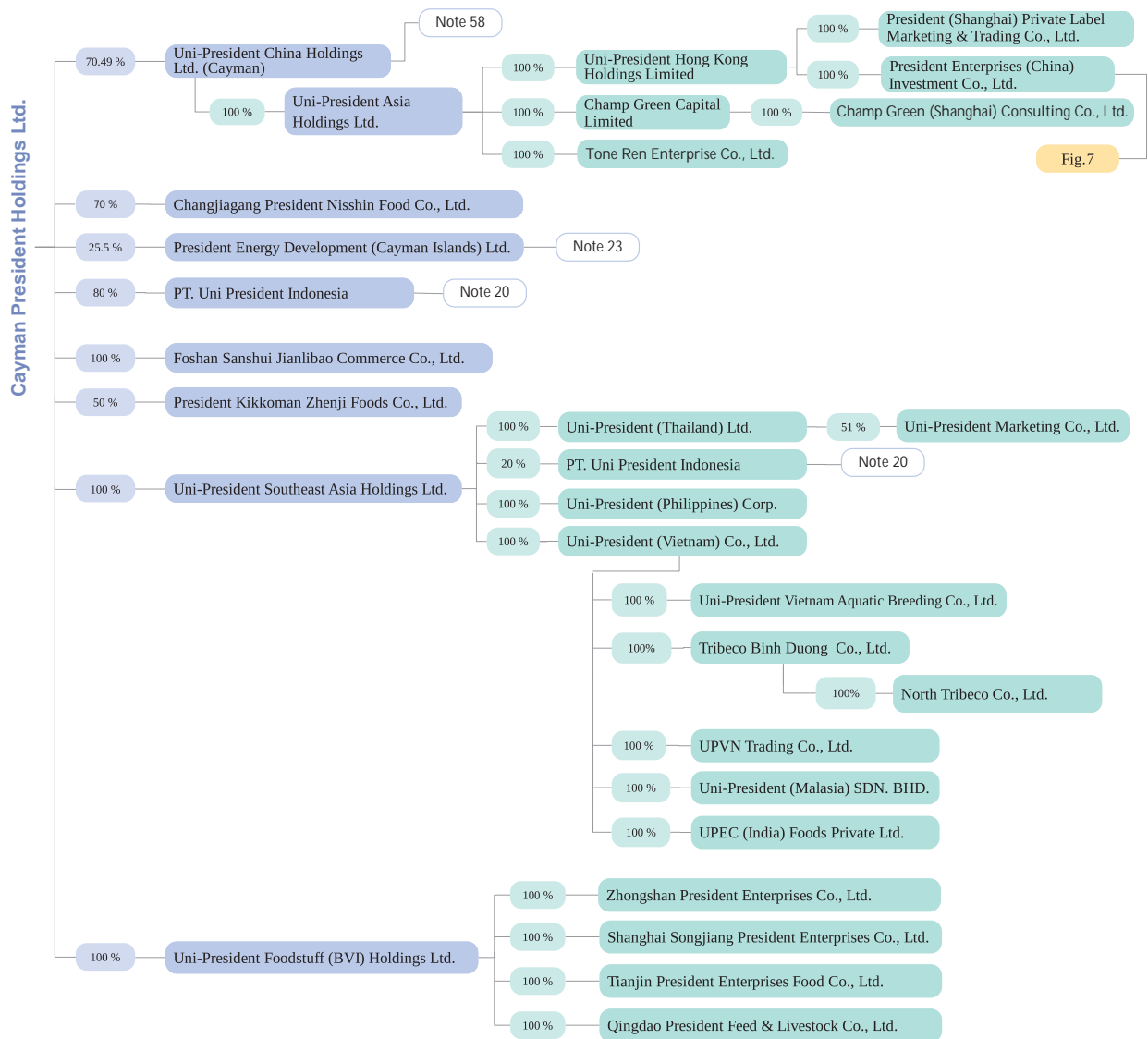


Figure 2

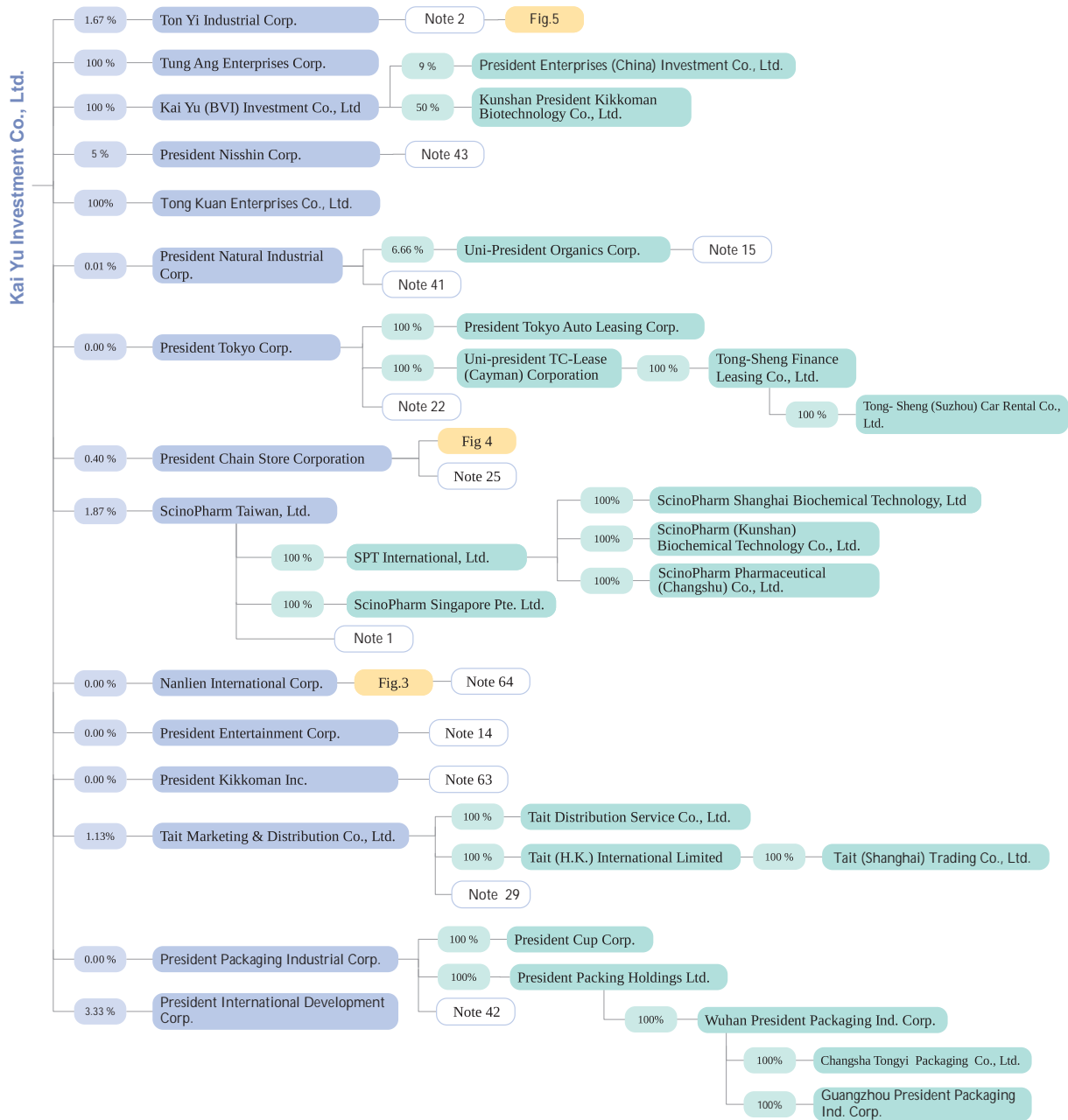


Figure 3

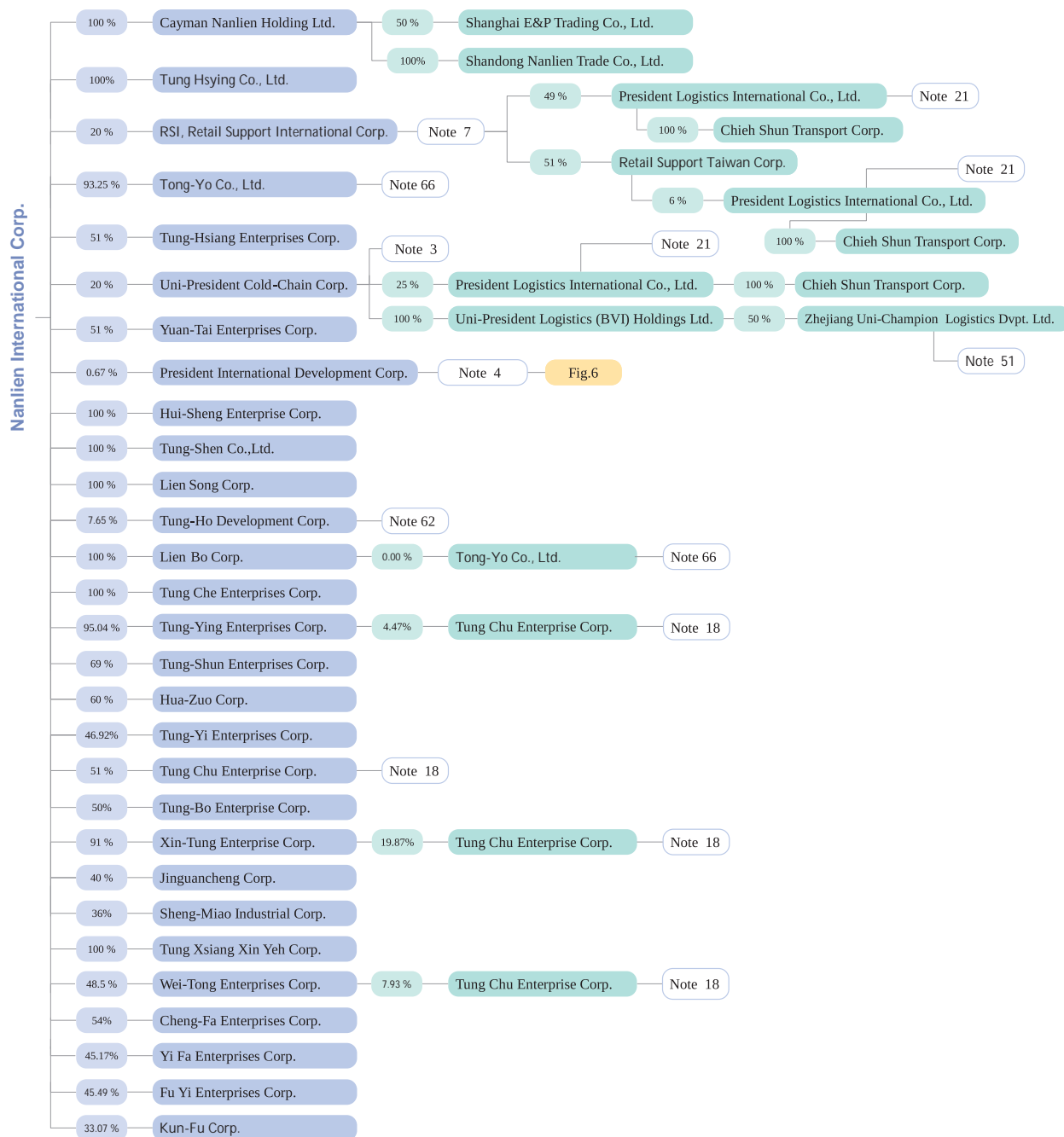


Figure 4

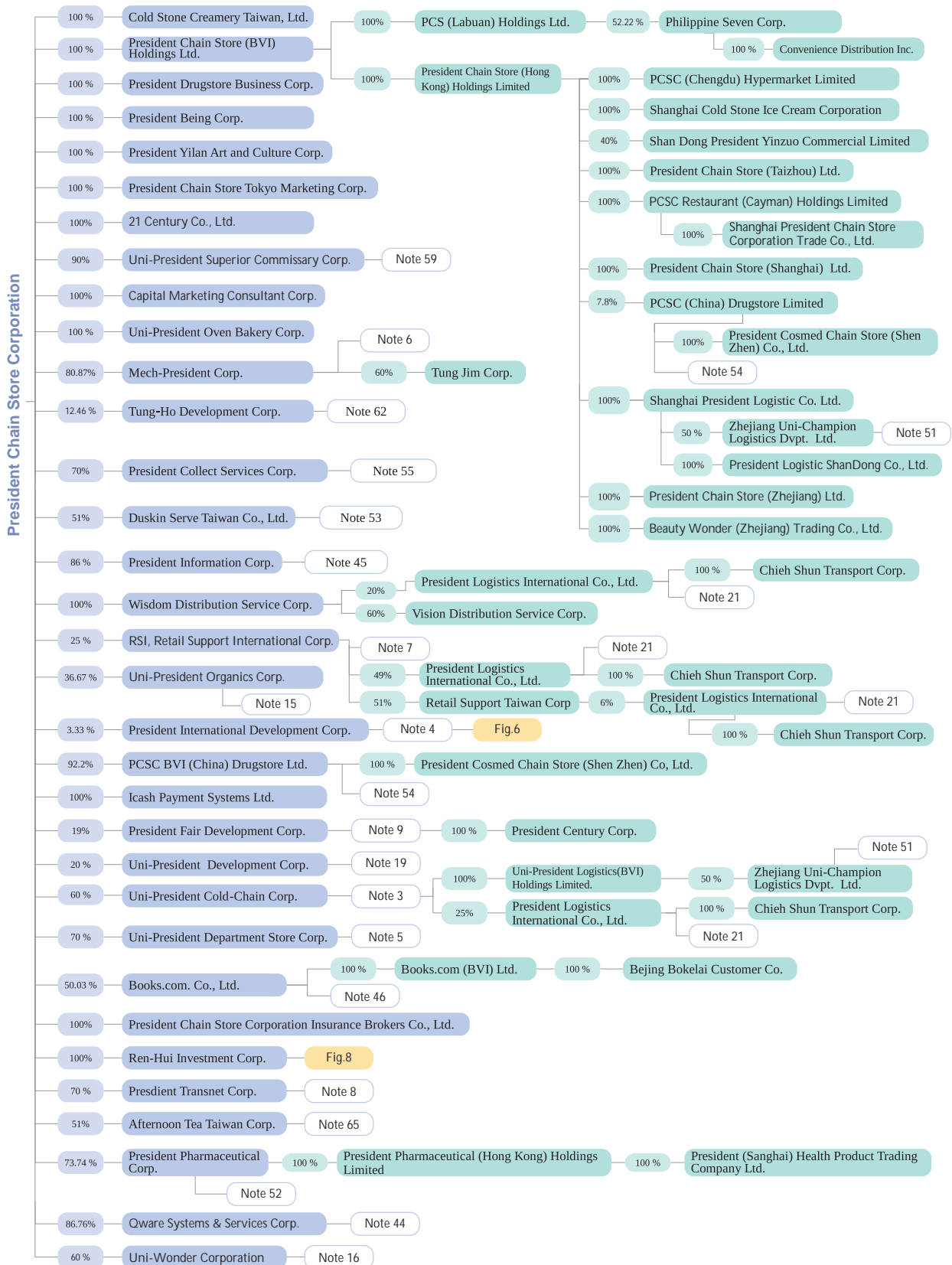


Figure 5

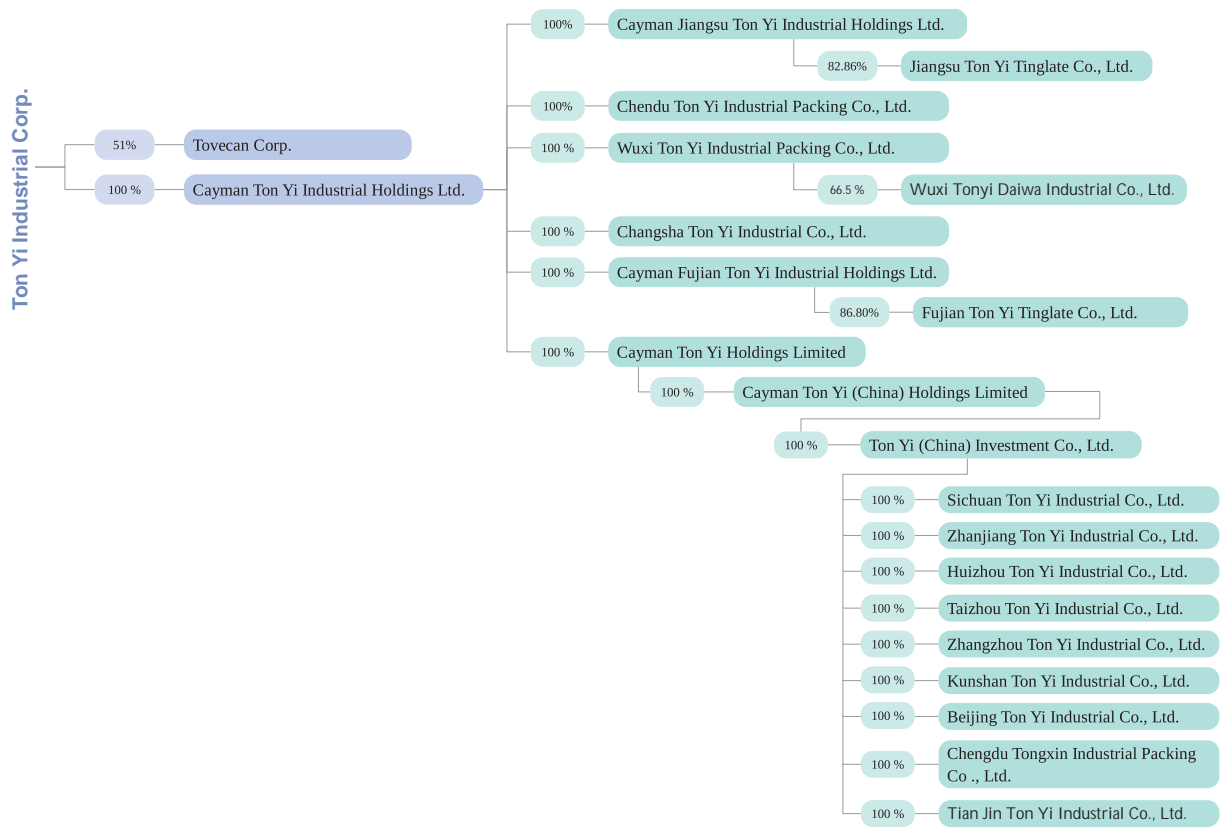


Figure 6

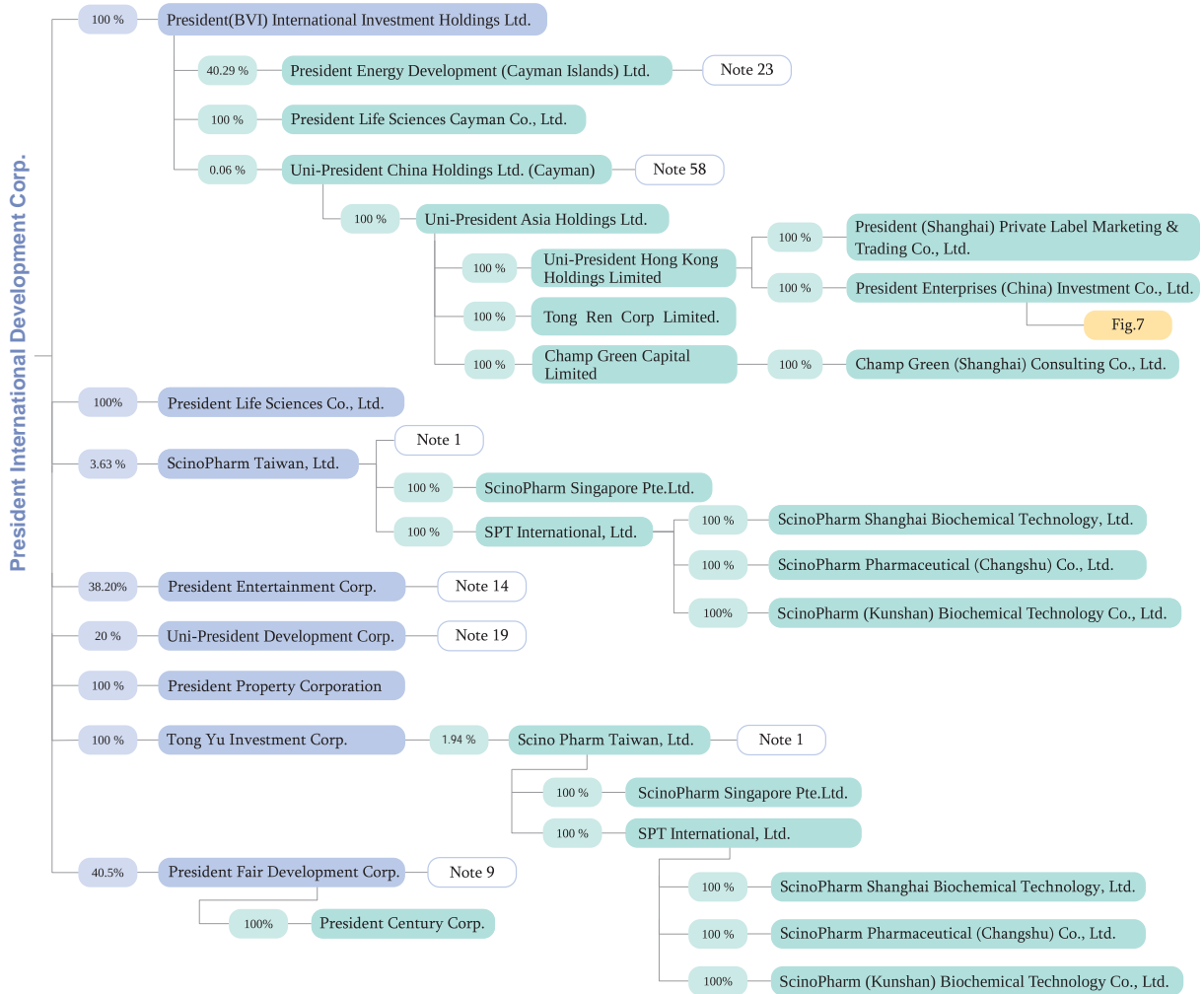


Figure 7

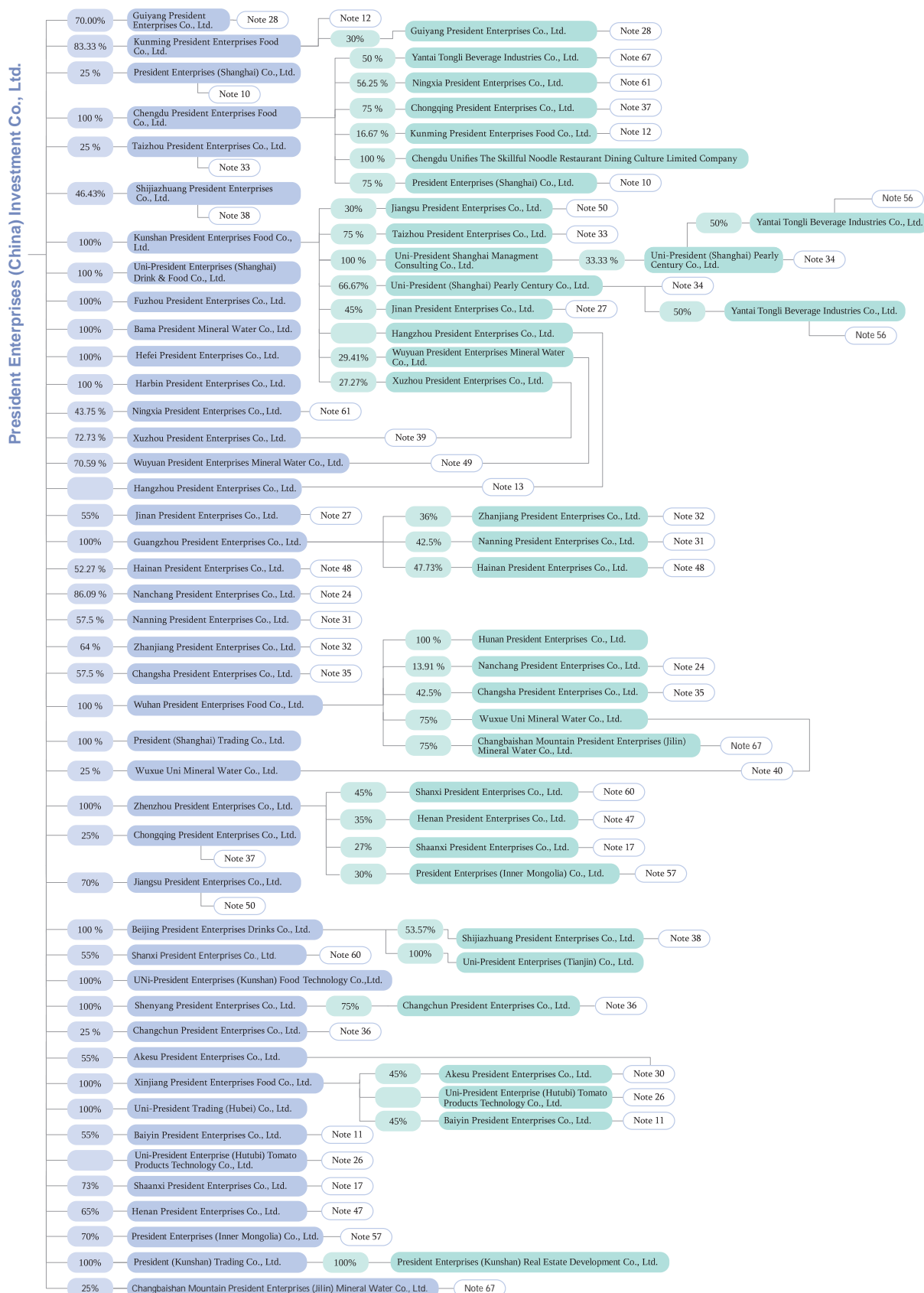
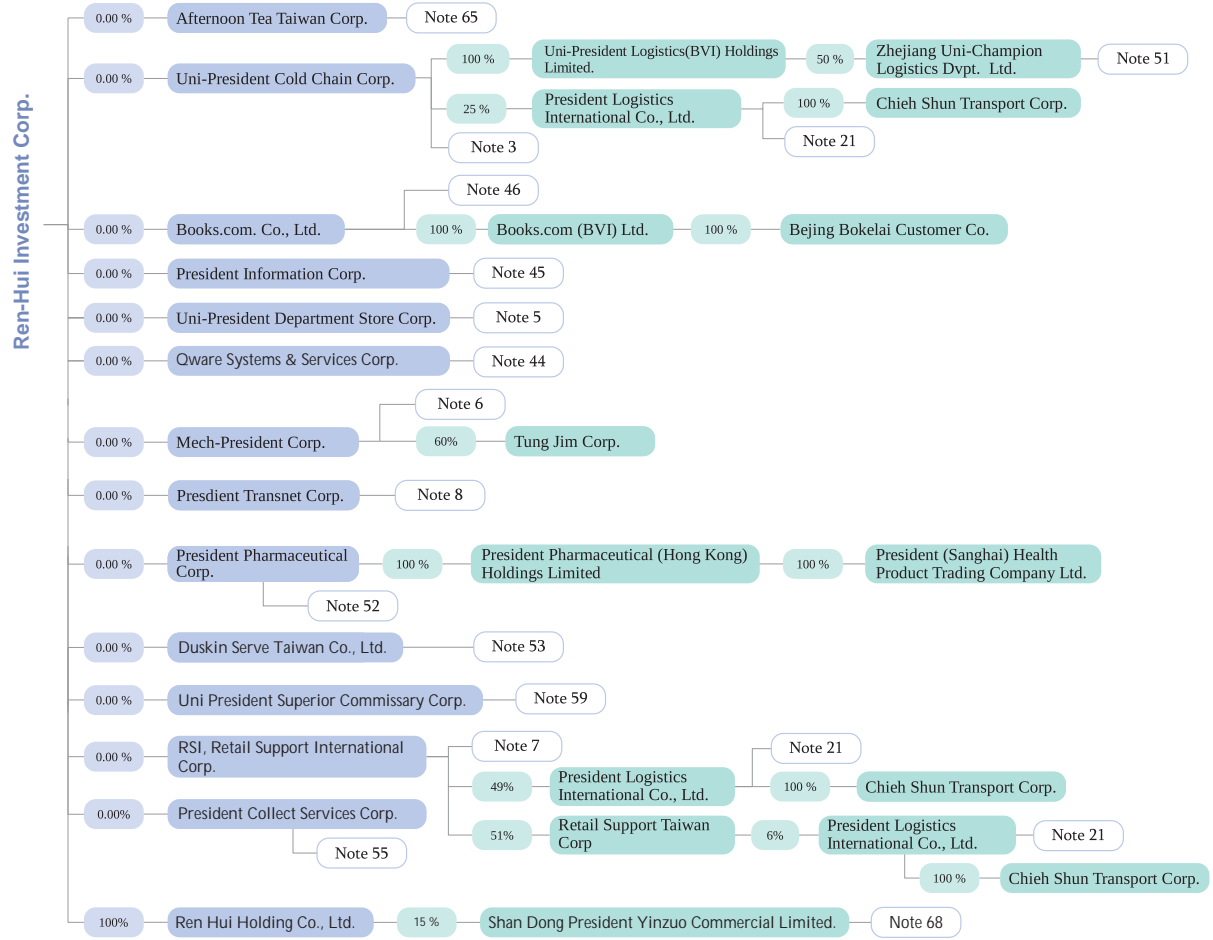


Figure 8



- Note 1 • Uni-President Enterprises Corp. holds 37.94%, President International Development Corp. holds 3.63%, Tong Yu Investment Corp. holds 1.94%, Kai Yu Investment Co., Ltd. holds 1.87%, Kai Nan Investment Co., Ltd. holds 1.76% and consolidated holding is 47.14%.
- Note 2 • Uni-President Enterprises Corp. holds 45.55%, Kai Yu Investment Co., Ltd. holds 1.67% and consolidated holding is 47.22%.
- Note 3 • Uni-President Enterprises Corp. holds 20%, President Chain Store Corp. holds 60%, Nanlien International Corp. holds 20%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 100%.
- Note 4 • Uni-President Enterprises Corp. holds 69.37%, President Chain Store Corp. holds 3.33%, Nanlien International Corp. holds 0.67%, Ton Yi Industrial Corp. holds 3.33% and consolidated holding is 76.70%.
- Note 5 • Uni-President Enterprises Corp. holds 30%, President Chain Store Corp. holds 70%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 100.00%.
- Note 6 • Uni-President Enterprises Corp. holds 18.89%, President Chain Store Corp. holds 80.87%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 99.76%.
- Note 7 • Uni-President Enterprises Corp. holds 20%, President Chain Store Corp. holds 25%, Nanlien International Corp. holds 20%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 65%.
- Note 8 • Uni-President Enterprises Corp. holds 20%, President Chain Store Corp. holds 70%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 90%.
- Note 9 • Uni-President Enterprises Corp. holds 40.5%, President International Development Corp. holds 40.5%, President Chain Store Corp. holds 19% and consolidated holding is 100%.
- Note 10 • Chengdu President Enterprises Food Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 11 • Xinjiang President Enterprises Food Co., Ltd. holds 45%, President Enterprises (China) Investment Co., Ltd. holds 55% and consolidated holding is 100%.
- Note 12 • Chengdu President Enterprises Food Co., Ltd. holds 16.67%, President Enterprises (China) Investment Co., Ltd. holds 83.33% and consolidated holding is 100%.
- Note 13 • Kunshan President Enterprises Food Co., Ltd. holds 26.47%, President Enterprises (China) Investment Co., Ltd. holds 73.53% and consolidated holding is 100%.
- Note 14 • Uni-President Enterprises Corp. holds 61.8%, President International Development Corp. holds 38.2%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 100.00%.
- Note 15 • Uni-President Enterprises Corp. holds 56.67%, President Chain Store Corp. holds 36.67%, President Natural Industrial Corp. holds 6.66% and consolidated holding is 100%.
- Note 16 • Zhengzhou President Enterprises Co., Ltd. holds 60%, President Enterprises (China) Investment Co., Ltd. holds 40% and consolidated holding is 100.00%.
- Note 17 • Zhengzhou President Enterprises Co., Ltd. holds 27%, President Enterprises (China) Investment Co., Ltd. holds 73% and consolidated holding is 100.00%.
- Note 18 • Nanlien International Corp. holds 51%, Xin Tung Enterprises Corp. holds 19.87%, Tung-Ying Enterprises Corp. holds 4.47%, Wei-Tong Enterprises Corp. holds 7.93% and consolidated holding is 83.27%.
- Note 19 • Uni-President Enterprises Corp. holds 30%, President Chain Store Corp. holds 20%, President International Development Corp. holds 20% and consolidated holding is 70%.
- Note 20 • Cayman President Holdings Ltd. holds 80.00%, Uni-President Southeast Asia Holdings Ltd. holds 20.00% and consolidated holding is 100%.
- Note 21 • RSI, Retail Support International Corp. holds 49%, Wisdom Distribution Service Corp. holds 20%, Uni-President Cold-Chain Corp. holds 25%, Retail Support Taiwan Corp. holds 6% and consolidated holding is 100%.

- Note 22 • Uni-President Enterprises Corp. holds 51%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 51.00%
- Note 23 • Cayman President Holdings Ltd. holds 25.5%, President (BVI) International Investment Holdings Ltd. holds 40.29% and consolidated holding is 65.79%.
- Note 24 • Wuhan President Enterprises Food Co., Ltd. holds 13.91%, President Enterprises (China) Investment Co., Ltd. holds 86.09% and consolidated holding is 100%.
- Note 25 • Uni-President Enterprises Corp. holds 45.4%, Kai Yu Investment Co., Ltd. holds 0.40% and consolidated holding is 45.80%
- Note 26 • Xinjiang President Enterprises Food Co., Ltd. holds 70%, President Enterprises (China) Investment Co., Ltd. holds 30 % and consolidated holding is 100%.
- Note 27 • Kunshan President Enterprises Food Co., Ltd. holds 45.00%, President Enterprises (China) Investment Co., Ltd. Holds 55.00% and consolidated holding is 100%.
- Note 28 • Kunming President Enterprises Corp. holds 30%, President Enterprises (China) Investment Co., Ltd. holds 70.00%, and consolidated holding is 100%.
- Note 29 • Uni-President Enterprises Corp. holds 64.27%, Kai Yu Investment Co., Ltd. holds 1.13% and consolidated holding is 65.4%.
- Note 30 • Xinjiang President Enterprises Food Co., Ltd. holds 45%, President Enterprises (China) Investment Co., Ltd. holds 55 % and consolidated holding is 100%.
- Note 31 • Guangzhou President Enterprises Co., Ltd. holds 42.5%, President Enterprises (China) Investment Co., Ltd. holds 57.5% and consolidated holding is 100%.
- Note 32 • Guangzhou President Enterprises Co., Ltd. holds 36%, President Enterprises (China) Investment Co., Ltd. holds 64% and consolidated holding is 100%.
- Note 33 • Kunshan President Enterprises Food Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 34 • Kunshan President Enterprises Food Co., Ltd. holds 66.67%, Uni-President Shanghai Managment Consulting Co., Ltd. holds 33.33% and consolidated holding is 100%.
- Note 35 • Wuhan President Enterprises Food Co., Ltd. holds 42.5%, President Enterprises (China) Investment Co., Ltd. holds 57.5%, and consolidated holding is 100%.
- Note 36 • Shenyang President Enterprises Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25%, and consolidated holding is 100%.
- Note 37 • Chengdu President Enterprises Food Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 38 • Beijing President Enterprises Drinks & Food Co., Ltd. holds 53.57%, President Enterprises (China) Investment Co., Ltd. Holds 46.43% and consolidated holding is 100%.
- Note 39 • Kunshan President Enterprises Food Co., Ltd. holds 27.27%, President Enterprises (China) Investment Co., Ltd. holds 72.73% and consolidated holding is 100%.
- Note 40 • Wuhan President Enterprises Food Co., Ltd. holds 75%, President Enterprises (China) Investment Co., Ltd. holds 25% and consolidated holding is 100%.
- Note 41 • Uni-President Enterprises Corp. holds 99.99%, Kai Yu Investment Co., Ltd. holds 0.01% and consolidated holding is 100.00%.
- Note 42 • Uni-President Enterprises Corp. holds 50.58%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 50.58%.
- Note 43 • Uni-President Enterprises Corp. holds 51.00%, Kai Yu Investment Co., Ltd. holds 5.00% and consolidated holding is 56.00%.
- Note 44 • President Chain Store Corp. holds 86.76%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 86.76%.
- Note 45 • President Chain Store Corp. holds 86%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 86%.

- Note 46 • President Chain Store Corp. holds 50.03%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 50.03%.
- Note 47 • Zhengzhou President Enterprises Co., Ltd. holds 35%, President Enterprises (China) Investment Co., Ltd. holds 65% and consolidated holding is 100%.
- Note 48 • Guangzhou President Enterprises Co., Ltd. holds 47.73%, President Enterprises (China) Investment Co., Ltd. holds 52.27% and consolidated holding is 100%.
- Note 49 • Kunshan President Enterprises Food Co., Ltd. holds 29.41%, President Enterprises (China) Investment Co., Ltd. holds 70.59% and consolidated holding is 100%.
- Note 50 • Kunshan President Enterprises Food Co., Ltd. holds 30%, President Enterprises (China) Investment Co., Ltd. holds 70% and consolidated holding is 100%.
- Note 51 • Uni-President Logistics (BVI) Holdings Limited holds 50.00%, Shanghai President Logistic Co. Ltd. holds 50.00% and consolidated holding is 100.00%.
- Note 52 • President Chain Store Corp. holds 73.74%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 73.74%.
- Note 53 • President Chain Store Corp. holds 51.00%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 51.00%.
- Note 54 • President Chain Store Corp. holds 92.20%, President Chain Store (Hong Kong) Holdings Limited holds 7.80%, and consolidated holding is 100.00%.
- Note 55 • President Chain Store Corp. holds 70.00%, Ren-Hui Investment Corp. holds 0.00%, and consolidated holding is 70.00%.
- Note 56 • Chengdu President Enterprises Food Co., Ltd. holds 50.00%, Uni-President (Shanghai) Pearly Century Co., Ltd. holds 50.00% and consolidated holding is 100.00%.
- Note 57 • Zhengzhou President Enterprises Co., Ltd. holds 30%, President Enterprises (China) Investment Co., Ltd. holds 70% and consolidated holding is 100.00%.
- Note 58 • Cayman President Holdings Ltd. holds 70.49%, President (BVI) International Investment Holdings Ltd. holds 0.06%, Kai Yu Investment Co., Ltd. holds 0.09% and consolidated holding is 70.64%.
- Note 59 • President Chain Store Corp. holds 90.00%, Ren-Hui Investment Corp. holds 0.00%, and consolidated holding is 90.00%.
- Note 60 • Zhengzhou President Enterprises Co., Ltd. holds 45%, President Enterprises (China) Investment Co., Ltd. holds 55% and consolidated holding is 100.00%.
- Note 61 • Chengdu President Enterprises Food Co., Ltd. holds 56.25%, President Enterprises (China) Investment Co., Ltd. Holds 43.75% and consolidated holding is 100%.
- Note 62 • Uni-President Enterprises Corp. holds 79.89%, Nanlien International Corp. holds 7.65%, President Chain Store Corp. holds 12.46% and consolidated holding is 100.00%.
- Note 63 • Uni-President Enterprises Corp. holds 50.00%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 50%.
- Note 64 • Uni-President Enterprises Corp. holds 100.00%, Kai Yu Investment Co., Ltd. holds 0.00% and consolidated holding is 100.00%.
- Note 65 • President Chain Store Corp. holds 51.00%, Ren-Hui Investment Corp. holds 0.00% and consolidated holding is 51.00%.
- Note 66 • Nanlien International Corp. holds 93.25%, Lien Bo Corp. holds 0.00% and consolidated holding is 93.25%.
- Note 67 • Wuhan President Enterprises Food Co., Ltd. holds 75.00%, President Enterprises (China) Investment Co., Ltd. holds 25.00%, and consolidated holding is 100%.
- Note 68 • President Chain Store (Hong Kong) Holdings Limited holds 40.00%, Ren Hui Holding Co., Ltd. holds 15.00% and consolidated holding is 55.00%.

8.1.2 UPEC Affiliated Companies

As of Dec. 31, 2018
Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Uni-President Enterprises Corp.	1967.08.25	No.301, Zhongzheng Rd., Yongkang Dist., Tainan City, Taiwan R.O.C.	56,820,154	Manufacture, processing and sales of various soft drinks, foods, animal feeds and flour...etc.
President Global Corp.	1988.10.01	6965 Aragon Circle, Buena Park, California 90620, USA.	USD 5,000,000	Instant noodles and juice can importation
Ameripec Inc.	2000.06.15	6965 Aragon Circle, Buena Park, California 90620, USA.	USD 2,601,000	Manufacture of soft drinks
Cayman President Holdings Ltd.	1994.01.06	Second Floor, Zephyr House, Mary Street,P.O.Box 709,George Town,Grand Cayman,Cayman Islands,British West Indies.	USD 406,136,000	Professional investments
Uni-President Southeast Asia Holdings Ltd.	2003.01.14	Scotia Centre,4th Floor,P.O.Box 2804,George Town,Grand Cayman,Cayman Islands.	USD 75,000,000	Professional investments
Uni-President (Thailand) Ltd.	1994.05.17	253 Tower,18th Floor, Soi Asoke, Sukhumvit 21 Road, North Klong Toey, Khet Wattana, Bangkok 10110,Thailand	THB 1,830,000,000	Manufacturing and sales of food
Uni-President Marketing Co., Ltd.	2004.01.01	253 Tower,19th Floor, Soi Asoke, Sukhumvit 21 Road, North Klong Toey, Khet Wattana, Bangkok 10110,Thailand	THB 12,000,000	Marketing of beverage and food
Uni-President (Vietnam) Co., Ltd.	1999.02.06	No.16-18, DT 743 Road, Song Than 2 Industrial Zone, Di An County, Binh Duong Province, Vietnam	VNP 1,780,948,854,000	Manufacturing and selling of beverage, flour, feeds and instant noodle
Uni-President Vietnam Aquatic Breeding Co., Ltd.	2007.03.13	An Hai Manufacturing and Inspection Aquatic Product Zone, Ninh Phuoc District, Ninh Thuan Province, Vietnam	VNP 462,650,000,000	Aquatic breeding and selling
Tribeco Binh Doung Co., Ltd.	2006.08.17	So 8. Duong So 11. KCN Viet Nam-Singapore, Huyen Thuan An-Tinh Binh Duong	VNP 907,000,000,000	Manufacturing and selling of beverage and food
North Tribeco Co., Ltd.	2007.10.08	Km22, Ban Yen Nhan town,My Hao distric,Hung Yen, Vietnam	VNP 100,000,000,000	Manufacturing and selling of beverage and food
UPEC (India) Foods Private Ltd.	2010.04.12	Flat no.3-D, Sapthamalika Apartments, Front Block, 188, Poonamallee High Road, Kilpauk Chennai TamilNadu-TN 60010 INDIA	INR 277,871,000	Manufacturing and selling of beverage and food
Uni-President (Malaysia) SDN.BHD	2011.05.10	3A-13,Damansara Intan E-Business Park, No 1, Jalan SS20/27, 47400, Petaling Jaya, Selangor, Malaysia	MYR 1,000,000	Aquatic feed & related, Probiotics, Aerater, Seafoods & Raw material exports, Hachery
UPVN Trading Co., Ltd.	2013.03.18	No1, No 34 Road, Quarter 5, An Phu Ward, District 2, HCM city, Vietnam	VNP 5,000,000,000	Trading
Uni-President (Philippines) Corp.	2001.04.24	Ground Floor, Tony's Bldg., Economia Corner Industrial St., Bagumbayan, Libis, Quezon City, 1110 Philippines	PHP1,634,000,000	Manufacturing and selling of instant noodle
PT. Uni President Indonesia	2014.02.28	Rukan Artha Gading Niaga B No.09 Kelapa Gading Barat, Kelapa Gading, Jakarta Utara, DKI/ Jakarta 14240	IDR 17,977,500,000	Selling

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
President Energy Development (Cayman Islands) Ltd.	1995.09.11	Regatta office Park West Bay Road, P.O.Box 31106 ,Grand Cayman KY1-1205,Cayman Islands, British West Indies	USD 10,500,000	Professional investments
Uni-President China Holdings Ltd. (Cayman) (Note 1)	2007.07.04	Unit No.703A, 7/F,Golden Centre, 190 Des Voeux Road Central, Hong Kong	HKD 43,193,000	Professional investments
Uni-President Asia Holdings Ltd.	2006.06.29	Unit No.703A, 7/F,Golden Centre, 190 Des Voeux Road Central, Hong Kong	USD 910,080,000	Professional investments
Uni-President Hong Kong Holdings Limited	2009.04.30	Unit No.703A, 7/F,Golden Centre, 190 Des Voeux Road Central, Hong Kong	HKD 4,793,255,000	Professional investments
Tone Ren Enterprises Co., Ltd.	2006.12.28	1F, No.340, Tzu Chiang Rd., Yung Kang Dist., Tainan City, Taiwan R.O.C.	1,000	Staffing services
Uni-President Enterprises (China) Investment Co., Ltd.	1998.03.10	No. 131, Linhong Rd., Shanghai Hongqiao Linkong Economic Zone, Changning District, Shanghai, China	USD 1,090,670,000	Professional investments
Fuzhou President Enterprises Co., Ltd.	2001.07.19	NO.13, Kuaian Extended Area of Fuzhou Economic & Technical Zone, Fujian, China	USD 20,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Xinjiang President Enterprises Food Co., Ltd.	1992.01.13	No.483, Yingbin Road, Ecnomical & Technological Development Zone ,Urumqi, Xinjiang, China	USD 37,500,000	Tomato products, instant noodles, soft drinks
Chengdu President Enterprises Food Co., Ltd.	1993.04.14	Chengdu Industrial Park for Taiwan and Foreign Investment, Tianfu Town, Wenjiang County, Chengdu, Sichuan, China	USD 65,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Chengdu Unifies The Skillful Noodle Restaurant Dining Culture Limited Company	2000.08.24	Chengdu Industrial Park for Taiwan and Foreign Investment, Tianfu Town, Wenjiang County, Chengdu, Sichuan, China	RMB 1,000,000	Catering service industry
Guangzhou President Enterprises Co., Ltd.	1994.12.05	No.788, Kangnan Rd., Nan Gang Town, Huang Pu, GuangZhou, Guangdong, China	USD 75,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Nanning President Enterprises Co., Ltd.	2000.11.16	NO.29, Wuhua Road, Nanning-Asean Economic Development Zone, Nanning, Guangxi, China	USD 30,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Beijing President Enterprises Drinks Co., Ltd.	2001.02.20	C Building, Dazhongfile Village Industrial Zone, Haurou Country, Beijing, China	USD 52,900,000	Manufacturing and sales of instant noodles, soft drinks, food
President (Shanghai) Trading Co., Ltd.	2005.10.17	NO. 131, Linhong Rd., Shanghai Hongqiao Linkong Economic Zone, Changning District, Shanghai, China	USD 8,600,000	Wholesale and retailing
Wuhan President Enterprises Food Co., Ltd.	1993.07.07	NO.6007, Dongxihu Avenue, Wujiashan Street, Dongxihu Distric, Wuhan, China	USD 59,600,000	Manufacturing and sales of instant noodles, soft drinks, food
Nanchang President Enterprises Co., Ltd.	2001.05.18	No.1288,Jingkai Boulevard, Nanchang Economic and Technology Development Area, Jiangxi Province, China	USD 44,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Kunshan President Enterprises Food Co., Ltd.	1993.05.14	No.301, Qin Yang Rd. (South), Kunshan, Jiangsu, China	USD 96,000,000	Manufacturing and sales of instant noodles, soft drinks, food

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Shenyang President Enterprises Co., Ltd.	1995.06.15	No.15, 6St., Economical & Technical Development Zone, Shengyang, China	USD 39,900,000	Manufacturing and sales of instant noodles, soft drinks, food
Hefei President Enterprises Co., Ltd.	1998.04.23	182 Jinxiu Rd., Economy & Tech. Development Zone, Hefei, Anhui, China	USD 60,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Harbin President Enterprises Co., Ltd.	1998.02.26	Qingdao Rd., Comprehensive Industrial Development Section, Harbin Economic & Technological Development Zone, China	USD 29,200,000	Manufacturing and sales of instant noodles, soft drinks, food
Zhenzhou President Enterprises Co., Ltd.	2002.06.25	Xinzheng Taiwan Businessmen Investment Zone East of the Xingang Main Rd., Henan, China	USD 37,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Kunming President Enterprises Food Co., Ltd.	2007.11.08	The Singapore Industrial Park of Dachong District, Chenggong county, Kunming City, China	USD 30,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Champ Green Capital Co., Limited	2008.06.05	FLAT/RM 908 9F Hutchison House 10 Harcourt Road Central, Hong Kong	USD 1,762,000	Professional investments
Champ Green (Shanghai) Consulting Co., Ltd.	2009.05.12	Room 106, No. 2, 2310 Tang Lugong Road, Pudong, Shanghai, China	USD 150,000	Consulting
Bama President Mineral Water Co., Ltd.	2009.02.20	Cifu Village, Bama Town, Bama County, Heci Province, Guangxi, China	USD 4,150,000	Manufacturing and selling of natural water, mineral water
Changsha President Enterprises Co., Ltd.	2010.09.01	NO.1301, Zhongong Rd, Jinxia Economy And Technical Development, Kaifu District, Changsha, Hunan, China	USD 30,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Zhanjiang President Enterprises Co., Ltd.	2010.10.28	NO.1, Henger Rd, Linbei Industrial Bases, Suixi Country, Zhanjiang, Guangdong Province, China	USD 25,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Akesu President Enterprises Co., Ltd.	2010.12.15	Characteristic Industrial Park NO.15 Fuda Road, Akesu	USD 20,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Baiyin President Enterprises Co., Ltd.	2011.02.24	Small and medium-sized enterprises business base, Baiyin District, Baiyin City, Gansu Province, China	USD 20,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Changchun President Enterprises Co., Ltd.	2010.12.02	East to Bing Twelve Street and North to Yi Two Road Economy, Technology Developing Zone, Changchun, Jilin Province, China	USD 20,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Uni-President (Shanghai) Pearly Century Co., Ltd.	2003.08.01	6/f, No.2 building, No. 568, Tianshan Rd.(west), Changning District, Shanghai, China	RMB 60,000,000	Leasing business
Chongqing President Enterprises Co., Ltd.	2011.02.16	Tangfang Area, Qinggang Group, BiShan Industrial Park, ChongQing, China	USD 33,600,000	Manufacturing and sales of instant noodles, soft drinks, food
Taizhou President Enterprises Co., Ltd.	2011.01.28	No.301, Zhenxing Road, Technology Park, Gaogang District, Taizhou, Jiangsu Province, China	USD 30,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Uni-President Shanghai Managment Consulting Co., Ltd.	2003.07.18	8/f, No.2 building, No. 568, Tianshan Rd.(west), Changning District, Shanghai, China	RMB 20,000,000	Consulting

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Hainan President Enterprises Co., Ltd.	2011.03.08	NO.301 , Beiyihuan Road, Laocheng Economic Development Zone, Chengmai County, Hainan, China	USD 22,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Shijiazhuang President Enterprises Co., Ltd.	2010.11.15	NO.153, Xingan Street, High Tech Industrial Development Area, Shijiazhuang, Hebei Province, China	USD 35,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Jinan President Enterprises Co., Ltd.	2011.04.18	No.301, Tong Yi Street, Ji Bei Development Zone, Ji Yang County, Jinan ,Shandong Province, China	USD30,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Guiyang President Enterprises Co., Ltd.	2011.07.06	The Medicine and food estate field of XiuWen in GuiYang	USD30,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Wuxue Uni Mineral Water Co., Ltd.	2011.07.06	Lvlin village, Meichuan Town, Wuxue, Hubei Province, China	USD 4,800,000	Manufacturing mineral water
President (Shanghai) Private Label Marketing & Trading Co., Ltd.	2011.06.28	No. 131, Linhong Rd., Shanghai Hongqiao Linkong Economic Zone, Changning District, Shanghai, China	USD 950,000	Wholesale of pre-packaged food and dairy products/
Hangzhou President Enterprises Co., Ltd.	2011.06.21	No. 301, Sanfeng Rd, Qianjin Sub-district, Ziaoshan District, Hangzhou, Zhejiang Province, P.R.C	USD 85,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Xuzhou President Enterprises Co., Ltd.	2011.09.02	The North Third Ring Road South, And G104 National Highway East Xuzhou Economic Zone, China	USD 33,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Henan President Enterprises Co., Ltd.	2012.03.09	Luohe National Economic And Technological Development Zone East Road West, Henan, China	USD 30,000,000	Manufacturing and sales of instant noodles, soft drinks, food
President (Kunshan) Trading Co., Ltd.	2012.03.28	NO.301, Qin Yang Rd. (South), Kunshan, Jiangsu, China	USD 10,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Shaanxi President Enterprises Co., Ltd.	2012.07.06	NO.1 Tongyi Avenue, Chengdong Huan Road, Liquan County, Xianyang, China	USD 50,000,000	Manufacturing and sales of instant noodles, soft drinks
Wuyuan President Enterprises Mineral Water Co., Ltd.	2012.05.30	Luyuan Village, Jiangwan County ,Wuyuan, Jiangxi, China	USD 1,700,000	Manufacturing mineral water
Jiangsu President Enterprises Co., Ltd.	2012.11.05	NO.301 Gutan Avenue, Gaochun Economic Development Zone, Nanjing, China	USD 30,000,000	Manufacturing and sales of instant noodles, soft drinks, food
Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	2013.03.15	Hongfeng village, Erdao baihe Town, Antu county, Jilin China	RMB 180,000,000	Manufacturing mineral water
President Enterprises (Kunshan) Real Estate Development Co., Ltd.	2013.04.09	NO.301, Qin Yang Rd. (South), Kunshan, Jiangsu, China	RMB 60,000,000	Real estate development
Ningxia President Enterprises Co., Ltd.	2013.04.22	No.129, Guihua Second Road, West of Zone, Yinchuan E.D.A., Ningxia, China	USD 16,000,000	Manufacturing and sales of instant noodles, soft drinks, food
President Enterprises (Inner Mongolia) Co., Ltd.	2013.05.09	No.1 Shi Yuan Street, Shengle Economic Park, Horinger County Hohhot, Inner Mongolia China	USD 30,000,000	Manufacturing and sales of instant noodles, soft drinks, food

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Shanxi President Enterprises Co., Ltd.	2013.09.05	Zhang Bei Cun, Jinzhong City, Qixian Economic Development Zone, Shanxi, China	USD 30,000,000	Manufacturing and sales of drinks
President Enterprises (Shanghai) Co., Ltd.	2001.10.14	NO.2185, Lotus South Road, Minhang Distric, Shanghai, China	USD 40,000,000	Manufacturing and sales of drinks
Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd.	2013.11.01	Floor 3, China Merchants Bureau, No. 40, DongFeng Road, HuTuBi County, Changji Hui Autonomous Prefecture, Xinjiang Uyghur Autonomous Region, China	USD30,000,000	Tomato products
Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	2014.05.15	Area 22, Building No. 4, No.888, YueGong Road, JinShan Industrial Zone, Shanghai China	USD 90,000,000	Manufacturing and sales of drinks
Uni-President Trading (Hubei) Co., Ltd.	2004.09.23	NO.6007, Dongxihu Avenue, Wujiashan Street, Dongxihu Distric, Wuhan, China	RMB 96,000,000	Manufacturing and sales of drinks
Uni-President Enterprises (Tianjin) Co., Ltd.	2014.08.15	645EE30 room, Aviation Industry Support Center, Paul route 1, Airport Economic Zone, Tianjin, China	USD12,000,000	Manufacturing and sales of drinks
Hunan President Enyerprises Co., Ltd.	2015.03.10	3F, Shaoyang Avenue Middle, Small and Medium Enterprise Business Center, Shaoyang City, Hunan, China	USD 6,000,000	Manufacturing and sales of instant noodles, soft drinks and dairy food
Uni-Preosdent Enterprises (Kunshan) Food Technology Co., Ltd.	1995.12.27	No. 255, Middle Qingyang Road, Kunshan, Jiangsu, P.R.C.	USD1,200,000	R&D
Yantai Tongli Beverage Industries Co., Ltd.	1999.06.09	No. 889, Xingcheng Street, Muping District ,Yantai, Shandong, China	RMB 100,000,000	Manufacturing and sales of drinks
Kunshan President Kikkoman Biotechnology Co., Ltd.	2000.05.16	NO.301, QingYang Road, Kunshan, JiangSu Province, China	USD11,000,000	Produceing soy sauce and selling self-produced products
President Kikkoman Zhenji Foods Co., Ltd.	2008.10.24	6F, NO.34 Guangan Street, Shijia Zhuang, Hebei, China 34 days of business building China Hebei city of Shijiazhuang province Changan District Guang'an Avenue	RMB 300,000,000	Produceing soy sauce and selling self-produced products
Uni-President Foodstuff (BVI) Holdings Ltd.	2004.08.11	Offshore Incorporations Limited of P.O.Box 957, Offshore Incorporations Centre,Road Town, Tortola, British Virgin Islands	USD18,550,000	Professional investments
Tianjiang President Enterprises Food Co., Ltd.	1992.06.17	F601 Yangguang Park Suite, No.2 Mingyuan Road, Economic & Technical Development Zone, Tianjin, China	RMB 98,000,000	Manufacturing and selling of flour
Zhongshan President Enterprises Co., Ltd.	1995.06.14	NO.83 Industrial Area, Fusa County, Zhongshan, Guangdong, China	USD 19,400,000	Manufacturing and selling of aquatic products, and pet feeds.
Changjiagang President Nisshin Food Co., Ltd.	1996.03.22	NO.9, Baodao Rd., Changjiagang Freetrade Zone, Jiangsu, China	USD 17,000,000	Edible oil
Qingdao President Feed & Livestock Co., Ltd.	1998.04.10	NO.5 Cui Leng Rd. Bai Sha He Town Ping Du Qing Dao China	USD15,000,000	Animal feed business & Manufacturing and distribution of feeds
Shanghai Songjiang President Enterprises Co., Ltd.	2001.05.11	No.22, Xin qiao town, Min yi Rd., Song Jiang District, Shanghai, China	USD19,000,000	Manufacturing and selling of feeds

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
President International Trade & Investment Corp.	1990.12.27	Citco B.V.I. Limited of P.O. Box 662, Citco Building, Wickhams Cay, Road Town, Tortola, British Virgin Islands	USD10,700,000	Professional investments
Kai Yu Investment Co., Ltd.	1993.05.27	1F., No.340, Ziqiang Rd., Yongkang Dist., Tainan City, Taiwan R.O.C.	11,338,195	Professional investments
Kai Yu (BVI) Investment Co., Ltd.	1999.05.06	Commonwealth Trust Limited, Sealight House, Tortola, British Virgin Islands	USD6,200,000	Professional investments
Tung Ang Enterprises Corp.	1999.07.02	No.340, Ziqiang Rd., Yongkang Dist., Tainan City, Taiwan R.O.C.	30,000	Wholesale and retailing of beverage and tea drink
Tong Kuan Enterprises Co., Ltd.	1997.12.31	No. 8, Gongyecu 13th Rd., Situn Dist., Taichung City 407, Taiwan R.O.C.	20,000	Wholesale of egg product
Nanlien International Corp.	1979.04.04	12 F., No.560, sec.4, Jungshiau E.Rd., Taipei, Taiwan R.O.C.	1,000,000	Trading
Cayman Nanlien Holding Ltd.	1996.09.06	P.O.Box 31106 SMB, Grand Cayman, Cayman Islands	USD 2,710,000	Investments
Lien Song Corp.	1998.01.07	Rm.4,4F., No.8, Ln.609, Sec.5, Chongxin Rd., Sanchong Dist., New Taipei City 24160, Taiwan, R.O.C.	65,000	Selling
Hua-Zuo Corp.	1998.05.14	No.127, Guochiang 11th St., Taoyuan City, Taoyuan, Taiwan R.O.C.	8,000	Selling
Hui-Sheng Enterprise Corp.	2000.05.09	1F., No.482, Sec.6, Nanjing E. Rd., Neihu Dist., Taipei City 114, Taiwan, R.O.C.	9,000	Selling
Tung-Shen Co., Ltd.	1996.02.08	No.8, Gongyequ 13th Rd., Xitun Dist., Taichung City 407, Taiwan, R.O.C.	16,000	Selling
Sheng-Miao Industrial Corp.	1989.10.30	1F., No.6-76, Donggang Rd., Yilan City, Yilan County 260, Taiwan R.O.C.	10,000	Selling
Jin-Guan-Cheng Corp.	1993.09.27	No.13, Taishan 3rd St., West Dist., Chiayi City 600, Taiwan R.O.C.	4,000	Selling
Tong-Yo Co., Ltd.	2001.10.02	2F., No.415, Zhongzheng N Rd., Sanchong Dist, New Taipei City 241, Taiwan R.O.C.	40,000	Selling
Tung-Bo Enterprise Corp.	1998.01.26	10F., No.618, Jingguo Rd., Taoyuan Dist., Taoyuan City 330, Taiwan R.O.C.	15,000	Selling
Tung-Shun Enterprises Corp.	2000.05.23	No.14, Wugong 6th Rd., Wugu Dist., New Taipei City 248, Taiwan R.O.C.	45,000	Selling
Tung-Hsiang Enterprises Corp.	2000.05.29	No.482, Sec.6, Nanjing E Rd., Neihu Dist, Taipei City 114, Taiwan, R.O.C.	45,000	Selling
Yuan-Tai Enterprises Corp.	1992.12.08	1F., No. 208, Dongqiao 1st Rd., Yongkang Dist., Tainan City 710, Taiwan, R.O.C.	5,500	Selling
Tung-Yi Enterprises Corp.	1993.10.21	1F., No.106, Fengnan 1st Rd., Fengshan Dist, Kaohsiung City 830, Taiwan R.O.C.	26,000	Selling
Tung-Che Enterprises Corp.	2000.05.04	2F., No.482, Sec.6, Nanjing E Rd., Neihu Dist, Taipei City 114, Taiwan, R.O.C.	20,000	Selling
Tung Hsyng Co., Ltd.	2000.05.20	2F., No.482, Sec.6, Nanjing E Rd., Neihu Dist, Taipei City 114, Taiwan, R.O.C.	80,000	Selling
Tung-Ju Enterprise Corp.	1992.05.07	Rm. 1, 3F., No.301, Qixian 1st Rd., Xinxing Dist., Kaohsiung City 800, Taiwan R.O.C.	30,000	Selling
Xin-Tung Enterprise Corp.	2001.09.24	Rm. 1, 3F., No.301, Qixian 1st Rd., Xinxing Dist., Kaohsiung City 800, Taiwan R.O.C.	35,000	Selling

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Lien Bo Corp.	1997.07.11	Rm.4,4F.,No.8,Ln.609,Sec.5, Chongxin Rd., Sanzhong Dist., New Taipei City 24160,Taiwan, R.O.C.	200,000	Selling
Tunnel International Marketing Corp.	2000.02.22	P.O.Box957, Offshore Incorporations Centre,Road Town,Tortola,B.V.I.	USD 20,000	Trading & Selling
Shanghai E & P Trading Co., Ltd.	2005.08.11	4F. No. 777 Ning Xia Lu. Pu Tuo Qu, Shanghai, China, 200062	RMB 10,000,000	Trading & Selling
Tung-Xiang Xin Yeh Corp.	2011.05.04	No.83, Wenxue 4th St., Renwu Dist., Kaohsiung City 814, Taiwan R.O.C.	12,000	Selling
Tung-Ying Enterprises Corp.	2005.11.17	No.89, Xinmin St., Changzhi Township, Pingtung County908, Taiwan R.O.C.	22,280	Selling
Wei-Tong Enterprise Corp.	2007.07.12	No.1 Xinmin Rd., west Dist., chiayi City 600,Taiwan, R.O.C.	25,000	Selling
Cheng-Fa Enterprises Corp.	2015.08.25	No.1, Xinmin Rd., West Dist., Chiayi City 600, Taiwan R.O.C.	10,000	Selling
Yi Fa Enterprises Corp.	2015.11.10	No.55, Xiangzhong Rd., Dongshan Township, Yilan County 269, Taiwan R.O.C.	18,000	Selling
Fu Yi Enterprises Corp.	2015.11.10	No.329,Sec.1, Meishi Rd., Yangmei Dist, Taoyuan City 326, Taiwan R.O.C.	45,000	Selling
Kun-Fu Corp.	1994.01.07	No.296,Sec. 1, Fuxing E.Rd., Zhubei City, Hsinchu County 302, Taiwan R.O.C.	15,000	Selling
President Chain Store Corporation	1987.06.10	8F, No.8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan R.O.C.	10,396,223	Chain stores
President Chain Store (BVI) Holdings Ltd.	1998.07.09	Tropical Isle Building, P.O. Box 438,Road Town, Tortola, British Virgin Islands	USD 171,590,000	Professional investments
Ren-Hui Investment Corp.	1996.12.20	8F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C.	65,000	Professional investments
Ren Hui Holding Co., Ltd.	2017.4.12	4th Floor, Ellen Skelton Building, 3076 Sir Francis Drake Highway, Road Town, Tortola, VG1110, British Virgin Islands	USD 2,000,000	Professional investments
Capital Inventory Services Corp.	1998.04.13	8F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C.	25,000	Management consulting
President Drugstore Business Corp.	1995.07.27	7F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C.	785,200	Selling of drugs, cosmetics
21 Century Co., Ltd.	1995.11.18	4F., No. 50, Ln. 258, Ruiguang Rd., Neihu Dist., Taipei City 114, Taiwan R.O.C.	100,000	Restaurant and sales of goods
Wisdom Distribution Service Corp.	1999.01.11	No.70-1, Sec. 2, Jiayuan Rd., Shulin Dist., New Taipei City, Taiwan	108,474	Logistic and storage of publication and e-commerce
President Being Corp.	2003.04.08	B1, No.149, Sec.5, Minsheng E. Rd., Songshan Dist., Taipei City, Taiwan R.O.C.	15,000	Sports and beauty business
President Chain Store Corporation Insurance Brokers Co., Ltd.	2006.10.05	5F., No. 135, Sec. 4, Bade Rd., Songshan Dist., Taipei City 105, Taiwan R.O.C.	15,000	Insurance brokers
Cold Stone Creamery Taiwan, Ltd.	2006.12.26	8F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C.	122,444	Selling of ice cream
Uni-President Oven Bakery Corp.	2000.11.20	12F, No.8, Tung Hsing Rd.,Songshan Dist., Taipei City, Taiwan R.O.C.	65,120	Bread and pastry retailer

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
President Yilan Art and Culture Corp.	2004.06.07	8F, No.8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan R.O.C.	20,000	Art and cultural exhibition
President Chain Store Tokyo Marketing Corporation	2009.01.07	SOYIC bldg. 4F 3-11 Nihonbashi koami-cho, Chuo-ku, Tokyo 103-0016, Japan	JPY 98,000,000	Trade and management consulting
ICASH Corporation	2013.11.19	3F., No.101, Ruihu St., Neihu Dist., Taipei City 114, Taiwan R.O.C.	500,000	Electronic ticketing services
Uni-President Superior Commissary Corp.	1999.03.11	No.16, Zhongxing Rd., Tucheng Dist., New Taipei City, Taiwan R.O.C.	539,110	Fresh food manufacture
President Pharmaceutical Corp.	1993.09.03	7F, No.8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan R.O.C.	300,000	Selling and trade of cosmetics and health care products
President Transnet Corp.	2000.01.24	2F., No.8, Sec. 3, Shuangshi Rd., Banqiao Dist., New Taipei City, Taiwan R.O.C.	1,478,520	Delivering and trucking
President Collect Services Corp.	2002.06.24	8F, No.8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan R.O.C.	15,000	Bill collection service
Uni-President Department Store Corp.	2006.02.24	No.8, Sec. 5, Zhong Xiao E. Rd., Xinyi Dist., Taipei City, Taiwan R.O.C.	400,000	Department stores
Mech-President Corp.	1991.12.09	No. 67, Huan Gong Rd., Yung Kang Dist., Tainan City, Taiwan R.O.C.	690,713	Gas station, installment and maintenance of elevators
Qware Systems & Services Corp.	1963.06.26	9F., No.81, Zhouzi St., Neihu Dist., Taipei City, Taiwan R.O.C.	281,042	IT & software Services
Uni-President Cold-Chain Corp.	1999.01.22	No.340, Tzu Chiang Rd., Yung Kang Dist., Tainan City, Taiwan R.O.C.	393,417	Logistic and storage of cold temperature
President Information Corp.	1997.08.27	6F, No. 246, Yang Guang St., Neihu Dist., Taipei City, Taiwan R.O.C.	299,006	Information consulting services
Duskin Serve Taiwan Co., Ltd.	1994.10.28	8F, No. 8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan	200,000	Selling and rent of cleaning instruments
Afternoon Tea Taiwan Co., Ltd.	2008.02.14	8F, No. 8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan	290,000	Restaurants and selling of daily necessities
Books.com. Co., Ltd.	1995.12.27	12F., No.560, Sec. 4, Zhongxiao E. Rd., Xinyi Dist., Taipei City, Taiwan	199,900	Online retailer
RSI, Retail Support International Corp.	1990.08.13	7F, No.560, Sec.4, Zhong Xiao E. Rd., Xinyi Dist., Taipei City, Taiwan	257,200	Logistic and storage of room temperature
President Chain Store (Labuan) Holdings Ltd.	2000.10.24	Level 15(A1), Main Office Tower, Financial Park Labuan, Jalan Merdeka, 87000 Labuan FT, Malaysia	USD 29,163,000	Professional investments
Philippine Seven Corp.	1982.11.23	7/F The Columbia Tower, Ortigas Avenue Mandaluyong City, Manila, Philippines	PHP 757,105,000	Convenience store
Convenience Distribution Inc.	1998.09.17	800 1F ,Lagaspi St. Maybunga, Pasig City, Manila, Philippines	PHP 45,000,000	Logistic and storage
President Chain Store (Hong Kong) Holdings Limited	2008.08.13	Unit 1405-1406, Dominion Centre, 43-59 Queen's Road East, Wan Chai, Hong Kong	USD 134,603,000	Professional investments
Shanghai President Logistic Co., Ltd.	2009.04.15	Building 18, No.22, Min Yi Rd., Songjiang Dist., Shanghai City, China	USD 2,000,000	Logistic and storage
President Logistic ShanDong Co., Ltd.	2016.11.21	No.301, Tong Yi Street, JiBei Development Zone, JiYang County, JiNan City, ShanDong Province, China	RMB 50,000,000	Logistic and storage

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
President Chain Store (Shanghai) Ltd.	2009.02.03	No.45-47,Mengzi Rd,Luwan Dist.,Shanghai City, China	RMB 500,000,000	Convenience store
PCSC Restaurant (Cayman) Holdings Limited	2008.03.18	P.O. Box 31119, Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman ,KY1-1205 Cayman Islands	USD 8,954,000	Professional investments
Shanghai President Chain Store Corporation Trade Co., Ltd.	2008.12.02	Block E, Room 209, No.103, Nantangbang Road, Huangpu Dist, Shanghai, China	USD 8,880,000	Selling of food and goods
PCSC (Chengdu) Hypermarket Limited	2006.10.12	Room 701, B Block, Red Star Macalline, No. 6, Two Road 1 West Section, Wuhou District, Chengdu City, Sichuan Province, China	RMB 132,000,000	Wholesaling and retailing of goods
Shan Dong President Yinzuo Commercial Limited	1997.09.23	Floor 5/6/7, Zhonghe Business Building, No.146-1, Lishan Road, Lixia Zone, Jinan City, Shandong Province, China	RMB 60,000,000	Supermarket
President Chain Store (Taizhou) Ltd.	2015.11.27	South of Innovation Dadao, Gaoxin Technology Industries Park, Gaogang Dist, Taizhou City, Jiangsu, China	RMB 60,000,000	Logistic and storage
President Chain Store (Zhejiang) Ltd.	2017.05.08	Room B102-103-1,Building 3, Qianjiang International Time Square, Jianggan Dist., Hangzhou City, Zhejiang Province, China	RMB 140,000,000	Convenience store
Beauty Wonder (Zhejiang) Trading Co., Ltd.	2018.04.12	Room 205, No.29, Building 8, Yuewang New Village, Shangcheng District, Hangzhou City, Zhejiang Province, China	RMB 30,000,000	Selling of drugs and cosmetics
PCSC (China) Drugstore Limited	2004.02.16	Vistra Corporate Services Center, Wickhams Cay II, Road Town, Tortola, VG1110, British Virgin Islands	USD 9,486,000	Professional investments
President Cosmed Chain Store (Shen Zhen) Co., Ltd.	2004.12.13	No.3, Floor 7, Main Tower, Xinxing Plaza, Jiefang Road, Guiyuan Sub-District, Luohu District, Shenzhen, Guangdong, China	RMB 100,000,000	Wholesaling and retailing of goods
President Pharmaceutical (Hong Kong) Holdings Limited	2009.02.25	703A, 7/F, Golden Centre, 188 Des Voeux Road Central, Hong Kong	USD 5,936,000	Selling of health care products, drugs and cosmetics
President (Shanghai) Health Product Trading Company Ltd	2009.11.19	Room 203, 2F, No.131 , Lin Hong Road, Chang Ning District, Shanghai, China	USD 39,157,000	Selling of health care products, drugs and cosmetics
Shanghai Cold Stone Ice Cream Corporation	2007.05.28	Block A, Room 337, Building 1, No.103, Nantangbang Road, Huangpu Dist, Shanghai, China	USD 222,544,000	Selling of ice cream
Vision Distribution Service Corp.	2005.06.27	No. 70-1, Sec. 2, Jiayuan Rd., Shulin Dist., New Taipei City 238, Taiwan R.O.C.	0	Publishing
Tung Jim Corp.	2003.07.04	No.138, 37th Neighborhood, Huandao N. Rd., Ximen Vil., Jincheng Township, Kinmen County, Taiwan R.O.C.	16,000	Gas station
Uni-President Logistics(BVI) Holdings Limited	2007.03.14	Vistra Corporate Services Center, Wickhams Cay II, Road Town, Tortola, VG1110, British Virgin Islands	USD 2,991,000	Professional investments
Zhejiang Uni-Champion Logistics Development Co., Ltd.	2007.12.26	No.377, Jichang Rd., Jianggan Dist., Hangzhou city, Zhejiang Province, China	RMB 40,000,000	Logistic and storage

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Books.com (BVI) Ltd	2009.05.22	Vistra Corporate Services Center, Wickhams Cay II, Road Town, Tortola, VG1110, British Virgin Islands	USD 50,000	Professional investments
Beijing Bokelai Customer Co.	2006.05.10	Room 1014, 10/F, Building 3, Courtyard 7, Ronghua Middle Road, Economic and Technology Development Area of Beijing, China	USD 15,000	Business consulting, network technology development and service
Retail Support Taiwan Corp.	1997.04.16	No.63-1, Jijin 3rd Rd., Anle Dist., Keelung City, Taiwan	56,300	Logistic and storage of room temperature
President Logistics International Co., Ltd.	1998.02.11	1F., No.242-1, Minzu Rd., Zhongli City, Taoyuan County, Taiwan	193,500	Trucking
Chieh Shun Transport Corp.	2003.08.01	2F., No.242-1, Minzu Rd., Zhongli City, Taoyuan County, Taiwan	266,700	Trucking
Uni-Wonder Corporation	1997.11.03	8F, No. 8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan	356,378	Retailer of coffee, beverage, and food
Ton Yi Industrial Corp.	1969.04.14	No.837, Chung Cheng N. Rd., YungKang District, Tainan City, Taiwan, R.O.C.	15,791,453	Manufacturing of tinplates
Tovecan Corporation Ltd.	1993.01.28	Lot A60/I-A61/II, No. 7 Street, Vinh Loc Industrial Park, Binh Hung Hoa B Ward, Binh Tan District, Hochiminh City, Vietnam	USD 4,576,000	Manufacturing of cans
Cayman Ton Yi Industrial Holdings Ltd.	1997.01.31	P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman, KY1-1205, Cayman Islands.	USD 434,708,000	Professional investments
Cayman Jiangsu Ton Yi Holdings Ltd.	1998.10.29	P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman, KY1-1205, Cayman Islands.	USD 50,000	Investments
Jiangsu Ton Yi Tinplate Co., Ltd.	1994.07.28	Area No. 37 Wuxi National Hi-Tech Industries Development Zone, Wuxi, Jiangsu, China.	USD 40,000,000	Manufacture and sale of tinplate
Cayman Fujian Ton Yi Holdings Ltd.	1998.10.29	P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman, KY1-1205, Cayman Islands.	USD 87,000	Investments
Fujian Ton Yi Tinplate Co., Ltd.	1995.03.31	Wengjiao Road No.160, Zhangzhou Taiwanese Investment Zone, Zhangzhou, Fujian, China	USD 86,500,000	Manufacture and sale of tinplate
Chengdu Ton Yi Industrial Packing Co., Ltd.	1994.02.06	CCB Building 9F, No.58, Guihu East Road, Xindu Town, Xindu District, Chengdu, Sichuan, China.	USD 7,500,000	Manufacturing of cans
Wuxi Ton Yi Industrial Packing Co., Ltd.	1994.02.24	No.3 Tai Shan Road, New District, Wuxi, Jiangsu, China	USD 9,720,000	Manufacturing of cans
Changsha Ton Yi Industrial Co., Ltd.	2012.11.12	No. 188 Chigang Road, Wangcheng Economic Development Zone, Changsha, Hunan, China.	USD 7,000,000	Manufacturing of cans
Cayman Ton Yi Holdings Limited	2012.07.03	P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman, KY1-1205, Cayman Islands.	USD 230,000,000	Investments
Cayman Ton Yi (China) Holdings Limited	2012.07.04	P.O. Box 31119 Grand Pavilion, Hibiscus Way, 802 West Bay Road, Grand Cayman, KY1-1205, Cayman Islands.	USD 230,000,000	Investments
Ton Yi (China) Investment Co., Ltd.	2014.09.15	301 QingYang South RD.KunShan, JiangSu, China	USD 230,000,000	Investments
Zhangzhou Ton Yi Industrial Co., Ltd.	2011.04.28	Fengshan Industrial Park, Zhangzhou Taiwanese Investment Zone, Fujian, China	USD 30,000,000	Manufacture and sale of cans

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Taizhou Ton Yi Industrial Co., Ltd.	2012.03.07	No. 301, Zhenxing Road, Gaogang Science and Technology Innovation Park, Gaogang District, Taizhou City, Jiangsu, China	USD 30,000,000	Manufacture and sale of cans
Chengdu Ton Yi Industrial Co., Ltd.	2012.07.04	Qingbai Avenue, Pickles (Food) Industrial Park, Xinfan Town, Xindu District, Chengdu City, China	USD 30,000,000	Manufacture and sale of cans
Huizhou Ton Yi Industrial Co., Ltd.	2012.10.12	Banqiao Industry Industrial Park, Taimei Town, Boluo County, Huizhou City, Guangzhou, China	USD 30,000,000	Manufacture and sale of cans
Kunshan Ton Yi Industrial Co., Ltd.	2013.04.25	301 QingYang South RD.KunShan, JiangSu, China	USD 30,000,000	Manufacture and sale of cans
Beijing Ton Yi Industrial Co., Ltd.	2013.05.08	C Building, Fule Industrial Zone, Huairou District, Beijing City, China	USD 30,000,000	Manufacture and sale of cans
Sichuan Ton Yi Industrial Co., Ltd.	2014.10.21	No.18 North section Rongtai Avenue, cross-strait science and Technology Industrial Park, wenjiang district, Chengdu city, Sichuan.	USD 30,000,000	Manufacture and sale of cans
Zhanjiang Ton Yi Industrial Co., Ltd.	2014.10.28	1, Henger Rd., Lingbei Industrial Bases, Suixi county, Zhanjiang, Guangsong Province.	USD 20,000,000	Manufacture and sale of cans
Wuxi Tonyi Daiwa Industrial Co., Ltd.	2018.01.11	No. 3, Taishan Road, New District, Wuxi, Jiangsu, China	USD 40,000,000	Manufacturing and Sales of New Bottle Cans
Tian Jin Ton Yi Industrial Co., Ltd.	2018.07.05	Room 5-902-B, No.158 Xisan Road, Tianjin Free Trade Zone (Airport Economic Area)	USD 16,000,000	Manufacture and sale of cans
President International Development Corp.	1997.10.08	10F., No.11, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C	13,230,000	Professional investments
President Property Corporation	2014.05.22	10F., No.11, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C	630,000	Real estate development
President (BVI) International Investment Holdings Ltd.	1998.07.07	Tropic Isle Building, P.O.Box 438, Road Town, Tortola, British Virgin Islands.	USD 173,975,000	Professional investments
Tong Yu Investment Corp.	2002.08.26	10F., No.11, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C	454,600	Professional investments
President Life Sciences Co., Ltd.	2000.03.14	10F., No.11, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C	1,000	Manufacturing of sophisticated chemical instruments
President Life Sciences Cayman Co., Ltd.	2000.08.24	Huntlaw Building, P.O.BOX 2804, George Town, Grand Cayman, Cayman Islands.	USD 1,125,000	Professional investments
Uni-President Organics Corp.	1999.01.25	1F, No.15, Dingning Rd., Zhongli City, Taoyuan County, Taiwan R.O.C.	50,000	Selling of health food
President Natural Industrial Corp.	1985.03.28	7F., No.560, Sec. 4, Zhongxiao E. Rd., Xinyi Dist., Taipei City, Taiwan R.O.C.	120,000	Selling of organic food
Uni-President Vender Corp.	2000.10.27	No.59, Ln. 74, Niasong 1st St., Yongkang Dist., Tainan City, Taiwan R.O.C.	150,000	Wholesale of retailing of drink and food
President Professional Baseball Team Corp.	1990.01.03	No.340, Zhengqiang St., Yongkang Dist., Tainan City, Taiwan R.O.C.	30,000	Professional baseball team
Tone Sang Construction Corp.	1992.01.30	No.340, Zhengqiang St., Yongkang Dist., Tainan City, Taiwan R.O.C.	340,200	Commissioned to build house, commercial buildings and other rental business
President Entertainment Corp.	1988.11.03	No.132-7, Cenglin, Yujing Dist., Tainan City, Taiwan R.O.C.	1,600,000	Entertainment business

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Tung-Ho Development Co., Ltd.	1994.02.22	2F., No.6, Sec. 3, Shuangshi Rd., Banqiao Dist., New Taipei City, Taiwan R.O.C.	1,600,000	Entertainment business
President Kikkoman Inc.	1990.02.23	No.7, Daying, Xinshi Dist., Tainan City, Taiwan R.O.C.	120,000	Manufacture of Soybean sauce
President Fair Development Corp.	1996.05.22	No.789, Zhonghua 5th Rd., Qianzhen Dist., Kaohsiung City, Taiwan R.O.C.	10,000,000	Land Levy and delimit
President Century Corp.	1955.06.16	B2F., No.789, Zhonghua 5th Rd., Qianzhen Dist., Kaohsiung City, Taiwan R.O.C.	720,000	Land Levy and delimit
President Nisshin Corp.	1990.10.23	No.301-3, Zhongzheng Rd., Yongkang Dist., Tainan City, Taiwan R.O.C.	120,000	Manufacturing and selling of oil products
President Packaging Industrial Corp.	1994.07.20	No.1-31, Madoukou, Madou Dist., Tainan City, Taiwan R.O.C.	628,013	Packing
President Cup Corp.	2014.07.23	No. 17870 Castlenton Street, Suite 306 City of Industry, CA 91748 , U.S.A.	USD 1,000,000	Packing
President Packaging Holdings Ltd.	2011.10.31	P.O.BOX 957, Offshore Incorporations Centre, Road Town, Tortola,BVI	USD 3,750,000	Professional investments
Wuhan President Packaging Ind. Corp.	2012.05.17	NO.6007 East Lake Avenue, Wujiashan St., East Lake District, Wuhan, China	USD 3,700,000	Food paper packing and material selling and manufacture
Changsha Tongyi Packaging Co. Ltd.	2015.03.18	1301, Zhongqing Rd., Kaifu District, Changsha,China	RMB 12,000,000	Food paper packing and material selling and manufacture
Guangzhou President packaing Ind. Corp.	2017.05.15	788 Guangzhou city road, Huangpu district, Nangang town, Guangzhou, China	RMB 10,000,000	Food paper packing and material selling and manufacture
Tung-Ren Pharmaceutical Corp.	1995.07.21	7F, No.8, Tung Hsing Rd., Songshan Dist., Taipei City, Taiwan	1,000	Distribution of pharmaceutical products
Uni-President Dream Parks Corp.	2000.04.15	No.301, Zhongzheng Rd., Yongkang Dist., Tainan City, Taiwan R.O.C.	61,000	Food, Beverage and Healthcare products broking, General advertising services
Uni-OAO Travel Service Corp.	2003.03.03	2F., No.301, Zhongzheng Rd., Yongkang Dist., Tainan City, Taiwan R.O.C.	6,000	Travel agency
Uni-President Glass Industrial Co., Ltd.	1999.10.27	No.36, Xingong Rd., Xinying Dist., Tainan City, Taiwan R.O.C.	360,000	Manufacture and selling of glass products
Kai Nan Investment Co., Ltd.	2000.04.17	1F, No.340, Zhengqiang St., Yongkang Dist., Tainan City , Taiwan R.O.C.	2,135,000	Professional investments
Kai Ya Food Co., Ltd.	2018.12.19	23F., No.9, Songgao Rd., Sinyi District, Taipei City, Taiwan R.O.C	50,000	Food Manufacture
President Tokyo Corp.	1997.11.06	12F., No.8, Dongxing Rd., Songshan Dist., Taipei City, Taiwan R.O.C.	588,000	Auto leasing
Uni-President TC-Lease (Cayman) Corporation	2013.12.12.	The Grand Pavilion Commercial Centre, Oleander Way, 802 West Bay Road, P.O. Box 32052, Grand Cayman KY1-1208, Cayman Islands.	USD 10,000,000	Investment

8.1.2 UPEC Affiliated Companies (Continued)

Unit: NT\$ thousands

Name of Corporation	Date of Establishment	Address	Paid-in Capital	Major Business/ Production Items
Tong-Sheng Finance Leasing Co., Ltd.	2014.04.28	Room 1602, Building 1, Harmony Xingzuo Business Plaza, No.269, Wangdun Road, Industrial Park, Suzhou, Jiangsu, China	USD 10,000,000	Equipment leasing
Tong- Sheng (Suzhou) Car Rental Co., Ltd.	2015.07.30	Room 1602, Building 1, Harmony Xingzuo Business Plaza, No.269, Wangdun Road, Industrial Park, Suzhou, Jiangsu, China	RMB 5,000,000	Auto leasing
President Tokyo Auto Leasing Corp.	2003.09.23	12F., No.8, Dongxing Rd., Songshan Dist., Taipei City, Taiwan R.O.C.	100,000	Auto leasing
Presco Netmarketing Inc.	2000.04.01	2F., No.27, Sec. 1, Anhe Rd., Da'an Dist., Taipei City, Taiwan R.O.C.	65,000	E-commerce business
Uni-President Development Corp.	2004.06.24	No.6, Sec. 5, Zhongxiao E. Rd., Xinyi Dist., Taipei City, Taiwan R.O.C.	3,600,000	Real estate lease
Tait Marketing & Distribution Co., Ltd.	1987.02.05	No.301, Zhongzheng Rd., Yongkang Dist., Tainan City, Taiwan R.O.C.	945,000	Product marketing agents and logistics
Tait (H.K.) Interntional Limited	2012.11.16	Unit 703A, 7/F., Golden Centre, 188 Des Voeux Road Central, Hong Kong	USD 300,000	Professional investments
Tait Distribution Service Co., Ltd.	1999.01.11	No.340, Zhengqiang St., Yongkang Dist., Tainan City, Taiwan R.O.C.	2,500	Distribution
Tait (Shanghai) Trading Co., Ltd.	2014.07.18	Room 861, 8 / F, Building 2, No. 115, Fu Te Xi 1st Road, Shanghai Free Trade Zone, China	USD 300,000	Distribution of food, articles, whisky and wine
ScinoPharm Taiwan, Ltd.	1997.11.11	No.1, Nan-Ke 8th Road Tainan Science Industrial Park Shan-Hua, Tainan, Taiwan R.O.C.	7,907,392	Manufacture and sale of active pharmaceutical ingredients
SPT International, Ltd.	1998.10.22	P.O. Box 957, Offshore Incorporations Centre, Road Town, Tortola, British Virgin Islands.	USD 80,525,000	Investment
ScinoPharm Singapore Pte Ltd.	1999.11.13	50 Raffles Place #06- 00 Singapore Land Tower, Singapore 068808	SGD 2	Investment
ScinoPharm (Kunshan) Biochemical Technology Co., Ltd.	2001.02.13	No.88 Weiye Road Business Incubator For Overseas Chinese Scholars Kungshan, Jiangsu China	USD 4,000,000	Research, manufacture and sale of active pharmaceutical ingredients & intermediates
ScinoPharm Pharmaceutical (Changshu) Co., Ltd.	2009.08.18	No.16 Tong Zhou Road Changshu Economic Development Zone Changshu, Jiangsu China	USD 74,500,000	Research, manufacture and sale of formulation, active pharmaceutical ingredients & intermediates
ScinoPharm Shanghai Biochemical Technology, Ltd.	2011.11.15	Room B209, Uni-president building, NO.568 Tianshan west road, Changning borough, Shanghai City, China	USD 1,200,000	Consulting service for pharmaceutical research and registration; wholesales, importing and exporting service of pharmaceutical ingredients & intermediates

8.1.3 Data of Common Shareholders of Treated-as Controlled Companies and Affiliates: None.

8.1.4 Business of Uni-President and its Affiliated Enterprises

The business of Uni-President and its affiliated enterprises covers: food manufacturing, feeds manufacturing, general investments, chain stores, circulation, distribution, packing and containers, fuel and oil, leisure business development, pharmaceuticals, and so on. Business range of subsidiaries is mainly in food manufacturing & sales. Uni-President is creating best value for shareholders and customers through vertical integration and strong logistic support in manufacturing, distribution and sales channels.

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (As of Dec.31, 2018)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Uni-President Enterprises Corp.	Chairman	Chih-Hsien Lo (Representative of Kao Chyuan Inv. Co., Ltd.)	278,736,536	4.91%
	Director	Shiow-Ling Kao, Jui-Tang Chen (Representative of Kao Chyuan Inv. Co., Ltd.)	278,736,536	4.91%
		Ping-Chih Wu (Representative of Taipo Investment Corp.)	30,582,348	0.54%
		Chung-Ho Wu (Representative of Young Yun Inv. Co., Ltd.)	7,372,628	0.13%
		Li-Ling Cheng (Representative of Joyful Holding Company)	24,305,030	0.43%
		Po-Ming Hou	147,751,414	2.60%
		Po-Yu Hou	128,917,063	2.27%
		Chang-Sheng Lin	49,916,266	0.88%
		Hsiu-Jen Liu	45,218,206	0.80%
	Independent Director	Yun Lin	-	-
		Chao-Tang Yue	-	-
		Hong-Te Lu	-	-
	President	Jung-Lung Hou	-	-
President Global Corp.	Chairman	Jui-Shen Wang (Representative of Uni-President Enterprises Corp.)	500,000	100.00%
	Director	Ping-Chih Wu, Norma S Wu (Representative of Uni-President Enterprises Corp.)	500,000	100.00%
	President	Ping-Chih Wu	-	-
Ameripecc Inc.	Director	Ping-Chih Wu, Norma S Wu (Representative of President Global Corp.)	USD 2,601,000	100.00%
	President	Ping-Chih Wu	-	-
Cayman President Holdings Ltd.	Director	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	406,136,000	100.00%
Uni-President Southeast Asia Holdings Ltd.	Director	Chih-Hsien Lo (Representative of Cayman President Holdings Ltd.)	75,000,000	100.00%
Uni-President (Thailand) Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Southeast Asia Holdings Ltd.)	THB 1,830,000,000	100.00%
	Director	Kuo-Peng Chen, Min-Hung Hsu (Representative of Uni-President Southeast Asia Holdings Ltd.)	THB 1,830,000,000	100.00%
	President	Kuo-Peng Chen	-	-
Uni-President Marketing Co., Ltd.	Chairman	Mr. Dhanavat Voravetvudhikun (Representative of Mass Marketing Co., Ltd)	THB 5,880,000	49.00%
	Director	Jau Kai Hwang, Kuo-Peng Chen, Min-Hung Hsu, Yin-Xi Li, Hung-Ming Shen (Representative of Uni-president (Thailand) Ltd.)	THB 6,120,000	51.00%
		Mr. Youngyuth Chaiyaporn, Ms Duangporn Voravetvudhikun, Mr. Arnop Rattanavijitchai (Representative of Mass Marketing Co., Ltd)	THB 5,880,000	49.00%
	President	Kuo-Peng Chen	-	-
Uni-President (Vietnam) Co., Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Southeast Asia Holdings Ltd.)	VND 1,780,948,854,000	100.00%
	Director	Liang-Feng Wu, Tsung-Pin Wu, Jau Kai Hwang, Ching-Tien Li (Representative of Uni-President Southeast Asia Holdings Ltd.)	VND 1,780,948,854,000	100.00%
	President	Yi-Shen Chen	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Uni-President Vietnam Aquatic Breeding Co., Ltd.	Chairman	Yi-Shen Chen (Representative of Uni-President (Vietnam) Co., Ltd.)	VND 462,650,000,000	100.00%
	Director	Su-Hao Chen, 劉海華 (Representative of Uni-President (Vietnam) Co., Ltd.)	VND 462,650,000,000	100.00%
Tribeco Binh Doung Co., Ltd.	Chairman	Yi-Shen Chen (Representative of Uni-President (Vietnam) Co., Ltd.)	VND 907,000,000,000	100.00%
	Director	Su-Hao Chen, Jung-Te Wu (Representative of Uni-President (Vietnam) Co., Ltd.)	VND 907,000,000,000	100.00%
	President	Jung-Te Wu	-	-
North Tribeco Co., Ltd.	Chairman	Yi-Shen Chen (Representative of Tribeco Binh Doung Co., Ltd.)	VND 100,000,000,000	100.00%
	Director	Su-Hao Chen, Jung-Te Wu (Representative of Uni-President (Vietnam) Co., Ltd.)	VND 100,000,000,000	100.00%
	President	Jung-Te Wu	-	-
UPEC (India) Foods Private Ltd.	Director	Ching-Tien Li, Su-Hao Chen, Lavanya Sekar (Representative of Uni-President (Vietnam) Co., Ltd.)	INR 277,770,000	100.00%
Uni-President (Malaysia) SDN.BHD	Director	Yi-Shen Chen, Su-Hao Chen (Representative of Uni-President (Vietnam) Co., Ltd.)	MYR 1,000,000	100.00%
		Tan Han Nee, Shao-Tsai Kuo	-	-
UPVN Trading Co., Ltd.	Chairman	Yi-Shen Chen (Representative of Uni-President (Vietnam) Co., Ltd.)	VND 5,000,000,000	100.00%
	Director	Su-Hao Chen (Representative of Uni-President (Vietnam) Co., Ltd.)	VND 5,000,000,000	100.00%
Uni-President (Philippines) Corp.	Chairman	Chih-Hsien Lo (Representative of Uni-President Southeast Asia Holdings Ltd.)	PHP 1,634,000,000	100.00%
	Director	Chun-Sheng Lin, Yi-Shen Chen, Yu-Tsen Wu, Lorna Patajo-Kapunon (Representative of Uni-President Southeast Asia Holdings Ltd.)	PHP 1,634,000,000	100.00%
	President	Chun-Sheng Lin	-	-
PT. Uni President Indonesia	Chairman	Kun-Lin Wu (Representative of Cayman President Holdings Ltd.)	1,200,000	80.00%
	Director	Hong-Jen Su, Chun-Ming Wu (Representative of Cayman President Holdings Ltd.)	1,200,000	80.00%
	Supervisor	Chin-Chou Cheng (Representative of Uni-President Southeast Asia Holdings Ltd.)	300,000	20.00%
President Energy Development (Cayman Islands) Ltd.	Director	Long-Hong Lu, I-Chung Su, Chih-Hsien Lo, Chun-Huang Huang (Representative of President (BVI) International Investment Holdings Ltd.)	9,267,390	40.29%
		Tsung-Ming Su (Representative of Cayman President Holdings Ltd.)	5,865,000	25.50%
		Kun-Huang Tseng (Representative of Tainan Spinning Holdings(Cayman Islands) Ltd.)	1,628,860	7.08%
		A-Hua Deng (Representative of Kingland Overseas Development Inc.)	1,380,000	6.00%
		Ming-Fan Hsieh (Representative of Prince Housing & Development Corp.)	1,380,000	6.00%
	President	Chun-Huang Huang	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Uni-President China Holdings Ltd. (Cayman)	Chairman	Chih-Hsien Lo (Representative of Cayman President Holdings Ltd.)	4,319,334,000	70.49%
	Director	Xin-Hua Liu, Kuo-Hui Chen, Tsung-Ming Su (Representative of Cayman President Holdings Ltd.)	4,319,334,000	70.49%
	Independent Director	Sun-Te Chen, Ren-Da Fan, Chih-Hong Chen, Peter Lo	-	-
	President	Xin-Hua Liu	-	-
Uni-President Asia Holdings Ltd.	Director	Chih-Hsien Lo (Representative of Uni-President China Holdings Ltd. (Cayman))	USD 910,080,000	100.00%
Uni-President Hong Kong Holdings Limited	Director	Chih-Hsien Lo, Tsung-Ming Su, Chien-Hsiu Huang, Shou-Cheng Yang, Chi-Tai Liu, Tsung-Ping Wu, Chia-Heng Chen, Jung-Chang Cho, Kuo-Hui Chen (Representative of Uni-President Asia Holdings Ltd.)	HKD 4,963,256,000	100.00%
Tone Ren Enterprises Co., Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Asia Holdings Ltd.)	100,000	100.00%
	Director	Jung-Lung Hou, Shou-Cheng Yang (Representative of Uni-President Asia Holdings Ltd.)	100,000	100.00%
	Supervisor	Kuo-Hui Chen (Representative of Uni-President Asia Holdings Ltd.)	100,000	100.00%
Uni-President Enterprises (China) Investment Co., Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Hong Kong Holdings Limited)	USD1,090,670,000	100.00%
	Director	Chien-Hsiu Huang, Kuo-Hui Chen (Representative of Uni-President Hong Kong Holdings Limited)	USD1,090,670,000	100.00%
	Supervisor	Tsung-Ming Su (Representative of Uni-President Hong Kong Holdings Limited)	USD1,090,670,000	100.00%
	President	Xin-hua Liu	-	-
Fuzhou President Enterprises Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 20,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 20,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 20,000,000	100.00%
Xinjiang President Enterprises Food Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 37,500,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 37,500,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 37,500,000	100.00%
Chengdu President Enterprises Food Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 65,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 65,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 65,000,000	100.00%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Chengdu Unifies The Skillful Noodle Restaurant Dining Culture Limited Company	Chairman	Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.)	RMB 1,000,000	100.00%
	Director	Chien-Hsiu Huang, Xin-Hua Liu (Representative of Chengdu President Enterprises Food Co., Ltd.)	RMB 1,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of Chengdu President Enterprises Food Co., Ltd.)	RMB 1,000,000	100.00%
Guangzhou President Enterprises Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 75,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 75,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 75,000,000	100.00%
Nanning President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representatives of Guangzhou President Enterprises Co., Ltd.)	USD 12,750,000	42.50%
	Director	Chih-Hsien Lo (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 17,250,000	57.50%
		Chien-Hsiu Huang (Representatives of Guangzhou President Enterprises Co., Ltd.)	USD 12,750,000	42.50%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 17,250,000	57.50%
Beijing President Enterprises Drinks Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 52,900,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 52,900,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 52,900,000	100.00%
President (Shanghai) Tranding Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 8,600,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 8,600,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 8,600,000	100.00%
Wuhan President Enterprises Food Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 59,600,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 59,600,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 59,600,000	100.00%
Nanchang President Enterprises Co., Ltd.	Chairman	Chien-Hsiu Huang (Representatives of Wuhan President Enterprises Food Co., Ltd.)	USD 6,120,000	86.09%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 37,880,000	86.09%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 37,880,000	86.09%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Kunshan President Enterprises Food Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 96,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 96,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 96,000,000	100.00%
Shenyang President Enterprises Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 39,900,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 39,900,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 39,900,000	100.00%
Hefei President Enterprises Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 60,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 60,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 60,000,000	100.00%
Harbin President Enterprises Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 29,200,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 29,200,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 29,200,000	100.00%
Zhenzhou President Enterprises Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 37,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 37,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 37,000,000	100.00%
Kunming President Enterprises Food Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 25,000,000	83.33%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.)	USD 5,000,000	16.67%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 25,000,000	83.33%
Champ Green Capital Co., Limited	Director	Chih-Hsien Lo, Chia-Ming Chai, Tzong-Yi Liou (Representative of Uni-President Asia Holdings Ltd.)	USD1,762,000	100.00%
Champ Green (Shanghai) Consulting Co., Ltd.	Director	Chih-Hsien Lo (Representative of Champ Green Capital Co., Limited)	USD 150,000	100.00%
	Supervisor	Kuo-Hui Chen (Representative of Champ Green Capital Co., Limited)	USD 150,000	100.00%
	President	Tzong-Yi Liou	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Bama President Mineral Water Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 4,150,000	100.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 4,150,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 4,150,000	100.00%
Changsha President Enterprises Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of Wuhan President Enterprises Food Co., Ltd.)	USD 12,750,000	42.50%
	Director	Chih-Hsien Lo (Representative of Wuhan President Enterprises Food Co., Ltd.)	USD 12,750,000	42.50%
		Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 17,250,000	57.50%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 17,250,000	57.50%
Zhanjiang President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 16,000,000	64.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representatives of Guangzhou President Enterprises Co., Ltd.)	USD 9,000,000	36.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 16,000,000	64.00%
Akesu President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 11,000,000	55.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Xinjiang President Enterprises Food Co., Ltd.)	USD 9,000,000	45.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 11,000,000	55.00%
Baiyin President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 11,000,000	55.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Xinjiang President Enterprises Food Co., Ltd.)	USD 9,000,000	45.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 11,000,000	55.00%
Changchun President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 5,000,000	25.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representatives of Shenyang President Enterprises Co., Ltd.)	USD 15,000,000	75.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 5,000,000	25.00%
Uni-President (Shanghai) Pearly Century Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of Kunshan President Enterprises Food Co., Ltd.)	RMB 40,000,000	66.67%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of Uni-President Shanghai Management Consulting Co., Ltd.)	RMB 20,000,000	33.33%
	Supervisor	Tzu-Chiang Liu (Representative of Kunshan President Enterprises Food Co., Ltd.)	RMB 40,000,000	66.67%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Chongqing President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.)	USD 25,200,000	25.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 8,400,000	25.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 8,400,000	25.00%
Taizhou President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 7,500,000	25.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Kunshan President Enterprises Food Co., Ltd.)	USD 22,500,000	75.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 7,500,000	25.00%
Uni-President Shanghai Management Consulting Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of Kunshan President Enterprises Food Co., Ltd.)	RMB 20,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of Kunshan President Enterprises Food Co., Ltd.)	RMB 20,000,000	100.00%
Hainan President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 11,500,000	52.27%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representatives of Guangzhou President Enterprises Co., Ltd.)	USD 10,500,000	47.73%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 11,500,000	52.27%
Shijiazhuang President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 16,250,000	46.43%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representatives of Beijing President Enterprises Drinks & Food Co., Ltd.)	USD 18,750,000	53.57%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 16,250,000	46.43%
Jinan President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of Kunshan President Enterprises Food Co., Ltd.)	USD 13,500,000	45.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 16,500,000	55.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 16,500,000	55.00%
Guiyang President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 21,000,000	70.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representatives of Kunming President Enterprises Co., Ltd.)	USD 9,000,000	30.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 21,000,000	70.00%
Wuxue Uni Mineral Water Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 1,200,000	25.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representatives of Wuhan President Enterprises Food Co., Ltd.)	USD 3,600,000	75.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 1,200,000	25.00%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
President (Shanghai) Private Label Marketing & Trading Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of Uni-President Hong Kong Holdings Limited)	USD 950,000	100.00%
	Director	Chien-Hsiu Huang, Chih-Chung Wei (Representative of Uni-President Hong Kong Holdings Limited)	USD 950,000	100.00%
	Supervisor	Kuo-Yao Hsu (Representative of Uni-President Hong Kong Holdings Limited)	USD 950,000	100.00%
	President	Chih-Chung Wei	-	-
Hangzhou President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 62,500,000	73.53%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Kunshan President Enterprises Food Co., Ltd.)	USD 22,500,000	26.47%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 62,500,000	73.53%
Xuzhou President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 24,000,000	72.73%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Kunshan President Enterprises Food Co., Ltd.)	USD 9,000,000	27.27%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 24,000,000	72.73%
Henan President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 19,500,000	65.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Zhenzhou President Enterprises Co., Ltd.)	USD 10,500,000	35.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 19,500,000	65.00%
President (Kunshan) Trading Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 10,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 10,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 10,000,000	100.00%
Shaanxi President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 36,500,000	73.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Zhenzhou President Enterprises Co., Ltd.)	USD 13,500,000	27.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 36,500,000	73.00%
Wuyuan President Enterprises Mineral Water Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 1,200,000	70.59%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Kunshan President Enterprises Food Co., Ltd.)	USD 500,000	29.41%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 1,200,000	70.59%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Jiangsu President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 21,000,000	70.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Kunshan President Enterprises Food Co., Ltd.)	USD 9,000,000	30.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 21,000,000	70.00%
Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	RMB 45,000,000	25.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representatives of Whuhan President Enterprises Co., Ltd.)	RMB 135,000,000	75.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	RMB 45,000,000	25.00%
President Enterprises (Kunshan) Real Estate Development Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.)	RMB 60,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.)	RMB 60,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.)	RMB 60,000,000	100.00%
Ningxia President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 7,000,000	43.75%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Chengdu President Enterprises Food Co., Ltd.)	USD 9,000,000	56.25%
	Supervisor	Tzu-Chiang Liu (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.)	USD 7,000,000	43.75%
President Enterprises (Inner Mongolia) Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 21,000,000	70.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Chengdu President Enterprises Food Co., Ltd.)	USD 9,000,000	30.00%
	Supervisor	Tzu-Chiang Liu (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.)	USD 21,000,000	70.00%
Shanxi President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of Zhenzhou President Enterprises Co., Ltd.)	USD 13,500,000	45.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 16,500,000	55.00%
	Supervisor	Tzu-Chiang Liu (Representative of President (Kunshan) Trading President Enterprises Co., Ltd.)	USD 16,500,000	55.00%
President Enterprises (Shanghai) Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.)	USD 30,000,000	75.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 10,000,000	25.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 10,000,000	25.00%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 21,000,000	70.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Xinjiang President Enterprises Food Co., Ltd.)	USD 9,000,000	30.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 21,000,000	70.00%
Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 80,000,000	100.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 80,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 80,000,000	100.00%
Uni-President Trading (Hubei) Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	RMB 96,000,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	RMB 96,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	RMB 96,000,000	100.00%
Uni-President Enterprises (Tianjin) Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of Beijing President Enterprises Drinks Co., Ltd.)	USD 12,000,000	100.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Beijing President Enterprises Drinks Co., Ltd.)	USD 12,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of Beijing President Enterprises Drinks Co., Ltd.)	USD 12,000,000	100.00%
Hunan President Enterprises Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of Beijing President Enterprises Drinks Co., Ltd.)	USD 6,000,000	100.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Beijing President Enterprises Drinks Co., Ltd.)	USD 6,000,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of Beijing President Enterprises Drinks Co., Ltd.)	USD 6,000,000	100.00%
Uni-President Enterprises (Kunshan) Food Technology Co., Ltd.	Chairman	Chien-Hsiu Huang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 1,200,000	100.00%
	Director	Chih-Hsien Lo, Shou-Cheng Yang (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 1,200,000	100.00%
	Supervisor	Tzu-Chiang Liu (Representative of President Enterprises (China) Investment Co., Ltd.)	USD 1,200,000	100.00%
Yantai Tongli Beverage Industries Co., Ltd.	Chairman	Shou-Cheng Yang (Representative of Chengdu President Enterprises Food Co., Ltd.)	RMB 50,000,000	50.00%
	Director	Chih-Hsien Lo, Chien-Hsiu Huang (Representative of Uni-President (Shanghai) Pearly Century Co., Ltd.)	RMB 50,000,000	50.00%
	Supervisor	Tzu-Chiang Liu (Representative of Chengdu President Enterprises Food Co., Ltd.)	RMB 50,000,000	50.00%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Kunshan President Kikkoman Biotechnology Co., Ltd.	Chairman	Mogi Osamu (Representative of Kikkoman Corporation)	USD 5,500,000	50.00%
	Vice Chairman	Jui-Shen Wang (Representative of Kai Yu(BVI) Investment Co.,Ltd)	USD 5,500,000	50.00%
	Director	Nakamura Mitsunobu, Kayama Kimio, Ikemizu Jo (Representatives of Kikkoman Corporation)	USD 5,500,000	50.00%
		Shih-Shi She, Chiu-Tien Lo, Po-Wen Yeh (Representatives of Kai Yu(BVI) Investment Co.,Ltd.)	USD 5,500,000	50.00%
	Supervisor	Tsung-Pin Wu (Representative of Kai Yu(BVI) Investment Co.,Ltd)	USD 5,500,000	50.00%
		Kawamata Satoshi (Representative of Kikkoman Corporation)	USD 5,500,000	50.00%
	President	Jih-Lin Ho	-	-
President Kikkoman Zhenji Foods Co., Ltd.	Chairman	Mogi Osamu (Representative of Kikkoman Corporation)	RMB 150,000,000	50.00%
	Vice Chairman	Jui-Shen Wang (Representative of Cayman President Holdings Ltd.)	RMB 150,000,000	50.00%
	Director	Kayama Kimio, Nakamura Mitsunobu, Sakaue Masashi (Representative of Kikkoman Corporation)	RMB 150,000,000	50.00%
		Chiu-Tien Lo, Shih-Shi She, Kun-Fu Tsai (Representative of Cayman President Holdings Ltd.)	RMB 150,000,000	50.00%
	Supervisor	Tsung-Pin Wu (Representative of Cayman President Holdings Ltd.)	RMB 150,000,000	50.00%
		Kawamata So (Representative of Kikkoman Corporation)	RMB 150,000,000	50.00%
	President	Kun-Fu Tsai	-	-
Uni-President Foodstuff (BVI) Holdings Ltd.	Director	Jui-Tien Huang (Representative of Cayman President Holdings Ltd.)	3	100.00%
Tianjiang President Enterprises Food Co., Ltd.	Chairman	Liang-Feng Wu (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	RMB 98,000,000	100.00%
	Director	Ching-Tien Lee, Ching-Sheng Cheng (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	RMB 98,000,000	100.00%
	Supervisor	Ming-Li Tsai (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	RMB 98,000,000	100.00%
	President	Ko-Wei Huang	-	-
Zhongshan President Enterprises Co., Ltd.	Chairman	Liang-Feng Wu (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 19,400,000	100.00%
	Director	Jui-Tien Huang, Chia-Chuan Wang (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 19,400,000	100.00%
	Supervisor	Ching-Sheng Cheng (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 19,400,000	100.00%
	President	Chin-Hsiang Chiu	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Changjiagang President Nisshin Food Co., Ltd.	Chairman	Chih-Hsien Lo (Representative of Cayman President Holdings Ltd.)	USD 11,900,000	70.00%
	Vice Chairman	Imamura Takao (Representative of the Nisshin OilliO Group, Ltd.)	USD 3,400,000	20.00%
	Director	Jui-Tien Huang, Ko-Wei Huang, Liang-Feng Wu, Yan-Liang Kuo, Kun-lin Wu, Chen-Jui Lin (Representatives of Cayman President Holdings Ltd.)	USD 11,900,000	70.00%
		Kuno Takahisa (Representative of the Nisshin OilliO Group, Ltd.)	USD 3,400,000	20.00%
		Nashinoki Hiroshi (Representative of the Nisshin Oillio(China)Investment co., Ltd.)	USD 1,700,000	10.00%
	Supervisor	Ming-Hui Cheng (Representative of Cayman President Holdings Ltd.)	USD 11,900,000	70.00%
	President	Liang-Feng Wu	-	-
Qingdao President Feed & Livestock Co., Ltd.	Chairman	Liang-Feng Wu (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 15,000,000	100.00%
	Director	Ching-Tien Lee, Ching-Sheng Cheng (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 15,000,000	100.00%
	Supervisor	Ming-Li Tsai (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 15,000,000	100.00%
	President	Chun-Chang Chen	-	-
Shanghai Songjiang President Enterprises Co., Ltd.	Chairman	Ching-Sheng Cheng (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 19,000,000	100.00%
	Director	Jui-Tien Huang, Ching-Tien Lee (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 19,000,000	100.00%
	Supervisor	Shao-Tuan Chu (Representative of Uni-President Foodstuff (BVI) Holdings Ltd.)	USD 19,000,000	100.00%
	President	Ching-Sheng Cheng	-	-
President International Trade & Investment Corp.	Director	Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.)	10,700	100.00%
Kai Yu Investment Co., Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	1,133,819,549	100.00%
	Director	Kuo-Hui Chen, Tsung-Ming Su (Representative of Uni-President Enterprises Corp.)	1,133,819,549	100.00%
	Supervisor	Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.)	1,133,819,549	100.00%
Kai Yu (BVI) Investment Co., Ltd.	Director	Chih-Hsien Lo (Representative of Kai Yu Investment Co., Ltd.)	1	100.00%
Tung Ang Enterprises Corp.	Chairman	Jau-Kai Hwang (Representative of Kai Yu Investment Co., Ltd.)	3,000,000	100.00%
	Director	Chwan-Kae Lin, Chin-Chou Cheng (Representative of Kai Yu Investment Co., Ltd.)	3,000,000	100.00%
	Supervisor	Ming-Hui Cheng (Representative of Kai Yu Investment Co., Ltd.)	3,000,000	100.00%
	President	Ying-Chun Cheng	-	-
Tong Kuan Enterprises Co., Ltd.	Chairman	Ching-Tien Lee (Representative of Kai Yu Investment Co., Ltd.)	2,000,000	100.00%
	Director	Shih-Chuan Lin, Ko-Wei Huang (Representative of Kai Yu Investment Co., Ltd.)	2,000,000	100.00%
	Supervisor	Li-An Lu (Representative of Kai Yu Investment Co., Ltd.)	2,000,000	100.00%
	President	San-Lang Shen	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Nanlien International Corp.	Chairman	Tong-Liang Lee (Representative of Uni-President Enterprises Corp.)	99,999,184	99.99%
	Director	Chih-Hsien Lo, Mao-Yuan Wu, Jui-Tang Chen, Qi-Zhao Lu, Zhuan-Kai Lin, Guo-Ren Liang (Representative of Uni-President Enterprises Corp.)	99,999,184	99.99%
	Supervisor	Tsung-Pin Wu (Representative of Kai Yu Investment Co., Ltd.)	196	0.00%
	President	Mao-Yuan Wu	-	-
Cayman Nanlien Holding Ltd.	Director	Tong-Liang Lee, Mao-Yuan Wu (Representative of Nanlien International Corp.)	USD 2,710,000	100.00%
Lien Song Enterprises Corp.	Chairman	Jin-Ming Feng (Representative of Nanlien International Corp.)	6,500,000	100.00%
	Director	Wen-Bin Liao, Fu-Yuan Yu, Hong-Liang Li, Meng-Zong Guo, Qing-Rong Yang (Representative of Nanlien International Corp.)	6,500,000	100.00%
	Supervisor	Zhi-Zhong Lin (Representative of Nanlien International Corp.)	6,500,000	100.00%
	President	Hong-Liang Li	-	-
Hua-Zuo Corp.	Chairman	Ko-Wei Huang (Representative of Nanlien International Corp.)	480,000	60.00%
	Director	Shi-Ming Li (Representative of Nanlien International Corp.)	480,000	60.00%
		Qin-He Huang	320,000	40.00%
	Supervisor	Zhu Huang	-	-
	President	Yao-Cong Cheng	-	-
Hui-Sheng Enterprise Corp.	Chairman	Qiu-Tian Luo (Representative of Nanlien International Corp.)	900,000	100.00%
	Director	Jin-Ming Feng, Yi-Qi Xie (Representative of Nanlien International Corp.)	900,000	100.00%
	Supervisor	Qiu-Mei Lin (Representative of Nanlien International Corp.)	900,000	100.00%
	President	Guo-Long Wang	-	-
Tung-Shen Co., Ltd.	Chairman	Wen-Bin Chen (Representative of Nanlien International Corp.)	1,600,000	100.00%
	Director	Chiu-Tien Lo, Shi-Qi She (Representative of Nanlien International Corp.)	1,600,000	100.00%
	Supervisor	Zhi-Zhong Lin (Representative of Nanlien International Corp.)	1,600,000	100.00%
	President	Song-Tian Huang	-	-
Sheng-Miao Industrial Corp.	Chairman	Jin-Zhang Wei (Representative of Nanlien International Corp.)	360,000	36.00%
	Director	Jun-Tai Chen (Representative of Nanlien International Corp.)	360,000	36.00%
		Chun-Shiung Tsai	230,000	23.00%
	Supervisor	Lian-Huo Xie	130,000	13.00%
	President	Yi Xue	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Jin-Guan-Cheng Corp.	Chairman	Yao-Tian Ke (Representative of Nanlien International Corp.)	160,000	40.00%
	Director	Tong-Hong Su (Representative of Nanlien International Corp.)	160,000	40.00%
		Yue-Tian Zheng	144,000	36.00%
	Supervisor	Xu-Wen Guo	96,000	24.00%
	President	Hong-Syu Yan	-	-
Tung-You Internation Corp.	Chairman	Rui-Sheng Wang (Representative of Nanlien International Corp.)	3,729,900	93.25%
	Director	Li-Hsien Chiang, Mao-Yuan Wu (Representative of Nanlien International Corp.)	3,729,900	93.25%
	Supervisor	Xong-Ru Chen (Representative of Lien-Bo Enterprises Corp.)	100	0.00%
	President	Chuang-Cheng Qiu	-	-
Tung-Bo Enterprise Corp.	Chairman	Guo-Shun Zhou (Representative of Nanlien International Corp.)	750,000	50.00%
	Director	Jin-Zhang Wei, Chi-Hing Chen (Representative of Nanlien International Corp.)	750,000	50.00%
	Supervisor	Chou-Mei Chen	300,000	20.00%
	President	Xin-Bei Shi	-	-
Tung-Shun Enterprises Corp.	Chairman	Guo-Hong Lai (Representative of Nanlien International Corp.)	3,105,000	69.00%
	Director	Zong-Han Lin (Representative of Nanlien International Corp.)	3,105,000	69.00%
		Bor-Chin Zhang	20,000	0.44%
	Supervisor	Zheng-Chun Huang	405,000	9.00%
	President	Chien-Nien Chen	-	-
Tung-Hsiang Enterprises Corp.	Chairman	Sheng-Fu Liu (Representative of Nanlien International Corp.)	2,295,000	51.00%
	Director	Ying-Jun Zhang (Representative of Nanlien International Corp.)	2,295,000	51.00%
		Tong-Liang Lee (Representative of Huei Tung Investment Corp.)	1,000,000	22.22%
		Rui-Cheng Xu (Representative of Huei Tung Enterprise Corp.)	440,000	9.78%
	Supervisor	Jun-Xiang Xu	90,000	2.00%
	President	Hong-Ming Xu	-	-
Yuan-Tai Enterprises Corp.	Chairman	Zheng-Yang Lin (Representative of Nanlien International Corp.)	280,500	51.00%
	Director	Ting-Wan Xu (Representative of Nanlien International Corp.)	280,500	51.00%
		Jian-Ting Chen	87,250	15.86%
		Qin-Min Liao	55,000	10.00%
	Supervisor	Zheng-Han Gao	10,000	1.82%
	President	Yuan-Jin Lin	-	-
Tung-Yi Enterprises Corp.	Chairman	Yao-Tian Ke (Representative of Nanlien International Corp.)	1,220,000	46.92%
	Director	Xin-Guo Deng (Representative of Nanlien International Corp.)	1,220,000	46.92%
		Shi-Jie Wang	215,000	8.27%
	Supervisor	Rui-Fang Fu	-	-
	President	Qiu-Xiang Yang	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Tung-Che Enterprises Corp.	Chairman	Chiu-Tien Lo (Representative of Nanlien International Corp.)	2,000,000	100.00%
	Director	Mao-Yuan Wu, Shi-Qi She (Representative of Nanlien International Corp.)	2,000,000	100.00%
	Supervisor	Zhi-Zhong Lin (Representative of Nanlien International Corp.)	2,000,000	100.00%
	President	Zheng-An Li	-	-
Tung Hsyng Co., Ltd.	Chairman	Rui-Sheng Wang (Representative of Nanlien International Corp.)	8,000,000	100.00%
	Director	Shun-Cong Zhang, Mao-Yuan Wu (Representative of Nanlien International Corp.)	8,000,000	100.00%
	Supervisor	Qiu-Mei Lin (Representative of Nanlien International Corp.)	8,000,000	100.00%
	President	Wei-Hong Weng	-	-
Tung-Ju Enterprise Corp.	Chairman	Qi-Zhao Lu (Representative of Nanlien International Corp.)	1,530,000	51.00%
	Director	Po-Wen Yeh , Kuan-Yu Tseng(Representative of Nanlien International Corp.)	1,530,000	51.00%
	Supervisor	Zheng-Yi Gao (Representative of Chang-Tung Enterprise Corp.)	501,900	16.73%
	President	Zhong-Yong Li	-	-
Xin-Tung Enterprise Corp.	Chairman	Qi-Zhao Lu (Representative of Nanlien International Corp.)	3,185,000	91.00%
	Director	Szu-Tuan Chou, Hong-Jen Su (Representative of Nanlien International Corp.)	3,185,000	91.00%
	Supervisor	Jin-Quan Guo	315,000	9.00%
	President	Jun-Lin Fu	-	-
Lien Bo Corp.	Chairman	Wen-Bin Liao (Representative of Nanlien International Corp.)	20,000,000	100.00%
	Director	Meng-Zong Guo, Fu-Yuan Yu, Qing-Rong Yang, Zhi-Hao Pang Zhao-Zhi Huang (Representatives of Nanlien International Corp.)	20,000,000	100.00%
	Supervisor	Zhi-Zhong Lin (Representative of Nanlien International Corp.)	20,000,000	100.00%
	President	Fu-Yuan Yu	-	-
Tunnel International Marketing Corp.	Director	Tong-Liang Lee, Mao-Yuan Wu (Representative of Cayman Nanlien Holding Ltd.)	USD 20,000	100.00%
Shanghai E & P Trading Co., Ltd.	Chairman	Xin Wang (Representative of Oriental Pioneering Sugar & Wine Co., Ltd.)	RMB 5,000,000	50.00%
	Director	Jia-Bin Yao, Xiao-Po Chen(Representative of Oriental Pioneering Sugar & Wine Co., Ltd.)	RMB 5,000,000	50.00%
		Mao-Yuan Wu, Rui-Min Chen (Representatives of Cayman Nanlien Holding Ltd.)	RMB 5,000,000	50.00%
		Jing-Sheng Zheng (Representatives of Cayman Nanlien Holding Ltd.)	RMB 5,000,000	50.00%
	Supervisor	Zhan-Hong Mao(Representative of Oriental Pioneering Sugar & Wine Co., Ltd.)	RMB 5,000,000	50.00%
		President	Rui-Mi Chen	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Tung-Xiang Xin Yeh Corp.	Chairman	Shih-Shi She (Representative of Nanlien International Corp.)	1,200,000	100.00%
	Director	Tsai-Fa Chuang, Rong-Zhe Li (Representative of Nanlien International Corp.)	1,200,000	100.00%
	Supervisor	Yi-Zhi Liu (Representative of Nanlien International Corp.)	1,200,000	100.00%
	President	Jiu-Qing Lin	-	-
Tung-Ying Enterprises Corp.	Chairman	Ci-Duan Zhou (Representative of Nanlien International Corp.)	2,117,491	95.04%
	Director	Chuan-Kai Lin, Wen-Xu Chen (Representative of Nanlien International Corp.)	2,117,491	95.04%
	Supervisor	Ji-Mao Hong	110,509	4.96%
	President	Wen-Yi Su	-	-
Wei-Tong Enterprise Coporation	Chairman	Guo-Long He (Representative of Nanlien International Corp.)	1,212,500	48.50%
	Director	QI-Mng Chen (Representative of Nanlien International Corp.)	1,212,500	48.50%
	Director	Su-E Li	20,000	0.80%
	Supervisor	Si-Liang Chen	62,500	2.50%
	President	Yao-De Wang	-	-
Cheng-Fa Enterprises Corp.	Chairman	Guo-Long He (Representative of Nanlien International Corp.)	540,000	54.00%
	Director	You-Shi Lin (Representative of Nanlien International Corp.)	540,000	54.00%
	Director	Si-Liang Chen	30,000	3.00%
	Supervisor	Jing-Yao Su	40,000	4.00%
	President	Qing-Ji Zhang	-	-
Yi Fa Enterprises Corp.	Chairman	Zai-Fa Zhuang (Representative of Nanlien International Corp.)	813,000	45.17%
	Director	Wen-Ting Liu (Representative of Nanlien International Corp.)	813,000	45.17%
		Wen-Zhong You	170,000	9.40%
	Supervisor	Mei-Jin Lin	414,000	23.00%
Fu Yi Enterprises Corp.	President	Wun-Qin Wu	-	-
	Chairman	Jian-Yi Li (Representative of Nanlien International Corp.)	2,047,000	45.49%
	Director	Shi-Ming Li (Representative of Nanlien International Corp.)	2,047,000	45.49%
		Gin-Yu Liu	422,000	9.38%
	Supervisor	Guo-Shun Zhou	228,200	5.07%
President	Xun-Nan Guo	-	-	
Kun Fu Corp.	Chairman	Zhen-Ming Luo (Representative of Nanlien International Corp.)	150,000	10.00%
	Director	Zhong-Zheng Tu, Li-Xian Jiang (Representative of Nanlien International Corp.)	496,000	33.07%
	Supervisor	Ming-Yan Xu	106,000	7.07%
	President	Qing-Biao Chen	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
President Chain Store Corporation	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	471,996,430	45.40%
	Director	Kun-Lin Wu, Jui-Tien Huang, Jau-Kai Hwang, Tsung-Ming Su, Chung-Pin Wu, Liang-Feng Wu, Wen-Chi Wu, Jui-Tang Chen (Representative of Uni-President Enterprises Corp.)	471,996,430	45.40%
		Shiow-Ling Kao (Representative of Chyuan Inv. Co., Ltd.)	5,176,775	0.50%
	Independent Director	Wen-Yeu Wang, Yung-Chen Hung, Pei-Gi Shu	-	-
	President	Jui-Tien Huang	13,652	0.00%
President Chain Store (BVI) Holdings Ltd.	Director	Chih-Hsien Lo, Jui-Tang Chen (Representative of President Chain Store Corp.)	USD 17,159,000	100.00%
Ren-Hui Investment Corp.	Chairman	Jui-Tang Chen (Representative of President Chain Store Corp.)	6,500,000	100.00%
	Director	Jui-Tien Huang, Lien-Tang Hsieh (Representative of President Chain Store Corp.)	6,500,000	100.00%
	Supervisor	Wen-Chi Wu (Representative of President Chain Store Corp.)	6,500,000	100.00%
	President	Jui-Tang Chen	-	-
Ren Hui Holding Co., Ltd.	Director	Jui-Tien Huang, Lien-Tang Hsieh (Representative of Ren-Hui Investment Corp.)	USD 2,000,000	100.00%
Capital Inventory Services Corp.	Chairman	Jui-Tien Huang (Representative of President Chain Store Corp.)	2,500,000	100.00%
	Director	Chi-Chang Lin, Kuo-Jen Liang (Representative of President Chain Store Corp.)	2,500,000	100.00%
	Supervisor	Yi-Shiung Hsiu (Representative of President Chain Store Corp.)	2,500,000	100.00%
	President	Hong-Chang Chiu	-	-
President Drugstore Business Corp.	Chairman	Shiow-Ling Kao (Representative of President Chain Store Corp.)	78,520,000	100.00%
	Director	Jui-Tang Chen, Yu-Chen Huang, Pao-Ming Wang (Representative of President Chain Store Corp.)	78,520,000	100.00%
	Supervisor	Ying-Chih Kuo (Representative of President Chain Store Corp.)	78,520,000	100.00%
	President	Yu-Chen Huang	-	-
21 Century Co., Ltd.	Chairman	Pao-Ming Wang (Representative of President Chain Store Corp.)	10,000,000	100.00%
	Director	Jui-Tang Chen, Ching-Feng Kuo (Representative of President Chain Store Corp.)	10,000,000	100.00%
	Supervisor	Li-Ling Chang (Representative of President Chain Store Corp.)	10,000,000	100.00%
	President	Hsin-mei Lee	-	-
Wisdom Distribution Service Corp.	Chairman	Kuo-Hsuan Wu (Representative of President Chain Store Corp.)	10,847,421	100.00%
	Director	Hsing-Jou Shen, Cheng-Hsin Chiang (Representative of President Chain Store Corp.)	10,847,421	100.00%
	Supervisor	Chung-Chin Yang (Representative of President Chain Store Corp.)	10,847,421	100.00%
	President	Cheng-Nan Chen	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
President Being Corp.	Chairman	Shiow-Ling Kao (Representative of President Chain Store Corp.)	1,500,000	100.00%
	Director	Jui-Tang Chen, Pei-Jung Chen (Representative of President Chain Store Corp.)	1,500,000	100.00%
	Supervisor	Kuo-Jen Liang (Representative of President Chain Store Corp.)	1,500,000	100.00%
	President	Pei-Jung Chen	-	-
President Chain Store Corporation Insurance Brokers Co., Ltd.	Chairman	Chi-Chang Lin (Representative of President Chain Store Corp.)	1,500,000	100.00%
	Director	Cheng-Hsin Chiang, Wen-Ji Luo (Representative of President Chain Store Corp.)	1,500,000	100.00%
	Supervisor	Li-Ling Chang (Representative of President Chain Store Corp.)	1,500,000	100.00%
	President	Wen-Ji Luo	-	-
Cold Stone Creamery Taiwan, Ltd.	Chairman	Chi-Chang Lin (Representative of President Chain Store Corp.)	12,244,390	100.00%
	Director	Chin-Ming Shu, Hsing-Jou Shen (Representative of President Chain Store Corp.)	12,244,390	100.00%
	Supervisor	Li-Ling Chang (Representative of President Chain Store Corp.)	12,244,390	100.00%
	President	Ching-Hsun Hsieh	-	-
Uni-President Oven Bakery Corp.	Chairman	Kun-Shun Tsai (Representative of President Chain Store Corp.)	6,511,963	100.00%
	Director	Guang-Yu Hsu, Kun-Lin Wu (Representative of President Chain Store Corp.)	6,511,963	100.00%
	Supervisor	Li-Ling Chang (Representative of President Chain Store Corp.)	6,511,963	100.00%
	Vice President	Hsiao-Ching Yeh	-	-
President Yilan Art and Culture Corp.	Chairman	Jui-Tang Chen (Representative of President Chain Store Corp.)	2,000,000	100.00%
	Director	Wen-Ji Lua, Pao-Ming Wang (Representative of President Chain Store Corp.)	2,000,000	100.00%
	Supervisor	Li-Ling Chang (Representative of President Chain Store Corp.)	2,000,000	100.00%
	President	Wen-Ji Lua	-	-
President Chain Store Tokyo Marketing Corporation	Chairman	Kuo-Hsuan Wu (Representative of President Chain Store Corp.)	9,800	100.00%
	Director	Lien-Tang Hsieh, Chin-Fu Wu (Representative of President Chain Store Corp.)	9,800	100.00%
	Supervisor	Hsi-Yung Tsung (Representative of President Chain Store Corp.)	9,800	100.00%
	President	Wen-Ji Lua	-	-
ICASH Corporation	Chairman	Jui-Tien Huang (Representative of President Chain Store Corp.)	50,000,000	100.00%
	Director	Lien-Tang Haieh, Chi-Chang Lin, Chia-Hua Chang, Huang-Chi Chang (Representative of President Chain Store Corp.)	50,000,000	100.00%
	Supervisor	Chia-Ming Chai (Representative of President Chain Store Corp.)	50,000,000	100.00%
	President	Yu-Lin Liang	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Uni-President Superior Commissary Corp.	Chairman	Jui-Tang Chen (Representative of President Chain Store Corp.)	48,519,890	90.00%
	Director	Min-Chien Lee, Po-Wen Yeh, Lien-Tang Hsieh (Representative of President Chain Store Corp.)	48,519,890	90.00%
		Chang-Chi Lin (Representatives of Asia Frozen Food Corp.)	5,391,099	10.00%
	Supervisor	Ching-Feng Kuo (Representative of Ren-Hui Investment Corp.)	1	-
	President	Kai-Jung Chen	-	-
President Pharmaceutical Corp.	Chairman	Shiow-Ling Kao (Representative of President Chain Store Corp.)	22,121,962	73.74%
	Director	Jui-Tang Chen, Jui-TienHuang, Jau-Kai Hwang, Huang, Yu-Chen Huang, Chia-Feng Chai (Representative of President Chain Store Corp.)	22,121,962	73.74%
		Ping-Chih Wu (Representative of Taipo Investment Corp.)	3,000,000	10.00%
		Tian-Mao Lin, Chung-Ho Wu (Representatives of Tung-Ren Investment Corp.)	579,091	1.93%
	Supervisor	Ying-Chih Kuo (Representative of Ren-Hui Investment Corp.)	1	0.00%
	President	Jui-Tien Huang	-	-
President Transnet Corp.	Chairman	Jui-Tang Chen (Representative of President Chain Store Corp.)	103,496,399	70.00%
	Director	Li-An Lu (Representative of Uni-President Enterprises Corp.)	29,570,400	20.00%
		Kuo-Hsuan Wu, Lien-Tang Hsieh, Chao-Sai Huang (Representative of President Chain Store Corp.)	103,496,399	70.00%
		Kanda Haruo (Representatives of Yamato Holdings Co., Ltd.)	14,785,200	10.00%
	Supervisor	Wen-Chi Wu (Representative of Ren-Hui Investment Corp.)	1	-
	President	Hui-Chen Wu	-	-
President Collect Services Corp.	Chairman	Jui-Tang Chen (Representative of President Chain Store Corp.)	1,049,999	70.00%
	Director	Kuo-Hsuan Wu, Lien-Tang Hsieh, Li-An Lu, Chao-Sai Huang (Representative of President Chain Store Corp.)	1,049,999	70.00%
		Kanda Haruo, Ogata Naomi (Representatives of Yamato Holdings Co., Ltd.)	450,000	30.00%
	Supervisor	Wen-Chi Wu (Representative of Ren-Hui Investment Corp.)	1	0.00%
		Sadatomu Hiroki	-	-
	President	Hui-Chen Wu	-	-
Uni-President Department Store Corp.	Chairman	Shiow-Ling Kao (Representative of President Chain Store Corp.)	27,999,999	70.00%
	Director	Jui-Tang Chen, Pao-Ming Wang (Representative of President Chain Store Corp.)	27,999,999	70.00%
		Kuo-Kuang Chang (Representative of Uni-President Enterprises Corp.)	12,000,000	30.00%
	Supervisor	Ying-Chih Kuo (Representative of Ren-Hui Investment Corp.)	1	0.00%
	President	Pao-Ming Wang	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Mech-President Corp.	Chairman	Kuo-Hsuan Wu (Representative of President Chain Store Corp.)	55,858,815	80.87%
	Director	Chin-Yi Liao, Wen-Sheng Kuo (Representative of President Chain Store Corp.)	55,858,815	80.87%
		Jau-Kai Hwang, Ming-Hsiu Yen (Representative of Uni-President Enterprises Corp.)	13,046,358	18.89%
	Supervisor	Yung-Yu Wang (Representative of Ren-Hui Investment Corp.)	1	0.00%
	President	Chin-Yi Liao	-	-
Qware Systems & Services Corp.	Chairman	Chia-Hua Chang (Representative of President Chain Store Corp.)	24,382,921	86.76%
	Director	Cheng-Hsin Chiang, Huang-Chi Chang (Representative of President Chain Store Corp.)	24,382,921	86.76%
		Po-Ming Hou (Representative of Taiwan Spinning Co., Ltd.)	172,347	0.61%
		Kuan-Chen Lin (Representative of Fonmau Cereal Industrial Co., Ltd.)	243,898	0.87%
	Supervisor	Ying-Chih Kuo (Representative of Ren-Hui Investment Corp.)	1	0.00%
		Yuan-Hung Peng (Representative of Nan Fan Housing Development Co., Ltd.)	699,071	2.49%
	President	Jung-Wei Fang	-	-
Uni-President Cold-Chain Corp.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	7,868,347	20.00%
	Director	Jui-Tien Huang, Chao-Kai Huang (Representative of Uni-President Enterprises Corp.)	7,868,347	20.00%
		Jui-Tang Chen, Kuo-Hsuan Wu, Lien-Tang Hsieh, Tsai-Yuan Chang (Representative of President Chain Store Corp.)	23,605,042	60.00%
		Mao-Yuan Wu (Representative of Nanlien International Corp.)	7,868,347	20.00%
	Supervisor	Chi-Chang Lin (Representative of Ren-Hui Investment Corp.)	1	0.00%
	President	Tsai-Yuan Chang	-	-
President Information Corp.	Chairman	Chia-Hua Chang (Representative of President Chain Store Corp.)	25,714,475	86.00%
	Director	Ching-Hsun Hsieh, Jui-Tien Huang, Huang-Chi Chang, Ching-Hsin Chen (Representative of President Chain Store Corp.)	25,714,475	86.00%
		Fukami Yasuo (Representative of Nomura Research Institute Ltd.)	4,186,074	14.00%
	Supervisor	Ying-Chi Kuo (Representative of Ren-Hui Investment Corp.)	1	0.00%
	President	Chia-Hua Chang	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Duskin Serve Taiwan Co.	Chairman	Lien-Tang Hsieh (Representative of President Chain Store Corp.)	10,199,999	51.00%
	Director	Hsin-Mei Lee, Hsing-Jou Chen, Chin-Ming Shu (Representative of President Chain Store Corp.)	10,199,999	51.00%
		Asano Takahito, Enomoto Masakazu, Okai Kazuo, Miyawaki Mikio (Representatives of Duskin Co., Ltd.)	9,800,000	49.00%
		Supervisor	Ying-Chih Kuo (Representative of Ren-Hui Investment Corp.)	1
		Shigeyoshi Yasuto	-	-
	President	Tsung-Hsien LEe	-	-
Afternoon Tea Taiwan Co., Ltd.	Chairman	Ying-Chi Kuo	-	-
	Supervisor	Li-Ling Chang (Representative of Ren-Hui Investment Corp.)	1	0.00%
		Masao Muto	-	-
Books.com. Co., Ltd.	Chairman	Pi-Jung Lin (Representative of Chang Fu Investment Co., Ltd.)	1,900,000	9.50%
	Director	Lien-Tang Hsieh, Cheng-Nan Chen, Pao-Ming Wang, Jui-Tien Huang (Representative of President Chain Store Corp.)	9,999,999	50.03%
		Yu-Chun Chen, Ya-Ju Chang (Representatives of Clever Investment Co., Ltd.)	200,000	1.00%
	Supervisor	Wen-Chi Wu (Representative of Ren-Hui Investment Corp.)	1	0.00%
		Ya-Ling Chang	143,000	0.72%
	President	Ming-Yih Kao	-	-
RSI, Retail Support International Corp.	Chairman	Jui-Tang Chen (Representative of President Chain Store Corp.)	6,429,999	25.00%
	Director	Kuo-Hsuan Wu (Representative of President Chain Store Corp.)	6,429,999	25.00%
		Chih-Hsien Lo, Jui-Tien Huang (Representative of Uni-President Enterprises Corp.)	5,144,000	20.00%
		Yutaka Komori, Sugiyama Yoshihiko, Chida Ken (Representatives of Mitsubishi Corp.)	9,002,000	35.00%
		Mao-Yuan Wu (Representative of Nanlien International Corp.)	5,144,000	20.00%
	Supervisor	Hsin-Ti Lai (Representative of Ren-Hui Investment Corp.)	1	-
		Sekihara Shinsuke	-	-
	President	Chao-Sai Huang	-	-
President Chain Store (Labuan) Holdings Ltd.	Director	Chih-Hsien Lo, Jui-Tang Chen (Representatives of President Chain Store (BVI) Holdings Ltd.)	USD 29,163,000	100.00%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Philippine Seven Corp.	Chairman	Jose T. Pardo	2	-
	Vice Chairman	Jui-Tang Chen (Representative of President Chain Store (Labuan) Holdings Ltd.)	394,970,516	52.22%
	Director	Wen-Chi Wu, Chi-Chang Lin, Lien-Tang Hsieh, Jose Victor P. Paterno, Jui-Tien Huang (Representative of President Chain Store (Labuan) Holdings Ltd.)	394,970,516	52.22%
		Ma. Cristina P. Paterno	13,200,074	1.75%
		Jorge L. Araneta (Representative of Progressive Development Corp.)	17,342,411	2.29%
	Independent Director	Antonio Jose U.Periouet	1,650,012	2.20%
		Jr., Michael B. Zalamea	2	-
President	Jose Victor P. Paterno	-	-	
Convenience Distribution Inc.	Chairman	Jose Victor P. Paterno (Representative of Philippine Seven Corp.)	4,500,000	100.00%
	Director	Chao-Shun Tseng, Ying-Jung Lee, Liwayway T. Fernandez, Eduardo P. Bataclan (Representative of Philippine Seven Corp.)	4,500,000	100.00%
	President	Jose Victor P. Paterno	-	-
President Chain Store (Hong Kong) Holdings Limited	Director	Jui-Tang Chen (Representatives of President Chain Store (BVI) Holdings Ltd.)	USD 134,603,000	100.00%
		Jui-Tien Huang	-	-
Shanghai President Logistic Co., Ltd.	Chairman	Kuan-Hung Hsieh (Representative of President Chain Store (Hong Kong) Holdings Limited)	USD 2,000,000	100.00%
	Director	Sung-Hong Chang, Yi-Lung Wu (Representative of President Chain Store (Hong Kong) Holdings Limited)	USD 2,000,000	100.00%
	Supervisor	Ming-Wei Mo (Representative of President Chain Store (Hong Kong) Holdings Limited)	USD 2,000,000	100.00%
	President	Sung-Hong Chang	-	-
President Logistic ShanDong Co., Ltd.	Chairman	Hung-Chun Lin (Representative of Shanghai President Logistic Co., Ltd.)	RMB 50,000,000	100.00%
	Director	Sung-Hong Chang, Ming-Hui Hsu (Representative of Shanghai President Logistic Co., Ltd.)	RMB 50,000,000	100.00%
	Supervisor	Ming-Wei Mo (Representative of Shanghai President Logistic Co., Ltd.)	RMB 50,000,000	100.00%
	President	Hao-Chih Hu	-	-
President Chain Store (Shanghai) Ltd.	Chairman	Jui-Tang Chen (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 500,000,000	100.00%
	Director	Jui-Tien Huang, Kuan-Hung Hsieh (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 500,000,000	100.00%
	Supervisor	Ying-Chi Kuo (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 500,000,000	100.00%
	President	Kuan-Hung Hsieh	-	-
PCSC Restaurant (Cayman) Holdings Limited	Director	Lien-Tang Hsieh, Wen-Chi Wu (Representative of President Chain Store (Hong Kong) Holdings Limited)	USD 8,954,000	100.00%
Shanghai President Chain Store Corporation Trade Co., Ltd.	Chairman	Hung-Chun Lin	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
PCSC (Chengdu) Hypermarket Limited	Chairman	Chang-Pey Yeh	-	-
Shan Dong President Yinzuo Commercial Limited	Chairman	Zhi-Sheng Wang (Representative of Shandong Silver Plaza Co., Ltd.)	RMB 60,000,000	45.00%
	Director	Jui-Tang Chen, Hung-Chun Lin (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 53,333,000	40.00%
		Jui-Tien Huang (Representative of Ren Hui Holding Co., Ltd.)	RMB 20,000,000	15.00%
		Wei Zhang (Representative of Shandong Silver Plaza Co., Ltd.)	RMB 60,000,000	45.00%
	Supervisor	Yea-Yun Cheng (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 53,333,000	40.00%
		Jian-Jun Zhang (Representative of Shandong Silver Plaza Co., Ltd.)	RMB 60,000,000	45.00%
	President	Hung-Chun Lin	-	-
President Chain Store (Taizhou) Ltd.	Chairman	Kuan-Hung Hsieh (Representative of President Pharmaceutical (Hong Kong) Holdings Limited)	RMB 60,000,000	100.00%
	Director	Sung-Hong Chang, Yi-Lung Wu (Representative of President Pharmaceutical (Hong Kong) Holdings Limited)	RMB 60,000,000	100.00%
	Supervisor	Hsi-Yung Tsung (Representative of President Pharmaceutical (Hong Kong) Holdings Limited)	RMB 60,000,000	100.00%
	President	Yao-Ming Wu	-	-
President Chain Store (Zhejiang) Ltd.	Chairman	Jui-Tang Chen (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 140,000,000	100.00%
	Director	Jui-Tien Huang, Kuan-Hung Hsieh (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 140,000,000	100.00%
	Supervisor	Ying-Chih Kuo (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 140,000,000	100.00%
	President	Kuan-Hung Hsieh	-	-
Beauty Wonder (Zhejiang) Trading Co., Ltd.	Chairman	Jui-Tang Chen (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 30,000,000	100.00%
	Director	Shiow-Ling Kao, Shih-Hsun Chang (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 30,000,000	100.00%
	Supervisor	Yea-Yun Cheng (Representative of President Chain Store (Hong Kong) Holdings Limited)	RMB 30,000,000	100.00%
	President	Shih-Hsun Chang	-	-
PCSC (China) Drugstore Limited	Director	Jui-Tang Chen, Jui-Tien Huang (Representative of President Chain Store Corp.)	USD 9,486,000	92.20%
President Cosmed Chain Store (Shen Zhen) Co., Ltd.	Chairman	Kuan-Hung Hsieh (Representative of PCSC (China) Drugstore Limited)	RMB 100,000,000	100.00%
	Director	Yi-Lung Wu, Ming-Hui Hsu (Representative of PCSC (China) Drugstore Limited)	RMB 100,000,000	100.00%
	Supervisor	Yea-Yun Cheng (Representative of PCSC (China) Drugstore Limited)	RMB 100,000,000	100.00%
	President	Sung-Hong Chang	-	-
President Pharmaceutical (Hong Kong) Holdings Limited	Director	Kuo-Kuang Chang (Representatives of President Pharmaceutical Corp.)	USD 5,936,000	100.00%
	President	Jui-Tien Huang	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
President (Shanghai) Health Product Trading Company Ltd	Chairman	Jui-Tang Chen (Representative of President Pharmaceutical (Hong Kong) Holdings Limited)	USD 39,157,000	100.00%
	Director	Shiow-Ling Kao, Chia-Feng Chai (Representative of President Pharmaceutical (Hong Kong) Holdings Limited)	USD 39,157,000	100.00%
	Supervisor	Ying-Chih Kuo (Representative of President Pharmaceutical (Hong Kong) Holdings Limited)	USD 39,157,000	100.00%
	President	Chia-Feng Chai	-	-
Shanghai Cold Stone Ice Cream Corporation	Chairman	Hung-Chun Lin (Representative of President Chain Store (Hong Kong) Holdings Limited)	USD 222,544,000	100.00%
	Director	Kuan-Hung Hsieh, Sung-Hong Chang (Representative of President Chain Store (Hong Kong) Holdings Limited)	USD 222,544,000	100.00%
	Supervisor	Yea-Yun Cheng (Representative of President Chain Store (Hong Kong) Holdings Limited)	USD 222,544,000	100.00%
	President	Hung-Chun Lin	-	-
Vision Distribution Service Corp.	Chairman	Chia-Nan Chen	-	-
	Supervisor	Yu-Jen Chen	-	-
	President	Cheng-Nan Chen	-	-
Tung Jim Corp.	Chairman	Kuo-Hsuan Wu (Representatives of Mech-President Corp.)	960,000	60.00%
	Director	Chin-Yi Liao, Ping-Chang Chang, Wen-Sheng Kuo, Jung-Chang Cho (Representatives of Mech-President Corp.)	960,000	60.00%
		Ting-Song Tsai	80,000	5.00%
	Supervisor	Shui-Qian Lin	240,000	15.00%
	President	Ting-Song Tsai	-	-
Uni-President Logistics(BVI) Holdings Limited	Director	Jui-Tang Chen (Representative Uni-President Cold-Chain Corp.)	USD 2,991,000	100.00%
Zhejiang Uni-Champion Logistics Development Co., Ltd.	Chairman	Kuan-Hung Hsieh(Representative of Zhejiang Youcan Foods Group Co., Ltd.)	RMB 40,000,000	50.00%
	Director	Tsai-Yuan Chang (Representative of Uni-President Logistics (BVI) Holdings Limited)	RMB 40,000,000	50.00%
		Sung-Hong Chang (Representatives of Zhejiang Youcan Foods Group Co., Ltd.)	RMB 40,000,000	50.00%
	Supervisor	Yea-Yun Cheng (Representative of Uni-President Logistics (BVI) Holdings Limited)	RMB 40,000,000	50.00%
	President	Kuang-Wen Tsai	-	-
Books.com (BVI) Ltd	Director	Pi-Jung Lin, Ching-Chun Wu (Representatives of Books.com. Co., Ltd.)	USD 50,000	100.00%
Beijing Bokelai Customer Co.	Chairman	Ching-Chun Wu (Representative of Books.com (BVI) Ltd.)	USD 15,000	100.00%
	Supervisor	Pei-Wen Yu (Representative of Books.com (BVI) Ltd)	USD 15,000	100.00%
Retail Support Taiwan Corp.	Chairman	Kuo-Hsuan Wu (Representative of Retail Support International Corp.)	2,871,300	51.00%
	Director	Chao-Sai Huang, Hsin-Chia Ho (Representative of Retail Support International Corp.)	2,871,300	51.00%
		Ming-Fang Lin, Wei-Yu Huang (Representatives of FSG Co.)	1,655,220	29.40%
	Supervisor	Yueh-Kuei Cheng, Chung-Chin Yang (Representatives of Grand Fountain Co., Ltd)	1,103,480	19.60%
	President	Shou-Chung Yuan	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
President Logistics International Co., Ltd.	Chairman	Kuo-Hsuan Wu (Representative of Retail Support International Corp.)	9,481,500	49.00%
	Director	Chao-Sai Huang (Representative of Retail Support International Corp.)	9,481,500	49.00%
		Tsai-Yuan Chang (Representative of Uni-President Cold-Chain Corp.)	4,837,500	25.00%
		Cheng-Nan Chen (Representative of Wisdom Distribution Service Corp.)	3,870,000	20.00%
	President	Chieh-Hsiang Yao	-	-
Chieh Shun Transport Corp.	Chairman	Kuo-Hsuan Wu (Representative of President Logistics International Corp.)	26,670,000	100.00%
	Director	Chao-Sai Huang, Tsai-Yuan Chang (Representative of President Logistics International Corp.)	26,670,000	100.00%
	Supervisor	Cheng-Nan Chen (Representative of President Logistics International Corp.)	26,670,000	100.00%
	President	Chieh-Hsiang Yao	-	-
Uni-Wonder Corporation	Chairman	Jui-Tang Chen (Representative of President Chain Store Corp.)	21,382,674	60.00%
	Director	Chih-Hsien Lo, Shioh-Ling Kao, Jui-Tien Huang, Guang-Yu Hsu, Hung-Chi Tsai, Ji-Yao Chen (Representatives of Uni-President Enterprises Corp.)	21,382,674	60.00%
	Supervisor	Wen-Chi Wu (Representative of Uni-President Enterprises Corp.)	14,255,116	40.00%
	President	Ta-Cheng Lai	-	-
Ton Yi Industrial Corp.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	719,357,425	45.55%
	Director	Jui-Sheng Wang, Jau-Kai Hwang, Chih-Chung Chen (Representative of Uni-President Enterprises Corp.)	719,357,425	45.55%
		Shing-Chi Liang	5,920,028	0.38%
		Guo-Geng Chen	7,859,222	0.50%
		Shioh-Ling Kao (Representative of Chyuan Inv. Co., Ltd.)	25,700,700	1.63%
	Independent Director	Ming-Long Wang, Jin-Cheng Jian, Bing-En Wu	-	-
President	Feng-Fu Chen	211,935	0.01%	
Tovecan Corporation Ltd.	Chairman	Shing-Chi Liang (Representative of Ton Yi Industrial Corp.)	USD 2,334,000	51.00%
	Supervisor	Ming-Song Wu (Representative of Ton Yi Industrial Corp.)	USD 2,334,000	51.00%
		Shizuka Hayashi (Representative of Toyota Tsusho Corp.)	USD 1,206,000	26.36%
		Pham Duy Hung (Representative of Vietnam National Vegetable And Fruit Corporation)	USD 1,036,000	22.64%
	President	Ho-Chang Lee	-	-
Cayman Ton Yi Industrial Holdings Ltd.	Chairman	Shing-Chi Liang (Representative of Ton Yi Industrial Corp.)	43,470,820	100.00%
Cayman Jiangsu Tonyi Holdings Ltd.	Chairman	Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	50,000	100.00%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Jiangsu Ton Yi Tinplate Co., Ltd.	Chairman	Shing-Chi Liang (Representative of Cayman Jiangsu Tonyi Holdings, Ltd.)	USD 33,143,000	82.86%
	Director	Ming-Song Wu, Chin-Chen Hsu, Keng-Hua Lin (Representative of Cayman Jiangsu Tonyi Holdings Ltd.)	USD 33,143,000	82.86%
		Soichiro Oda (Representative of JFE Steel Corp.)	USD 2,286,000	5.71%
	Supervisor	Feng-Fu Chen (Representative of Cayman Jiangsu Ton Yi Holdings Ltd.)	USD 33,143,000	82.86%
	President	Keng-Hua Lin	-	-
Cayman Fujian Tonyi Holdings Ltd.	Chairman	Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	8,727	100.00%
	Director	Chih-Chung Chen (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	8,727	100.00%
Fujian Ton Yi Tinplate Co., Ltd.	Chairman	Shing-Chi Liang (Representative of Cayman Fujian Ton Yi Holdings Ltd.)	USD 75,086,000	86.80%
	Director	Chin-Chen Hsu, Feng-Jen Huang (Representative of Cayman Fujian Ton Yi Holdings, Ltd.)	USD 75,086,000	86.80%
		Shizuka Hayashi (Representative of Toyota Tsusho Corp.)	USD 6,621,000	7.65%
	Supervisor	Feng-Fu Chen (Representative of Cayman Fujian Ton Yi Holdings Ltd.)	USD 75,086,000	86.80%
	President	Feng-Jen Huang	-	-
Chengdu Ton Yi Industrial Packing Co., Ltd.	Chairman	Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	USD 7,500,000	100.00%
	Director	Chih-Chung Chen, Yu-Hsing Chang, Feng-Fu Chen, Ming-Hwa Lin (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	USD 7,500,000	100.00%
	President	Ming-Hwa Lin	-	-
Wuxi Ton Yi Industrial Packing Co., Ltd.	Chairman	Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	USD 9,720,000	100.00%
	Director	Chih-Chung Chen, Chih-Kang Hsu, Yu-Hsing Chang, Feng-Fu Chen (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	USD 9,720,000	100.00%
	President	Chih-Kang Hsu	-	-
Changsha Ton Yi Industrial Co., Ltd.	Chairman	Shing-Chi Liang (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	USD 7,000,000	100.00%
	Director	Feng-Fu Chen, Ming-Song Wu (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	USD 7,000,000	100.00%
	Supervisor	Feng-Jen Huang (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	USD 7,000,000	100.00%
	President	Chih-Kang Hsu	-	-
Cayman Ton Yi Holdings Limited	Director	Feng-Fu Chen (Representative of Cayman Ton Yi Industrial Holdings Ltd.)	230,000,000	100.00%
Cayman Ton Yi (China) Holdings Limited	Director	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	230,000,000	100.00%
Ton Yi (China) Investment Co., Ltd	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 230,000,000	100.00%
	Director	Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 230,000,000	100.00%
	Supervisor	Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 230,000,000	100.00%
	President	Jhao-Bin Chen	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Zhangzhou Ton Yi Industrial Co., Ltd.	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Director	Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Supervisor	Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	President	Jhao-Bin Chen	-	-
Taizhou Ton Yi Industrial Co., Ltd.	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Director	Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Supervisor	Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	President	Jhao-Bin Chen	-	-
Chengdu Ton Yi Industrial Co., Ltd.	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Director	Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Supervisor	Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	President	Jhao-Bin Chen	USD 30,000,000	100.00%
Huizhou Ton Yi Industrial Co., Ltd.	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Director	Chin-Chen Hsu, Jhao-Bin Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Supervisor	Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	President	Jhao-Bin Chen	-	-
Kunshan Ton Yi Industrial Co., Ltd.	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Director	Jhao-Bin Chen, Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Supervisor	Feng-Jen Huang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	President	Jhao-Bin Chen	-	-
Beijing Ton Yi Industrial Co., Ltd.	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Director	Jhao-Bin Chen, Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Supervisor	Feng-Jen Huang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	President	Jhao-Bin Chen	-	-
Sichuan Ton Yi Industrial Co., Ltd.	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Director	Jhao-Bin Chen, Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	Supervisor	Chin-Chen Hsu (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 30,000,000	100.00%
	President	Jhao-Bin Chen	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Zhanjiang Ton Yi Industrial Co., Ltd	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 20,000,000	100.00%
	Director	Jhao-Bin Chen, Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 20,000,000	100.00%
	Supervisor	Chin-Chen Hsu (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 20,000,000	100.00%
	President	Jhao-Bin Chen	-	-
Wuxi Tonyi Daiwa Industrial Co., Ltd.	Chairman	Shing-Chi Liang (Representative of Wuxi Ton Yi Industrial Packing Co., Ltd.)	USD 26,600,000	66.50%
	Director	Yu-Hsing Chang, Ming-Hua Lin, Jhao-Bin Chen (Representative of Wuxi Ton Yi Industrial Packing Co., Ltd.)	USD 26,600,000	66.50%
		Tsujimoto Kazuhiro, Yamada Tatsuya (Representative of Daiwa Can Company)	USD 13,400,000	33.50%
	Supervisor	Yi-Hsing Liu (Representative of Wuxi Ton Yi Industrial Packing Co., Ltd.)	USD 26,600,000	66.50%
	President	Jhao-Bin Chen	-	-
Tian Jin Ton Yi Industrial Co., Ltd.	Chairman	Feng-Fu Chen (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 16,000,000	100.00%
	Director	Jhao-Bin Chen, Yu-Hsing Chang (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 16,000,000	100.00%
	Supervisor	Chin-Chen Hsu (Representative of Cayman Ton Yi (China) Holdings Limited)	USD 16,000,000	100.00%
	President	Jhao-Bin Chen	-	-
President International Development Corp.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	917,734,230	69.37%
	Director	Tong-Liang Lee, Tsung-Ming Su, Siang-Ji Liang, Chih-Ming Hsu, Rui-Dian Huang, Kuo-Hui Chen, Jung-Lung Hou, Zong-Yi Liu, Chia-Ming Chaz (Representative of Uni-President Enterprises Corp.)	917,734,230	69.37%
		Li-Fan Wang, Po-Ming Hou (Representatives of Tainan Spinning Corp.)	119,070,000	9.00%
		Ming-Fan Hsieh (Representative of Prince Housing & Development Corp.)	87,745,770	6.63%
		Jui-Tang Chen (Representative of President Chain Store Corp.)	44,100,000	3.33%
		Shiow-Ling Kao (Representative of Chyuan Inv. Co., Ltd.)	24,696,000	1.87%
		Tsai-Fa Chuang (Representative of Kai Yu Investment Co., Ltd.)	44,100,000	3.33%
	Supervisor	Tsung-Pin Wu (Representative of Nanlien International Corp.)	8,820,000	0.67%
		President	Tsung-Ming Su	-
	President Property Corporation	Chairman	Chih-Hsien Lo (Representative of President International Development Corp.)	63,000,000
Director		Tsung-Ming Su, Wen-Shang Kuo (Representative of President International Development Corp.)	63,000,000	100.00%
Supervisor		Tsung-Pin Wu (Representative of President International Development Corp.)	63,000,000	100.00%
President		Tsung-Ming Su	-	-
President (BVI) International Investment Holdings Ltd.	Director	Tsung-Ming Su (Representative of President International Development Corp.)	USD 173,975,000	100.00%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Tong Yu Investment Corp.	Chairman	Chih-Hsien Lo (Representative of President International Development Corp.)	45,460,000	100.00%
	Director	Tsung-Ming Su, Tsung-Pin Wu (Representative of President International Development Corp.)	45,460,000	100.00%
	Supervisor	Wei-Chao Wang (Representative of President International Development Corp.)	45,460,000	100.00%
President Life Sciences Co., Ltd.	Chairman	Tsung-Ming Su (Representative of President International Development Corp.)	100,000	100.00%
	Director	Ciou-Ru Shih, Wei-Chao Wang (Representative of President International Development Corp.)	100,000	100.00%
	Supervisor	Tsung-Pin Wu (Representative of President International Development Corp.)	100,000	100.00%
	President	Tsung-Ming Su	-	-
President Life Sciences Cayman Co., Ltd.	Director	Tsung-Ming Su (Representative of President (BVI) International Investment Holdings Ltd.)	USD 1,125,000	100.00%
Uni-President Organics Corp.	Chairman	Sheng-Fu Liu (Representative of Uni-President Enterprises Corp.)	2,833,333	56.67%
	Director	Chih-Hsien Lo, Ying-Chang Chen, Yen-Liang Kuo, Dang-Neng Liao (Representatives of Uni-President Enterprises Corp.)	2,833,333	56.67%
		Hsin-mei Lee (Representative of President Chain Store Corp.)	1,833,333	36.67%
		Supervisor	Yao-Tien Ko (Representative of President Natural Industrial Corp.)	333,334
	President	Der-Shiang Wu	-	-
President Natural Industrial Corp.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	11,999,000	99.99%
	Director	Kou-Shan Wu, Dang-Neng Liao (Representatives of Uni-President Enterprises Corp.)	11,999,000	99.99%
	Supervisor	Wen-Ping Chen (Representative of Kai Yu Investment Co., Ltd.)	1,000	0.01%
	President	Dang-Neng Liao	-	-
Uni-President Vender Corp.	Chairman	Jau Kai Hwang (Representative of Uni-President Enterprises Corp.)	15,000,000	100.00%
	Director	Li-Hsien Chiang, Shuo-Chieh Wang (Representative of Uni-President Enterprises Corp.)	15,000,000	100.00%
	Supervisor	Ming-Hui Cheng (Representative of Uni-President Enterprises Corp.)	15,000,000	100.00%
	President	Shuo-Chieh Wang	-	-
President Professional Baseball Team Corp.	Chairman	Chung-Cheng Tu (Representative of Uni-President Enterprises Corp.)	30,000	100.00%
	Director	Chih-Hsien Lo, Tong-Liang Lee, Yu-Chen Huang, Wen-Yunn Liang, Wen-Hsu Chen (Representative of Uni-President Enterprises Corp.)	30,000	100.00%
	Supervisor	Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.)	30,000	100.00%
	President	Tai-An Su	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Tone Sang Construction Corp.	Chairman	Tong-Liang Lee (Representative of Uni-President Enterprises Corp.)	34,020,000	100.00%
	Director	Chih-Hsien Lo, Tsung-Pin Wu, Jeng-Yang Lin, Mu-Tsuen Hou (Representative of Uni-President Enterprises Corp.)	34,020,000	100.00%
	Supervisor	Chun-Chieh Lin (Representative of Uni-President Enterprises Corp.)	34,020,000	100.00%
	President	Jeng-Yang Lin	-	-
President Entertainment Corp.	Chairman	Liang-Feng Wu (Representative of Uni-President Enterprises Corp.)	98,884,799	61.80%
	Director	Tong-Liang Lee, Chien-Li Yin (Representative of Uni-President Enterprises Corp.)	98,884,799	61.80%
		Ming-Fan Hsieh, Po-Ming Hou (Representative of President International Development Corp.)	61,115,200	38.20%
	Supervisor	Tsung-Pin Wu (Representative of Kai Yu Investment Co., Ltd.)	1	0.00%
	President	Liang-Feng Wu	-	-
Tung-Ho Development Co., Ltd.	Chairman	Chun-Huang Huang (Representative of Uni-President Enterprises Corp.)	127,827,000	79.89%
	Director	Ying-Chih Kuo, Tong-Liang Lee, Jeng-Yang Lin, Mao-Yuan Wu, Shu-Chieh Huang (Representative of Uni-President Enterprises Corp.)	127,827,000	79.89%
		Ching-Shiun Hsieh (Representative of President Chain Store Corp.)	19,930,000	12.46%
	Supervisor	Chin-Chou Cheng (Representative of Nanlien International Corp.)	12,243,000	7.65%
	President	Hsiu-Lien Tan	-	-
President Kikkoman Inc.	Chairman	Mogi Osamu (Representative of Kikkoman Corp.)	6,000,000	50.00%
	Vice Chairman	Jui-Shen Wang (Representative of Uni-President Enterprises Corp.)	5,999,999	50.00%
	Director	Nakamura Mitsunobu, Kayama Kimio, Hachisu Sumito (Representative of Kikkoman Corp.)	6,000,000	50.00%
		Chiu-Tien Lo, Bo-Wen Yeh, Chun-Ying Kuo (Representative of Uni-President Enterprises Corp.)	5,999,999	50.00%
	Supervisor	Kawamata Satoshi	-	-
		Tsung-Pin Wu (Representative of Kai Yu Investment Co., Ltd.)	1	0.00%
	President	Chun-Ying Kuo	-	-
President Fair Development Corp.	Chairman	Shiow-Ling Kao (Representative of Uni-President Enterprises Corp.)	405,000,000	40.50%
	Director	Tsung-Ming Su, Rui-Tang Chen, Chih-Hsien Lo, Kuo-Kuang Chang (Representative of Uni-President Enterprises Corp.)	405,000,000	40.50%
		Ying-Chih Kuo, Ming-Fan Hsieh, Po-Ming Hou, Bao-Ming Wang (Representative of President International Development Corp.)	405,000,000	40.50%
	Supervisor	Ming-Hui Cheng (Representative of President Chain Store Corp.)	190,000,000	19.00%
	President	Kuo-Kuang Chang	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
President Century Corp. Chairman Director Supervisor		Chih-Hsien Lo (Representative of President Fair Development Corp.)	72,000,000	100.00%
		Shiow-Ling Kao, Kuo-Kuang Chang ((Representative of President Fair Development Corp.)	72,000,000	100.00%
		Tsung-Pin Wu (Representative of President Fair Development Corp.)	72,000,000	100.00%
President Nisshin Corp.	Chairman	Imamura Takao (Representative of Nisshin Oil Mills, Ltd.)	5,280,000	44.00%
	Vice Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	6,119,999	51.00%
	Director	Someya Kazunari, Nashinoki Hiroshi, Morino Toru, Kuno Takahisa (Representatives of Nisshin Oil Mills, Ltd.)	5,280,000	44.00%
		Liang-Feng Wu, Ching-Tien Lee, Jui-Tien Huang, Kun-lin Wu (Representative of Uni-President Enterprises Corp.)	6,119,999	51.00%
	Supervisor	Fujii Takashi	-	-
		Yao-Tien Ko (Representative of Kai Yu Investment Co., Ltd.)	600,001	5.00%
	President	Cheng-Jui Lin	-	-
President Packing Holdings Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	31,767,030	50.58%
	Director	Chun-Fu Chen , Hong-Jen Su (Representative of Uni-President Enterprises Corp.)	31,767,030	50.58%
		Ruei-Chin Lee (Representatives of Kaiyang Investment Corp.)	2,277,626	3.63%
		Ruei-Che Lee (Representatives of Kuang Mao Investment Corp.)	2,390,958	3.81%
		Jun-Hsiao Lee (Representatives of Chang Hung Hsing Investment Corp.)	2,175,156	3.46%
	Supervisor	Fang-Chang Wang (Representative of Kai Yu Investment Co., Ltd.)	1,560	0.01%
	President	Ruei-Chin Lee	-	-
President Cup Corp.	Chairman	Ruei-Chin Lee (Representatives of President Packing Holdings Ltd.)	100	100.00%
	Director	Eric Ma (Representatives of President Packing Holdings Ltd.)	100	100.00%
	President	Eric Ma	-	-
President Packaging Holdings Ltd.	Director	Chih-Hsien Lo, Ruei-Chin Lee, Chien-Li Yin (Representatives of President Packaging Corp.)	USD 3,750,000	100.00%
Wuhan President Packaging Ind. Corp.	Chairman	Ruei-Chin Lee (Representatives of President Packing Holdings Ltd.)	USD 3,700,000	100.00%
	Director	Ruei-Che Lee, Chung-Che Wu (Representatives of President Packing Holdings Ltd.)	USD 3,700,000	100.00%
	Supervisor	Eric Ma (Representatives of President Packing Holdings Ltd.)	-	-
	President	Chung-Che Wu	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Changsha Tongyi Packaging Co. Ltd.	Chairman	Ruei-Chin Lee (Representatives of Wuhan President Packaging Ind. Corp.)	RMB 12,000,000	100.00%
	Director	Ruei-Che Lee, Chung-Che Wu (Representatives of Wuhan President Packaging Ind. Corp.)	RMB 12,000,000	100.00%
	Supervisor	Eric Ma (Representatives of Wuhan President Packaging Ind. Corp.)	RMB 12,000,000	100.00%
	President	Chung-Che Wu		
Guangzhou President Packaging Ind. Corp.	Chairman	Ruei-Chin Lee (Representatives of Wuhan President Packaging Ind. Corp.)	RMB 10,000,000	100.00%
	Director	Ruei-Che Lee, Chung-Che Wu (Representatives of Wuhan President Packaging Ind. Corp.)	RMB 10,000,000	100.00%
	Supervisor	Eric Ma (Representatives of Wuhan President Packaging Ind. Corp.)	RMB 10,000,000	100.00%
	President	Chung-Che Wu		
Ton Yi Pharmaceutical Corp.	Chairman	Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.)	51,000	51.00%
	Director	Hua-Yang Lee, Ming-Huei Cheng, Tsung-Pin Wu (Representative of Uni-President Enterprises Corp.)	51,000	51.00%
		Ping-Chih Wu (Representative of Taipo Investments Corp.)	10,000	10.00%
		Chung-Ho Wu, Tian-Mao Lin (Representative of Tung Rui Investment Corp.)	39,000	39.00%
	Supervisor	Pai-Ching Tsai	-	-
President	Rui-Dian Huang	-	-	
Uni-President Dream Parks Corp.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	6,100,000	100.00%
	Director	Shih-Hsun Chang, Chiu-Tien Lo (Representative of Uni-President Enterprises Corp.)	6,100,000	100.00%
	Supervisor	Chien-Li Yin (Representative of Uni-President Enterprises Corp.)	6,100,000	100.00%
	President	Chiu-Tien Lo	-	-
Uni-OAO Travel Service Corp.	Chairman	Chih-Hsien Lo (Representative of Uni-President Dream Parks Corp.)	600,000	100.00%
	Director	Da-Chuan Chen, Chiu-Tien Lo (Representative of Uni-President Dream Parks Corp.)	600,000	100.00%
	Supervisor	Chin-Chou Cheng (Representative of Uni-President Dream Parks Corp.)	600,000	100.00%
	President	Chiu-Tien Lo	-	-
Uni-President Glass Industrial Co., Ltd.	Chairman	Long-Hong Lu (Representative of Uni-President Enterprises Corp.)	36,000,000	100.00%
	Director	Chih-Hsien Lo, Chun-Fu Chen, Ying-Chieh Kao (Representative of Uni-President Enterprises Corp.)	36,000,000	100.00%
	Supervisor	I-Chun Su (Representative of Uni-President Enterprises Corp.)	36,000,000	100.00%
	President	Ying-Chieh Kao	-	-
Kai Nan Investment Co., Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	213,500,000	100.00%
	Director	Tsung-Pin Wu, Tsung-Ming Su (Representative of Uni-President Enterprises Corp.)	213,500,000	100.00%
	Supervisor	Ming-Hui Cheng (Representative of Uni-President Enterprises Corp.)	213,500,000	100.00%

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Kai Ya Food Co., Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	5,000,000	100.00%
	Director	Tsung-Pin Wu, Tsung-Ming Su (Representative of Uni-President Enterprises Corp.)	5,000,000	100.00%
	Supervisor	Ming-Hui Cheng (Representative of Uni-President Enterprises Corp.)	5,000,000	100.00%
	President	Shih-Lung Chou	-	-
President Tokyo Corp.	Chairman	Matsumoto Yukio (Representative of Tokyo Leasing Co., Ltd.)	28,812,000	49.00%
	Director	Yoshino Yasushi, Saito Eisuke (Representative of Tokyo Leasing Co., Ltd.)	28,812,000	49.00%
		Chun-Chieh Lin, Yu-Ching Lin, Tsung-Ming Su (Representative of Uni-President Enterprises Corp.)	29,986,824	51.00%
	Supervisor	Jung-Chang Cho (Representative of Kai Yu Investment Co., Ltd.)	1,176	0.00%
	President	Chun-Bin Chen	-	-
Uni-president TC-Lease (Cayman) Corporation	Director	Matsumoto Yukio, Yu-Ching Lin (Representative of President Tokyo Corp.)	10,000,000	100.00%
Tong-Sheng Finance Leasing Co., Ltd.	Chairman	Matsumoto Yukio (Representative of Uni-president TC-Lease (Cayman) Corporation)	10,000,000	100.00%
	Director	Yoshino Yasushi, Saito Eisuke, Chun-Chieh Lin, Yu-Ching Lin, Tsung-Ming Su (Representative of Uni-president TC-Lease (Cayman) Corporation)	10,000,000	100.00%
	Supervisor	Jung-Chang Cho (Representative of Uni-president TC-Lease (Cayman) Corporation)	10,000,000	100.00%
	President	Tzu-Chao Shen	-	-
Tong-Sheng (Suzhou) Car Rental Co., Ltd.	Chairman	Matsumoto Yukio (Representative of Tong-Sheng Finance Leasing Co., Ltd.)	5,000,000	100.00%
	Director	Yoshino Yasushi, Saito Eisuke, Chun-Chieh Lin, Yu-Ching Lin, Tsung-Ming Su (Representative of Tong-Sheng Finance Leasing Co., Ltd.)	5,000,000	100.00%
	Supervisor	Jung-Chang Cho (Representative of Tong-Sheng Finance Leasing Co., Ltd.)	5,000,000	100.00%
	President	Tzu-Chao Shen	-	-
President Tokyo Auto Leasing Corp.	Chairman	Matsumoto Yukio (Representative of President Tokyo Corp.)	10,000,000	100.00%
	Director	Yoshino Yasushi, Saito Eisuke, Chun-Chieh Lin, Yu-Ching Lin, Tsung-Ming Su (Representative of President Tokyo Corp.)	10,000,000	100.00%
	Supervisor	Jung-Chang Cho (Representative of President Tokyo Corp.)	10,000,000	100.00%
	President	Chun-Bin Chen	-	-
Presco Netmarketing Inc.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	6,500,000	100.00%
	Director	Tzong-Yi Liou, Chia-Hua Chang (Representative of Uni-President Enterprises Corp.)	6,500,000	100.00%
	Supervisor	Tsung-Ming Su (Representative of Uni-President Enterprises Corp.)	6,500,000	100.00%
	President	Chih-Hsien Lo	-	-

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
Uni-President Development Corp.	Chairman	Tsung-Ming Su (Representative of Uni-President Enterprises Corp.)	108,000,000	30.00%
	Director	Chih-Hsien Lo, Shioh-Ling Kao (Representative of Uni-President Enterprises Corp.)	108,000,000	30.00%
		Po-Ming Hou, Ming-Fan Hsieh ((Representative of Prince Housing & Development Corp.)	108,000,000	30.00%
		Paul Chang, Jui-Tang Chen (Representative of President Chain Store Corp.)	72,000,000	20.00%
	Supervisor	John-Yih Lee (Representative of President International Development Corp.)	72,000,000	20.00%
	President	Paul Chang	-	-
Tait Marketing & Distribution Co., Ltd.	Chairman	Jui-Tien Huang (Representative of Uni-President Enterprises Corp.)	60,735,047	64.27%
	Director	Chih-Hsien Lo, Tzong-Yi Liou, Chia-Ming Chai (Representative of Uni-President Enterprises Corp.)	60,735,047	63.17%
	Independent Director	Ying-Chih Liao, Chia-Hsun Wu, Ying-Chieh Hsu	-	-
	President	Yung-Wei Lu	-	-
Tait (H.K.) International Limited	Director	Yung-Wei Lu (Representative of Tait Marketing & Distribution Co., Ltd.)	HKD1,170,000	100.00%
Tait Distribution Service Co., Ltd.	Chairman	Yung-Wei Lu (Representative of Tait Marketing & Distribution Co., Ltd.)	250,000	100.00%
	Director	Chih-Yang Shen, Hwei-Ching Tsai (Representative of Tait Marketing & Distribution Co., Ltd.)	250,000	100.00%
	Supervisor	Chuan-Chuan Hsu (Representative of Tait Marketing & Distribution Co., Ltd.)	250,000	100.00%
	President	Yung-Wei Lu	-	-
Tait Trading (Shanghai) Company Limited	Director	Yung-Wei Lu (Representative of Tait (H.K) Limited)	USD 300,000	100.00%
ScinoPharm Taiwan, Ltd.	Chairman	Chih-Hsien Lo (Representative of Uni-President Enterprises Corp.)	299,968,639	37.94%
	Director	Tsung-Ming Su, Kun-Shun Tsai, Tsung Pin Wu, Fu-Jung Lai, Jia-Horng Guo (Representative of Uni-President Enterprises Corp.)	299,968,639	37.94%
		Shioh-Ling Kao (Representative of Chyuan Inv. Co., Ltd.)	14,832,733	1.88%
		Chiou-Ru Shih (Representative of President International Development Corp.)	28,673,421	3.63%
		Ming-Chuan Hsieh, Ya-Po Yang (Representatives of National Development Fund, Executive Yuan)	109,539,014	13.85%
		Kuo-His Wang (Representative of Taiwan Sugar Corporation)	32,581,963	4.12%
		Po-Ming Hou (Representative of Tainan Spinning Co.,Ltd.)	23,605,921	2.99%
		Independent Director	Wei-De He, Wen-Chang Chang, Li-Tzong Chen	-
	President	Tsung-Ming Su	-	-
	SPT International, Ltd.	Director	Tsung-Ming Su, Chih-Hui Lin, Jing-Wen Lin (Representative of ScinoPharm Taiwan, Ltd.)	80,524,644

8.1.5 Directors, Supervisors and Presidents of UPEC's Affiliated Companies (Continued)

Company	Title	Name or Representative	Shareholding	
			Shares / Amount	%
ScinoPharm Singapore Pte Ltd.	Director	Chih-Hui Lin, Jing-Wen Lin (Representative of ScinoPharm Taiwan, Ltd.)	2	100.00%
	Independent Director	Krishnaveni D/O Sandanam	-	-
ScinoPharm (Kunshan) Biochemical Technology Co., Ltd.	Chairman	Shou-Zheng Yang (Representative of SPT International, Ltd.)	USD 4,000,000	100.00%
	Director	Chih-Fang Chen, Jing Wen Lin (Representative of SPT International, Ltd.)	USD 4,000,000	100.00%
	Supervisor	Chih-Hui Lin (Representative of SPT International, Ltd.)	USD 4,000,000	100.00%
	President	Chih-Fang Chen	-	-
ScinoPharm Pharmaceutical (Changshu) Co., Ltd.	Chairman	Shou-Zheng Yang (Representative of SPT International, Ltd.)	USD 74,500,000	100.00%
	Director	Li-Chiao Chang, Jing-Wen Lin, Chih-Fang Chen (Representative of SPT International, Ltd.)	USD 74,500,000	100.00%
	Supervisor	Chih-Hui Lin, Shun-Yang Lin (Representative of SPT International, Ltd.)	USD 74,500,000	100.00%
	President	Chih-Fang Chen	-	-
ScinoPharm Shanghai Biochemical Technology, Ltd.	Chairman	Shou-Zheng Yang (Representative of SPT International, Ltd.)	USD 1,200,000	100.00%
	Director	Li-Chiao Chang, Jing-Wen Lin, Chih-Fang Chen (Representative of SPT International, Ltd.)	USD 1,200,000	100.00%
	Supervisor	Chih-Hui Lin (Representative of SPT International, Ltd.)	USD 1,200,000	100.00%
	President	Jing-Wen Lin	-	-

8.1.6 Summarized Operation Results of Affiliated Enterprises (Dec.31, 2018)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
Uni-President Enterprises Corp.	56,820,154	175,595,613	69,241,100	106,354,513	38,940,338	2,290,326	17,442,022	3.07
President Global Corp.	153,575	1,632,590	433,215	1,199,375	932,018	298,823	232,943	465.89
Ameripecc Inc.	79,897	1,127,099	355,876	771,224	850,802	286,877	219,476	-
Cayman President Holdings Ltd.	12,474,467	117,472,796	44,124,320	73,348,476	120,325,577	6,672,861	6,106,848	-
Uni-President Southeast Asia Holdings Ltd.	2,303,625	8,350,405	4,539,238	3,811,168	15,314,193	1,184,913	1,081,189	-
Uni-President (Thailand) Ltd.	1,738,747	866,945	237,800	629,145	1,495,543	40,973	65,509	-
Uni-President Marketing Co., Ltd.	11,402	249,851	194,641	55,211	941,554	(576)	(155)	-
Uni-President (Vietnam) Co., Ltd.	2,360,382	6,325,975	1,928,282	4,397,693	12,180,663	1,020,056	944,893	-
Uni-President Vietnam Aquatic Breeding Co., Ltd.	613,173	61,279	61,097	181	38,554	(27,114)	(37,864)	-
Tribeco Binh Dong Co., Ltd.	1,202,093	496,240	829,110	(332,869)	523,996	(4,103)	57,910	-
North Tribeco Co., Ltd.	132,535	272,257	101,992	170,265	506,507	42,755	37,199	-
UPEC (India) Foods Private Ltd.	2,269	1,242	5,417	(4,175)	0	(632)	(811)	-
Uni-President (Malaysia) SDN.BHD	7,443	21,309	9,723	11,585	193,824	3,040	1,750	-
UPVN Trading Co., Ltd.	6,627	19,164	3,316	15,848	38,380	3,436	3,648	-
Uni-President (Philippines) Corp.	350,654	655,705	172,354	483,350	747,985	49,026	41,342	-
PT. Uni President Indonesia	38,372	27,711	407	27,304	1,312	(6,648)	(4,788)	(3.99)
President Energy Development (Cayman Islands) Ltd.	153,575	171,258	15,707	155,551	16,113	13,914	13,914	1.33
Uni-President China Holdings Ltd. (Cayman) (Note 1)	177,559	97,043,757	38,001,366	59,042,391	100,530,805	5,139,232	4,693,605	-
Uni-President Asia Holdings Ltd.	27,953,107	42,308,409	1,326,323	40,982,086	0	(21,013)	4,830,369	-
Uni-President Hong Kong Holdings Limited	18,798,096	42,220,346	1,319,611	40,900,735	145,168	(57,462)	4,897,248	-
Tone Ren Enterprises Co., Ltd.	1,000	46,572	27,503	19,068	0	(59,064)	1,888	18.88
Uni-President Enterprises (China) Investment Co., Ltd.	33,499,929	65,082,679	8,064,860	57,017,819	5,000,613	(755,034)	5,106,855	-
Fuzhou President Enterprises Co., Ltd.	614,300	2,690,999	1,565,745	1,125,254	4,692,092	345,124	259,502	-
Xinjiang President Enterprises Food Co., Ltd.	1,151,813	3,013,556	1,686,995	1,326,561	6,288,501	373,726	113,133	-
Chengdu President Enterprises Food Co., Ltd.	1,996,475	5,559,325	2,135,187	3,424,138	8,352,279	634,112	730,635	-
Chengdu Unifies The Skillful Noodle Restaurant Dining Culture Limited Company	4,465	4,270	7	4,262	0	(7)	(6)	-
Guangzhou President Enterprises Co., Ltd.	2,303,625	9,979,941	5,199,444	4,780,497	22,879,769	2,163,646	1,770,221	-

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
Nanning President Enterprises Co., Ltd.	921,450	1,419,414	273,160	1,146,254	1,796,457	277,845	218,378	-
Beijing President Enterprises Drinks Co., Ltd.	1,624,824	2,184,702	1,498,400	686,302	6,923,934	23,753	6,061	-
President (Shanghai) Trading Co., Ltd.	264,149	108,802	121,311	(12,509)	184,652	(19,015)	(5,500)	-
Wuhan President Enterprises Food Co., Ltd.	1,830,614	5,623,428	1,957,033	3,666,395	8,325,168	725,662	858,217	-
Nanchang President Enterprises Co., Ltd.	1,351,460	2,444,394	710,853	1,733,541	3,473,018	318,973	218,318	-
Kunshan President Enterprises Food Co., Ltd.	2,948,640	7,239,978	2,297,052	4,942,926	4,568,198	128,324	248,989	-
Shenyang President Enterprises Co., Ltd.	1,225,529	909,086	538,519	370,567	3,332,513	82,322	2,097	-
Hefei President Enterprises Co., Ltd.	1,842,900	4,006,938	1,836,342	2,170,596	4,723,691	300,945	265,358	-
Harbin President Enterprises Co., Ltd.	896,878	209,968	356,381	(146,413)	713,528	(47,059)	(46,067)	-
Zhenzhou President Enterprises Co., Ltd.	1,136,455	4,946,925	2,592,018	2,354,907	10,111,889	817,950	749,717	-
Kunming President Enterprises Food Co., Ltd.	921,450	2,075,651	990,259	1,085,392	3,409,189	127,575	107,297	-
Champ Green Capital Co., Limited	54,117	214,018	78	213,940	0	940	(47,754)	-
Champ Green (Shanghai) Consulting Co., Ltd.	4,607	118,162	637	117,524	0	3,226	3,811	-
Bama President Mineral Water Co., Ltd.	127,467	111,917	52,585	59,331	21,755	(24,607)	(37,146)	-
Changsha President Enterprises Co., Ltd.	921,450	2,684,793	1,251,197	1,433,596	5,660,444	554,528	418,372	-
Zhanjiang President Enterprises Co., Ltd.	767,875	905,054	115,967	789,087	520,559	27,374	35,002	-
Akesu President Enterprises Co., Ltd.	614,300	645,307	96,654	548,652	561,245	(5,261)	(32,701)	-
Baiyin President Enterprises Co., Ltd.	614,300	646,551	542,798	103,752	0	(138,343)	(173,889)	-
Changchun President Enterprises Co., Ltd.	614,300	743,591	783,408	(39,817)	204,294	(124,176)	(129,344)	-
Uni-President (Shanghai) Pearly Century Co., Ltd.	267,922	983,466	437,265	546,201	0	(65,277)	99,517	-
Chongqing President Enterprises Co., Ltd.	1,032,024	1,246,175	174,481	1,071,694	1,241,798	91,925	76,224	-
Taizhou President Enterprises Co., Ltd.	921,450	1,121,795	112,821	1,008,974	1,873,003	31,770	51,697	-

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
Uni-President Shanghai Management Consulting Co., Ltd.	89,307	1,462,504	1,295,241	167,263	11,942	(544,509)	(9,375)	-
Hainan President Enterprises Co., Ltd.	675,730	655,338	16,623	638,715	0	(40,954)	98,235	-
Shijiazhuang President Enterprises Co., Ltd.	1,075,025	1,627,753	1,379,071	248,683	0	(236,158)	(234,321)	-
Jinan President Enterprises Co., Ltd.	921,450	2,281,630	1,158,505	1,123,125	2,697,046	113,343	26,272	-
Guiyang President Enterprises Co., Ltd.	921,450	1,035,762	462,597	573,165	653,341	(1,848)	(25,342)	-
Wuxue Uni Mineral Water Co., Ltd.	147,432	157,683	107,573	50,110	10,167	(21,654)	(21,425)	-
President (Shanghai) Private Label Marketing & Trading Co., Ltd.	29,179	115,005	19,792	95,213	160,422	8,548	9,463	-
Hangzhou President Enterprises Co., Ltd.	2,610,775	4,102,550	1,614,846	2,487,704	3,303,508	99,650	75,930	-
Xuzhou President Enterprises Co., Ltd.	1,013,595	1,195,121	678,585	516,536	0	(179,974)	(179,088)	-
Henan President Enterprises Co., Ltd.	921,450	2,196,043	762,449	1,433,594	2,269,203	179,119	150,011	-
President (Kunshan) Trading Co., Ltd.	307,150	4,604,788	4,712,167	(107,378)	16,573,723	(48,745)	443,622	-
Shaanxi President Enterprises Co., Ltd.	1,535,750	2,640,938	1,704,527	936,411	1,442,917	(87,683)	(94,551)	-
Wuyuan President Enterprises Mineral Water Co., Ltd.	52,216	23,121	9	23,112	0	1,124	7,695	-
Jiangsu President Enterprises Co., Ltd.	921,450	1,866,450	1,040,595	825,856	634,783	(69,658)	(44,666)	-
Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	803,765	2,030,651	1,097,438	933,213	735,534	168,840	113,706	-
President Enterprises (Kunshan) Real Estate Development Co., Ltd.	267,922	246,596	162	246,434	0	(5,446)	(5,446)	-
Ningxia President Enterprises Co., Ltd.	491,440	1,107,055	995,285	111,770	0	(183,991)	(311,512)	-
President Enterprises (Inner Mongolia) Co., Ltd.	921,450	825,204	166,593	658,611	0	(60,434)	(34,161)	-
Shanxi President Enterprises Co., Ltd.	921,450	2,014,956	1,308,071	706,884	657,593	(15,862)	(2,399)	-
President Enterprises (Shanghai) Co., Ltd.	1,228,600	394,472	17,957	376,514	0	(17,919)	30,649	-
Uni-President Enterprise (Hutubi) Tomato Products Technology Co., Ltd.	921,450	1,189,434	723,721	465,712	259,606	(123,524)	(119,664)	-

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	2,457,200	3,594,334	1,491,932	2,102,402	155,259	(187,796)	(141,719)	-
Uni-President Trading (Hubei) Co., Ltd.	428,675	1,050,228	399,079	651,149	2,358,183	263,226	190,779	-
Uni-President Enterprises (Tianjin) Co., Ltd.	368,580	2,093,352	1,629,416	463,936	0	(20,720)	76,745	-
Hunan President Enyerprises Co., Ltd.	184,290	159,998	1,272	158,725	0	2,465	2,597	-
Uni-Preodent Enterprises (Kunshan) Food Technology Co., Ltd.	36,858	41,400	27,202	14,198	0	(4,654)	302	-
Yantai Tongli Beverage Industries Co., Ltd.	446,536	399,271	11,478	387,793	0	(47,938)	(43,519)	-
Kunshan President Kikkoman Biotechnology Co., Ltd.	337,865	265,864	63,329	202,535	226,805	6,575	6,930	-
President Kikkoman Zhenji Foods Co., Ltd.	1,339,609	1,579,950	174,125	1,405,825	1,141,744	80,097	62,363	-
Uni-President Foodstuff (BVI) Holdings Ltd.	569,763	2,248,162	577,646	1,670,516	2,945,402	221,444	167,590	-
Tianjiang President Enterprises Food Co., Ltd.	437,606	78,716	8,755	69,961	43,316	(1,543)	53	0.00
Zhongshan President Enterprises Co., Ltd.	595,871	1,357,137	226,050	1,131,087	2,514,413	290,236	228,223	-
Changjiagang President Nisshin Food Co., Ltd.	522,155	835,426	50,949	784,477	525,866	69,168	57,917	-
Qingdao President Feed & Livestock Co., Ltd.	460,725	492,073	32,750	459,324	329,295	(28,831)	(22,891)	-
Shanghai Songjiang President Enterprises Co., Ltd.	583,585	287,365	19,939	267,426	60,088	10,658	12,932	-
President International Trade & Investment Corp.	328,651	1,218,485	83	1,218,402	0	(2,460)	(2,385)	(222.89)
Kai Yu Investment Co., Ltd.	11,338,195	15,592,721	2,172,727	13,419,994	549,131	545,061	599,066	0.53
Kai Yu (BVI) Investment Co., Ltd.	190,433	13,856,267	90,196	13,766,071	226,806	(15,560)	287,017	-
Tung Ang Enterprises Corp.	30,000	619,123	474,983	144,140	6,063,828	103,396	84,140	28.05
Tong Kuan Enterprises Co., Ltd.	20,000	36,230	7,340	28,890	83,242	6,583	6,568	3.28
Nanlien International Corp.	1,000,000	2,826,080	1,036,820	1,789,259	3,240,377	216,210	441,709	4.42
Cayman Nanlien Holding Ltd.	83,238	79,326	822	78,504	0	(1,760)	12,011	4.43
Lien Song Corp.	65,000	74,866	10,693	64,173	46,376	(2,476)	(1,937)	(0.30)
Hua-Zuo Corp.	8,000	31,192	19,829	11,363	107,787	2,187	1,681	2.10
Hui-Sheng Enterprise Corp.	9,000	21,867	11,646	10,221	72,747	1,015	1,190	1.32

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
Tung-Shen Co., Ltd.	16,000	58,471	36,223	22,247	145,063	4,413	3,885	2.43
Sheng-Miao Industrial Corp.	10,000	33,783	17,332	16,452	156,317	3,311	3,218	3.22
Jin-Guan-Cheng Corp.	4,000	14,908	7,994	6,915	44,942	2,146	1,734	4.34
Tong-Yo Co., Ltd.	40,000	61,430	16,752	44,678	316,828	1,382	1,678	0.42
Tung-Bo Enterprise Corp.	15,000	48,108	23,681	24,427	260,947	5,072	4,000	2.67
Tung-Shun Enterprises Corp.	45,000	299,210	231,383	67,827	1,209,480	10,014	8,670	1.93
Tung-Hsiang Enterprises Corp.	45,000	178,416	116,253	62,164	749,314	8,235	7,265	1.61
Yuan-Tai Enterprises Corp.	5,500	30,603	21,209	9,394	124,992	469	1,082	1.97
Tung-Yi Enterprises Corp.	26,000	232,858	174,844	58,014	1,047,501	11,866	10,525	4.05
Tung-Che Enterprises Corp.	20,000	53,846	29,274	24,572	168,343	358	1,297	0.65
Tung Hsyung Co., Ltd.	80,000	578,289	421,880	156,409	2,458,631	33,814	29,138	3.64
Tung-Ju Enterprise Corp.	30,000	197,572	132,297	65,275	754,316	13,249	10,113	3.37
Xin-Tung Enterprise Corp.	35,000	86,929	36,038	50,891	426,076	6,092	6,734	1.92
Lien Bo Corp.	200,000	471,534	257,554	213,980	1,625,369	2,299	2,089	0.10
Tunnel International Marketing Corp.	614	180	31	150	0	(30)	(31)	(1.55)
Shanghai E & P Trading Co., Ltd.	44,654	732,912	630,513	102,399	3,244,105	49,422	26,578	2.66
Tung-Xiang Xin Yeh Corp.	12,000	33,757	20,916	12,841	111,129	1,394	1,246	1.04
Tung-Ying Enterprises Corp.	22,280	54,443	30,024	24,419	294,011	2,570	2,448	1.10
Wei-Tong Enterprise Corp.	25,000	48,023	13,114	34,910	264,548	5,868	5,496	2.20
Cheng-Fa Enterprises Corp.	10,000	45,373	30,481	14,892	247,841	4,536	4,161	4.16
Yi Fa Enterprises Corp.	18,000	60,217	36,059	24,157	284,060	6,618	5,383	2.99
Fu Yi Enterprises Corp.	45,000	155,117	94,895	60,221	622,902	16,946	13,511	3.00
Kun-Fu Corp.	15,000	92,490	57,851	34,639	397,634	11,260	9,656	6.44
President Chain Store Corporation	10,396,223	89,246,516	53,994,466	35,252,050	154,074,731	7,654,581	10,206,388	9.82
President Chain Store (BVI) Holdings Ltd.	527,037	25,964,596	114,122	25,850,474	0	(154,763)	611,941	-
Ren-Hui Investment Corp.	65,000	82,928	95	82,833	0	(243)	7,452	1.15
Ren Hui Holding Co., Ltd.	61,430	70,314	28	70,287	0	(85)	4,024	-
Capital Marketing Corp.	25,000	161,320	102,079	59,241	251,151	37,783	31,630	12.65
President Drugstore Business Corp.	785,200	4,398,976	3,031,138	1,367,838	11,027,551	238,433	290,300	3.70
21 Century Co., Ltd.	100,000	251,193	216,670	34,523	842,861	25,032	24,027	2.40
Wisdom Distribution Service Corp.	108,474	1,897,841	1,391,449	506,392	3,002,574	334,857	271,711	25.05
President Being Corp.	15,000	301,044	343,775	(42,731)	530,977	19,256	18,558	12.37

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
President Chain Store Corporation Insurance Brokers Co., Ltd.	15,000	35,663	12,855	22,808	62,276	6,485	6,651	4.43
Cold Stone Creamery Taiwan, Ltd.	122,444	103,161	112,615	(9,454)	356,949	15,488	14,507	1.18
Uni-President Oven Bakery Corp.	65,120	85,004	114,443	(29,439)	340,105	(14,815)	(14,764)	(2.27)
President Yilan Art and Culture Corp.	20,000	53,993	2,665	51,328	0	(414)	676	0.34
President Chain Store Tokyo Marketing Corporation	27,264	166,752	90,421	76,331	679,224	(68)	3,114	317.80
ICASH Corporation	500,000	1,868,995	1,512,922	356,073	363,459	(1,721)	5,787	0.12
Uni-President Superior Commissary Corp.	539,110	2,092,008	1,572,387	519,621	3,601,348	10,748	17,497	0.32
President Pharmaceutical Corp.	300,000	1,316,521	506,645	809,876	1,803,571	284,472	227,432	7.58
President Transnet Corp.	1,478,520	5,892,533	3,750,184	2,142,349	11,323,637	545,880	490,073	3.31
President Collect Services Co., Ltd.	15,000	1,416,865	1,311,694	105,171	606,470	101,628	85,542	57.03
Uni-President Department Store Corp.	400,000	1,750,397	941,617	808,779	1,353,715	162,290	333,022	8.33
Mech-President Corp.	690,713	1,624,828	766,320	858,508	11,052,238	74,556	99,980	1.45
Qware Systems & Services Corp.	281,042	1,344,729	930,030	414,698	910,176	95,134	80,643	2.87
Uni-President Cold-Chain Corp.	393,417	6,300,751	5,245,558	1,055,193	3,329,068	373,732	341,444	8.68
President Information Corp.	299,006	933,422	491,028	442,394	1,182,457	82,700	76,172	2.55
Duskin Serve Taiwan Co., Ltd.	200,000	664,599	282,661	381,938	1,225,915	160,951	133,258	6.66
Afternoon Tea Taiwan Co., Ltd.	290,000	81,680	0	81,680	0	(404)	(509)	(0.02)
Books.com. Co., Ltd.	199,900	2,027,575	1,192,206	835,369	6,506,976	504,582	422,359	21.13
RSI, Retail Support International Corp.	257,200	11,659,924	10,996,551	663,373	3,015,653	168,718	216,951	8.44
President Chain Store (Labuan) Holdings Ltd.	895,752	2,211,298	31	2,211,268	0	(142)	385,752	-
Philippine Seven Corp.	442,467	10,090,093	5,945,392	4,144,701	26,101,519	1,383,166	887,060	1.17
Convenience Distribution Inc.	26,299	550,496	398,633	151,863	1,088,440	25,394	23,046	5.12
President Chain Store (Hong Kong) Holdings Limited	4,134,342	4,195,860	372	4,195,488	0	(1,518)	86,522	-
Shanghai President Logistic Co., Ltd.	61,430	568,829	154,637	414,192	730,156	79,074	75,487	-
President Logistic ShanDong Co., Ltd.	223,268	267,812	67,017	200,795	121,556	(2,118)	6,904	-
President Chain Store (Shanghai) Ltd.	2,232,680	559,034	490,820	68,214	1,910,846	(150,810)	(155,505)	-
PCSC Restaurant (Cayman) Holdings Limited	275,008	31,190	28	31,162	0	(186)	80	-

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
Shanghai President Chain Store Corporation Trade Co., Ltd.	272,749	31,093	0	31,093	0	(247)	266	-
PCSC (Chengdu) Hypermarket Limited	589,428	54,973	32	54,940	0	(13,786)	(21,399)	-
Shan Dong President Yinzuo Commercial Limited	267,922	1,286,013	951,246	334,767	3,818,971	33,332	34,356	-
President Chain Store (Taizhou) Ltd.	267,922	404,670	73,571	331,099	238,455	25,546	25,872	-
President Chain Store (Zhejiang) Ltd.	625,150	481,893	68,945	412,948	275,940	(109,802)	(129,811)	-
Beauty Wonder (Zhejiang) Trading Co., Ltd.	133,961	117,099	3,457	113,642	1,274	(21,871)	(20,741)	-
PCSC (China) Drugstore Limited	291,363	70,521	28	70,494	0	(91)	1,764	-
President Cosmed Chain Store (Shen Zhen) Co., Ltd.	446,536	76,036	6,311	69,725	74,779	1,470	1,855	-
President Pharmaceutical (Hong Kong) Holdings Limited	182,321	99,096	23,144	75,952	68,878	1,053	(28,202)	-
President (Shanghai) Health Product Trading Company Ltd	174,851	104,902	65,795	39,107	65,580	(32,778)	(29,280)	-
Shanghai Cold Stone Ice Cream Corporation	993,737	73,284	25,653	47,631	1	(3,930)	(4,323)	-
Vision Distribution Service Corp.	0	0	0	0	(184,444)	(32,113)	(31,023)	-
Tung Jim Corp.	16,000	56,508	13,171	43,337	321,782	20,091	16,339	10.21
Uni-President Logistics(BVI) Holdings Limited	91,878	103,772	0	103,772	12,805	12,374	12,628	-
Zhejiang Uni-Champion Logistics Development Co., Ltd.	178,614	357,986	150,910	207,076	655,370	32,862	25,610	-
Books.com (BVI) Ltd	1,536	631	0	631	0	0	2	-
Beijing Bokelai Customer Co.	461	31	2	28	0	0	0	-
Retail Support Taiwan Corp.	56,300	210,645	64,737	145,908	361,056	46,551	45,403	8.06
President Logistics International Co., Ltd.	193,500	1,395,056	1,065,098	329,957	3,181,328	42,233	75,685	3.91
Chieh Shun Transport Corp.	266,700	1,211,490	901,052	310,438	1,753,184	20,373	19,473	0.73
Uni-Wonder Corporation	356,378	3,894,083	2,769,359	1,124,724	10,911,813	825,757	711,814	19.97
Ton Yi Industrial Corp.	15,791,453	31,053,025	12,524,073	18,528,952	19,013,654	481,481	1,486,253	0.94
Tovecan Corporation Ltd.	140,552	198,949	43,929	155,020	186,318	(4,829)	(4,467)	-
Cayman Ton Yi Industrial Holdings Ltd.	13,352,062	16,071,531	0	16,071,531	0	(52)	1,137,794	-
Cayman Jiangsu Ton Yi Holdings Ltd.	1,536	2,244,959	0	2,244,959	0	0	394,323	-

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
Jiangsu Ton Yi Tinplate Co., Ltd.	1,228,600	3,604,032	1,025,756	2,578,276	3,180,290	(77,590)	475,902	-
Cayman Fujian Ton Yi Holdings Ltd.	2,680	3,154,840	0	3,154,840	0	0	(183,230)	-
Fujian Ton Yi Tinplate Co., Ltd.	2,656,848	5,164,881	1,544,349	3,620,532	4,608,742	(223,838)	(211,083)	-
Chengdu Ton Yi Industrial Packing Co., Ltd.	230,363	414,709	57,504	357,205	346,654	(56,178)	(82,706)	-
Wuxi Ton Yi Industrial Packing Co., Ltd.	298,550	1,372,678	310,924	1,061,754	1,152,341	(42,625)	445,420	-
Changsha Ton Yi Industrial Co., Ltd.	215,005	283,414	63,745	219,669	351,133	2,559	9,171	-
Cayman Ton Yi Holdings Limited	7,064,450	8,850,312	0	8,850,312	0	0	629,733	-
Cayman Ton Yi (China) Holdings Limited	7,064,450	8,850,312	0	8,850,312	0	0	629,733	-
Ton Yi (China) Investment Co., Ltd.	7,064,450	9,038,643	188,360	8,850,284	64,390	(9,356)	629,733	-
Zhangzhou Ton Yi Industrial Co., Ltd.	921,450	2,394,980	954,345	1,440,635	1,777,598	148,997	85,721	-
Taizhou Ton Yi Industrial Co., Ltd.	921,450	1,905,887	195,268	1,710,619	2,457,412	294,324	232,638	-
Chengdu Ton Yi Industrial Co., Ltd.	921,450	1,653,637	894,196	759,440	1,133,428	72,199	18,894	-
Huizhou Ton Yi Industrial Co., Ltd.	921,450	1,640,065	754,961	885,104	1,170,631	101,695	56,576	-
Kunshan Ton Yi Industrial Co., Ltd.	921,450	1,303,450	295,131	1,008,319	2,298,186	142,592	110,602	-
Beijing Ton Yi Industrial Co., Ltd.	921,450	1,097,665	289,341	808,324	2,179,295	39,681	25,986	-
Sichuan Ton Yi Industrial Co., Ltd.	921,450	1,450,119	585,592	864,527	1,700,660	63,223	41,342	-
Zhanjiang Ton Yi Industrial Co., Ltd.	614,300	1,035,115	304,634	730,481	1,011,226	44,140	32,315	-
Wuxi Tonyi Daiwa Industrial Co., Ltd.	1,228,600	1,214,565	2,552	1,212,013	0	(2,170)	5,345	-
Tian Jin Ton Yi Industrial Co., Ltd.	491,440	492,476	174	492,302	0	(248)	(167)	-
President International Development Corp.	13,230,000	16,881,099	2,683,592	14,197,507	632,330	458,088	458,184	0.35
President Property Corporation	630,000	850,585	216,852	633,733	23,789	4,806	1,942	0.03
President (BVI) International Investment Holdings Ltd.	5,343,671	6,357,260	20,800	6,336,460	319,624	306,796	306,796	-
Tong Yu Investment Corp.	454,600	566,459	535	565,924	31,528	30,645	30,709	0.68
President Life Sciences Co., Ltd.	1,000	89,090	40,309	48,781	12,699	11,534	11,292	112.92
President Life Sciences Cayman Co., Ltd.	34,544	51,980	114	51,867	1,194	638	638	-
Uni-President Organics Corp.	50,000	175,471	69,494	105,977	432,249	25,707	21,446	4.29
President Natural Industrial Corp.	120,000	343,953	255,076	88,877	1,111,707	(15,275)	(8,648)	(0.72)
Uni-President Vender Corp.	150,000	659,930	470,463	189,467	1,869,108	36,076	60,919	4.06

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
President Professional Baseball Team Corp.	30,000	126,599	119,633	6,966	352,036	(4,181)	1,054	0.35
Tone Sang Construction Corp.	340,200	1,877,145	1,405,920	471,225	384,506	55,995	56,903	1.67
President Entertainment Corp.	1,600,000	1,158,157	20,778	1,137,379	0	(7,952)	(18,105)	(0.11)
Tung-Ho Development Co., Ltd.	1,600,000	2,035,136	1,114,147	920,990	403,289	(49,683)	(68,624)	(0.43)
President Kikkoman Inc.	120,000	562,845	243,197	319,648	957,256	115,538	93,930	7.83
President Fair Development Corp.	10,000,000	13,460,689	3,925,997	9,534,691	1,880,175	27,422	158,079	0.16
President Century Corp.	720,000	2,455,929	893,942	1,561,987	0	(1,185)	278	0.00
President Nisshin Corp.	120,000	709,331	359,680	349,651	1,584,669	165,215	138,335	11.53
President Packaging Industrial Corp.	628,013	2,618,243	1,530,547	1,087,695	2,615,945	307,866	270,806	4.31
President Cup Corp.	30,715	17,866	0	17,866	0	(699)	(730)	-
President Packaging Holdings Ltd.	115,181	264,160	0	264,160	0	(93)	37,776	-
Wuhan President Packaging Ind. Corp.	104,402	350,270	88,023	262,247	429,073	17,555	37,829	-
Changsha Tongyi Packaging Co. Ltd.	53,584	109,362	40,470	68,892	212,920	15,459	12,099	-
Guangzhou President packaing Ind. Corp.	44,654	101,346	44,590	56,757	237,617	15,928	12,220	-
Tung-Ren Pharmaceutical Corp.	1,000	1,026	0	1,026	0	(2)	5	0.05
Uni-President Dream Parks Corp.	61,000	227,002	121,710	105,292	638,696	32,359	25,516	4.18
Uni-OAO Travel Service Corp.	6,000	4,687	952	3,735	2,675	(3,165)	(1,431)	(2.39)
Uni-President Glass Industrial Co., Ltd.	360,000	735,704	598,573	137,131	603	3,317	9,128	0.25
Kai Nan Investment Co., Ltd.	2,135,000	1,059,306	346	1,058,960	42,646	41,503	63,791	0.30
Kai Ya Food Co., Ltd.	50,000	50,000	14	49,986	0	(14)	(14)	0.00
President Tokyo Corp.	588,000	4,575,125	3,916,467	658,658	1,993,413	80,117	6,344	0.11
Uni-President TC-Lease (Cayman) Corporation	307,150	237,904	24,963	212,941	-	(3,498)	(7,651)	(0.77)
Tong-Sheng Finance Leasing Co., Ltd.	307,150	250,700	13,122	237,578	30,218	(5,005)	(3,489)	(0.35)
Tong-Sheng (Suzhou) Car Rental Co., Ltd.	22,327	19,442	550	18,893	8,974	(91)	(115)	(0.02)
President Tokyo Auto Leasing Corp.	100,000	641,553	570,196	71,356	359,504	(22,515)	(22,437)	(2.24)
Presco Netmarketing Inc.	65,000	2,857,554	2,227,264	630,291	3,927,401	598,875	483,816	74.43
Uni-President Development Corp.	3,600,000	8,478,217	4,708,695	3,769,522	959,140	226,111	116,093	0.32
Tait Marketing & Distribution Co., Ltd.	945,000	980,109	237,618	742,491	1,612,274	34,304	32,189	0.34

8.1.6 Summarized Operation Results of Affiliated Enterprises (Continued)

Unit: NT\$ thousands

Name of Corporation	Paid-in Capital	Total Assets	Total Liabilities	Net Worth	Net Operating Revenues	Operating Income	Net Income	Earning Per Share (NT\$)
Tait (H.K.) International Limited	9,215	299	0	299	0	0	2,983	-
Tait Distribution Service Co., Ltd.	25,000	4,445	1,389	3,056	14,453	164	143	0.57
Tait (Shanghai) Trading Co., Ltd.	9,215	6,177	5,926	252	31,282	3,442	2,921	-
ScinoPharm Taiwan, Ltd.	7,907,392	11,174,822	635,790	10,539,032	3,470,108	765,169	442,978	0.56
SPT International, Ltd.	2,437,314	806,963	-	806,963	-	(332)	(286,374)	(1.19)
ScinoPharm Singapore Pte Ltd.	0	155	58	96	341	16	16	8,000.00
ScinoPharm (Kunshan) Biochemical Technology Co., Ltd.	122,860	422,987	562	422,425	10,838	1,343	10,677	-
ScinoPharm Pharmaceutical (Changshu) Co., Ltd.	2,288,268	1,976,417	1,612,949	363,468	259,005	(201,137)	(295,758)	-
ScinoPharm Shanghai Biochemical Technology, Ltd.	36,858	18,765	1,463	17,301	23,536	371	(1,093)	-

Note1 : Those are holding companies whose net operating revenues are consolidated.

Note2 : Balance sheet accounts of foreign subsidiaries are translated into New Taiwan dollars using the exchange rates at the balance sheet date. Profit and loss accounts are translated at average rates of the year 2018.

Note3 : Exchange rates are used as follows:

(A) Exchange rate on 12/31, 2018

USD:NTD=1:30.715 ; RMB:NTD=1:4.465363 ; HKD:NTD=1 : 3.921781 ;
NTD:VND=1:754.517337 ; NTD:IDR=1:468.500733 ; BHD:NTD=1:0.950135 ;
PSO:NTD=1:0.584424

(B) Average exchange rate for 2018

USD:NTD=1:30.175120 ; RMB:NTD=1:4.558209 ; HKD:NTD=1 : 3.850098 ;
NTD:VND=1:763.230464 ; NTD:IDR=1:472.001753 ; BHD:NTD=1:0.933536 ;
PSO:NTD=1:0.572709

8.1.7 Independent Auditor's Uni-President and Affiliated Enterprises Consolidated Financial Statements : Please refer to Page 348.

8.1.8 Affiliation Report: None.

8.2 Private Placement of Securities: None (in the most recent fiscal year and up to the issue date of this Annual Report)

8.3 UPEC Securities Acquired, Disposed of, or Held by Subsidiaries: None (in the most recent fiscal year and up to the issue date of this Annual Report)

8.4 Other Necessary Supplement: None.

8.5 Other Supplementary Disclosure

If any of the situations listed in Article 36, paragraph 3, subparagraph 2 of the Securities and Exchange Act, which might materially affect shareholders' equity or the price of the company's securities, has occurred during the most recent fiscal year or during the current fiscal year up to the date of printing of the annual report, such situations shall be listed : None.

UNI-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY FINANCIAL
STATEMENTS AND REPORT OF INDEPENDENT
ACCOUNTANTS
DECEMBER 31, 2018 AND 2017

For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

REPORT OF INDEPENDENT ACCOUNTANTS TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of Uni-President Enterprises Corp.

Opinion

We have audited the accompanying parent company only balance sheets of Uni-President Enterprises Corp. (the “Company”) as at December 31, 2018 and 2017, and the related parent company only statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the parent company only financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying parent company only financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2018 and 2017, and its financial performance and its cash flows for the years then ended in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers”.

Basis for opinion

We conducted our audits in accordance with the “Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants” and generally accepted auditing standards in the Republic of China (ROC GAAS). Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Parent Company Only Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Professional Ethics for Certified Public Accountants in the Republic of China (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Company’s parent company only financial statements of the year 2018. These matters were addressed in the context of our audit of the parent company only financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the parent company only financial statements of the current period are stated as follows:

Evaluation of the ending balance of investments accounted for under the equity method

Refer to Notes 4(13) and 6(6) for the accounting policy and the details of investments accounted for using the equity method relating to this key audit matter.

Cayman President Holdings Ltd. and President Chain Store Corp., the Company's subsidiaries with related ending balance of investment accounted for under the equity method of \$53,565,141 thousand and \$14,722,873 thousand, both constituting 39% of the Company's total assets, respectively were considered significant to the parent company only financial statements. Accordingly, evaluation of the ending balances of these investments accounted for under the equity method has been identified one of the most significant matters in our audit, and hence the key audit matters reported in the financial statements of these subsidiaries are also included as key audit matters in our audit of the Company's parent company only financial statements as follows:

1. Cayman President Holdings Ltd. and its subsidiaries — Operating revenue — Sales of goods in Mainland China

Description

Cayman President Holdings Ltd. and its subsidiaries are engaged in a large volume of revenue transactions generated from sales to a large number of customers, including direct customers and distributors in many different areas in Mainland China. For customers and distributors with farther distance or located in remote areas, it needs more time for transportation and customer acceptance, which involves complicated judgement in determining the timing of the transfer of the rights and obligations and risks and awards of goods to customers. As a result, it has been identified as one of the key audit matters of our annual audit of 2018.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- (1) We understood, evaluated and validated management's controls in respect of the Group's sales transactions. In addition, we understood and tested the general control environment of the Group's information technology systems and the automatic controls that were related to sales of goods and revenue recognition.
- (2) We conducted testing of revenue recorded covering different locations and customers, using sampling techniques, by examining the relevant supporting documents including customer orders,

goods delivery notes and customer's receipt notes. In addition, we confirmed customers' balances and transactions on a sampling basis, by considering the amount, nature and characteristics of those customers.

- (3) We tested sales transactions that took place shortly before and after the balance sheet date, by reconciling recognised revenue with the goods delivery notes and customers' receipt notes, to assess whether revenue was recognised in the correct reporting periods.

2. President Chain Store Corp. and its subsidiaries – Completeness and accuracy of retail sales revenue

Description

Retail sales revenue is recorded by point-of-sale (POS) terminals, which collect the information of item names of merchandise, quantity, sales price and total sales amount of each transaction using pre-established merchandise master file data (which contains information such as item names of merchandise, cost of purchase, retail price, combination sales promotions, etc.). After the daily closing process, each store manager uploads their sales information to the Enterprise Resource Planning (“ERP”) system, which summarizes all sales and automatically generates sales revenue journal entries. Each store manager also prepares a daily cash report, which summarizes amounts of sales and methods of collections (including cash, gift certificates, credit cards and electronic payment devices, etc.) and cash from daily sales is deposited to the bank.

As retail sales revenue comprises numerous small amount transactions and highly relies on the POS and ERP systems, the process of summarizing and recording sales revenue by these systems is important with regard to the completeness and accuracy of the retail sales revenue figures, and thus has been identified as one of the key audit matters of our annual audit of 2018.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

- (1) We inspected and checked whether additions and changes to the merchandise master file data had been properly approved and supported by relevant documents;
- (2) We inspected and checked whether approved additions and changes to the merchandise master file data had been correctly entered in the merchandise master file;
- (3) We inspected and checked whether merchandise master file data had been periodically transferred to POS terminals in stores;
- (4) We inspected and checked whether sales information in POS terminals had been periodically and completely transferred to the ERP system and sales revenue journal entries were automatically

generated;

(5) We inspected manual sales revenue journal entries and relevant documents;

(6) We inspected daily cash reports and relevant documents;

(7) We inspected cash deposit amounts recorded in daily cash reports and agreed them to bank remittance amounts.

3. President Chain Store Corp. and its subsidiaries – Cost-to-retail ratio of retail inventory method

Description

As the retailing business of President Chain Store Corp. and its subsidiaries involves various kinds of merchandise, the retail inventory method is used to estimate the ending balance of inventory and the cost of goods sold. The retail inventory method applies the ratio of costs over retail prices of goods purchased (known as cost-to-retail ratio) to come out with an estimate of the ending balance of inventory and the cost of goods sold. The determination of the cost-to-retail ratio highly relies on cost and retail price information recorded in the accounting system, and thus has been identified as one of the key audit matters of our annual audit of 2018.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

(1) We interviewed the management to understand the calculation process of the cost-to-retail ratio under the retail inventory method, and inspected whether it had been consistently applied in the comparative periods of the financial statements;

(2) We inspected and checked whether additions and changes to the merchandise master file data (including item names of merchandise, cost of inventory, retail price, combination sales promotions, etc.) had been properly approved and the data had been correctly entered in the merchandise master file;

(3) We inspected and checked whether costs and retail prices of inventory purchased as per delivery receipts were in agreement with POS purchase records after acceptance of the inventory;

(4) We inspected and checked whether the POS records for costs and retail prices of inventory purchased were periodically and completely transferred to the ERP system and that the records could not be changed manually.

(5) We recalculated the cost-to-retail ratio to verify its accuracy.

Other matter – Report of other independent accountants

We did not audit the financial statements of certain investments accounted for using the equity method

that are included in the parent company only financial statements. Those financial statements were audited by other independent accountants whose reports thereon have been furnished to us, and our opinion expressed herein, insofar as it relates to the amounts included in the parent company only financial statements and the information disclosed in Note 13 relative to these investments, is based solely on the audit reports of other independent accountants. Total assets of these subsidiaries and investments amounted to \$4,703,090 thousand and \$2,708,795 thousand, representing 2.68% and 1.52% of the related totals, as of December 31, 2018 and 2017, respectively, and total operating revenues amounted to \$791,575 thousand and \$289,553 thousand, constituting 4.59% and 0.77% of the related totals for the years then ended, respectively.

Responsibilities of management and those charged with governance for the parent company only financial statements

Management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers”, and for such internal control as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, management is responsible for assessing the Company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including audit committee, are responsible for overseeing the Company’s financial reporting process.

Auditor’s responsibilities for the audit of the parent company only financial statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ROC GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions

of users taken on the basis of these parent company only financial statements.

As part of an audit in accordance with ROC GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the parent company only financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the parent company only financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the parent company only financial statements, including the disclosures, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the parent company only financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal

control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the parent company only financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Lin, Tzu-Shu

Independent Accountants

Lin, Yung-Chih

PricewaterhouseCoopers, Taiwan

Republic of China

March 27, 2019

The accompanying parent company only financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying parent company only financial statements and report of independent accountants are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

UNI-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY BALANCE SHEETS
(Expressed in thousands of New Taiwan dollars)

Assets	Notes	December 31, 2018		December 31, 2017		
		AMOUNT	%	AMOUNT	%	
Current assets						
1100	Cash and cash equivalents	6(1)	\$ 91,433	-	\$ 197,837	-
1150	Notes receivable, net	6(2), 12(2)(4)	243,969	-	242,758	-
1170	Accounts receivable, net	6(2), 12(2)(4)	726,322	1	694,239	1
1180	Accounts receivable - related parties	7	3,475,412	2	3,259,698	2
1200	Other receivables		188,412	-	176,937	-
1210	Other receivables - related parties	7	395,562	-	424,142	-
1220	Current income tax assets	6(26)	65,659	-	64,774	-
130X	Inventory	6(3)	1,918,229	1	1,875,713	1
1410	Prepayments		85,065	-	85,523	-
1479	Other current assets		8,100	-	-	-
11XX	Total current assets		<u>7,198,163</u>	<u>4</u>	<u>7,021,621</u>	<u>4</u>
Non-current assets						
1510	Financial assets at fair value through profit or loss-non-current	6(4)	80,623	-	-	-
1517	Financial assets at fair value through other comprehensive income-non-current	6(5)	250,000	-	-	-
1523	Available-for-sale financial assets - non-current	12(4)	-	-	6,150	-
1543	Financial assets carried at cost - non-current	12(4)	-	-	322,814	-
1550	Investments accounted for under equity method	6(6)	144,857,283	83	147,433,606	83
1600	Property, plant and equipment	6(7)(9) and 7	16,512,223	9	16,489,996	9
1760	Investment property - net	6(8)(9)	4,786,702	3	4,613,302	3
1840	Deferred income tax assets	6(26)	778,124	1	716,724	1
1915	Prepayments for equipment		421,353	-	439,835	-
1920	Guarantee deposits paid		174,224	-	178,489	-
1930	Long-term notes and accounts receivable, net		53,761	-	66,791	-
1990	Other non-current assets		483,157	-	655,736	-
15XX	Total non-current assets		<u>168,397,450</u>	<u>96</u>	<u>170,923,443</u>	<u>96</u>
1XXX	Total assets		<u>\$ 175,595,613</u>	<u>100</u>	<u>\$ 177,945,064</u>	<u>100</u>

(Continued)

UNI-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY BALANCE SHEETS
(Expressed in thousands of New Taiwan dollars)

Liabilities and Equity	Notes	December 31, 2018		December 31, 2017		
		AMOUNT	%	AMOUNT	%	
Current liabilities						
2100	Short-term borrowings	6(10)(30)	\$ 51,590	-	\$ 204,933	-
2110	Short-term notes and bills payable	6(11)(30)	2,049,141	1	-	-
2120	Financial liabilities at fair value through profit or loss - current	6(4) and 12(4)	85	-	1,215	-
2150	Notes payable		9,793	-	9,368	-
2170	Accounts payable		1,291,052	1	1,155,276	1
2180	Accounts payable - related parties	7	164,483	-	119,504	-
2200	Other payables	6(12)	6,137,990	4	8,705,452	5
2220	Other payables - related parties	7	605,967	-	551,170	-
2230	Current income tax liabilities	6(26)	679,852	-	-	-
2310	Advance receipts		126,682	-	129,077	-
2320	Long-term liabilities, current portion	6(13)(14)(30)	5,100,000	3	4,500,000	3
2399	Other current liabilities		19,323	-	-	-
21XX	Total current liabilities		<u>16,235,958</u>	<u>9</u>	<u>15,375,995</u>	<u>9</u>
Non-current liabilities						
2530	Corporate bonds payable	6(13)(30)	19,350,000	11	14,700,000	8
2540	Long-term borrowings	6(14)(30)	28,199,896	16	21,899,317	13
2570	Deferred income tax liabilities	6(26)	1,935,076	1	1,813,092	1
2640	Net defined benefit liabilities - non-current	6(15)	3,460,921	2	3,727,398	2
2645	Guarantee deposits received	6(30)	59,249	-	79,902	-
2670	Other non-current liabilities	6(6)	-	-	274,083	-
25XX	Total non-current liabilities		<u>53,005,142</u>	<u>30</u>	<u>42,493,792</u>	<u>24</u>
2XXX	Total liabilities		<u>69,241,100</u>	<u>39</u>	<u>57,869,787</u>	<u>33</u>
Equity						
Share capital						
3110	Share capital - common stock	6(16)	56,820,154	33	56,820,154	32
Capital reserve						
3200	Capital surplus	6(17)	3,896,504	2	3,916,160	2
Retained earnings						
3310	Legal reserve	6(18)	20,573,355	12	16,588,870	9
3320	Special reserve		4,010,695	2	4,011,314	2
3350	Unappropriated retained earnings		24,888,175	14	42,446,053	24
Other equity interest						
3400	Other equity interest	6(19)	(3,834,370)	(2)	(3,707,274)	(2)
3XXX	Total equity		<u>106,354,513</u>	<u>61</u>	<u>120,075,277</u>	<u>67</u>
Contingent liabilities and commitments						
3X2X	Total liabilities and equity		<u>\$ 175,595,613</u>	<u>100</u>	<u>\$ 177,945,064</u>	<u>100</u>

The accompanying notes are an integral part of these parent company only financial statements.

UNI-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY STATEMENTS OF COMPREHENSIVE INCOME
(Expressed in thousands of New Taiwan dollars, except for earnings per share)

		Year ended December 31			
Items		2018		2017	
		AMOUNT	%	AMOUNT	%
4000	Sales revenue	\$ 38,940,338	100	\$ 39,283,077	100
5000	Operating costs				
		(27,049,292)	(69)	(27,717,412)	(70)
5900	Net operating margin	<u>11,891,046</u>	<u>31</u>	<u>11,565,665</u>	<u>30</u>
	Operating expenses				
6100	Selling expenses	(5,534,682)	(14)	(5,432,321)	(14)
6200	General and administrative expenses	(3,609,094)	(10)	(4,582,875)	(12)
6300	Research and development expenses	(457,344)	(1)	(493,423)	(1)
6450	Expected credit gains	400	-	-	-
6000	Total operating expenses	<u>(9,600,720)</u>	<u>(25)</u>	<u>(10,508,619)</u>	<u>(27)</u>
6900	Operating profit	<u>2,290,326</u>	<u>6</u>	<u>1,057,046</u>	<u>3</u>
	Non-operating income and expenses				
7010	Other income	2,359,337	6	2,059,241	5
7020	Other gains and losses				
		(1,023,037)	(3)	232,498	-
7050	Finance costs	(461,089)	(1)	(471,678)	(1)
7070	Share of profit of subsidiaries, associates and joint ventures accounted for under equity method	<u>15,132,807</u>	<u>39</u>	<u>37,244,571</u>	<u>95</u>
7000	Total non-operating income and expenses	<u>16,008,018</u>	<u>41</u>	<u>39,064,632</u>	<u>99</u>
7900	Profit before income tax	<u>18,298,344</u>	<u>47</u>	<u>40,121,678</u>	<u>102</u>
7950	Income tax expense	(856,322)	(2)	(276,825)	-
8200	Profit for the year	<u>\$ 17,442,022</u>	<u>45</u>	<u>\$ 39,844,853</u>	<u>102</u>
	Other comprehensive income (loss)				
	Components of other comprehensive income (loss) that will not be reclassified to profit or loss				
8311	Actuarial gains (losses) on defined benefit plan	(\$ 90,971)	-	(\$ 297,079)	(1)
8330	Share of other comprehensive loss of associates and joint ventures accounted for under equity method	(72,346)	-	(128,562)	-
8349	Income tax related to components of other comprehensive income that will not be reclassified to profit or loss	54,458	-	50,503	-
	Components of other comprehensive income (loss) that will be reclassified to profit or loss				
8361	Exchange differences on translation	(656,659)	(2)	(817,129)	(2)
8380	Share of other comprehensive income (loss) of subsidiaries, associates and joint ventures accounted for using equity method	570,450	1	(1,063,626)	(3)
8399	Income tax related to the components of other comprehensive income that will be reclassified to profit or loss	<u>-</u>	<u>-</u>	<u>(3,320)</u>	<u>-</u>
8300	Other comprehensive loss for the year	<u>(\$ 195,068)</u>	<u>(1)</u>	<u>(\$ 2,259,213)</u>	<u>(6)</u>
8500	Total comprehensive income for the year	<u>\$ 17,246,954</u>	<u>44</u>	<u>\$ 37,585,640</u>	<u>96</u>
	Earnings per share				
9750	Basic	<u>\$ 3.07</u>		<u>\$ 7.01</u>	
9850	Diluted	<u>\$ 3.05</u>		<u>\$ 6.98</u>	

The accompanying notes are an integral part of these parent company only financial statements.

UNI-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY STATEMENTS OF CHANGES IN EQUITY
 (Expressed in thousands of New Taiwan dollars)

	Retained Earnings				Other Equity Interest			Total	
	Share capital - common stock	Capital reserve	Legal reserve	Special reserve	Unappropriated retained earnings	Financial statements translation differences of foreign operations	Unrealised gain or (loss) on valuation of financial assets measured at fair value through other comprehensive income		Unrealized gain or loss on available-for-sale financial assets
For the year ended December 31, 2017									
Balance at January 1, 2017	\$ 56,820,154	\$ 3,900,138	\$ 15,136,198	\$ 4,042,765	\$ 16,329,791	\$ 2,257,350	\$ -	\$ 434,151	\$ -
Net income for the year ended December 31, 2017	-	-	-	-	39,844,853	-	-	-	-
Other comprehensive income (loss) for the year ended December 31, 2017	-	-	-	-	(375,138)	(1,983,379)	-	99,304	-
Total comprehensive income (loss) for the year ended December 31, 2017	-	-	-	-	39,469,715	(1,983,379)	-	99,304	-
Distribution of 2016 net income:									
Legal reserve	-	-	1,452,672	-	(1,452,672)	-	-	-	-
Cash dividends	-	-	-	-	(11,932,232)	-	-	-	-
Adjustment for change in capital reserve of investee companies	-	15,273	-	-	-	-	-	-	-
Difference between the acquisition or disposal price and carrying amounts of subsidiaries	-	24,608	-	-	-	-	-	-	-
Adjustment of capital reserve due to change in interests in subsidiaries	-	(24,823)	-	-	-	-	-	-	-
Adjustment of capital reserve due to change in interests in associate	-	(1,927)	-	-	-	-	-	-	-
Non-payment of fractional cash dividends from previous years transferred to capital reserve	-	2,891	-	-	-	-	-	-	-
Reversal of special reserve	-	-	-	(31,451)	31,451	-	-	-	-
Balance at December 31, 2017	\$ 56,820,154	\$ 3,916,160	\$ 16,588,870	\$ 4,011,314	\$ 42,446,053	\$ 4,240,729	\$ 533,455	\$ -	\$ 120,075,277
For the year ended December 31, 2018									
Balance at January 1, 2018	\$ 56,820,154	\$ 3,916,160	\$ 16,588,870	\$ 4,011,314	\$ 42,446,053	\$ 4,240,729	\$ -	\$ 533,455	\$ -
Effects of retrospective application	-	-	-	-	366,999	-	-	-	-
Balance at January 1, 2018 (Adjusted)	56,820,154	3,916,160	16,588,870	4,011,314	42,813,052	4,240,729	472,832	533,455	306,376
Net income for the year ended December 31, 2018	-	-	-	-	17,442,022	-	-	-	-
Other comprehensive income (loss) for the year ended December 31, 2018	-	-	-	-	(145,980)	(31,387)	(17,701)	-	-
Total comprehensive income (loss) for the year ended December 31, 2018	-	-	-	-	17,296,042	(31,387)	(17,701)	-	-
Distribution of 2017 net income:									
Legal reserve	-	-	3,984,485	-	(3,984,485)	-	-	-	-
Cash dividends	-	-	-	-	(31,251,085)	-	-	-	-
Adjustment for change in capital reserve of investee companies	-	10,770	-	-	-	-	-	-	-
Difference between the acquisition or disposal price and carrying amounts of subsidiaries	-	(49,970)	-	-	-	-	-	-	-
Adjustment of capital reserve due to change in interests in associate transferred to capital reserve	-	19,486	-	-	-	-	-	-	-
Non-payment of fractional cash dividends from previous years	-	58	-	-	-	-	-	-	-
Reversal of special reserve	-	-	-	(619)	619	-	-	-	-
Disposal of financial assets measured at fair value through other comprehensive income from equity instrument of subsidiaries	-	-	-	-	14,032	-	(14,032)	-	-
Adjustment for change in other equity interest of investee companies	-	-	-	-	-	-	-	-	(3,353)
Balance at December 31, 2018	\$ 56,820,154	\$ 3,896,504	\$ 20,573,355	\$ 4,010,695	\$ 24,888,175	\$ 4,272,116	\$ 441,099	\$ -	\$ 106,354,513

The accompanying notes are an integral part of these parent company only financial statements.

UNI-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS
(Expressed in thousands of New Taiwan dollars)

	Notes	For the years ended December 31,	
		2018	2017
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax		\$ 18,298,344	\$ 40,121,678
Adjustments			
Adjustments to reconcile profit (loss)			
(Gain) loss on financial assets and liabilities at fair value through profit or loss	6(4)(22)	(37,975)	8,172
Expected credit gain	12(2)	(400)	-
Provision for doubtful accounts	12(4)	-	660
Provision for inventory market price decline	6(3)	400	461
Share of profit of subsidiaries, associates and joint ventures accounted for under equity method	6(6)	(15,132,807)	(37,244,571)
Gain on disposal of investments accounted for under the equity method	6(6)(22)	-	(1,400,998)
Depreciation on property, plant and equipment	6(7)	1,320,627	1,283,518
Loss on disposal of property, plant and equipment	6(22)	11,612	13,966
Depreciation on investment property	6(8)	51,151	50,921
Loss on disposal of investment property	6(22)	55	-
Impairment loss on financial assets	6(22) and 12(4)	-	6,801
(Gain on reversal of) impairment loss on non-financial assets	6(9)(22)	(200)	11,591
Amortization		2,859	4,211
Amortization of rent receivable		13,055	9,194
Interest income	6(21)	(173)	(8,132)
Dividend income	6(21)	(14,150)	(9,940)
Finance costs	6(23)	461,089	471,678
Changes in operating assets and liabilities			
Changes in operating assets			
Notes receivable		(811)	18,936
Accounts receivable		(32,083)	(130,863)
Accounts receivable - related parties		(215,714)	618,348
Other receivables		(11,500)	6,548
Other receivables - related parties		28,580	(41,282)
Inventories		(42,916)	346,461
Prepayments		(3,456)	22,940
Changes in operating liabilities			
Financial liabilities at fair value through profit or loss		35,186	(6,957)
Notes payable		425	9,368
Accounts payable		135,776	(73,322)
Accounts payable - related parties		44,979	(41,420)
Other payables		(370,520)	1,297,309
Other payables - related parties		54,797	23,083
Advance receipts		(2,395)	(975)
Net defined benefit liabilities - non-current		(357,448)	(585,719)
Cash inflow generated from operations		4,236,387	4,781,665
Interest received		173	8,132
Dividends received		18,562,526	7,784,075
Interest paid		(435,879)	(460,841)
Income tax paid		(62,312)	(314,578)
Net cash flows from operating activities		<u>22,300,895</u>	<u>11,798,453</u>

(Continued)

UNI-PRESIDENT ENTERPRISES CORP.
PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS
(Expressed in thousands of New Taiwan dollars)

	Notes	For the years ended December 31,	
		2018	2017
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>			
Cash paid for acquisition of investments accounted for under the equity method - subsidiaries	6(29)	(\$ 3,139,434)	(\$ 574,677)
Cash paid for acquisition of investments accounted for under the equity method - non-subsidiaries		-	(40,633)
Return of capital from investments accounted for under the equity method	6(6)	-	2,410,000
Cash paid for acquisition of property, plant and equipment	6(29)	(288,731)	(580,455)
Interest paid for acquisition of property, plant and equipment	6(7)(29)	(4,083)	(2,651)
Proceeds from disposal of property, plant and equipment		2,164	5,884
Increase in guarantee deposits paid		(3,835)	(27,847)
Increase in prepayments for equipment		(1,146,264)	(1,020,715)
Interest paid for prepayments for equipment	6(7)	(5,359)	(4,947)
Increase in other non-current assets		(15,719)	(199,332)
Net cash flows used in investing activities		(4,601,261)	(35,373)
<u>CASH FLOWS FROM FINANCING ACTIVITIES</u>			
(Decrease) increase in short-term borrowings	6(30)	(153,343)	194,253
Increase in short-term notes and bills payable	6(30)	2,049,141	-
Increase in corporate bonds payable	6(30)	9,750,000	5,000,000
Decrease in corporate bonds payable	6(30)	(3,500,000)	(4,300,000)
Increase in long-term borrowings	6(30)	155,580,579	179,900,000
Decrease in long-term borrowings	6(30)	(150,280,000)	(185,399,345)
Decrease in guarantee deposits received	6(30)	(1,330)	(4,189)
Cash dividends paid	6(18)	(31,251,085)	(11,932,232)
Net cash flows used in financing activities		(17,806,038)	(16,541,513)
Net decrease in cash and cash equivalents		(106,404)	(4,778,433)
Cash and cash equivalents at beginning of year	6(1)	197,837	4,976,270
Cash and cash equivalents at end of year	6(1)	\$ 91,433	\$ 197,837

The accompanying notes are an integral part of these parent company only financial statements.

UNI-PRESIDENT ENTERPRISES CORP.
NOTES TO THE PARENT COMPANY ONLY FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

1. HISTORY AND ORGANIZATION

(1) Uni-President Enterprises Corp. (the "Company") was incorporated as a company limited by shares under the provisions of the Company Law of the Republic of China (R.O.C.) in August 1967. The Company is primarily engaged in the manufacture, processing and sales of various soft drinks, foods, animal feeds and flour.

(2) The common shares of the Company have been listed on the Taiwan Stock Exchange since December 1987.

2. THE DATE OF AUTHORIZATION FOR ISSUANCE OF THE PARENT COMPANY ONLY FINANCIAL STATEMENTS AND PROCEDURES FOR AUTHORIZATION

These parent company only financial statements were authorized for issuance by the Board of Directors on March 27, 2019.

3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS

(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards ("IFRS") as endorsed by the Financial Supervisory Commission ("FSC")

New standards, interpretations and amendments endorsed by FSC effective from 2018 are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Amendments to IFRS 2, 'Classification and measurement of share-based payment transactions'	January 1, 2018
Amendments to IFRS 4, 'Applying IFRS 9, Financial instruments with IFRS 4, Insurance contracts'	January 1, 2018
IFRS 9, 'Financial instruments'	January 1, 2018
IFRS 15, 'Revenue from contracts with customers'	January 1, 2018
Amendments to IFRS 15, 'Clarifications to IFRS 15, Revenue from contracts with customers'	January 1, 2018
Amendments to IAS 7, 'Disclosure initiative'	January 1, 2017
Amendments to IAS 12, 'Recognition of deferred tax assets for unrealised losses'	January 1, 2017
Amendments to IAS 40, 'Transfers of investment property'	January 1, 2018
IFRIC 22, 'Foreign currency transactions and advance consideration'	January 1, 2018
Annual improvements to IFRSs 2014-2016 cycle - Amendments to IFRS 1, 'First-time adoption of International Financial Reporting Standards'	January 1, 2018
Annual improvements to IFRSs 2014-2016 cycle - Amendments to IFRS 12, 'Disclosure of interests in other entities'	January 1, 2017
Annual improvements to IFRSs 2014-2016 cycle - Amendments to IAS 28, 'Investments in associates and joint ventures'	January 1, 2018

The above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the Company's assessment.

(2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by

the Company

New standards, interpretations and amendments endorsed by the FSC effective from 2019 are as follows:

<u>New Standards, Interpretations and Amendments</u>	<u>Effective date by International Accounting Standards Board</u>
Amendments to IFRS 9, 'Prepayment features with negative compensation'	January 1, 2019
IFRS 16, 'Leases'	January 1, 2019
Amendments to IAS 19, 'Plan amendment, curtailment or settlement'	January 1, 2019
Amendments to IAS 28, 'Long-term interests in associates and joint ventures'	January 1, 2019
IFRIC 23, 'Uncertainty over income tax treatments'	January 1, 2019
Annual improvements to IFRSs 2015-2017 cycle	January 1, 2019

Except for the following, the above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the Company's assessment.

IFRS 16, 'Leases'

IFRS 16, 'Leases', replaces IAS 17, 'Leases' and related interpretations and SICs. The standard requires lessees to recognize a 'right-of-use asset' and a lease liability (except for those leases with terms of 12 months or less and leases of low-value assets). The accounting stays the same for lessors, which is to classify their leases as either finance leases or operating leases and account for those two types of leases differently. IFRS 16 only requires enhanced disclosures to be provided by lessors.

The Company expects to recognize the lease contract of lessees in line with IFRS 16. However, the Company does not intend to restate the financial statements of prior period (referred herein as the "modified retrospective approach"). As of January 1, 2019, the amount of right-of-use asset, lease liabilities and accrued expenses would increase by \$306,582, \$298,229 and \$352, respectively, and the amount of prepaid rent will be decrease by \$8,001.

(3) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs as endorsed by the FSC are as follows:

<u>New Standards, Interpretations and Amendments</u>	<u>Effective date by International Accounting Standards Board</u>
Amendments to IAS 1 and IAS 8, 'Disclosure Initiative-Definition of Material'	January 1, 2020
Amendments to IFRS 3, 'Definition of a business'	January 1, 2020
Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets between an investor and its associate or joint venture'	To be determined by International Accounting Standards Board
IFRS 17, 'Insurance contracts'	January 1, 2021

The above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the Company's assessment.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these parent company only financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

The parent company only financial statements of the Company have been prepared in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers”.

(2) Basis of preparation

A. Except for the following items, the parent company only financial statements have been prepared under the historical cost convention:

- (a) Financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.
- (b) Financial assets at fair value through other comprehensive income/available-for-sale financial assets measured at fair value.
- (c) Defined benefit liabilities recognized based on the net amount of pension fund assets less present value of defined benefit obligation.

B. The preparation of financial statements in conformity with International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the “IFRSs”) requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the parent company only financial statements are disclosed in Note 5.

C. In adopting IFRS 9 and IFRS 15 effective January 1, 2018, the Company has elected to apply modified retrospective approach whereby the cumulative impact of the adoption was recognized as retained earnings or other equity as of January 1, 2018 and the financial statements for the year ended December 31, 2017 were not restated. The financial statements for the year ended December 31, 2017 were prepared in compliance with International Accounting Standard 39 (‘IAS 39’), International Accounting Standard 11 (‘IAS 11’), International Accounting Standard 18 (‘IAS 18’) and related financial reporting interpretations. Please refer to Notes 12(4) and (5) for details of significant accounting policies and details of significant accounts.

(3) Foreign currency translation

Items included in the financial statements of each Company are measured using the currency of the primary economic environment in which the entity operates (the “functional currency”). The parent company only financial statements are presented in New Taiwan Dollars, which is the Company’s functional and presentation currency.

- A. Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognized in profit or loss in the period in which they arise.
- B. Monetary assets and liabilities denominated in foreign currencies at the period end are re-translated at the exchange rates prevailing at the balance sheet date. Exchange differences arising

upon re-translation at the balance sheet date are recognized in profit or loss.

- C. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
- D. All foreign exchange gains and losses based on the nature of those transactions are presented in the statement of comprehensive income within “Other gains and losses”.

(4) Classification of current and non-current items

- A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
 - (a) Assets arising from operating activities that are expected to be realized, or are intended to be sold or consumed within the normal operating cycle;
 - (b) Assets held mainly for trading purposes;
 - (c) Assets that are expected to be realized within twelve months from the balance sheet date;
 - (d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to settle liabilities more than twelve months after the balance sheet date.
- B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
 - (a) Liabilities that are expected to be settled within the normal operating cycle;
 - (b) Liabilities arising mainly from trading activities;
 - (c) Liabilities that are to be settled within twelve months from the balance sheet date;
 - (d) Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

(5) Cash equivalents

- A. Cash equivalents refer to short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.
- B. Time deposits that meet the definition above and are held for the purpose of meeting short-term cash commitment in operations are classified as cash equivalents.

(6) Financial assets at fair value through profit or loss

- A. Financial assets at fair value through profit or loss are financial assets that are not measured at amortised cost or fair value through other comprehensive income.
- B. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognized and derecognized using trade date accounting.
- C. At initial recognition, the Company measures the financial assets at fair value and recognizes the transaction costs in profit or loss. The Company subsequently measures the financial assets at fair value, and recognizes the gain or loss in profit or loss.

D. The Company recognizes the dividend income when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Company and the amount of the dividend can be measured reliably.

(7) Financial assets at fair value through other comprehensive income

A. Financial assets at fair value through other comprehensive income comprise equity securities which are not held for trading, and for which the Company has made an irrevocable election at initial recognition to recognize changes in fair value in other comprehensive income and debt instruments which meet all of the following criteria:

(a) The objective of the Company's business model is achieved both by collecting contractual cash flows and selling financial assets; and

(b) The assets' contractual cash flows represent solely payments of principal and interest.

B. On a regular way purchase or sale basis, financial assets at fair value through other comprehensive income are recognized and derecognized using trade date accounting.

C. At initial recognition, the Company measures the financial assets at fair value plus transaction costs. The Company subsequently measures the financial assets at fair value:

(a) The changes in fair value of equity investments that were recognized in other comprehensive income are reclassified to retained earnings and are not reclassified to profit or loss following the derecognition of the investment. Dividends are recognized as revenue when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Company and the amount of the dividend can be measured reliably.

(b) Except for the recognition of impairment loss, interest income and gain or loss on foreign exchange which are recognized in profit or loss, the changes in fair value of debt instruments are taken through other comprehensive income. When the financial asset is derecognized, the cumulative gain or loss previously recognized in other comprehensive income is reclassified from equity to profit or loss.

(8) Accounts and notes receivable

A. Accounts and notes receivable entitle the Company a legal right to receive consideration in exchange for transferred goods or rendered services.

B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(9) Impairment of financial assets

For debt instruments measured at fair value through other comprehensive income and financial assets at amortised cost, at each reporting date, the Company recognizes the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognizes the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable or contract assets that do not contain a significant financing component, the Company recognizes the impairment provision for lifetime ECLs.

(10) Derecognition of financial assets

The Company derecognizes a financial asset when the contractual rights to receive the cash flows from the financial asset expire.

(11) Lease receivables/ operating leases (lessor)

A. Based on the terms of a lease contract, a lease is classified as a finance lease if the lessee assumes substantially all the risks and rewards incidental to ownership of the leased asset.

B. An operating lease is a lease other than a financial lease. Lease income from an operating lease, net of any incentives given to the lessee, is recognized in profit or loss on a straight-line basis over the lease term.

(12) Inventories

Inventories are stated at the lower of cost and net realizable value. Cost is determined using the weighted-average method. The cost of finished goods and work in process comprises raw materials, direct labor, other direct costs and related production overheads (allocated based on normal operating capacity). It excludes borrowing costs. The item by item approach is used in applying the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and applicable variable selling expenses.

(13) Investments accounted for using equity method / subsidiaries and associates

- A. A subsidiary is an entity where the Company has the right to dominate its finance and operating policies (including special purpose entities), normally the Company owns more than 50% of the voting rights directly or indirectly in that entity. Subsidiaries are accounted for under the equity method in the Company's parent company only financial statements.
- B. Unrealized gains or losses resulting from inter-company transactions with subsidiaries are eliminated. Necessary adjustments are made to the accounting policies of subsidiaries, to be consistent with the accounting policies of the Company.
- C. After acquisition of subsidiaries, the Company recognizes proportionately the share of profit and loss and other comprehensive income in the income statement as part of the Company's profit and loss and other comprehensive income, respectively. When the share of loss from a subsidiary exceeds the carrying amount of Company's interest in that subsidiary, the Company continues to recognize its share in the subsidiary's loss proportionately.
- D. As long as the change in shareholding in the subsidiaries does not lead to loss of control, it is to be treated as equity transaction that is to be treated as transactions between the owners. The difference between non-controlling equity adjustment amount and the fair value of payment and receipt is to be recognized as equity.
- E. Associates are all entities over which the Company has significant influence but not control. In general, it is presumed that the investor has significant influence, if an investor holds, directly or indirectly 20 percent or more of the voting power of the investee. Investments in associates are accounted for using the equity method and are initially recognized at cost.
- F. The Company's share of its associates' post-acquisition profits or losses is recognized in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognized in other comprehensive income. When the Company's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Company does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.
- G. When changes in an associate's equity do not arise from profit or loss or other comprehensive income of the associate and such changes do not affect the Company's ownership percentage of the associate, the Company recognizes change in ownership interests in the associate in 'capital surplus' in proportion to its ownership.
- H. Unrealized gains on transactions between the Company and its associates are eliminated to the extent of the Company's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies

of associates have been adjusted where necessary to ensure consistency with the policies adopted by the Company.

- I. In the case that an associate issues new shares and the Company does not subscribe or acquire new shares proportionately, which results in a change in the Company's ownership percentage of the associate but maintains significant influence on the associate, then "Capital surplus" and "Investments accounted for under the equity method" shall be adjusted for the increase or decrease of its share of equity interest. If the above condition causes a decrease in the Company's ownership percentage of the associate, in addition to the above adjustment, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately on the same basis as would be required if the relevant assets or liabilities were disposed of.
- J. Upon loss of significant influence over an associate, the Company remeasures any investment retained in the former associate at its fair value. Any difference between fair value and carrying amount is recognized in profit or loss.
- K. When the Company disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate, are reclassified to profit or loss, on the same basis as would be required if the relevant assets or liabilities were disposed of. If it retains significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately in accordance with the aforementioned approach.
- L. When the Company disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss. If it retains significant influence over this associate, the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss proportionately.
- M. According to "Regulations Governing the Preparation of Financial Statements by Securities Issuers", "Profit for the year" and "Other comprehensive income for the year" reported in an entity's parent company only statement of comprehensive income, shall equal to "profit for the year" and "Other comprehensive income" attributable to owners of the parent reported in that entity's consolidated statement of comprehensive income. Total equity reported in an entity's parent company only financial statements, shall equal to equity attributable to owners of parent reported in that entity's consolidated financial statements.

(14) Property, plant and equipment

- A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalized.
- B. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.
- C. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives.

Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.

- D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

<u>Asset</u>	<u>Useful lives</u>
Buildings	10 ~ 55 years
Machinery and equipment	2 ~ 15 years
Transportation equipment	5 years
Leasehold improvements	10 years
Other equipment	2 ~ 15 years

(15) Leased assets/ leases (lessee)

Payments made under an operating lease (net of any incentives received from the lessor) are recognized in profit or loss on a straight-line basis over the lease term.

(16) Investment property

An investment property is stated initially at its cost and measured subsequently using the cost model. Except for land, investment property is depreciated on a straight-line basis over its estimated useful life of 25 to 55 years.

(17) Impairment of non-financial assets

The Company assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. Except for goodwill, when the circumstances or reasons for recognizing impairment loss for an asset in prior years no longer exist or diminish, the impairment loss is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortized historical cost would have been if the impairment had not been recognized.

(18) Borrowings

A. Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortized cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognized in profit or loss over the period of the borrowings using the effective interest method.

B. Fees paid on the establishment of loan facilities are recognized as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the drawdown occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalized as a pre-payment for liquidity services and amortized over the period of the facility to which it relates.

(19) Notes and accounts payable

A. Accounts payable are liabilities for purchases of raw materials, goods or services and notes

payable are those resulting from operating and non-operating activities.

B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(20) Financial liabilities at fair value through profit or loss

A. Financial liabilities are classified in this category of held for trading if acquired principally for the purpose of repurchasing in the short-term. Derivatives are also categorized as financial liabilities held for trading unless they are designated as hedges. Financial liabilities that meet one of the following criteria are designated as at fair value through profit or loss on initial recognition:

(a) Hybrid (combined) contracts; or

(b) They eliminate or significantly reduce a measurement or recognition inconsistency; or

(c) They are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management policy.

B. At initial recognition, the Company measures the financial liabilities at fair value. All related transaction costs are recognized in profit or loss. The Company subsequently measures these financial liabilities at fair value with any gain or loss recognized in profit or loss.

(21) Bonds payable

Ordinary corporate bonds issued by the Company are initially recognized at fair value less transaction costs. Any difference between the proceeds (net of transaction costs) and the redemption value is presented as an addition to or deduction from bonds payable, which is amortised to profit or loss over the period of bond circulation using the effective interest method as an adjustment to 'finance costs'.

(22) Derecognition of financial liabilities

A financial liability is derecognized when the obligation under the liability specified in the contract is discharged or cancelled or expires.

(23) Offsetting financial instruments

Financial assets and liabilities are offset and reported in the net amount in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

(24) Non-hedging and embedded derivatives

Non-hedging derivatives are initially recognized at fair value on the date a derivative contract is entered into and recorded as financial assets or financial liabilities at fair value through profit or loss. They are subsequently remeasured at fair value and the gains or losses are recognized in profit or loss.

(25) Employee benefits

A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognized as expense in that period when the employees render service.

B. Pensions

(a) Defined contribution plan

For defined contribution plan, the contributions are recognized as pension expense when they are due on an accrual basis. Prepaid contributions are recognized as an asset to the extent of a cash refund or a reduction in the future payments.

(b) Defined benefit plan

i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Company in current period or prior periods. The liability recognized in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The net defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability; when there is no deep market in high-quality corporate bonds, the Company uses interest rates of government bonds (at the balance sheet date) instead.

ii. Remeasurements arising on defined benefit plans are recognized in other comprehensive income in the period in which they arise and are recorded as retained earnings.

iii. Past service costs are recognized immediately in profit or loss.

C. Employees' compensation and directors' remuneration

Employees' compensation and directors' remuneration are recognized as expense and liability, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated.

(26) Income tax

A. The tax expense for the period comprises current and deferred tax. Tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or items recognized directly in equity, in which cases the tax is recognized in other comprehensive income or equity.

B. The current income tax expense is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional 10% tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.

C. Deferred tax is recognized, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated balance sheet. However, the deferred tax is not accounted for if it arises from initial recognition of goodwill or of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is provided on temporary differences arising on investments in subsidiaries, except where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realized or the deferred tax liability is settled.

D. Deferred tax assets are recognized only to the extent that it is probable that future taxable profit

will be available against which the temporary differences can be utilized. At each balance sheet date, unrecognized and recognized deferred tax assets are reassessed.

- E. Current income tax assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. Deferred tax assets and liabilities are offset on the balance sheet when the entity has the legally enforceable right to offset current tax assets against current tax liabilities and they are levied by the same taxation authority on either the same entity or different entities that intend to settle on a net basis or realize the asset and settle the liability simultaneously.
- F. A deferred tax asset shall be recognized for the carryforward of unused tax credits resulting from acquisitions of equipment or technology, research and development expenditures and equity investments to the extent that it is possible that future taxable profit will be available against which the unused tax credits can be utilized.

(27) Dividends

Dividends are recorded in the Company's financial statements in the period in which they are approved by the Company's shareholders. Cash dividends are recorded as liabilities; stock dividends are recorded as stock dividends to be distributed and are reclassified to ordinary shares on the effective date of new shares issuance.

(28) Revenue recognition

A. Sales of goods

- (a) The Company manufactures and sells various soft drinks, food, animal feeds, sauces, vegetable oil, and medicine, etc. Sales are recognized when control of the products has transferred, being when the products are delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products. Delivery occurs when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the wholesaler, and either the wholesaler has accepted the products in accordance with the sales contract, or the Company has objective evidence that all criteria for acceptance have been satisfied.
- (b) Revenue from these sales is recognized based on the price specified in the contract, net of the estimated sales discounts and volume discounts. The products are often sold with volume discounts based on estimated sales of each year. Accumulated experience is used to estimate and provide for the sales discounts and volume discounts, using the expected value method, and revenue is only recognized to the extent that it is highly probable that a significant reversal will not occur. The estimation is subject to an assessment at each reporting date. A refund liability is recognized for expected sales discounts and volume discounts payable to customers in relation to sales made until the end of the reporting period. As the time interval between the transfer of committed goods or service and the payment of customer does not exceed one year, the Company does not adjust the transaction price to reflect the time value of money.
- (c) A receivable is recognized when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

B. Incremental costs of obtaining a contract

Given that the contractual period lasts less than one year, the Company recognizes the incremental costs of obtaining a contract as an expense when incurred although the Company

expects to recover those costs

(29) Business combinations

A. The Company uses the acquisition method to account for business combinations. The consideration transferred for an acquisition is measured as the fair value of the assets transferred, liabilities incurred or assumed and equity instruments issued at the acquisition date, plus the fair value of any assets and liabilities resulting from a contingent consideration arrangement. All acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. For each business combination, the Company measures at the acquisition date components of non-controlling interests in the acquiree that are present ownership interests and entitle their holders to the proportionate share of the entity's net assets in the event of liquidation at either fair value or the present ownership instruments' proportionate share in the recognized amounts of the acquiree's identifiable net assets. All other non-controlling interests should be measured at the acquisition-date fair value.

B. The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of any previous equity interest in the acquiree over the fair value of the identifiable assets acquired and the liabilities assumed is recorded as goodwill at the acquisition date. If the total of consideration transferred, non-controlling interest in the acquiree recognized and the fair value of previously held equity interest in the acquiree is less than the fair value of the identifiable assets acquired and the liabilities assumed, the difference is recognized directly in profit or loss on the acquisition date.

5. CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND KEY SOURCES OF ASSUMPTION UNCERTAINTY

The preparation of these parent company only financial statements requires management to make critical judgements in applying the Company's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. The judgment and assumptions made by the Company in applying its accounting policies and concerning future events do not involve significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year.

6. DETAILS OF SIGNIFICANT ACCOUNTS

(1) Cash and cash equivalents

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Cash:		
Cash on hand	\$ 1,052	\$ 1,092
Checking deposits and demand deposits	<u>70,391</u>	<u>196,745</u>
	<u>71,443</u>	<u>197,837</u>
Cash equivalents:		
Bills under repurchase agreement	<u>19,990</u>	<u>-</u>
	<u>\$ 91,433</u>	<u>\$ 197,837</u>

- A. The Company transacts with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.
- B. The Company has no cash and cash equivalents pledged to others as of December 31, 2018 and 2017.

(2) Notes and accounts receivable, net

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Notes receivable	\$ 255,590	\$ 254,779
Less: Allowance for doubtful accounts	(11,621)	(12,021)
	<u>\$ 243,969</u>	<u>\$ 242,758</u>
Accounts receivable	\$ 740,033	\$ 707,950
Less: Allowance for doubtful accounts	(13,711)	(13,711)
	<u>\$ 726,322</u>	<u>\$ 694,239</u>

- A. The ageing analysis of accounts receivable and notes receivable that were past due but not impaired is as follows:

	<u>December 31, 2018</u>		<u>December 31, 2017</u>	
	<u>Accounts receivable</u>	<u>Notes receivable</u>	<u>Accounts receivable</u>	<u>Notes receivable</u>
Up to 30 days	\$ 460,943	\$ 8,093	\$ 447,492	\$ 10,728
31 to 90 days	275,787	119,409	260,278	123,817
91 to 180 days	3,303	32,985	180	34,939
Over 180 days	-	95,103	-	85,295
	<u>\$ 740,033</u>	<u>\$ 255,590</u>	<u>\$ 707,950</u>	<u>\$ 254,779</u>

The above ageing analysis was based on past due date.

- B. As at December 31, 2018 and 2017, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Company's notes and accounts receivable were both its book value.
- C. Information relating to credit risk of accounts receivable and notes receivable is provided in Note 12(2).
- D. Information on financial assets at fair value through profit or loss as of December 31, 2017 is provided in Note 12(4), 'Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017'.

(3) Inventories

	<u>December 31, 2018</u>		
	<u>Cost</u>	<u>Allowance</u>	<u>Book value</u>
Merchandise	\$ 143,757	\$ -	\$ 143,757
Raw materials	820,287	-	820,287
Raw materials in transit	376,097	-	376,097
Supplies	73,476	(861)	72,615
Work in progress	186,441	-	186,441
Finished goods	318,525	-	318,525
By-products	507	-	507
	<u>\$ 1,919,090</u>	<u>(\$ 861)</u>	<u>\$ 1,918,229</u>

	December 31, 2017		
	Cost	Allowance	Book value
Merchandise	\$ 122,104	\$ -	\$ 122,104
Raw materials	896,660	-	896,660
Raw materials in transit	322,114	-	322,114
Supplies	73,214	(461)	72,753
Work in progress	215,021	-	215,021
Finished goods	246,587	-	246,587
By-products	474	-	474
	<u>\$ 1,876,174</u>	<u>(\$ 461)</u>	<u>\$ 1,875,713</u>

Expenses and losses of inventories recognized:

	2018	2017
Cost of goods sold	\$ 26,167,850	\$ 26,691,337
Provision for inventory market value decline	400	461
Loss on physical inventory	25	104
Loss on production stoppage	62,239	62,427
Loss on discarding inventory	7,859	5,217
Income from sale of scraps	(11,234)	(12,644)
Other operation costs	822,153	970,510
	<u>\$ 27,049,292</u>	<u>\$ 27,717,412</u>

(4) Financial assets and liabilities at fair value through profit or loss

December 31, 2018

Assets		
Non-current items:		
Financial assets mandatorily measured at fair value through profit or loss		
Unlisted stocks		\$ 78,964
Valuation adjustment		1,659
		<u>\$ 80,623</u>
Liabilities		
Current items:		
Financial liabilities mandatorily measured at fair value		
Forward exchange contracts		\$ 85

A. The amount recognised in profit or loss in relation to financial assets and liabilities at fair value through profit or loss is \$37,975 (listed as “other gains and losses”) for the year ended December 31, 2018.

B. The Company entered into contracts relating to derivative financial assets which were not accounted for under hedge accounting. The information is listed below:

Derivative instruments	December 31, 2018	
	Contract amount (notional principal)	Contract period
Current items:		
Forward foreign exchange contracts	US\$ 1,180	2018.11~2019.05

The Company entered into derivative contracts mostly to earn the spread while entering into the forward foreign exchange contracts and foreign options transaction to manage exposures due to fluctuations of foreign exchange rates. However, the Company did not apply hedge accounting treatment but apply held for trading accounting treatment for the derivative contracts.

- C. The Company has no financial assets at fair value through profit or loss pledged to others as collateral as of December 31, 2018.
- D. Information relating to credit risk of financial assets at fair value through profit or loss is provided in Note 12(2), 'Financial instruments'.
- E. Information on financial assets and liabilities at fair value through profit or loss, available-for-sale financial assets and financial assets at cost as of December 31, 2017 is provided in Note 12(4), 'Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017'

(5) Financial assets at fair value through other comprehensive income

December 31, 2018

Non-current items

Equity instruments

Unlisted stocks

\$ 250,000

- A. The Company has elected to classify investments that are considered to be strategic investments and steady dividend income as financial assets at fair value through other comprehensive income. The fair value of such investments amounted to \$250,000 as at December 31, 2018.
- B. Amounts recognised in profit or loss and other comprehensive income in relation to the financial assets at fair value through other comprehensive income are listed below:

For the year ended
December 31, 2018

Equity instruments at fair value through other comprehensive income

Dividend income recognised in profit or loss

\$ 10,800

- C. As at December 31, 2018, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at fair value through other comprehensive income held by the Company was its book value.
- D. The Company has no financial assets at fair value through other comprehensive income pledged to others as collateral as of December 31, 2018.
- E. Information relating to credit risk of financial assets at fair value through other comprehensive income is provided in Note 12(2), 'Financial instruments'.
- F. Information on financial assets at cost as of December 31, 2017 is provided in Note 12(4), 'Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017'.

(6) Investments accounted for using equity method

- A. Details of investments accounted for using equity method with debit balances are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Cayman President Holdings, Ltd.	\$ 53,565,141	\$ 49,537,752
President Chain Store Corp.	14,722,873	21,655,545
Kai Yu Investment Co., Ltd.	13,361,627	14,498,080
President International Development Corp.	9,901,240	10,018,164
Ton Yi Industrial Corp.	8,418,797	8,375,057
President Securities Corp.	7,270,283	7,196,590
ScinoPharm Taiwan, Ltd.	5,763,881	5,717,673
President Fair Development Corp.	3,861,550	3,797,528
Uni-Wonder Corp.	3,522,717	3,872,856
Others (individually less than 2%)	<u>24,602,339</u>	<u>22,897,526</u>
	144,990,448	147,566,771
Less: Accumulated impairment	(<u>133,165</u>)	(<u>133,165</u>)
	<u>\$ 144,857,283</u>	<u>\$ 147,433,606</u>

B. Details of investments accounted for under equity method with credit balances (listed as “other non-current liabilities”) are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
President Entertainment Corp.	<u>\$ -</u>	<u>\$ 274,083</u>

C. Subsidiaries

For more information regarding the subsidiaries of the Company, please refer to Note 4(3) “Basis of consolidation” of the Company and subsidiaries’ consolidated financial statements of 2018.

D. Associates

(a) As of December 31, 2018 and 2017, the carrying amount of the Company’s individually immaterial associates amounted to \$19,175,998 and \$18,415,374, respectively. The Company’s share of operating results of these associates is summarized below:

	<u>2018</u>	<u>2017</u>
Profit for the year from continuing operations	\$ 1,856,954	\$ 2,211,652
Other comprehensive income (loss)	<u>121,766</u>	(<u>197,419</u>)
Total comprehensive income	<u>\$ 1,978,720</u>	<u>\$ 2,014,233</u>

(b) The fair values of the Company’s material associates which have quoted market price are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
President Securities Corp.	\$ 4,526,245	\$ 5,647,967
TTET Union Corp.	6,036,232	5,555,797
Prince Housing Development Corp.	<u>1,659,981</u>	<u>1,961,056</u>
	<u>\$ 12,222,458</u>	<u>\$ 13,164,820</u>

E. As of December 31, 2018 and 2017, no investment accounted for using equity method was

pledged as collateral.

- F. For the years ended December 31, 2018 and 2017, the share of profit of subsidiaries, associates and joint ventures under equity method was \$15,132,807 and \$37,244,571, respectively.
- G. For the years ended December 31, 2018 and 2017, the cash dividends of subsidiaries, associates and joint ventures under equity method was \$18,548,376 and \$7,774,135, respectively.
- H. The Company originally held 20% of shares of Uni-Wonder Corp. (formerly President Starbucks Coffee Corp.) under equity method. In December 2017, the Company acquired additional 20% shares in cash for \$2,151,204 (listed as “Other payables”) and accordingly, the Company obtained control over the subsidiary. The related transaction price has been paid in February, 2018. For more information, please refer to Note 6(32), “Business Combination” of the Company and subsidiaries’ consolidated financial statements.
- I. The subsidiary of the Company, Kai Yu Investment Co., Ltd., reduced and returned its capital in November, 2017. The proceeds of \$2,410,000 from capital reduction had already been collected.
- J. The subsidiary of the Company, President Entertainment Corp., increased its capital in July, 2018. The proceeds of \$988,230 from the capital increase had already been collected.

(7) Property, plant and equipment

2018

	Land	Buildings	Machinery and utilities equipment	Transportation equipment	Leasehold improvements	Other equipment	Construction in progress	Total
At January 1, 2018								
Cost	\$ 7,621,432	\$ 5,910,402	\$ 12,152,996	\$ 79,557	\$ 45,999	\$ 7,137,497	\$ 485,422	\$ 33,433,305
Accumulated depreciation	-	(2,926,153)	(8,994,367)	(59,825)	(43,628)	(4,903,468)	-	(16,927,441)
Accumulated impairment	-	(4,018)	(10,197)	-	-	(1,653)	-	(15,868)
	<u>\$ 7,621,432</u>	<u>\$ 2,980,231</u>	<u>\$ 3,148,432</u>	<u>\$ 19,732</u>	<u>\$ 2,371</u>	<u>\$ 2,232,376</u>	<u>\$ 485,422</u>	<u>\$ 16,489,996</u>
For the year ended								
December 31, 2018								
At January 1, 2018	\$ 7,621,432	\$ 2,980,231	\$ 3,148,432	\$ 19,732	\$ 2,371	\$ 2,232,376	\$ 485,422	\$ 16,489,996
Additions	-	-	-	-	-	-	221,578	221,578
Disposals	-	-	-	-	-	-	-	-
Cost	-	(20,561)	(312,046)	-	(1,260)	(169,707)	-	(503,574)
Accumulated depreciation	-	19,946	296,227	-	1,244	160,531	-	477,948
Accumulated impairment	-	-	10,197	-	-	1,653	-	11,850
Depreciation	-	(169,402)	(683,242)	(5,691)	(396)	(461,896)	-	(1,320,627)
Gain on reversal of impairment loss	-	310	-	-	-	-	-	310
Reclassification (Note)	265,734	66,284	479,150	10,761	(50)	410,452	(97,589)	1,134,742
At December 31, 2018	<u>\$ 7,887,166</u>	<u>\$ 2,876,808</u>	<u>\$ 2,938,718</u>	<u>\$ 24,802</u>	<u>\$ 1,909</u>	<u>\$ 2,173,409</u>	<u>\$ 609,411</u>	<u>\$ 16,512,223</u>
At December 31, 2018								
Cost	\$ 7,887,166	\$ 5,956,125	\$ 12,320,170	\$ 88,744	\$ 43,726	\$ 7,380,708	\$ 609,411	\$ 34,286,050
Accumulated depreciation	-	(3,075,609)	(9,381,452)	(63,942)	(41,817)	(5,207,299)	-	(17,770,119)
Accumulated impairment	-	(3,708)	-	-	-	-	-	(3,708)
	<u>\$ 7,887,166</u>	<u>\$ 2,876,808</u>	<u>\$ 2,938,718</u>	<u>\$ 24,802</u>	<u>\$ 1,909</u>	<u>\$ 2,173,409</u>	<u>\$ 609,411</u>	<u>\$ 16,512,223</u>

(Note) Reclassified from “Prepayments for equipment” and “Prepayments” and reclassified to “Investment property”.

	Land	Buildings	Machinery and utilities equipment	Transportation equipment	Leasehold improvements	Other equipment	Construction in progress	Total
At January 1, 2017								
Cost	\$ 7,290,878	\$ 5,601,605	\$ 12,033,409	\$ 70,871	\$ 100,502	\$ 6,667,279	\$ 745,431	\$ 32,509,975
Accumulated depreciation	-	(2,777,996)	(8,649,809)	(57,973)	(93,628)	(4,670,577)	-	(16,249,983)
Accumulated impairment	-	(4,327)	-	-	-	-	-	(4,327)
	<u>\$ 7,290,878</u>	<u>\$ 2,819,282</u>	<u>\$ 3,383,600</u>	<u>\$ 12,898</u>	<u>\$ 6,874</u>	<u>\$ 1,996,702</u>	<u>\$ 745,431</u>	<u>\$ 16,255,665</u>
For the year ended								
December 31, 2017								
At January 1, 2017	\$ 7,290,878	\$ 2,819,282	\$ 3,383,600	\$ 12,898	\$ 6,874	\$ 1,996,702	\$ 745,431	\$ 16,255,665
Additions	-	-	-	-	-	-	552,231	552,231
Disposals	-	-	-	-	-	-	-	-
Cost	-	(10,196)	(330,959)	(3,322)	(54,503)	(222,430)	-	(621,410)
Accumulated depreciation	-	9,963	323,974	3,204	50,628	213,248	-	601,017
Accumulated impairment	-	-	451	-	-	92	-	543
Depreciation	-	(163,163)	(668,532)	(6,523)	(628)	(444,672)	-	(1,283,518)
Gain on reversal of impairment (loss)	-	309	(10,648)	-	-	(1,745)	-	(12,084)
Reclassification (Note)	330,554	324,036	450,546	13,475	-	691,181	(812,240)	997,552
At December 31, 2017	<u>\$ 7,621,432</u>	<u>\$ 2,980,231</u>	<u>\$ 3,148,432</u>	<u>\$ 19,732</u>	<u>\$ 2,371</u>	<u>\$ 2,232,376</u>	<u>\$ 485,422</u>	<u>\$ 16,489,996</u>
At December 31, 2017								
Cost	\$ 7,621,432	\$ 5,910,402	\$ 12,152,996	\$ 81,024	\$ 45,999	\$ 7,136,030	\$ 485,422	\$ 33,433,305
Accumulated depreciation	-	(2,926,153)	(8,994,367)	(61,292)	(43,628)	(4,902,001)	-	(16,927,441)
Accumulated impairment	-	(4,018)	(10,197)	-	-	(1,653)	-	(15,868)
	<u>\$ 7,621,432</u>	<u>\$ 2,980,231</u>	<u>\$ 3,148,432</u>	<u>\$ 19,732</u>	<u>\$ 2,371</u>	<u>\$ 2,232,376</u>	<u>\$ 485,422</u>	<u>\$ 16,489,996</u>

(Note) Reclassified from “Prepayments for equipment” and “prepayments” and reclassified to “Investment property”.

A. Amount of borrowing costs capitalized as part of property, plant and equipment and prepayment for equipment, and the range of the interest rates for such capitalization are as follows:

	<u>2018</u>	<u>2017</u>
Amount capitalized	\$ 9,442	\$ 7,598
Interest rate range	<u>0.92%~1.08%</u>	<u>1.02%~1.12%</u>

B. Impairment of property, plant and equipment is described in Note 6(9), “Impairment of non-financial assets”.

C. The Company has no property, plant and equipment pledged to others as of December 31, 2018 and 2017.

(8) Investment property, net

	<u>Land</u>	<u>Buildings</u>	<u>Total</u>
<u>January 1, 2018</u>			
Cost	\$ 3,085,697	\$ 2,202,363	\$ 5,288,060
Accumulated depreciation	-	(671,585)	(671,585)
Accumulated impairment	(3,173)	-	(3,173)
	<u>\$ 3,082,524</u>	<u>\$ 1,530,778</u>	<u>\$ 4,613,302</u>
<u>For the year ended December 31, 2018</u>			
At January 1, 2018	\$ 3,082,524	\$ 1,530,778	\$ 4,613,302
Disposal-Cost	-	(2,489)	(2,489)
-Accumulated depreciation	-	2,434	2,434
Depreciation	-	(51,151)	(51,151)
Impairment loss	(110)	-	(110)
Reclassification (Note)	<u>185,439</u>	<u>39,277</u>	<u>224,716</u>
At December 31, 2018	<u>\$ 3,267,853</u>	<u>\$ 1,518,849</u>	<u>\$ 4,786,702</u>
<u>December 31, 2018</u>			
Cost	\$ 3,271,136	\$ 2,244,194	\$ 5,515,330
Accumulated depreciation	-	(725,345)	(725,345)
Accumulated impairment	(3,283)	-	(3,283)
	<u>\$ 3,267,853</u>	<u>\$ 1,518,849</u>	<u>\$ 4,786,702</u>

(Note) Reclassified from “Property, plant, and equipment”, “Other non-current assets” and “Prepayments”.

	<u>Land</u>	<u>Buildings</u>	<u>Total</u>
<u>January 1, 2017</u>			
Cost	\$ 3,085,697	\$ 2,201,527	\$ 5,287,224
Accumulated depreciation	-	(620,664)	(620,664)
Accumulated impairment	(3,666)	-	(3,666)
	<u>\$ 3,082,031</u>	<u>\$ 1,580,863</u>	<u>\$ 4,662,894</u>

For the year ended December 31, 2017

At January 1, 2017	\$ 3,082,031	\$ 1,580,863	\$ 4,662,894
Depreciation	-	(50,921)	(50,921)
Reversal of impairment loss	493	-	493
Reclassification (Note)	-	836	836
At December 31, 2017	<u>\$ 3,082,524</u>	<u>\$ 1,530,778</u>	<u>\$ 4,613,302</u>

December 31, 2017

Cost	\$ 3,085,697	\$ 2,202,363	\$ 5,288,060
Accumulated depreciation	-	(671,585)	(671,585)
Accumulated impairment	(3,173)	-	(3,173)
	<u>\$ 3,082,524</u>	<u>\$ 1,530,778</u>	<u>\$ 4,613,302</u>

(Note) Reclassified from “Property, plant and equipment” and “Prepayments”.

- A. Rental income from the lease of the investment property and direct operating expenses arising from the investment property are shown below:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Rental revenue from the lease of the investment property	<u>\$ 253,119</u>	<u>\$ 254,492</u>
Direct operating expenses arising from the investment property that generated income during the year	<u>\$ 54,445</u>	<u>\$ 55,787</u>
Direct operating expenses arising from the investment property that did not generate income during the year	<u>\$ 775</u>	<u>\$ 806</u>

- B. The fair value of the investment property held by the Company as of December 31, 2018 and 2017 ranged from \$11,908,751 to \$12,035,717, which was assessed based on the reports of independent appraisers. Valuations were made based on most recent transaction prices of similar and comparable properties, considering factors such as location, transaction scale, purpose of use, etc.
- C. The Company purchased agricultural land under the names of own-cultivators for other uses in the future. The decision on the purpose of the land has not yet been decided, however, this was recognized as “Investment property”.
- D. For more information regarding the impairment of investment property, please refer to Note 6(9),

“Impairment of non-financial assets”.

E. The Company has no investment property pledged to others as of December 31, 2018 and 2017.

(9) Impairment of non-financial assets

A. The Company recognized gain on reversal of impairment loss (impairment loss) for the years ended December 31, 2018 and 2017 of \$200 and (\$11,591), respectively (listed as “Other gains and losses”). Details are as follows:

Items	For the year ended December 31, 2018	
	Recognized in profit or loss	Recognized in other comprehensive income
(Impairment loss)/gain on reversal of impairment loss:		
Property, plant and equipment	\$ 310	\$ -
Investment property	(110)	-
	<u>\$ 200</u>	<u>\$ -</u>

Items	For the year ended December 31, 2017	
	Recognized in profit or loss	Recognized in other comprehensive income
(Impairment loss)/ gain on reversal of impairment		
Property, plant and equipment	(\$ 12,084)	-
Investment property	493	-
	<u>(\$ 11,591)</u>	<u>\$ -</u>

B. The gain on reversal of impairment loss (impairment loss) reported by operating segments is as follows:

Segments	For the years ended December 31,			
	2018		2017	
	Recognized in profit or loss	Recognized in other comprehensive income	Recognized in profit or loss	Recognized in other comprehensive income
Company	\$ 310	\$ -	\$ 355	\$ -
Feeds segment	(110)	-	(11,946)	-
	<u>\$ 200</u>	<u>\$ -</u>	<u>(\$ 11,591)</u>	<u>\$ -</u>

(10) Short-term borrowings

	<u>December 31, 2018</u>	<u>December 31, 2017</u>	<u>Collateral or security</u>
Bank unsecured borrowings	\$ <u>51,590</u>	\$ <u>204,933</u>	None
Interest rate range	<u>3.4%~3.43%</u>	<u>1.1%~2.43%</u>	

For more information about interest expenses recognized by the Company for the years ended December 31, 2018 and 2017, please refer to Note 6(23), 'Finance costs'.

(11) Short-term notes and bills payable

	<u>December 31, 2018</u>	<u>Collateral or security</u>
Commercial paper payable	\$ 2,050,000	None
Less : Unamortized	(<u>859</u>)	
	\$ <u>2,049,141</u>	
Interest rate range	<u>0.82%~0.83%</u>	

The Company has no short-term notes and bills payable as of December 31, 2017.

1. For more information about interest expenses recognized by the Company for the year ended December 31, 2018, please refer to Note 6(23), 'Finance costs'.
2. The above commercial papers were issued and secured by banks and bills finance corporations for short-term financing.

(12) Other payables

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Employees' compensation and directors' remuneration	\$ 1,827,269	\$ 1,835,143
Payables on investment (Note 6(6)H.)	-	2,151,204
Accrued salaries and bonuses	1,490,134	1,793,886
Accrued advertising and promotion expenses	376,729	358,885
Employees' accumulated paid leave payable	254,240	254,240
Bonus payable for outlet channel	340,814	238,545
Payables for equipment	106,088	177,324
Interest payable	185,190	159,980
Others	<u>1,557,526</u>	<u>1,736,245</u>
	\$ <u>6,137,990</u>	\$ <u>8,705,452</u>

(13) Corporate bonds payable

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Unsecured bonds payable	\$ 24,450,000	\$ 18,200,000
Less: Current portion of bonds payable	(5,100,000)	(3,500,000)
	<u>\$ 19,350,000</u>	<u>\$ 14,700,000</u>

A. The Company issued unsecured ordinary bonds payable in October 2012. The significant terms of the bonds are as follows:

(a) Total issue amount: \$3,600,000, including \$1,800,000 of A and \$1,800,000 of B

(b) Issue price: At par value of \$1,000 per bond

(c) Coupon rate:

(i) A Bond: the coupon rate is 1.28% per annum

(ii) B Bond: the coupon rate is 1.39% per annum

(d) Term of interest repayment:

The bond interest is calculated on simple rate every year starting October 2012 based on the coupon rate.

(e) Repayment term:

(i) A Bond: the bonds are repayable in October 2017 upon the maturity of the bonds.

(ii) B Bond: the bonds are repayable starting October 2018 to October 2019 in two installments at the rate of 50% and 50%, respectively.

(f) Period:

(i) A Bond: 5 years, from October 29, 2012 to October 29, 2017

(ii) B Bond: 7 years, from October 29, 2012 to October 29, 2019

(g) Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.

B. The Company issued unsecured ordinary bonds payable in February 2014. The significant terms of the bonds are as follows:

(a) Total issue amount: \$3,600,000

(b) Issue price: At par value of \$1,000 per bond

(c) Coupon rate: 1.39%

(d) Term of interest repayment:

The bond interest is calculated on simple rate every year starting February 2014 based on the coupon rate.

(e) Repayment term:

The bonds are repayable in February 2019 upon maturity.

(f) Period: 5 years, from February 18, 2014 to February 18, 2019

(g) Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank

C. The Company issued unsecured ordinary bonds payable in June 2014. The significant terms of the bonds are as follows:

(a) Total issue amount: \$5,800,000, including \$1,200,000 of A, \$2,800,000 of B and \$1,800,000 of C

(b) Issue price: At par value of \$1,000 per bond

- (c) Coupon rate:
 - (i) A Bond: the coupon rate is 1.29% per annum
 - (ii) B Bond: the coupon rate is 1.62% per annum
 - (iii) C Bond: the coupon rate is 1.78% per annum
 - (d) Term of interest repayment:

The bond interest is calculated on simple rate every year starting June 2014 based on the coupon rate.
 - (e) Repayment term:
 - (i) A Bond: the bonds are repayable starting June 2018 to June 2019 in two installments at the rate of 50% and 50%, respectively.
 - (ii) B Bond: the bonds are repayable starting June 2020 to June 2021 in two installments at the rate of 50% and 50%, respectively.
 - (iii) C Bond: the bonds are repayable starting June 2023 to June 2024 in two installments at the rate of 50% and 50%, respectively.
 - (f) Period:
 - (i) A Bond: 5 years, from June 23, 2014 to June 23, 2019
 - (ii) B Bond: 7 years, from June 23, 2014 to June 23, 2021
 - (iii) C Bond: 10 years, from June 23, 2014 to June 23, 2024
 - (g) Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- D. The Company issued unsecured ordinary bonds payable in May 2017. The significant terms of the bonds are as follows:
- (a) Total issue amount: \$5,000,000
 - (b) Issue price: At par value of \$1,000 per bond
 - (c) Coupon rate: 1.05%
 - (d) Term of interest repayment:

The bond interest is calculated on simple rate every year starting May 2017 based on the coupon rate.
 - (e) Repayment term:

The bonds are repayable in May 2022 upon maturity.
 - (f) Period: 5 years, from May 22, 2017 to May 22, 2022
 - (g) Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- E. The Company issued unsecured ordinary bonds payable in May 2018. The significant terms of the bonds are as follows:
- (a) Total issue amount: \$7,500,000 including \$5,000,000 of A and \$2,500,000 of B
 - (b) Issue price: At par value of \$1,000 per bond
 - (c) Coupon rate:
 - (i) A Bond: the coupon rate is 0.85% per annum
 - (ii) B Bond: the coupon rate is 0.98% per annum
 - (d) Term of interest repayment:

The bond interest is calculated on simple rate every year starting May 2018 based on the coupon rate.
 - (e) Repayment term:
 - (i) A Bond: The bonds are repayable in May 2023 upon maturity.

(ii)B Bond: The bonds are repayable in May 2025 upon maturity.

(f)Period:

(i)A Bond: 5 years, from May 16, 2018 to May 16, 2023

(ii)B Bond: 7 years, from May 16, 2018 to May 16, 2025

(g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.

F. The Company issued unsecured ordinary bonds payable in November 2018. The significant terms of the bonds are as follows:

(a)Total issue amount: \$2,250,000

(b)Issue price: At par value of \$1,000 per bond

(c)Coupon rate: 0.90%

(d)Term of interest repayment:

The bond interest is calculated on simple rate every year starting November 2018 based on the coupon rate.

(e)Repayment term:

The bonds are repayable starting November 2024 to November 2025 in two installments at the rate of 50% and 50%, respectively.

(f)Period: 7 years, from November 12, 2018 to November 12, 2025

(g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.

(14) Long-term borrowings

	<u>December 31, 2018</u>	<u>December 31, 2017</u>	<u>Collateral</u>
Unsecured bank borrowings	\$ 26,100,000	\$ 20,200,000	None
Revolving credit facility	<u>2,100,000</u>	<u>2,700,000</u>	None
	28,200,000	22,900,000	
Less: Unamortised discount	(104)	(683)	
Within one year	<u>-</u>	<u>(1,000,000)</u>	
	<u>\$ 28,199,896</u>	<u>\$ 21,899,317</u>	
Range of maturity dates	<u>3. 2020~11. 2021</u>	<u>9. 2018~11. 2020</u>	
Range of interest rates	<u>0.60%~1.35%</u>	<u>0.75%~1.35%</u>	

(15) Pensions

A. The Company has a defined benefit pension plan in accordance with the Labor Standards Law, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company contributes monthly an amount equal to 15% of the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company would assess the balance in the

aforementioned labor pension reserve account by December 31, every year. If the account balance is insufficient to pay the pension calculated by the aforementioned method to the employees expected to qualify for retirement in the following year, the Company will make contributions for the deficit by next March.

(a) The amounts recognized in the balance sheet are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Present value of defined benefit obligations	(\$ 10,499,187)	(\$ 10,336,318)
Fair value of plan assets	<u>7,038,266</u>	<u>6,608,920</u>
Net defined benefit liability	<u>(\$ 3,460,921)</u>	<u>(\$ 3,727,398)</u>

(b) Movements in present value of defined benefit obligations are as follows:

<u>2018</u>	<u>Present value of defined benefit obligations</u>	<u>Fair value of plan assets</u>	<u>Net defined benefit liability</u>
At January 1	(\$ 10,336,318)	\$ 6,608,920	(\$ 3,727,398)
Current service cost	(119,332)	-	(119,332)
Interest (expense) income	(101,182)	<u>66,140</u>	(35,042)
	<u>(10,556,832)</u>	<u>6,675,060</u>	<u>(3,881,772)</u>
Remeasurements:			
Return on plan assets	-	197,615	197,615
Change in demographic assumptions	(2,730)	-	(2,730)
Experience adjustments	<u>(285,856)</u>	<u>-</u>	<u>(285,856)</u>
	<u>(288,586)</u>	<u>197,615</u>	<u>(90,971)</u>
Pension fund contribution	<u>-</u>	<u>511,822</u>	<u>511,822</u>
Paid pensions	<u>346,231</u>	<u>(346,231)</u>	<u>-</u>
At December 31	<u>(\$ 10,499,187)</u>	<u>\$ 7,038,266</u>	<u>(\$ 3,460,921)</u>

2017	Present value of defined benefit obligations	Fair value of plan assets	Net defined benefit liability
At January 1	(\$ 10,131,838)	\$ 6,115,800	(\$ 4,016,038)
Current service cost	(126,527)	-	(126,527)
Interest (expense) income	(124,135)	76,805	(47,330)
	(10,382,500)	6,192,605	(4,189,895)
Remeasurements:			
Return on plan assets	-	(15,513)	(15,513)
Change in demographic assumptions	(882)	-	(882)
Change in financial assumptions	(508,862)	-	(508,862)
Experience adjustments	228,178	-	228,178
	(281,566)	(15,513)	(297,079)
Pension fund contribution	-	759,576	759,576
Paid pensions	327,748	(327,748)	-
At December 31	(\$ 10,336,318)	\$ 6,608,920	(\$ 3,727,398)

(c) The Bank of Taiwan was commissioned to manage the Fund of the Company's defined benefit pension plan in accordance with the Fund's annual investment and utilization plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilization of the Labor Retirement Fund" (Article 6: The scope of utilization for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitization products, etc.). With regard to the utilization of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. The composition of fair value of plan assets as of December 31, 2018 and 2017 is given in the Annual Labor Retirement Fund Utilization Report published by the government. Expected return on plan assets was a projection of overall return for the obligations period, which was estimated based on historical returns and by reference to the status of Labor Retirement Fund utilization by the Labor Pension Fund Supervisory Committee and taking into account the effect that the Fund's minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company has no right to participate in managing and operating that fund and hence the Company is unable to disclose the classification of plan assets fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2018 and 2017 is given in the Annual Labor Retirement Fund Utilization Report

announced by the government.

(d)The principal actuarial assumptions used were as follows:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Discount rate	<u>1.00%</u>	<u>1.00%</u>
Future salary increases	<u>3.00%</u>	<u>3.00%</u>

Assumptions regarding future mortality experience are set based on actuarial advice in accordance with published statistics and experience according to Taiwan Life Insurance Industry 5th Mortality Table for the years ended December 31, 2018 and 2017.

Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis was as follows:

	<u>Discount rate</u>		<u>Future salary increases</u>	
	<u>Increase 0.25%</u>	<u>Decrease 0.25%</u>	<u>Increase 0.25%</u>	<u>Decrease 0.25%</u>
<u>December 31, 2018</u>				
Effect on present value of defined benefit obligation	<u>(\$ 255,500)</u>	<u>\$ 265,173</u>	<u>\$ 259,288</u>	<u>(\$ 251,227)</u>
<u>December 31, 2017</u>				
Effect on present value of defined benefit obligation	<u>(\$ 260,964)</u>	<u>\$ 271,175</u>	<u>\$ 265,153</u>	<u>(\$ 256,602)</u>

The sensitivity analysis above was arrived at based on one assumption which changed while the other conditions remain unchanged. In practice, more than one assumption may change all at once. The method of analyzing sensitivity and the method of calculating net pension liability in the balance sheet are the same.

(e)Expected contributions to the defined benefit pension plan of the Company within one year from December 31, 2019 are \$454,450.

(f)As of December 31, 2018, the weighted average duration of the retirement plan is 9 years. The analysis of timing of the future pension payment was as follows:

Within 1 year	\$ 461,803
2~5 years	2,196,989
Over 6 years	<u>8,757,730</u>
	<u>\$ 11,416,522</u>

B. Effective July 1, 2005, the Company has established a defined contribution pension plan (the “New Plan”) under the Labor Pension Act (the “Act”), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contributes monthly an amount based on 6% of the employees’ monthly salaries and wages to the employees’ individual pension accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment. The pension costs under the defined contribution pension plan of

the Company for the years ended December 31, 2018 and 2017 were \$148,140 and \$149,759, respectively.

(16) Share capital

A. Movements in the number of the Company's ordinary shares outstanding are as follows (unit: thousand shares):

	For the years ended December 31,	
	2018	2017
Balance as at January 1 and December 31	5, 682, 015	5, 682, 015

B. As of December 31, 2018, the Company's authorized capital was \$60,000,000, and the paid-in capital was \$56,820,154, consisting of 5,682,015 thousand shares of ordinary stock, with a par value of \$10 (in dollars) per share. All proceeds from shares issued have been collected.

(17) Capital reserves

A. Pursuant to the Company Law, capital reserves arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the Securities and Exchange Law requires that the amount of capital surplus to be capitalized mentioned above should not exceed 10% of the paid-in capital each year. Capital reserves should not be used to cover accumulated deficit unless the legal reserve is insufficient.

B. Movements of the Company's capital reserves for the years ended December 31, 2018 and 2017 are as follows:

	Share premium	Difference between proceeds and carrying amount from acquisition or disposal of subsidiaries	Share of change in net equity of associates and joint ventures accounted for under the equity method	Others	Total
January 1, 2018	\$ 438,468	\$ 3,039,703	\$ 285,526	\$ 152,463	\$ 3,916,160
Adjustment for change in capital reserve of investee companies	-	-	13,616	(2,846)	10,770
Acquisition or disposal of subsidiaries	-	(49,970)	-	-	(49,970)
Adjustment of capital reserve due to change in interests in associates	-	-	19,486	-	19,486
Non-payment of fractional cash dividends from previous years transferred to capital reserve	-	-	-	58	58
December 31, 2018	\$ 438,468	\$ 2,989,733	\$ 318,628	\$ 149,675	\$ 3,896,504

	Share premium	Difference between proceeds and carrying amount from acquisition or disposal of subsidiaries	Share of change in net equity of associates and joint ventures accounted for under the equity method	Others	Total
January 1, 2017	\$ 438,468	\$ 3,039,918	\$ 278,130	\$ 143,622	\$ 3,900,138
Adjustment for change in capital reserve of investee companies	-	-	9,323	5,950	15,273
Acquisition or disposal of subsidiaries	-	24,608	-	-	24,608
Adjustment of capital reserve due to change in interests in associates	-	-	1,927)	-	(1,927)
Adjustment of capital reserve due to change in interests in subsidiaries	-	(24,823)	-	-	(24,823)
Non-payment of fractional cash dividends from previous years transferred to capital reserve	-	-	-	2,891	2,891
December 31, 2017	\$ 438,468	\$ 3,039,703	\$ 285,526	\$ 152,463	\$ 3,916,160

(a) Pursuant to the Business Letter No. 10602420200 issued by Ministry of Economic Affairs in September 2017, the Company transferred the dividend of \$58 and \$2,891, which were not received by the shareholders, to capital reserve in 2018 and 2017, respectively.

(b) For the difference between proceeds and carrying amount from acquisition or disposal of subsidiaries, please refer to Note 6(31) of the Company and its subsidiaries' 2018 consolidated financial statements for the information on transactions with non-controlling interest.

(18) Retained earnings

- A. Pursuant to the amended Company Law, the current year's after-tax earnings should be used initially to cover any accumulated deficit; thereafter 10% of the remaining earnings should be set aside as legal reserve until the balance of legal reserve is equal to that of paid-in capital. The legal reserve shall be exclusively used to cover accumulated deficit, to issue new stocks or distribute cash to shareholders in proportion to their share ownership. The use of legal reserve for the issuance of stocks or cash dividends to shareholders in proportion to their share ownership is permitted provided that the balance of such reserve exceeds 25% of the Company's paid-in capital.
- B. Since the Company is in a changeable industry environment and the life cycle of the Company is in a stable growth, the appropriation of earnings should consider fund requirements and capital budgets to decide how much earnings will be kept or distributed and how much cash dividends will be distributed. According to the Company's Articles of Incorporation, 10% of the annual net income, after offsetting any loss of prior years and paying all taxes and dues, shall be set aside as legal reserve. The remaining net income and the unappropriated retained earnings from prior years can be distributed in accordance with a resolution passed during a meeting of the Board of Directors and approved at the stockholders' meeting. Of the amount to be distributed by the Company, stockholders' bonuses shall comprise 50% to 100% of the unappropriated retained earnings, and the percentage of cash dividends shall not be less than 30% of dividends distributed.
- C. In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When debit balance on other equity items is reversed subsequently, the reversed amount could be included in the distributable earnings. The amounts previously set aside by the Company as special reserve on initial application of IFRSs in accordance with Jin-Guan-Zheng-Fa-Zi Letter No. 1010012865, dated April 6, 2012, shall be reversed proportionately when the relevant assets are used, disposed of or reclassified subsequently. The Company proportionately recognized the reversal of special reserve of \$619 and \$31,451 for the years ended December 31, 2018 and 2017, respectively.
- D. The Company recognized dividends distributed to owners amounting to \$31,251,085 (\$5.5 (in dollars) per share as cash dividend) and \$11,932,232 (\$2.1 (in dollars) per share as cash dividend) for the years ended December 31, 2017 and 2016, respectively. On March 27, 2019, the Board of Directors during its meeting proposed for the distribution of cash dividends from 2018 earnings of \$14,205,039, constituting \$2.5 (in dollars) per share.
- E. In accordance with relevant laws and regulations of R.O.C., the investment accounted for under the equity method – President Securities Corp. has set aside a special reserve for trading losses and default losses from the annual post tax profit. The special reserve shall not be used for any other purpose except for covering the losses of President Securities Corp. or, when the special reserve reaches 50% of the amount of paid-in capital, 50% of the special reserve may be used for capitalization. As of December 31, 2018, the Company recognized special reserve of \$105,429 in accordance with IAS 28, "Investments in Associates and Joint Ventures".

(19) Other equity items

	For the year ended December 31, 2018			
	Currency translation difference	Unrealized gain or loss on valuation	Others	Total
January 1, 2018	(\$ 4,240,729)	\$ 533,455	\$ -	(\$ 3,707,274)
Effects of retrospective application (Note)	-	(60,623)	-	(60,623)
Balance at January 1, 2018 (Adjusted)	(\$ 4,240,729)	\$ 472,832	\$ -	(\$ 3,767,897)
Currency translation differences				
— Company	(656,659)	-	-	(656,659)
— Subsidiaries	601,114	-	-	601,114
— Associates	24,158	-	-	24,158
Fair value adjustment				-
— Company	-	681	-	681
— Subsidiaries	-	(138,964)	-	(138,964)
— Associates	-	106,550	-	106,550
Unearned employee compensation				
— Subsidiaries	-	-	(3,353)	(3,353)
December 31, 2018	(\$ 4,272,116)	\$ 441,099	(\$ 3,353)	(\$ 3,834,370)
	For the year ended December 31, 2017			
	Currency translation difference	Unrealized gain or loss on valuation	Others	Total
January 1, 2017	(\$ 2,257,350)	\$ 434,151	\$ -	(\$ 1,823,199)
Currency translation differences				
— Company	(817,129)	-	-	(817,129)
— Subsidiaries	(1,105,755)	-	-	(1,105,755)
— Associates	(60,495)	-	-	(60,495)
Fair value adjustment				
— Company	-	(3,320)	-	(3,320)
— Subsidiaries	-	178,133	-	178,133
— Associates	-	(75,509)	-	(75,509)
December 31, 2017	(\$ 4,240,729)	\$ 533,455	\$ -	(\$ 3,707,274)

(Note) For more information on effects of retrospective application, please refer to Note 12(4), “Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017”.

(20) Operating revenue

A. Disaggregation of revenue from contracts with customers

The Company derives revenue from the transfer of goods and services at a point in time in the following operating segments:

	<u>For the year ended December 31, 2018</u>	
Dairy Department	\$	12,447,454
Beverage Department		6,698,582
Food Department		4,540,657
Others		15,253,645
	<u>\$</u>	<u>38,940,338</u>

B. For more information about operating revenue for the year ended December 31, 2017, please refer to Note 12(5), ‘Effects of initial application of IFRS 15 and information on application of IAS 11 and IAS 18 in 2017’.

(21) Other income

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Interest income	\$ 173	\$ 8,132
Rental income	314,870	309,452
Dividend income	14,150	9,940
Other income	2,030,144	1,731,717
	<u>\$ 2,359,337</u>	<u>\$ 2,059,241</u>

(22) Other gains and losses

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Net gain (loss) on financial assets and liabilities at fair	\$ 37,975	(\$ 8,172)
Gain on disposal of investments (Note 6(6)H.)	-	1,400,998
Net currency exchange (loss) gain	(16,039)	11,858
Loss on disposal of property, plant and equipment	(11,612)	(13,966)
Loss on disposal of investment property	(55)	-
Gain on reversal of (impairment loss)	200	(18,392)
Other expenses	(1,033,506)	(1,139,828)
	<u>(\$ 1,023,037)</u>	<u>\$ 232,498</u>

(23) Finance costs

	For the years ended December 31,	
	2018	2017
Interest expense:		
Bank borrowings	\$ 470,531	\$ 479,276
Less: Capitalization of qualifying assets	(9,442)	(7,598)
	<u>\$ 461,089</u>	<u>\$ 471,678</u>

(24) Expenses by nature

	For the year ended December 31, 2018		
	Operating cost	Operating expense	Total
Employee benefit expenses	\$ 2,788,229	\$ 4,468,680	\$ 7,256,909
Depreciation	1,024,781	253,383	1,278,164
Amortization	122	403	525
	<u>\$ 3,813,132</u>	<u>\$ 4,722,466</u>	<u>\$ 8,535,598</u>

	For the year ended December 31, 2017		
	Operating cost	Operating expense	Total
Employee benefit expenses	\$ 2,821,461	\$ 5,235,175	\$ 8,056,636
Depreciation	999,617	247,294	1,246,911
Amortization	250	1,453	1,703
	<u>\$ 3,821,328</u>	<u>\$ 5,483,922</u>	<u>\$ 9,305,250</u>

(25) Employee benefit expense

	For the year ended December 31, 2018		
	Operating cost	Operating expense	Total
Wages and salaries	\$ 2,284,823	\$ 3,758,518	\$ 6,043,341
Labor and health insurance expenses	223,717	167,676	391,393
Pension costs	159,622	142,892	302,514
Director's remuneration	-	320,329	320,329
Other personnel expenses	120,067	79,265	199,332
	<u>\$ 2,788,229</u>	<u>\$ 4,468,680</u>	<u>\$ 7,256,909</u>

	For the year ended December 31, 2017		
	Operating cost	Operating expense	Total
Wages and salaries	\$ 2,297,813	\$ 4,464,583	\$ 6,762,396
Labor and health insurance expenses	226,950	169,827	396,777
Pension costs	172,563	151,053	323,616
Director's remuneration	-	369,615	369,615
Other personnel expenses	124,135	80,097	204,232
	<u>\$ 2,821,461</u>	<u>\$ 5,235,175</u>	<u>\$ 8,056,636</u>

A. As of December 31, 2018 and 2017, the Company had 5,377 and 5,450 employees, respectively,

and both included 12 directors.

- B. According to the proposed amendment, a ratio of distributable profit of the current year, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower than 2% for employees' compensation and shall not be higher than 2% for directors' remuneration.
- C. For the years ended December 31, 2018 and 2017, employees' compensation was accrued at \$1,515,939 and \$1,472,369 and directors' remuneration was accrued at \$311,329 and \$362,774, respectively. The aforementioned amounts were recognized in salary expenses. The expenses recognized for 2018 were accrued based on the earnings of current year. The employees' compensation and directors' remuneration resolved by the board of directors were \$1,515,939 and \$311,329 and the employees' compensation will be distributed in cash. The actual amount approved at the shareholders' meeting for employees' compensation and directors' remuneration for 2017 was \$1,835,143, which was the same amount recognized in the 2017 financial statements. Information about the appropriation of employees' bonus and directors' remuneration by the Company as proposed by the Board of Directors and resolved by the stockholders will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

(26) Income tax

A. Income tax expense

(a) Components of income tax expense:

	For the years ended December 31,	
	2018	2017
Current tax:		
Current tax on profits for the year	\$ 315,565	\$ 47,165
Tax on undistributed surplus earnings	423,415	60,922
Under (over) provision of prior year's income tax	2,300	(9,843)
Total current tax	<u>741,280</u>	<u>98,244</u>
Deferred tax:		
Origination and reversal of temporary differences	128,117	178,581
Impact of change in tax rate	(13,075)	-
Total deferred tax	<u>115,042</u>	<u>178,581</u>
Income tax expense	<u>\$ 856,322</u>	<u>\$ 276,825</u>

- (b) The income tax (charge)/ credit related to components of other comprehensive income is as follows:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Remeasurement on defined benefit obligations	(\$ 18,194)	(\$ 50,503)
Changes in fair value of financial assets at fair value through other comprehensive income	(681)	3,320
Impact of change in tax rate	(35,583)	-
	<u>(\$ 54,458)</u>	<u>(\$ 47,183)</u>

B. Reconciliation between income tax expense and accounting profit:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Income tax at the statutory tax rate	\$ 3,659,669	\$ 6,820,685
Effect from items disallowed by tax laws	(3,215,987)	(6,592,383)
Effect from five-year tax exemption projects	-	(2,556)
Under (over) provision of prior year's income tax	2,300	(9,843)
Impact of change in tax rate	(13,075)	-
Additional tax on undistributed earnings	<u>423,415</u>	<u>60,922</u>
Income tax expense	<u>\$ 856,322</u>	<u>\$ 276,825</u>

C. Amounts of deferred tax assets or liabilities as a result of temporary differences and investment tax credits are as follows:

	For the year ended December 31, 2018			
	January 1	Recognized in profit or loss	Recognized in other comprehensive income	December 31
Deferred tax assets				
Temporary differences				
Allowance for doubtful accounts	\$ 1,367	\$ 81	\$ -	\$ 1,448
Loss on inventories from market value decline	78	94	-	172
Pensions	633,657	4,750	53,777	692,184
Impairment of assets	2,790	322	-	3,112
Employee benefits-unused compensated absences	57,524	1,220	-	58,744
Employee benefits	2,538	(1,664)	-	874
Unrealized loss	18,770	2,803	-	21,573
Unrealized loss on financial assets	-	17	-	17
	<u>\$ 716,724</u>	<u>\$ 7,623</u>	<u>\$ 53,777</u>	<u>\$ 778,124</u>
Deferred tax liabilities				
Temporary differences				
Unrealized gain on currency exchange	(\$ 265)	\$ 229	\$ -	(\$ 36)
Depreciation charge	(426,881)	(104,920)	-	(531,801)
Rental income	(13,848)	167	-	(13,681)
Incremental tax on land revaluation	(1,076,566)	-	-	(1,076,566)
Foreign investment income	(295,532)	(18,141)	681	(312,992)
	<u>(\$ 1,813,092)</u>	<u>(\$ 122,665)</u>	<u>\$ 681</u>	<u>(\$ 1,935,076)</u>
	<u>(\$ 1,096,368)</u>	<u>(\$ 115,042)</u>	<u>\$ 54,458</u>	<u>(\$ 1,156,952)</u>

For the year ended December 31, 2017

	<u>January 1</u>	<u>Recognized in profit or loss</u>	<u>Recognized in other comprehensive income</u>	<u>December 31</u>
Deferred tax assets				
Temporary differences				
Allowance for doubtful accounts	\$ 1,996	(\$ 629)	\$ -	\$ 1,367
Loss on inventories from market value decline	-	78	-	78
Pensions	682,726	(99,572)	50,503	633,657
Impairment of assets	736	2,054	-	2,790
Employee benefits-unused compensated absences	43,350	14,174	-	57,524
Employee benefits	5,324	(2,786)	-	2,538
Unrealized loss	19,025	(255)	-	18,770
Investment loss	<u>34,230</u>	<u>(34,230)</u>	<u>-</u>	<u>-</u>
	<u>\$ 787,387</u>	<u>(\$ 121,166)</u>	<u>\$ 50,503</u>	<u>\$ 716,724</u>
Deferred tax liabilities				
Temporary differences				
Unrealized gain on currency exchange	(\$ 38)	(\$ 227)	\$ -	(\$ 265)
Depreciation charge	(375,913)	(50,968)	-	(426,881)
Rental income	(15,411)	1,563	-	(13,848)
Incremental tax on land revaluation	(1,076,566)	-	-	(1,076,566)
Foreign investment income	<u>(284,429)</u>	<u>(7,783)</u>	<u>(3,320)</u>	<u>(295,532)</u>
	<u>(\$ 1,752,357)</u>	<u>(\$ 57,415)</u>	<u>(\$ 3,320)</u>	<u>(\$ 1,813,092)</u>
	<u>(\$ 964,970)</u>	<u>(\$ 178,581)</u>	<u>\$ 47,183</u>	<u>(\$ 1,096,368)</u>

- D. For the years ended December 31, 2018 and 2017, due to the changes in the fair value of financial assets at fair value through other comprehensive income held by subsidiaries, the Company recognized the related income tax effect in other comprehensive income of \$681 and (\$3,320), respectively.
- E. Profits recognized by several overseas subsidiaries of the Company follow the associated rental tax policy and IAS 12. Due to the time reversal controlling ability the Company has over the taxable temporary differences, along with the Company's overall operation distribution, adjustment of fund and the plans of reinvestments, the Company considers this temporary difference as not reversible in the foreseeable future; therefore according to IAS 12, deferred tax liabilities caused by the related taxable difference is not recognized. The related temporary differences unrecognized were \$42,896,291 and \$38,240,058, and the deferred tax liabilities unrecognized were \$8,579,258 and \$6,500,810, as of December 31, 2018 and 2017, respectively.
- F. The Company's income tax returns through 2016 have been assessed and approved by the Tax Authority, and there were no disputes existing between the Company and the Authority as of March 27, 2019.
- G. Under the amendments to the Income Tax Act which was promulgated by the President of the Republic of China on February 7, 2018, the Company's applicable income tax rate was raised from 17% to 20% effective from January 1, 2018. The Group has assessed the impact of the change in income tax rate.

(27) Earnings per share

	<u>For the year ended December 31, 2018</u>		
	<u>Amount after tax</u>	<u>Weighted average number of ordinary shares outstanding (shares in thousands)</u>	<u>Earnings per share (in dollars)</u>
<u>Basic earnings per share</u>			
Profit attributable to the ordinary shareholders	\$ 17,442,022	5,682,015	\$ 3.07
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders	\$ 17,442,022	5,682,015	
Assumed conversion of all dilutive potential ordinary shares			
Employees' bonus	—	27,834	
Profit attributable to ordinary shareholders plus assumed conversion of all dilutive potential ordinary shares	\$ 17,442,022	5,709,849	\$ 3.05

For the year ended December 31, 2017

	<u>Amount after tax</u>	<u>Weighted average number of ordinary shares outstanding (shares in thousands)</u>	<u>Earnings per share (in dollars)</u>
<u>Basic earnings per share</u>			
Profit attributable to the ordinary shareholders	\$ 39,844,853	5,682,015	\$ 7.01
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders	\$ 39,844,853	5,682,015	
Assumed conversion of all dilutive potential ordinary shares			
Employees' bonus	-	28,362	
Profit attributable to ordinary shareholders plus assumed conversion of all dilutive potential ordinary shares	\$ 39,844,853	5,710,377	\$ 6.98

(28) Operating leases

A. The Company leases out some equipment, property investments, and some stores in shopping malls to others under non-cancellable operating lease agreements. Terms for the lease agreements are 1 to 18 years, and the future aggregate minimum lease receivable under non-cancellable operating leases are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Within one year	\$ 293,046	\$ 299,291
More than one year but not exceeding five years	658,664	695,734
More than five years	33,106	166,029
	<u>\$ 984,816</u>	<u>\$ 1,161,054</u>

B. The Company rents property and equipment under non-cancellable operating lease agreements. The lease terms are 1 to 10 years, and some lease agreements are renewable at the end of the lease period. Rents are fixed and paid as agreed in the agreements. In some of the lease agreements, payments are adjusted following the change in consumer price index. The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Within one year	\$ 84,182	\$ 105,223
More than one year but not exceeding five years	216,297	176,597
More than five years	9,277	-
	<u>\$ 309,756</u>	<u>\$ 281,820</u>

(29) Non-cash transactions

A. Investing activities with partial cash payments:

	For the years ended December 31,	
	2018	2017
(a) Purchase of property, plant and equipment	\$ 221,578	\$ 552,231
Add: Opening balance of payables for equipment (shown as "other payables")	177,324	208,199
Less: Ending balance of other payables for equipment (shown as "other payables")	(106,088)	(177,324)
Capitalization of interest	(4,083)	(2,651)
Cash paid for acquisition of property, plant and equipment	<u>\$ 288,731</u>	<u>\$ 580,455</u>
	For the years ended December 31,	
	2018	2017
(b) Payments for acquisition of investments accounted for using equity method - subsidiaries	\$ 988,230	\$ 2,725,881
Add: Opening balance of payables on investment (shown as "other payables")	2,151,204	-
Less: Ending balance of payables on investment (shown as "other payables")	-	(2,151,204)
Cash paid for acquisition of investments accounted for using equity method - subsidiaries	<u>\$ 3,139,434</u>	<u>\$ 574,677</u>

B. Investing activities with no cash flow effects:

	For the years ended December 31,	
	2018	2017
(a) Property, plant and equipment reclassified to investment property	\$ 36,570	\$ 79
(b) Prepayments for equipment reclassified to property, plant and equipment	\$ 1,167,398	\$ 993,120
(c) Prepayments for equipment reclassified to investment property	\$ 2,707	\$ 757
(d) Prepayments reclassified to property, plant and equipment	\$ 3,914	\$ 4,511
(e) Other assets reclassified to investment property	\$ 185,439	\$ -

(30) Changes in liabilities from financing activities

	Short-term borrowings	Short-term notes and bills payable	Corporate bonds payable (including the current portion)
At January 1, 2018	\$ 204,933	\$ -	\$ 18,200,000
Changes in cash flow from financing activities	(153,343)	2,049,141	6,250,000
At December 31, 2018	\$ 51,590	\$ 2,049,141	\$ 24,450,000

	Long-term borrowings (including the current portion)	Long-term borrowings (including the current portion)	Liabilities from financing activities-gross
At January 1, 2018	\$ 22,899,317	\$ 79,902	\$ 41,384,152
Changes in cash flow from financing activities	5,300,579	(1,330)	13,445,047
At December 31, 2018	\$ 28,199,896	\$ 78,572	\$ 54,829,199

7. RELATED PARTY TRANSACTIONS

(1) Names and relationships of the Company's subsidiaries

Information on investee companies and indirect investments in Mainland China are described in Notes 13(2) and 13(3).

(2) Significant transactions and balances with related parties

A. Sales:

	For the years ended December 31,	
	2018	2017
Sales of services:		
– Uni-President Cold Chain Corp.	\$ 7,770,379	\$ 7,553,210
– Tung Ang Enterprises Corp.	5,498,942	5,736,204
– President Chain Store Corp.	4,015,879	3,870,562
– Retail Support international Corp.	3,002,551	3,217,720
– Subsidiaries	7,950,571	7,786,848
– Associates	3,239,704	3,239,168
	<u>\$ 31,478,026</u>	<u>\$ 31,403,712</u>

The collection period for related parties was 2 weeks after sales of foods, 60~120 days after sales of foodstuff and animal feed products. The collection period for related parties was approximately one month after sales, except as follows: 2 months for sales to companies of outlet channel and 1 month for sales to companies that operate both in outlet channel and traditional channel; 2 weeks for sales to companies of traditional channel; Uni-President Vendor Corp. and Retail Support International Corp. closes its accounts 30~60 days after the end of each month; Tung Ang Enterprises Corp. closes its accounts 10 days and remit in 28 days after sales; President Chain Store Corp. closes its accounts 35 days after the end of each month. Except for the collection periods mentioned above, other terms of sales were the same for related and third parties.

B. Purchases

	For the years ended December 31,	
	2018	2017
Purchases of goods:		
– Subsidiaries	\$ 1,939,153	\$ 1,847,155
– Associates	164,437	158,582
	<u>\$ 2,103,590</u>	<u>\$ 2,005,737</u>

The terms of purchases and payments (due within one month) to related parties were the same with third party suppliers except for the following companies:

The payment term for purchases from TTET Union Corp., Ton Yi Industrial Corp., President Nisshin Corp. and Uni-President (Vietnam) Co., Ltd. was 30 days after the end of each month.

C. Other expenses

	For the years ended December 31,	
	2018	2017
Shipping expenses:		
— Subsidiaries	\$ 564,931	\$ 492,353
— Associates	<u>126,148</u>	<u>123,271</u>
	<u>\$ 691,079</u>	<u>\$ 615,624</u>
Advertising expenses:		
— Subsidiaries	\$ 870,505	\$ 806,578
— Associates	<u>1,011</u>	<u>2,677</u>
	<u>\$ 871,516</u>	<u>\$ 809,255</u>
Other expenses:		
— Subsidiaries	\$ 93,679	\$ 148,489
— Associates	<u>9,357</u>	<u>6,769</u>
	<u>\$ 103,036</u>	<u>\$ 155,258</u>

D. Rental income

	For the years ended December 31,	
	2018	2017
— Subsidiaries	\$ 109,611	\$ 102,545
— Associates	<u>1,498</u>	<u>1,467</u>
	<u>\$ 111,109</u>	<u>\$ 104,012</u>

E. Other income

	For the years ended December 31,	
	2018	2017
Management and technical consultancy fees:		
— Subsidiaries	\$ 581,474	\$ 629,419
— Associates	<u>55,597</u>	<u>50,104</u>
	<u>\$ 637,071</u>	<u>\$ 679,523</u>
Others:		
— Subsidiaries	\$ 336,323	\$ 606,867
— Associates	<u>6,514</u>	<u>16,465</u>
	<u>\$ 342,837</u>	<u>\$ 623,332</u>

F. Accounts receivable

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Receivables from related parties:		
– Uni-President Cold Chain Corp.	\$ 922, 235	\$ 847, 842
– President Chain Store Corp.	399, 034	381, 020
– Retail Support International Corp.	297, 185	328, 404
– Subsidiaries	1, 459, 518	1, 332, 521
– Associates	<u>397, 440</u>	<u>369, 911</u>
	<u>\$ 3, 475, 412</u>	<u>\$ 3, 259, 698</u>

G. Other receivables

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Other receivables from related parties:		
– President Chain Store Corp.	\$ 180, 953	\$ 245, 786
– Uni-President Vendor Corp.	54, 528	53, 171
– Subsidiaries	146, 723	112, 907
– Associates	<u>13, 358</u>	<u>12, 278</u>
	<u>\$ 395, 562</u>	<u>\$ 424, 142</u>

H. Accounts payable

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Payables to related parties:		
– Subsidiaries	\$ 149, 285	\$ 109, 023
– Associates	<u>15, 198</u>	<u>10, 481</u>
	<u>\$ 164, 483</u>	<u>\$ 119, 504</u>

I. Other payables

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Other payables to related parties:		
– Subsidiaries	\$ 535, 951	\$ 478, 566
– Associates	<u>70, 016</u>	<u>72, 604</u>
	<u>\$ 605, 967</u>	<u>\$ 551, 170</u>

J. Property transactions

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Purchase of property, plant and equipment:		
– Subsidiaries	<u>\$ 6, 217</u>	<u>\$ 9, 726</u>

K. Endorsements and guarantees provided to related parties: The information provided is described in Note 13(1)-B.

(3) Key management compensation

	For the years ended December 31,	
	2018	2017
Salaries and other short-term employee benefits	\$ 478,796	\$ 483,749
Service allowance	16,076	15,606
Directors' and supervisors' remuneration and employees' bonus	321,825	376,172
	<u>\$ 816,697</u>	<u>\$ 875,527</u>

8. PLEDGED ASSETS

None.

9. SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNIZED CONTRACT COMMITMENTS

- (1) As of December 31, 2018, and 2017, the unused letters of credit amounted to \$395,419 and \$220,938, respectively.
- (2) As of December 31, 2018, and 2017, the remaining balance due for construction in progress and prepayments for equipment was \$588,706, and \$926,317, respectively.
- (3) The conditions of endorsement and guarantees provided by the Company to entities are described in Note 13(1)-B.
- (4) In July 2000, President Chain Store Corp. signed a perpetual technical cooperation contract (the Contract) with Southland Corporation. The terms of the Contract are as follows:
 - A. The Company guarantees that President Chain Store Corp. will fulfill all payments or other obligations due under the Contract to Southland Corporation.
 - B. Without the written approval of Southland Corporation in advance, the Company may not sell, transfer, or pledge the ownership or the assets of President Chain Store Corp.
 - C. The Company should maintain no less than 40% ownership of President Chain Store Corp.
- (5) The Company entered into credit facilities agreements with the Bank of Tokyo-Mitsubishi in September 2014 and July 2015, respectively, and terms of agreements were from September 9, 2014 to September 7, 2018 and July 14, 2015 to July 14, 2020, respectively. Under the terms of the agreements, the Company agreed that:
 - A. The current ratio computed from the year-end audited consolidated financial statements shall not be below 75%.
 - B. The debt-to-equity ratio computed from the year-end audited consolidated financial statements shall not be above 200%.
 - C. The interest coverage ratio computed from the year-end audited consolidated financial statements shall not be below 200%.
 - D. The year-end audited consolidated tangible stockholders' equity shall not be less than \$90,000,000.

(6) Due to the plasticizer food scandal, the Consumers' Foundation, Chinese Taipei (CFCT) filed a lawsuit against the Company with the Banqiao District Court and claimed \$1,573,775 for punitive and damage penalty in March, 2012. The New Taipei District Court had rendered a judgment on this case on October 17, 2013, whereby the Company should pay \$88 to the plaintiff for damage penalty. The CFCT had filed an appeal with the Taiwan Highest Court. The Taiwan High Court had rendered a judgment on this case on August 24, 2016, whereby the Company should pay \$685 to the plaintiff for damage penalty. Under the law, if conviction is affirmed, the Company cannot file an appeal to the Supreme Court. The CFCT has filed an appeal with the Supreme Court. In its judgement dated July 31, 2018, the Supreme Court has upheld the decision of the Taiwan High Court on this case. The sum of abovementioned non-property damage and punitive damage penalty of \$773, along with accrued interest of \$180 and litigation expense of \$1, totaling of \$954 has been paid on September 5, 2018.

(7) For more information about operating leases, please refer to Note 6(28), 'Operating leases.'

10. SIGNIFICANT DISASTER LOSS

None.

11. SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE:

None.

12. OTHERS

(1) Capital management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders, maintain an optimal capital structure to both reduce the cost of capital and to meet the monetary needs of improving productivity. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

(2) Financial instruments

A. Financial instruments by category

The information of financial instruments by category is provided in Notes 6 and 12 (4), financial assets.

B. Financial risk management policies

(a) The Company's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Company's financial position and financial performance.

(b) Risk management is carried out by a central treasury department (Company treasury) under policies approved by the board of directors. Company treasury identifies, evaluates and hedges financial risks in close cooperation with the Company's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

C. Significant financial risks and degrees of financial risks

(a) Market risk

Foreign exchange risk

(i) Because the Company is primarily operating in domestic markets, the foreign exchange risk from different foreign currency fluctuation is limited. The currency used for export trade is priced in US dollars. Any foreign exchange risk arises from the net investments in foreign operations.

- (ii) Management has set up a policy to require group companies to manage their foreign exchange risk against their functional currency. The companies are required to hedge their entire foreign exchange risk exposure with the Company treasury, such as forward foreign exchange contracts. However, the Company does not meet the requirements of hedging accounting, and thus the Company does not adopt hedging accounting.
- (iii) The Company has certain investments in foreign operations, whose net assets are exposed to foreign currency translation risk.
- (iv) The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

December 31, 2018				
Foreign currency				
	<u>amount (in thousands)</u>	<u>Exchange rate</u>	<u>Book value</u>	
(foreign currency: functional currency)				
<u>Financial assets</u>				
<u>Monetary items</u>				
USD : NTD	\$ 1,097	30.67	\$ 33,628	
<u>Investment accounted for using equity method</u>				
USD : NTD	1,864,201	30.17	56,237,271	
<u>Financial liabilities</u>				
<u>Monetary items</u>				
USD : NTD	1,677	30.77	51,601	

December 31, 2017				
Foreign currency				
	<u>amount (in thousands)</u>	<u>Exchange rate</u>	<u>Book value</u>	
(foreign currency: functional currency)				
<u>Financial assets</u>				
<u>Monetary items</u>				
USD : NTD	\$ 1,887	29.71	\$ 56,056	
<u>Investment accounted for using equity method</u>				
USD : NTD	1,787,750	29.13	52,081,573	
<u>Financial liabilities</u>				
<u>Monetary items</u>				
USD : NTD	6,841	29.81	203,933	

- (v) Total exchange (loss) gain including realized and unrealized arising from significant foreign exchange variation on the monetary items held by the Company for the years ended December 31, 2018 and 2017 amounted to (\$16,039) and \$11,858, respectively.
- (vi) The influence due to the fluctuations of the exchange rate between NTD and USD is primarily from cash and cash equivalents, accounts receivable, other receivables, financial assets accounted for under equity method, borrowings, accounts payable, and

other payables denominated in USD. As of December 31, 2018 and 2017, if the NTD:USD exchange rate appreciates/ depreciates by 1% with all other factors remaining constant, the Company's post-tax profit for the years ended December 31, 2018 and 2017 would increase/decrease by (\$144) and \$1,227, respectively.

Price risk

- i. The Company's equity securities, which are exposed to price risk, are the held financial assets at fair value through profit or loss, financial assets at fair value through other comprehensive income and available-for-sale financial assets. To manage its price risk arising from investments in equity securities, the Company diversifies its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Company.
- ii. The Company's investments in equity securities comprise issued by the domestic companies. The prices of equity securities would change due to the change of the future value of investee companies. If the prices of these equity securities had increased/decreased by 2% with all other variables held constant, post-tax profit for the years ended December 31, 2018 and 2017 would have increased/decreased by \$1,579 and \$—, respectively, as a result of gains/losses on equity securities classified as at fair value through profit or loss. Other components of equity would have increased/decreased by \$5,000 and \$96, respectively, as a result of other comprehensive income classified as available-for-sale equity investment and equity investment at fair value through other comprehensive income.

Cash flow and fair value interest rate risk

- i. The Company's interest rate risk arises from short-term borrowings, long-term borrowings and bonds payable. Borrowings issued at variable rates expose the Company to cash flow interest rate risk which is partially offset by cash and cash equivalents held at variable rate. Borrowings issued at fixed rates expose the Company to fair value interest rate risk.
- ii. During the years ended December 31, 2018 and 2017, the Company's borrowings at variable rate were denominated in NTD and USD. During the year ended December 31, 2018 and 2017, if interest rates on borrowings had been 0.1% higher/lower with all other variables held constant, post-tax profit for the year ended December 31, 2018 and 2017 would have decreased/increased by \$25,150 and \$19,177, respectively, mainly as a result of higher/lower interest expense on floating rate borrowings.

(b) Credit risk

- i. Credit risk refers to the risk of financial loss to the Company arising from default by the clients or counterparties of financial instruments on the contract obligations. The main factor is that counterparties could not repay in full the accounts receivable based on the agreed terms, and the contract cash flows of debt instruments stated at amortised cost, at fair value through profit or loss and at fair value through other comprehensive income.
- ii. The Company manages their credit risk taking into consideration the entire group's concern. According to the Company's credit policy, each local entity in the Company is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the Board of Directors. The utilisation of credit limits is regularly monitored.
- iii. The Company adopts the following assumptions to assess whether there has been a significant increase in credit risk on that instrument since initial recognition:
 - (i) If the contract payments were past due over certain number of days based on the terms, there has been a significant increase in credit risk on that instrument since initial

recognition.

- (ii) If any external credit rating agency rates these bonds as investment grade, the credit risk of these financial assets is low. If the credit rating grade of an investment target degrades two scales, there has been a significant increase in credit risk on that instrument since initial recognition.
- iv. The Company adopts management of credit risk, whereby the default occurs when the contract payments are past due over certain number of days.
- v. The Company classifies customer's accounts receivable in accordance with credit rating of customer, collaterals, credit risk on trade, etc. The Company applies the simplified approach using provision matrix, loss rate methodology to estimate expected credit loss under the provision matrix basis. The Company uses the forecastability of conditions to adjust historical and timely information to assess the default possibility of accounts receivable. Movements in relation to the Company applying the simplified approach to provide loss allowance for notes receivable, accounts receivable and other receivables are as follows:

	For the year ended December 31, 2018
January 1, 2018	\$ 25,732
Expected credit gains	(400)
December 31, 2018	<u>\$ 25,332</u>

- vi. Credit risk information for 2017 is provided in Note 12(4) 'Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017'

(c) Liquidity risk

- (i) Cash flow forecasting is performed in the operating entities of the Company and aggregated by Company treasury. Company treasury monitors rolling forecasts of the Company's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Company does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.
- ii. Surplus cash held by the Company treasury over and above the balance required for working capital management are transferred to the Company treasury. Company treasury invests surplus cash in interest bearing current accounts, time deposits, money market deposits and marketable securities, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient headroom as determined by the above mentioned forecasts. As of December 31, 2018 and 2017, the position of money market held by the Company is shown in Note 6, 'Financial assets'.
- iii. The table below analyses the Company's non-derivative financial liabilities and net-settled or gross-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date for non-derivative financial liabilities and to the expected maturity date for derivative financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows.

December 31, 2018	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	More than 5 years
Non-derivative financial liabilities				
Short-term borrowings	\$ 51,590	\$ -	\$ -	\$ -
Short-term notes and bills payable	\$ 2,049,141			
Notes payable	9,793	-	-	-
Accounts payable (Including related parties)	1,455,535	-	-	-
Other payables (Including related parties)	6,743,957	-	-	-
Bonds payable (Including current portion) (Note)	5,387,440	1,617,150	12,785,550	5,745,395
Long-term borrowings (Including current portion) (Note)	56,281	26,114,425	2,100,000	-
Guarantee deposit received (include current portion)	19,323	6,959	15,933	36,357
Derivative financial liabilities:				
Forward exchange contract	85	-	-	-

December 31, 2017	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	More than 5 years
Non-derivative financial liabilities				
Short-term borrowings	\$ 204,933	\$ –	\$ –	\$ –
Notes payable	9,368	–	–	–
Accounts payable (Including related parties)	1,274,780	–	–	–
Other payables (Including related parties)	9,256,622	–	–	–
Bonds payable (Including current portion) (Note)	3,744,840	5,300,190	8,121,660	1,848,060
Long-term borrowings (Including current portion) (Note)	1,056,641	19,427,000	2,514,425	–
Guarantee deposit paid (include current portion)	–	29,243	14,193	36,466
Derivative financial liabilities:				
Forward exchange contract	1,215	–	–	–

(Note) Including principal and interest.

(3) Fair value information

A. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The fair value of the Group's investment in listed stocks, beneficiary certificates, on-the-run Taiwan central government bonds and derivative instruments with quoted market prices is included in Level 1.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. The fair value of the Company's investment in forward exchange is included in Level 2.

Level 3: Unobservable inputs for the asset or liability. The fair value of the Company's investment in certain derivative instruments and equity investment without active market is included in Level 3.

B. Fair value information of investment property at cost is provided in Note 6(9) 'Investment property'.

C. The fair value of the Company's financial assets and financial liabilities not measured at fair

value including the carrying amounts of cash and cash equivalents, notes receivable, accounts receivable (including related parties), other receivables (including related parties), guarantee deposits paid, short-term borrowings, short-term notes payable, notes payable, accounts payable (including related parties), and other payables (including related parties), long-term liabilities - current portion, corporate bonds payable, long-term borrowings, and guarantee deposits received are approximate to their fair values.

D. The related information of financial and non-financial instruments measured at fair value by level on the basis of the nature, characteristics and risks of the assets and liabilities are as follows:

<u>December 31, 2018</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
<u>Recurring fair value measurements</u>				
Financial assets at fair value through profit or loss				
Equity securities	\$ -	\$ -	\$ 80,623	\$ 80,623
Financial assets at fair value through other comprehensive income				
Equity securities	-	-	250,000	250,000
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 330,623</u>	<u>\$ 330,623</u>
Liabilities				
<u>Recurring fair value measurements</u>				
Financial liabilities at fair value through profit or loss				
Forward exchange contract	\$ -	\$ 85	\$ -	\$ 85

<u>December 31, 2017</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
<u>Recurring fair value measurements</u>				
Available-for-sale financial assets				
Equity securities	\$ -	\$ -	\$ 6,150	\$ 6,150

E. The methods and assumptions the Company used to measure fair value are as follows:

(a) The instruments that the Company used market quoted prices as their fair values (that is, Level 1) are listed below by characteristics:

	<u>Listed shares</u>	<u>Open-end fund</u>
Market quoted price	Closing Price	Net asset value

(b) Except for financial instruments with active markets, the fair value of other financial instruments is measured by using valuation techniques or by reference to counterparty quotes. The fair value of financial instruments measured by using valuation techniques can be referred to current fair value of instruments with similar terms and characteristics in substance, discounted cash flow method or other valuation methods, including calculated by applying model using market information available at the consolidated balance sheet date.

- (c) Forward exchange contracts are usually valued based on the current forward exchange rate.
- (d) The output of valuation model is an estimated value and the valuation technique may not be able to capture all relevant factors of the Company's financial and non-financial instruments. Therefore, the estimated value derived using valuation model is adjusted accordingly with additional inputs, for example, model risk or liquidity risk and etc. In accordance with the Company's management policies and relevant control procedures relating to the valuation models used for fair value measurement, management believes adjustment to valuation is necessary in order to reasonably represent the fair value of financial and non-financial instruments at the consolidated balance sheet. The inputs and pricing information used during valuation are carefully assessed and adjusted based on current market conditions.
- (e) The Company takes into account adjustments for credit risks to measure the fair value of financial and non-financial instruments to reflect credit risk of the counterparty and the Company's credit quality.

F. For the years ended December 31, 2018 and 2017, there was no transfer between Level 1 and Level 2.

G. The following chart is the movement of level 3 for the years ended December 31, 2018 and 2017:

<u>For the year ended December 31, 2018</u>	<u>Equity securities</u>
January 1, 2018	\$ 6, 150
Effects of retrospective application	<u>322, 814</u>
January 1, 2018 (Adjusted)	328, 964
Gains recognized in profit or loss	<u>1, 659</u>
December 31, 2018	<u>\$ 330, 623</u>

<u>For the year ended December 31, 2017</u>	<u>Equity securities</u>
January 1 and December 31, 2017	<u>\$ 6, 150</u>

- H. Financial planning division is in charge of valuation procedures for fair value measurements being categorized within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the resource of information is independent, reliable and in line with other resources and represented as the exercisable price, and frequently calibrating valuation model, performing back-testing, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.
- I. The following is the qualitative information of significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement:

	Fair Value		Valuation technique	Significant unobservable input	Relationship of inputs to fair value
	December 31, 2018	December 31, 2017			
Non-derivative equity instrument:					
Unlisted shares	\$ 330,623	\$ 6,150	Net asset value	Not applicable	Not applicable

J. The Company has carefully assessed the valuation models and assumptions used to measure fair value; therefore, the fair value measurement is reasonable. However, use of different valuation models or assumptions may result in different measurement. The following is the effect on profit or loss or on other comprehensive income of financial assets and liabilities categorized within Level 3 if the inputs used to valuation models have changed:

		For the year ended December 31, 2018				
				Recognized in other		
		Recognized in profit or loss		comprehensive income		
		Favourable	Unfavourable	Favourable	Unfavourable	
		change	change	change	change	
	Input	Change				
Financial assets						
Equity instrument	Net asset value	-	Not applicable		Not applicable	
		For the year ended December 31, 2017				
				Recognized in other		
		Recognized in profit or loss		comprehensive income		
		Favourable	Unfavourable	Favourable	Unfavourable	
		change	change	change	change	
	Input	Change				
Financial assets						
Equity instrument	Net asset value	-	Not applicable		Not applicable	

(4) Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017

A. Summary of significant accounting policies adopted for the year ended December 31, 2017:

(a) Financial assets at fair value through profit or loss

- i. Financial assets at fair value through profit or loss are financial assets held for trading or financial assets designated as at fair value through profit or loss on initial recognition. Financial assets are classified in this category of held for trading if acquired principally for the purpose of selling in the short-term. Derivatives are also categorized as financial assets held for trading unless they are designated as hedges. Financial assets that meet one of the following criteria are designated as at fair value through profit or loss on initial recognition:
 - (i) Hybrid (combined) contracts; or
 - (ii) They eliminate or significantly reduce a measurement or recognition inconsistency; or
 - (iii) They are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy.

- ii. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognized and derecognized using trade date accounting.
 - iii. Financial assets at fair value through profit or loss are initially recognized at fair value. Related transaction costs are expensed in profit or loss. These financial assets are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial assets are recognized in profit or loss.
- (b) Loans and receivables
- Accounts receivable are loans and receivables originated by the entity. They are created by the entity by selling goods or providing services to customers in the ordinary course of business. Accounts receivable are initially recognized at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. However, short-term accounts receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.
- (c) Available-for-sale financial assets
- i. Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.
 - ii. On a regular way purchase or sale basis, available-for-sale financial assets are recognized and derecognized using trade date accounting.
 - iii. Available-for-sale financial assets are initially recognized at fair value plus transaction costs. These financial assets are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial assets are recognized in other comprehensive income. Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured or derivatives that are linked to and must be settled by delivery of such unquoted equity instruments are presented in 'financial assets carried at cost'.
- (d) Impairment of financial assets
- i. The Company assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.
 - ii. The criteria that the Company uses to determine whether there is objective evidence of an impairment loss is as follows:
 - (i) Significant financial difficulty of the issuer or debtor;
 - (ii) The disappearance of an active market for that financial asset because of financial difficulties;
 - (iii) Observable data indicating that there is a measurable decrease in the estimated future cash flows from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial asset in the group, including adverse changes in the payment status of borrowers in the group or national or local economic conditions that correlate with defaults on the assets in the group;
 - (iv) Information about significant changes with an adverse effect that have taken place in the technology, market, economic or legal environment in which the issuer operates, and indicates that the cost of the investment in the equity instrument may not be recovered; or
 - (v) A significant or prolonged decline in the fair value of an investment in an equity

instrument below its cost.

iii. When the Company assesses that there has been objective evidence of impairment and an impairment loss has occurred, accounting for impairment is made as follows according to the category of financial assets:

(i) Financial assets measured at amortised cost

The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate, and is recognized in profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognized, the previously recognized impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset does not exceed its amortised cost that would have been at the date of reversal had the impairment loss not been recognized previously. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment allowance account.

(ii) Financial assets carried at cost

The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at current market return rate of similar financial asset, and is recognized in profit or loss. Impairment loss recognized for this category shall not be reversed subsequently. Impairment loss is recognized by adjusting the carrying amount of the asset through the use of an impairment allowance account.

(iii) Available-for-sale financial assets

The amount of the impairment loss is measured as the difference between the asset's acquisition cost (less any principal repayment and amortisation) and current fair value, less any impairment loss on that financial asset previously recognized in profit or loss, and is reclassified from 'other comprehensive income' to 'profit or loss'. If, in a subsequent period, the fair value of an investment in a debt instrument increases, and the increase can be related objectively to an event occurring after the impairment loss was recognized, then such impairment loss is reversed through profit or loss. Impairment loss of an investment in an equity instrument recognized in profit or loss shall not be reversed through profit or loss. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment allowance account.

B. The reconciliations of carrying amount of financial assets transferred from December 31, 2017, IAS 39, to January 1, 2018, IFRS 9, were as follows:

(a) The equity instruments which were classified as 'Available-for-sale financial assets' and 'Financial assets carried at cost' under IAS 39 amounting to \$6,150 and \$322,814, respectively were reclassified as 'Financial assets at fair value through profit or loss' and 'Financial assets at fair value through other comprehensive income' amounting to \$78,964

and \$250,000, respectively, which resulted to an increase in retained earnings and decrease in other equity interest in the amounts of \$1,350 and \$1,350 under IFRS 9, respectively.

- (b) The Company made certain reclassifications in accordance with IFRS 9 for its investments accounted for using equity method. Accordingly, the Company increased investments accounted for using equity method, retained earnings and decreased other equity interest in the amounts of \$306,376, \$365,649 and \$59,273, respectively.

C. The significant accounts as of December 31, 2017 and for the year ended December 31, 2017, are as follows:

- (a) Financial liabilities at fair value through profit or loss

<u>Items</u>	<u>December 31, 2017</u>
Current items:	
Financial liabilities held for trading	
Non-hedging derivative instruments	\$ <u>1,215</u>

- i. The Company recognized net loss on financial assets and liabilities held for trading amounting to \$8,172 for the year ended December 31, 2017 (listed as “Other gains and losses”).
- ii. The non-hedging derivative instruments transaction and contract information are as follows (Units in thousands of currencies indicated):

<u>Derivative instruments</u>	<u>December 31, 2017</u>	
	<u>Contract amount (notional principal)</u>	<u>Contract period</u>
Current items:		
Forward foreign exchange contracts	US\$ 6,230	2017.11~2018.05

The Company entered into forward foreign exchange contracts transaction to manage exposures due to fluctuations of foreign exchange rates. However, the Company did not apply hedge accounting treatment.

- iii. The counterparties of the Company’s investments in debt instrument have good credit quality. Part of these investments have public credit rating information.

- (b) Available-for-sale financial assets - non-current

	<u>December 31, 2017</u>
Unlisted stocks	\$ 4,800
Adjustments of available-for-sale financial assets	<u>1,350</u>
	<u>\$ 6,150</u>

The Company has no available-for-sale financial assets pledged to others as collateral as of December 31, 2017.

(c) Financial assets carried at cost - non-current

	<u>December 31, 2017</u>
Unlisted stocks	\$ 529,028
Less: Accumulated impairment	<u>(206,214)</u>
	<u>\$ 322,814</u>

- i. The Company classified some of its equity investments as available-for-sale financial assets, based on its intention. However, as these stocks are not traded in active market, and there is no sufficient information of similar companies in the same industry, fair value of the investments cannot be measured reliably. Accordingly, the Company classified those stocks as “Financial assets carried at cost”.
- ii. The net value of the Company’s equity investments in Universal Venture Capital Investment Co., Ltd. declined significantly. Accordingly, the Company recognized an impairment loss of \$6,801 (listed as “other gains and losses”) for the year ended December 31, 2017.
- iii. The Company has no financial assets carried at cost pledged to others as of December 31, 2017.

D. Credit risk information for the year ended December 31, 2017 is as follows:

- (a) Credit risk refers to the risk of financial loss to the Company arising from default by the clients or counterparties of financial instruments on the contract obligations. According to the Company’s credit policy, each local entity in the Company is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. The utilisation of credit limits is regularly monitored. Credit risk arises from cash and cash equivalents, derivative financial instruments and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables and committed transactions. For banks and financial institutions, only independently rated parties with good ratings are accepted.
- (b) During 2017, no credit limits were exceeded during the reporting period, and management does not expect any significant losses from non-performance by these counterparties.
- (c) The Company has no significant past due but unimpaired financial assets as of December 31, 2017.
- (d) Movements of the Company’s allowance for doubtful accounts on notes receivable, accounts receivable and other receivables are as follows:

	<u>For the year ended December 31, 2017</u>		
	<u>Individual provision</u>	<u>Group provision</u>	<u>Total</u>
At January 1, 2017	\$ 12,285	\$ 12,787	\$ 25,072
Provision for (reversal of) impairment	<u>5,824</u>	<u>(5,164)</u>	<u>660</u>
At December 31, 2017	<u>\$ 18,109</u>	<u>\$ 7,623</u>	<u>\$ 25,732</u>

- (e) Accounts receivable that were neither past due nor impaired were fully performing in line with the credit standards prescribed based on counterparties’ industry characteristics, business scale and profitability.

(5) Effects of initial application of IFRS 15 and information on application of IAS 11 and IAS 18 in 2017

A. The significant accounting policies applied on revenue recognition for the year ended December 31, 2017 are set out below.

(a) Sales of goods

The Company manufactures and sells various soft drinks, food, animal feeds, sauces, vegetable oil, and medicines, etc. Revenue is measured at the fair value of the consideration received or receivable taking into account business tax, returns, rebates and discounts for the sale of goods to external customers in the ordinary course of the Company's activities. Revenue arising from the sales of goods is recognized when the Company has delivered the goods to the customer, the amount of sales revenue can be measured reliably and it is probable that the future economic benefits associated with the transaction will flow to the entity. The delivery of goods is completed when the significant risks and rewards of ownership have been transferred to the customer, the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold, and the customer has accepted the goods based on the sales contract or there is objective evidence showing that all acceptance provisions have been satisfied.

B. The revenue recognized by using above accounting policies in the year of 2017 is as follows:

	For the year ended December 31, 2017
Sales revenue	\$ 40,124,113
Less: Sales returns	(17,446)
Sales allowance	(1,943,534)
Other operating revenue	<u>1,119,944</u>
	<u>\$ 39,283,077</u>

C. There are no significant effects on balance sheet and comprehensive income statement if the Company continues adopting above accounting policies in 2018.

13. SIGNIFICANT TRANSACTIONS INFORMATION

(1) Significant transactions information

- A. Loans to others: Please refer to table 1.
- B. Provision of endorsements and guarantees to others: Please refer to table 2.
- C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 3.
- D. Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20% of the Company's paid-in capital: Please refer to table 4.
- E. Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- F. Disposal of real estate reaching \$300 million or 20% of paid-in capital or more: Please refer to table 5.
- G. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 6.
- H. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 7.
- I. Trading in derivative instruments undertaken during the reporting periods: Please refer to Note 6(4) and table 8.

J. Significant inter-company transactions during the reporting periods: Please refer to table 9.

(2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China) : Please refer to table 10.

(3) Information on investments in Mainland China

A. Basic information: Please refer to table 11.

B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: None.

14. SEGMENT INFORMATION

Not applicable.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CASH AND CASH EQUIVALENTS
DECEMBER 31, 2018
 (Expressed in thousands of New Taiwan dollars)

Items	Description	Amount
Cash		
Cash on hand		\$ 1,052
Checking Deposits		6,289
Demand Deposits—New Taiwan Dollar		44,495
— Foreign Currency	Including USD 639 thousand @30.67	<u>19,607</u>
		<u>71,443</u>
Cash equivalents		
Repurchase agreement		<u>19,990</u>
		<u>\$ 91,433</u>

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF ACCOUNTS RECEIVABLE, NET
DECEMBER 31, 2018
(Expressed in thousands of New Taiwan dollars)

<u>Client Name</u>	<u>Item</u>	<u>Amount</u>	<u>Note</u>
HUI TUNG CORPORATION	Accounts receivable	\$ 263,418	—
LIAN HWA FOODS CORPORATION	"	32,595	—
TAIWAN FAMILY MART CO., LTD.	"	21,619	—
YEUAN YEOU ENTERPRISE CO., LTD.	"	18,420	—
LAI LAI CONVENIENCE STORES COMPANY	"	12,944	—
Others (less than 2%)	"	<u>391,037</u>	—
		740,033	
Less : Allowance for doubtful accounts		(<u>13,711</u>)	
		<u>\$ 726,322</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF ACCOUNTS RECEIVABLE – RELATED PARTIES,NET
DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

<u>Client Name</u>	<u>Item</u>	<u>Amount</u>	<u>Note</u>
UNI-PRESIDENT COLD-CHAIN CORP.	Accounts receivable	\$ 922, 235	—
PRESIDENT CHAIN STORE CORPORATION	"	399, 034	—
TUNG ANG ENTERPRISES CORP.	"	297, 185	—
RSI, RETAIL SUPPORT INTERNATIONAL CORPORATION	"	313, 731	—
TONG-SHUN ENTERPRISES CORP.	"	216, 249	—
TUNG HSYING CO., LTD.	"	192, 522	—
Others (Less than 5%)	"	<u>1, 134, 456</u>	—
		<u>\$ 3, 475, 412</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF INVENTORIES
DECEMBER 31, 2018
(Expressed in thousands of New Taiwan dollars)

<u>Item</u>	<u>Description</u>	<u>Amount</u>		<u>Note</u>
		<u>Cost</u>	<u>Net Realizable Value</u>	
Merchandise	—	\$ 143,757	\$ 165,405	(Note)
Raw materials	—	820,287	818,873	(Note)
Raw materials in transit	—	376,097	376,096	(Note)
Supplies	—	73,476	73,469	(Note)
Work in progress	—	186,441	183,071	(Note)
Finished goods	—	318,525	401,493	(Note)
By-products	—	<u>507</u>	<u>643</u>	(Note)
		1,919,090	<u>\$ 2,019,050</u>	
Less: Allowance for inventory valuation losses		<u>(861)</u>		
		<u>\$ 1,918,229</u>		

(Note) Please refer to Note 4(12) for the method to determine the net realizable value.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CHANGE IN INVESTMENTS ACCOUNTED FOR USING EQUITY METHOD
FOR THE YEARS ENDED DECEMBER 31, 2018
(Expressed in thousands of New Taiwan dollars)

The Name of the Company	Beginning Balance		Additions		Decrease		Ending Balance		Market Value or Net Assets Value		Collateral	Note	
	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Percentage of Ownership(%)	Amount	Unit Price (NT\$)			Total Amount
Cayman President Holdings Ltd.	406,136	\$ 49,537,752	-	\$ 4,027,389	-	\$ -	406,136	100.00%	\$ 53,565,141	\$ 135.03	\$ 54,841,144	None	-
Kai Yu Investment Co., Ltd.	127,009	14,498,080	-	-	-	1,136,453	1,133,820	"	13,361,627	11.84	13,419,994	"	-
President International Trade and Investment Corp.	11	1,437,224	-	35,531	-	-	11	"	1,472,755	113,869.38	1,218,402	"	-
Nanfen International Corporation	99,999	1,530,703	-	69,344	-	-	99,999	"	1,600,047	17.89	1,789,245	"	-
President Global Corp.	500	1,106,597	-	92,778	-	-	500	"	1,199,375	2,398.75	1,199,375	"	-
Kai Nan Investment Co., Ltd.	213,500	973,376	-	85,404	-	-	213,500	"	1,058,780	4.96	1,058,960	"	-
Tone Sang Construction Corp.	34,020	399,688	-	-	-	71,793	34,020	"	327,875	13.85	471,225	"	-
Presco Netmarketing, Inc.	6,500	563,662	-	66,853	-	-	6,500	"	630,515	96.97	630,291	"	-
Uni-president Glass Industrial Co., Ltd.	36,000	149,951	-	9,788	-	-	36,000	"	159,739	3.81	137,131	"	-
Uni-president Dream Parks Co.	6,100	126,571	-	-	-	21,279	6,100	"	105,292	17.26	105,292	"	-
Uni-president Vender Corp.	15,000	131,272	-	47,968	-	-	15,000	"	179,240	12.63	189,467	"	-
President Natural Industrial Corporation	11,999	142,179	-	-	-	7,064	11,999	99.99%	135,115	7.41	88,870	"	-
Tung Ho Development Co., Ltd.	127,827	842,633	-	-	-	55,196	127,827	79.89%	787,437	5.76	735,796	"	-
President International Development Corp.	917,734	10,018,164	-	-	-	116,924	917,734	69.37%	9,901,240	10.73	9,848,479	"	-
Tait Marketing & Distribution Co., Ltd.	60,735	578,514	-	22,387	-	-	60,735	64.27%	600,901	9.35	567,873	"	-
President Entertainment Corp.	98,885	(Note 1)	-	988,230	-	285,296	98,885	61.80%	702,934	7.11	702,934	"	-
President Tokyo Corporation	29,987	436,642	-	-	-	10,260	29,987	51.00%	426,382	11.20	335,902	"	-
President Nishin Corp.	6,120	168,781	-	8,406	-	-	6,120	"	177,187	29.14	178,322	"	-
President Packaging Industrial Corp.	31,768	581,837	-	9,421	-	-	31,768	50.58%	591,258	17.32	550,193	"	-
President Kikkoman Inc.	6,000	157,292	-	-	-	1,777	6,000	50.00%	155,515	26.64	159,824	"	-
Ton Yi Industrial Corp.	719,357	8,375,057	-	43,740	-	-	719,357	45.55%	8,418,797	12.15	8,740,193	"	-
President Chain Store Corporation	471,997	21,655,545	-	-	-	6,932,672	471,997	45.40%	14,722,873	311.00	146,790,890	"	-

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CHANGE IN INVESTMENTS ACCOUNTED FOR USING EQUITY METHOD(Continued)
FOR THE YEARS ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

The Name of the Company	Beginning Balance		Additions		Decrease		Ending Balance		Unit Price (NT\$)	Total Amount	Collateral	Note
	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Percentage of Ownership(%)				
President Fair Development Corp.	405,000	\$ 3,797,528	-	\$ 64,022	-	\$ -	405,000	40.50%	\$ 9.53	\$ 3,861,550	"	-
Uni-Wonder Corporation	14,255	3,872,856	-	-	-	350,139	14,255	40.00%	31.56	449,890	"	(Note2)
Tiet Union Corporation	61,594	1,943,655	-	42,184	-	-	61,594	38.50%	98.00	6,036,232	"	-
Scinopharm Taiwan, Ltd.	299,970	5,717,673	-	46,208	-	-	299,970	37.94%	24.15	7,244,243	"	-
Wei Lih Fdds Industrial Co., Ltd.	6,660	1,339,921	-	37,213	-	-	6,660	33.30%	69.17	460,702	"	-
Kuang Chuan Dairy Co., Ltd.	31,253	1,791,874	-	256,266	-	-	31,253	31.25%	65.63	2,051,144	"	-
Uni-president Development Corp.	108,000	1,126,160	-	4,696	-	-	108,000	30.00%	10.47	1,130,856	"	-
Uni-president Department Store Corp.	12,000	227,500	-	15,134	-	-	12,000	"	20.22	242,634	"	-
President securities Corp.	393,587	7,196,590	-	73,683	-	-	393,587	28.31%	11.50	4,526,245	"	-
Presicarre Corporation	137,512	2,397,844	-	336,551	-	-	137,512	20.50%	19.88	2,734,395	"	-
President Transnet Corp.	29,570	405,176	-	22,928	-	-	29,570	20.00%	14.49	428,470	"	-
Uni-president Cold-Chain Corp.	7,888	201,577	-	9,462	-	-	7,888	"	26.82	211,039	"	-
Rsi Retail Support International Corporation	5,144	149,231	-	-	-	16,556	5,144	"	25.79	132,675	"	-
Mech-president Corporation	13,046	159,248	-	2,909	-	-	13,046	18.89%	12.43	162,157	"	(Note3)
Grand Bills Finance Corporation	78,209	1,337,483	-	13,189	-	-	78,209	14.46%	17.27	1,350,672	"	(Note3)
Prince Housing & Development Corp.	162,743	2,392,263	-	1,238	-	-	162,743	10.03%	10.20	1,659,981	"	(Note3)
Uni-president Organics Corp. etc	-	98,692	-	2,328	-	6,174	-	3.96%	-	83,576	"	(Note3)
	5,193,505	147,566,771	1,105,634	\$ 6,435,260	98,823	\$ 9,011,583	6,200,406	100.00%	-	\$ 276,526,263		
Less: Accumulated impairment loss		(133,165)								(133,165)		
		\$147,433,606								\$ 144,857,283		

(Note1)After the balance of the investment using equity method is reversed to zero, the negative balance is transferred to "Other non-current liabilities-other".

(Note2)The former name was 'President Starbucks Coffee Corp.'.

(Note3)The company's shareholding in these companies has not reached 20%, but because of the significant influence of these companies, the equity method is used for evaluation.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CHANGE IN PROPERTY, PLANT AND EQUIPMENT-COST
FOR THE YEAR ENDED DECEMBER 31, 2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(7) for the information related to property, plant and equipment.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CHANGE IN PROPERTY, PLANT AND EQUIPMENT-ACCUMULATED
DEPRECIATION
FOR THE YEAR ENDED DECEMBER 31, 2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(7) for the information related to property, plant and equipment, and Note 4(14) for the method to determine depreciation and useful lives for assets.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CHANGE IN INVESTMENT PROPERTY-COST
FOR THE YEARS ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(8) for the information related to investment property - net.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CHANGE IN INVESTMENT PROPERTY-ACCUMULATED DEPRECIATION
FOR THE YEAR ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(8) for the information related to investment property - net and Note 4(16) for the method to determine depreciation and useful lives for assets.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CHANGE IN DEFERRED INCOME TAX ASSET
DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(26) for the information related to income tax.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF SHORT-TERM NOTES AND BILLS PAYABLE
DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Item	Guarantee/ Accepting Agency	Period of Contract	Range of Interest Rate	Amount			
				Issue	Amount	Discount of Short-term Transactions Instruments	Book value
Commercial Paper	Union Bank of Taiwan	2018.10.14~2019.10.13	0.83%	\$ 1,350,000	(\$ 608)	\$ 1,349,392	—
"	Taishin international Bank	2018.6.20~2019.3.9	0.82%	700,000	(251)	699,749	—
				<u>\$ 2,050,000</u>	<u>(\$ 859)</u>	<u>\$ 2,049,141</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF ACCOUNTS PAYABLE
DECEMBER 31, 2018

(Expressed in thousands of New Taiwan dollars)

<u>Suppliers Name</u>	<u>Description</u>	<u>Amount</u>	<u>Note</u>
TAIWAN HON CHUAN ENTERPRISE CO., LTD.	Accounts payable	\$ 134, 879	—
YEUAN YEOU ENTERPRISE CO., LTD.	"	122, 887	—
EVERGREEN PACKAGING (TAIWAN) CO., LTD.	"	82, 200	—
Others (less than 2%)	"	<u>951, 086</u>	—
		<u>\$ 1, 291, 052</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF OTHER PAYABLES
DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(12) for the information related to other payables.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF LONG-TERM LIABILITIES,CURRENT PORTION
DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

<u>Items</u>	<u>Description</u>	<u>Rate</u>	<u>Amount</u>
Unsecured ordinary bonds payable in October 2012	(Note)	1.39%	\$ 900, 000
Unsecured ordinary bonds payable in February 2014	(Note)	1.39%	3, 600, 000
Unsecured ordinary bonds payable in June 2014	(Note)	1.29%	<u>600, 000</u>
			<u>\$ 5, 100, 000</u>

(Note) Please refer to Note 6(13) for the information related to bonds payable.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CORPORATE BONDS PAYABLE
DECEMBER 31, 2018
(Expressed in thousands of New Taiwan dollars)

Items	Guarantee bank	Issue date	Date of interest repayment	Coupon rate	Total issue amount	Repayment	Ending Balance	Repayment term
Unsecured ordinary bonds payable in October 2012	Taipei Fubon Commercial Bank	October 29, 2012	(Note)	(Note)	\$ 3,600,000	\$ 2,700,000	\$ 900,000	(Note)
Unsecured ordinary bonds payable in February 2014	Taipei Fubon Commercial Bank	February 18, 2014	"	"	3,600,000	-	3,600,000	"
Unsecured ordinary bonds payable in June 2014	Taipei Fubon Commercial Bank	June 23, 2014	"	"	5,800,000	600,000	5,200,000	"
Unsecured ordinary bonds payable in May 2017	Taipei Fubon Commercial Bank	May 22, 2017	"	"	5,000,000	-	5,000,000	"
Unsecured ordinary bonds payable in May 2018	Taipei Fubon Commercial Bank	May 16, 2018	"	"	7,500,000	-	7,500,000	"
Unsecured ordinary bonds payable in November 2018	Taipei Fubon Commercial Bank	November 12, 2018	"	"	2,250,000	-	2,250,000	"
					24,450,000			
				Less : Current portion	(5,100,000)			
							\$ 19,350,000	

(Note) Please refer to Note 6(13) for the information related to bonds payable.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF LONG-TERM BORROWINGS
DECEMBER 31, 2018
(Expressed of thousands of New Taiwan dollars)

Creditor	Description	Expiry date	Rate	Credit facility	Amount	Collateral	Note
Bank of China	Credit loans	2018.07.04~2020.07.04	0.83%	\$ 5,000,000	\$ 2,050,000	None	The amount revolves in credit facility until the expiry date, and repay upon maturity.
The Bank of Tokyo-Mitsubishi UFJ, Ltd.	"	2018.07.20~2020.04.07	0.80%	1,000,000	1,000,000	"	"
"	"	2015.07.14~2020.07.14	1.35%	2,000,000	2,000,000	"	"
Mizuho Bank	"	2018.07.15~2020.07.15	0.88%	USD 200,000 in thousands	6,000,000	"	"
BNP Paribas	"	2018.03.14~2020.03.14	0.71%	USD 80,000 in thousands	1,400,000	"	"
Standard Chartered Bank (Taiwan) Limited	"	2018.07.31~2020.07.31	0.60%	USD 35,000 in thousands	1,000,000	"	"
Sumitomo Mitsui Banking Corporation	"	2018.10.26~2020.10.26	0.69%	4,000,000	3,250,000	"	"
"	"	2018.10.26~2020.10.26	0.68%	4,000,000	750,000	"	"
Banco Bilbao Vizcaya Argentaria	"	2018.03.31~2020.03.31	0.65%	USD 80,000 in thousands	2,400,000	"	"
China Construction Bank	"	2018.04.26~2020.04.26	0.70%	USD 100,000 in thousands	2,900,000	"	"
Bank Sincopac	"	2018.06.30~2020.06.30	0.70%	1,000,000	1,000,000	"	"
HSBC Bank (Taiwan) Limited	"	2018.10.12~2020.10.12	0.70%	USD 65,000 in thousands	1,850,000	"	"
Bangkok Bank Public Company Limited	"	2018.11.01~2021.10.31	0.82%	500,000	500,000	"	"
China Bills finance corporation	Revolving currency tool	2018.06.21~2021.06.20	0.90%	500,000	500,000	"	"
Ta Ching Bills finance corporation	"	2017.11.24~2020.11.24	0.90%	500,000	500,000	"	"
Dah Chung Bills finance corporation	"	2018.05.21~2021.05.20	0.90%	600,000	600,000	"	"
Taiwan finance corporation	"	2018.02.23~2021.02.22	0.90%	500,000	500,000	"	"
					28,200,000		
	Less: Unamortized discount				(104)		
					\$ 28,199,896		

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF DEFFERED INCOME TAX LIABILITIES
DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(26) for the information related to income tax.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF CHANGE IN DEFINED BENEFIT LIABILITY-NONCURRENT
FOR THE YEAR ENDED DECEMBER 31,2018
 (Expressed in thousands of New Taiwan dollars)

Item	Amount	Note
Balance as of January 1, 2018	\$ 3,727,398	—
Pension costs, net	154,374	—
The amount of payments and contributions	(511,822)	—
Remeasurements of defined benefit pension plan	<u>90,971</u>	—
	<u>\$ 3,460,921</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF OPERATING REVENUE
FOR THE YEAR ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Item	Amount	
	Subtotal	Total
Sales :		
Diary Department	\$ 13,005,713	
Beverage Department	6,957,261	
Food Department	4,832,765	
Others (less than 10%)	14,948,368	\$ 39,744,107
Less : Sales return		(11,077)
Sales discounts and allowances		(<u>1,969,402</u>)
Sales revenue, net		37,763,628
Other operating revenue		1,176,710
		\$ 38,940,338

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF OPERATING COSTS
FOR THE YEAR ENDED DECEMBER 31, 2018
(Expressed in thousands of New Taiwan dollars)

Item	Amount
Merchandise at January 1, 2018	\$ 122, 104
Add : Merchandise purchased	5, 540, 794
Loss : Losses on Merchandise	(2)
Loss and internal receipt etc.	(22, 732)
Merchandise at December 31, 2018	(<u>143, 757</u>)
Merchandise sold in this period	<u>5, 496, 407</u>
Raw materials and material in transit at January 1, 2018	1, 218, 774
Add : Raw materials purchased	12, 339, 813
Process and transfer in	635, 839
Less: loss, disposal material, internal receipt etc.	(739, 591)
Raw materials and material in transit at December 31, 2018	(<u>1, 196, 384</u>)
Raw materials used in this period	<u>12, 258, 451</u>
Supplies at January 1, 2018	73, 214
Add : Supplies purchased	3, 455, 962
Gain on Supplies	1
Less: Loss, disposal material, internal receipt etc.	(12, 859)
Supplies at December 31, 2018	(<u>73, 476</u>)
Supplies used in this period	<u>3, 442, 842</u>
Direct labor	2, 010, 154
Manufacturing overhead	3, 622, 736
Less: Loss, on work stoppage and internal reverse etc.	(<u>60, 084</u>)
Manufacturing cost	21, 274, 099
Work in process at January 1, 2018	215, 021
Add : Work in process purchased	95, 152
Less: Loss, disposal material, internal receipt etc.	(65, 599)
Work in process at December 31, 2018	(<u>186, 441</u>)
Cost of finished goods	<u>21, 332, 232</u>

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF OPERATING COSTS(Continued)
FOR THE YEAR ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Item	Amount
Finished goods at January 1, 2018	\$ 247,061
Less : Losses in finished goods	(24)
Loss and internal receipt etc.	(588,794)
Finished goods at December 31, 2018	<u>(319,032)</u>
Cost of production and marketing	<u>20,671,443</u>
Cost of inventory sold	26,167,850
Provision for inventory market price decline	400
Losses on Inventory	25
Loss on work stoppages	62,239
Losses on scrapped of inventory	7,859
Income from Sale of Scrap	<u>(11,234)</u>
Cost of sales	26,227,139
Other operating costs	<u>822,153</u>
Operating costs	<u><u>\$ 27,049,292</u></u>

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF MANUFACTURING OVERHEAD
FOR THE YEAR ENDED DECEMBER 31,2018
 (Expressed in thousands of New Taiwan dollars)

<u>Item</u>	<u>Description</u>	<u>Amount</u>	<u>Note</u>
Depreciation	—	\$ 1,024,781	—
Utilities	—	737,149	—
Wages and salaries	—	607,260	—
Repair and maintenance	—	416,432	—
Environmental protection	—	85,213	—
Insurance	—	71,312	—
Others (less than 2%)	—	<u>680,589</u>	—
		<u>\$ 3,622,736</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF SELLING EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2018
 (Expressed in thousands of New Taiwan dollars)

<u>Item</u>	<u>Description</u>	<u>Amount</u>	<u>Note</u>
Advertisement	—	\$ 1, 501, 657	—
Shipping	—	1, 461, 389	—
Wages and salaries	—	1, 041, 119	—
Taxes	—	560, 861	—
Rent	—	132, 380	—
Outsourcing service	—	151, 166	—
Others (less than 2%)	—	<u>686, 110</u>	—
		<u>\$ 5, 534, 682</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF GENERAL AND ADMINISTRATIVE EXPENSES
FOR THE YEAR ENDED DECEMBER 31,2018
 (Expressed in thousands of New Taiwan dollars)

<u>Item</u>	<u>Description</u>	<u>Amount</u>	<u>Note</u>
Wages and salaries	—	\$ 2,934,125	—
Depreciation	—	128,999	—
Insurance	—	118,908	—
Advertisement	—	96,093	—
Others (less than 2%)	—	330,969	—
		<u>\$ 3,609,094</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF RESEARCH AND DEVELOPMENT EXPENSES
FOR THE YEAR ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

<u>Item</u>	<u>Description</u>	<u>Amount</u>	<u>Footnote</u>
Wages and salaries	—	\$ 246, 495	—
Experimental	—	57, 235	—
Others (less than 5%)	—	<u>153, 614</u>	—
		<u>\$ 457, 344</u>	

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF OTHER REVENUE
FOR THE YEAR ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(21) for the information related to other revenues.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF OTHER GAINS AND LOSSES
FOR THE YEAR ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(22) for the information related to other gains and losses.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF FINANCIAL COSTS
FOR THE YEAR ENDED DECEMBER 31,2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(23) for the information related to financial costs.

UNI-PRESIDENT ENTERPRISES CORP.
STATEMENT OF SUMMARY OF EMPLOYEE BENEFITS, DEPRECIATION, DEPLETION AND
AMORTIZATION EXPENSES IN THE CURRENT PERIOD
FOR THE YEAR ENDED DECEMBER 31, 2018
(Expressed in thousands of New Taiwan dollars)

Please refer to Note 6(24) for the additional information related to expenses and Note 6(25) for the information related to employee benefits.

**UNI-PRESIDENT ENTERPRISES CORP. AND
SUBSIDIARIES**

**CONSOLIDATED FINANCIAL STATEMENTS AND
REPORT OF INDEPENDENT ACCOUNTANTS**

DECEMBER 31, 2018 AND 2017

For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
Declaration of Consolidated Financial Statements of Affiliated Enterprises

For the year ended December 31, 2018, pursuant to “Criteria Governing Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises,” the companies that are required to be included in the consolidated financial statements of affiliates, are the same as the companies required to be included in the consolidated financial statements under International Financial Reporting Standards 10. And if relevant information that should be disclosed in the consolidated financial statements of affiliates has all been disclosed in the consolidated financial statements of parent and subsidiary companies, it shall not be required to prepare consolidated financial statements of affiliates.

Hereby declare

UNI-PRESIDENT ENTERPRISES CORP.

March 27, 2019

REPORT OF INDEPENDENT ACCOUNTANTS TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of Uni-President Enterprises Corp.

Opinion

We have audited the accompanying consolidated balance sheets of Uni-President Enterprises Corp. and subsidiaries (the “Group”) as at December 31, 2018 and 2017, and the related consolidated statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2018 and 2017, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers” and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission.

Basis for opinion

We conducted our audits in accordance with the “Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants” and generally accepted auditing standards in the Republic of China (ROC GAAS). Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Professional Ethics for Certified Public Accountants in the Republic of China (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Group’s consolidated financial statements of the current period are stated as follows:

Operating revenue - Sales of goods in Mainland China

Description

Please refer to Notes 4(34) and 6(23) to the consolidated financial statements for the accounting policy on operating revenue and the details of revenue items relating to this key audit matter.

The Group is engaged in a large volume of revenue transactions generated from sales to a large number of customers, including direct customers and distributors in many different areas in Mainland China. For customers and distributors with farther distance or located in remote areas, it needs more time for transportation and customer reception, which involves complicated judgement in determining the timing of the transfer of the rights and obligations and risks and awards of goods to customers. As a result, it has been identified as one of the key audit matters of our annual audit of 2018.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

1. We understood, evaluated and validated management's controls in respect of the Group's sales transactions. In addition, we understood and tested the general control environment of the Group's information technology systems and the automatic controls that were related to sales of goods and revenue recognition.
2. We conducted testing of revenue recorded covering different locations and customers, using sampling techniques, by examining the relevant supporting documents including customer orders, goods delivery notes and customer's receipt notes. In addition, we confirmed customers' balances and transactions on a sampling basis, by considering the amount, nature and characteristics of those customers.
3. We tested sales transactions that took place shortly before and after the balance sheet date, by reconciling recognised revenue with the goods delivery notes and customers' receipt notes, to assess whether revenue was recognised in the correct reporting periods.

Completeness and accuracy of retail sales revenue

Description

Please refer to Notes 4(34) and 6(23) to the consolidated financial statements for the accounting policy on operating revenue and the details of revenue items relating to this key audit matter.

Retail sales revenue is recorded by point-of-sale (POS) terminals, which collect the information of item names of merchandise, quantity, sales price and total sales amount of each transaction using preestablished merchandise master file data (which contains information such as item names of merchandise, cost of purchase, retail price, combination sales promotions, etc.). After the daily closing process, each store manager uploads their sales information to the Enterprise Resource Planning ("ERP") system, which summarizes all sales and automatically generates sales revenue journal entries. Each store manager also prepares a daily cash report, which summarizes amounts of sales and methods of collections (including cash, gift certificates, credit cards and electronic payment devices, etc.) and cash from daily sales is deposited to the bank.

As retail sales revenue comprises numerous small amount transactions and highly relies on the POS and ERP systems, the process of summarizing and recording sales revenue by these systems is important with regard to the completeness and accuracy of the retail sales revenue figures, and has thus been identified as one of the key audit matters of our annual audit of 2018.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

1. We inspected and checked whether additions and changes to the merchandise master file data had been properly approved and supported by relevant documents;
2. We inspected and checked whether approved additions and changes to the merchandise master file data had been correctly entered in the merchandise master file;
3. We inspected and checked whether merchandise master file data had been periodically transferred to POS terminals in stores;
4. We inspected and checked whether sales information in POS terminals had been periodically and completely transferred to the ERP system and sales revenue journal entries were automatically generated;
5. We inspected manual sales revenue journal entries and relevant documents;
6. We inspected daily cash reports and relevant documents;
7. We inspected cash deposit amounts recorded in daily cash reports and agreed them to bank remittance amounts.

Cost-to-retail ratio of retail inventory method

Description

Please refer to Notes 4(14) and 6(6) to the consolidated financial statements for the accounting policy on inventories and cost of goods sold and the details of inventory items relating to this key audit matter.

As retailing business involves various kinds of merchandise, the retail inventory method is used to estimate the ending balance of inventory and the cost of goods sold. The retail inventory method applies a ratio of costs over retail prices of goods purchased (known as cost-to-retail ratio) to come out with an estimate of the ending balance of inventory and the cost of goods sold. The determination of the cost-to-retail ratio relies highly on costs and retail prices information recorded in the accounting system, and has thus been identified as one of the key audit matters of our annual audit of 2018.

How our audit addressed the matter

Our key audit procedures performed in respect of the above key audit matter included the following:

1. We interviewed the management to understand the calculation process of the cost-to-retail ratio under the retail inventory method, and inspected whether it had been consistently applied in the comparative periods of the financial statements;
2. We inspected and checked whether additions and changes to the merchandise master file data (including item names of merchandise, cost of inventory, retail price, combination sales promotions, etc.) had been properly approved and the data had been correctly entered in the merchandise master file;
3. We inspected and checked whether costs and retail prices of inventory purchased as per delivery

receipts were in agreement with POS purchase records after acceptance of the inventory;

4. We inspected and checked whether the POS records for costs and retail prices of inventory purchased were periodically and completely transferred to the ERP system and that the records could not be changed manually.
5. We recalculated the cost-to-retail ratio to verify its accuracy.

Other matter – Report of other independent accountants

We did not audit the financial statements of certain consolidated subsidiaries and investments accounted for under the equity method that are included in the consolidated financial statements. Those financial statements were audited by other independent accountants whose reports thereon have been furnished to us, and our opinion expressed herein, insofar as it relates to the amounts included in the financial statements and the information disclosed in Note 13 relative to these investments, is based solely on the audit reports of other independent accountants. Total assets of these subsidiaries and investments amounted to \$16,769,876 thousand and \$13,649,876 thousand, representing 4.12% and 3.29% of the related consolidated totals, as of December 31, 2018 and 2017, respectively, and total operating revenues amounted to \$28,146,518 thousand and \$26,200,625 thousand, constituting 6.52% and 6.55% of the related consolidated totals for the years then ended, respectively. Related share of profit of associates and joint ventures accounted for under the equity method in the aforementioned companies amounted to \$438,928 thousand and \$103,142 thousand, constituting 1.72% and 0.18% of the consolidated total comprehensive income for the years ended December 31, 2018 and 2017, respectively.

Other matter – Parent company only financial reports

We have audited and expressed an unqualified opinion on the parent company only financial statements of Uni-President Enterprises Corp. as at and for the years ended December 31, 2018 and 2017.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers” and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ROC GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ROC GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Lin, Tzu-Shu

Independent Accountants

Lin, Yung-Chih

PricewaterhouseCoopers, Taiwan

Republic of China

March 27, 2019

The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying consolidated financial statements and report of independent accountants are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

Assets	Notes	December 31, 2018		December 31, 2017		
		AMOUNT	%	AMOUNT	%	
Current assets						
1100	Cash and cash equivalents	6(1)	\$ 80,060,950	20	\$ 54,701,904	13
1110	Financial assets at fair value through profit or loss - current	6(2) and 12(4)	6,558,587	1	6,700,828	2
1136	Financial assets at amortised cost - current	6(3) and 12(4)	19,592,791	5	-	-
1150	Notes receivable, net	6(4) and 12(4)	1,671,353	-	1,717,205	1
1160	Notes receivable - related parties	7	1,046	-	501	-
1170	Accounts receivable, net	6(4) and 12(4)	15,007,091	4	14,101,281	3
1180	Accounts receivable - related parties	7	1,106,271	-	976,737	-
1200	Other receivables	6(5)(8) and 12(4)	3,953,445	1	50,892,490	12
1220	Current income tax assets	6(29)	264,912	-	264,493	-
130X	Inventory	6(6)(9)	35,411,950	9	32,046,777	8
1410	Prepayments		4,134,689	1	3,706,655	1
1470	Other current assets	8, 9 and 12(4)	3,803,782	1	9,801,007	2
11XX	Total current assets		<u>171,566,867</u>	<u>42</u>	<u>174,909,878</u>	<u>42</u>
Non-current assets						
1510	Financial assets at fair value through profit or loss - non-current	6(2) and 12(4)	3,709,188	1	616,568	-
1517	Financial assets at fair value through other comprehensive income - non-current	6(7) and 12(4)	5,288,454	1	-	-
1523	Available-for-sale financial assets - non-current	6(25), 8 and 12(4)	-	-	4,929,254	1
1535	Financial assets at amortised cost - non-current	6(3) and 12(4)	2,762,063	1	-	-
1543	Financial assets carried at cost - non-current	6(25) and 12(4)	-	-	3,363,171	1
1546	Bond investments without active markets - non-current	12(4)	-	-	296,588	-
1550	Investments accounted for under equity method	6(8), 8 and 12(4)	30,753,742	8	29,813,034	7
1600	Property, plant and equipment	6(9)(12) and 8	136,968,484	34	144,095,873	35
1760	Investment property, net	6(10)(12) and 8	17,418,972	4	17,555,107	4
1780	Intangible assets	6(11)(12)	11,708,388	3	12,026,147	3
1840	Deferred income tax assets	6(29)	6,130,106	1	5,203,786	1
1915	Prepayments for equipment	6(9)	989,153	-	765,805	-
1920	Guarantee deposits paid	6(2), 8 and 12(4)	3,337,065	1	3,248,402	1
1985	Long-term prepaid rents		11,461,236	3	12,366,470	3
1990	Other non-current assets	6(18), 7 and 8	5,056,368	1	5,465,371	2
15XX	Total non-current assets		<u>235,583,219</u>	<u>58</u>	<u>239,745,576</u>	<u>58</u>
1XXX	Total assets		<u>\$ 407,150,086</u>	<u>100</u>	<u>\$ 414,655,454</u>	<u>100</u>

(Continued)

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

Liabilities and Equity	Notes	December 31, 2018		December 31, 2017		
		AMOUNT	%	AMOUNT	%	
Current liabilities						
2100	Short-term borrowings	6(13) and 8	\$ 27,692,894	7	\$ 17,388,953	4
2110	Short-term notes and bills payable	6(14) and 8	5,850,161	1	7,305,380	2
2120	Financial liabilities at fair value through profit or loss - current	6(2) and 12(4)	6,035	-	994	-
2130	Contract liabilities - current	6(23) and 12(5)	10,874,433	3	-	-
2150	Notes payable		1,935,370	1	2,138,770	1
2160	Notes payable - related parties	7	19,407	-	11,932	-
2170	Accounts payable		32,782,061	8	30,558,991	7
2180	Accounts payable - related parties	7	547,759	-	478,207	-
2200	Other payables	6(8)(15)	49,694,528	12	55,101,600	13
2230	Current income tax liabilities	6(29)	3,506,413	1	7,633,319	2
2310	Advance receipts	12(5)	218,144	-	11,938,487	3
2320	Long-term liabilities, current portion	6(16)(17) and 8	9,991,782	2	7,417,467	2
2399	Other current liabilities	9	3,448,722	1	234,064	-
21XX	Total current liabilities		<u>146,567,709</u>	<u>36</u>	<u>140,208,164</u>	<u>34</u>
Non-current liabilities						
2527	Contract liabilities - non-current	6(23) and 12(5)	234,421	-	-	-
2530	Corporate bonds payable	6(16)	19,350,000	5	16,986,833	4
2540	Long-term borrowings	6(17) and 8	39,370,176	10	35,909,167	9
2570	Deferred income tax liabilities	6(29)	12,588,037	3	11,381,579	3
2640	Net defined benefit liabilities - non-current	6(18)	9,328,583	2	9,459,119	2
2645	Guarantee deposits received		7,026,713	2	6,791,077	2
2670	Other non-current liabilities		2,383,613	-	2,619,321	-
25XX	Total non-current liabilities		<u>90,281,543</u>	<u>22</u>	<u>83,147,096</u>	<u>20</u>
2XXX	Total liabilities		<u>236,849,252</u>	<u>58</u>	<u>223,355,260</u>	<u>54</u>
Equity attributable to owners of parent						
Share capital						
3110	Share capital - common stock	6(19)	56,820,154	14	56,820,154	14
Capital reserves						
3200	Capital surplus	6(20)(31)	3,896,504	1	3,916,160	1
Retained earnings						
3310	Legal reserve	6(21) and 12(4)	20,573,355	5	16,588,870	4
3320	Special reserve		4,010,695	1	4,011,314	1
3350	Unappropriated retained earnings		24,888,175	6	42,446,053	10
Other equity interest						
3400	Other equity interest	6(22) and 12(4)	(3,834,370)	(1)	(3,707,274)	(1)
31XX	Equity attributable to owners of the parent		<u>106,354,513</u>	<u>26</u>	<u>120,075,277</u>	<u>29</u>
36XX	Non-controlling interest	4(3), 6(31) and 12(4)	<u>63,946,321</u>	<u>16</u>	<u>71,224,917</u>	<u>17</u>
3XXX	Total equity		<u>170,300,834</u>	<u>42</u>	<u>191,300,194</u>	<u>46</u>
Contingent Liabilities and Commitments						
Significant event after balance sheet date						
3X2X	Total liabilities and equity		<u>\$ 407,150,086</u>	<u>100</u>	<u>\$ 414,655,454</u>	<u>100</u>

The accompanying notes are an integral part of these consolidated financial statements.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

Items	Notes	Year ended December 31				
		2018		2017		
		AMOUNT	%	AMOUNT	%	
4000	Operating revenue	6(23), 7 and 12(5)	\$ 431,445,520	100	\$ 399,860,953	100
5000	Operating costs	6(6)(11)(27)(28) and 7	(286,160,653)	(66)	(267,120,282)	(67)
5900	Net operating margin		145,284,867	34	132,740,671	33
	Operating expenses	6(11)(27)(28), 7 and 12(2)				
6100	Selling expenses		(96,837,790)	(23)	(88,011,936)	(22)
6200	General and administrative expenses		(20,342,908)	(5)	(21,398,149)	(5)
6300	Research and development expenses		(947,902)	-	(973,511)	-
6450	Expected credit losses		(169,858)	-	-	-
6000	Total operating expenses		(118,298,458)	(28)	(110,383,596)	(27)
6900	Operating profit		26,986,409	6	22,357,075	6
	Non-operating income and expenses					
7010	Other income	6(3)(7)(24) and 7	7,911,146	2	7,055,426	2
7020	Other gains and losses	4(3), 6(2)(8)(12)(25)(32) and 12(4)	(968,445)	-	43,462,005	11
7050	Finance costs	6(9)(26)	(1,479,949)	(1)	(1,641,872)	(1)
7060	Share of profit of associates and joint ventures accounted for under equity method	6(8)	2,858,989	1	5,254,991	1
7000	Total non-operating income and expenses		8,321,741	2	54,130,550	13
7900	Profit before income tax		35,308,150	8	76,487,625	19
7950	Income tax expense	6(29)	(8,362,977)	(2)	(16,522,538)	(4)
8200	Profit for the year		\$ 26,945,173	6	\$ 59,965,087	15

(Continued)

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

Items	Notes	Year ended December 31				
		2018		2017		
		AMOUNT	%	AMOUNT	%	
Other comprehensive income (loss)						
Components of other comprehensive income (loss) that will not be reclassified to profit or loss						
8311	Actuarial losses on defined benefit plans	6(18)	(\$ 371,283)	-	(\$ 422,674)	-
8316	Unrealized loss on valuation of investments in equity instruments measured at fair value through other comprehensive income	6(7)	(171,120)	-	-	-
8320	Share of other comprehensive income (loss) of associates and joint ventures accounted for using equity method		80,041	-	(98,459)	-
8349	Income tax related to components of other comprehensive income that will not be reclassified to profit or loss	6(29)	177,022	-	71,800	-
Components of other comprehensive income (loss) that will be reclassified to profit or loss						
8361	Financial statements translation differences of foreign operations		(1,156,193)	-	(1,734,664)	-
8362	Unrealized gain on valuation of available-for-sale financial assets	12(4)	-	-	287,838	-
8367	Unrealized loss on valuation of investments in debt instruments measured at fair value through other comprehensive income	6(7)	(93,643)	-	-	-
8370	Share of other comprehensive income (loss) of associates and joint ventures accounted for under equity method		165,245	-	(43,023)	-
8399	Income tax relating to components of other comprehensive income that will be reclassified to profit or loss	6(29) and 12(4)	19	-	(8,533)	-
8300	Total other comprehensive loss for the year		<u>(\$ 1,369,912)</u>	<u>-</u>	<u>(\$ 1,947,715)</u>	<u>-</u>
8500	Total comprehensive income for the year		<u>\$ 25,575,261</u>	<u>6</u>	<u>\$ 58,017,372</u>	<u>15</u>
Profit attributable to:						
8610	Owners of the parent		\$ 17,442,022	4	\$ 39,844,853	10
8620	Non-controlling interest		9,503,151	2	20,120,234	5
	Net income		<u>\$ 26,945,173</u>	<u>6</u>	<u>\$ 59,965,087</u>	<u>15</u>
Comprehensive income attributable to:						
8710	Owners of the parent		\$ 17,246,954	4	\$ 37,585,640	10
8720	Non-controlling interest		8,328,307	2	20,431,732	5
	Net comprehensive income		<u>\$ 25,575,261</u>	<u>6</u>	<u>\$ 58,017,372</u>	<u>15</u>
Earnings per share (in dollars)						
9750	Basic	6(30)	<u>\$ 3.07</u>		<u>\$ 7.01</u>	
9850	Diluted		<u>\$ 3.05</u>		<u>\$ 6.98</u>	

The accompanying notes are an integral part of these consolidated financial statements.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

Notes	Equity attributable to owners of the parent											
	Retained Earnings					Other Equity Interest						
	Share capital - common stock	Capital surplus	Legal reserve	Special reserve	Unappropriated retained earnings	Financial statements translation differences of foreign operations	Unrealized gains (losses) from financial assets measured at fair value through other comprehensive income	Unrealized gain or loss on available-for-sale financial assets	Other equity	Total	Non-controlling interest	Total equity
	\$ 56,820,154	\$ 3,900,138	\$ 15,136,198	\$ 4,042,765	\$ 16,329,791	(\$ 2,257,350)	\$ -	\$ 434,151	\$ -	\$ 94,405,847	\$ 58,294,419	\$ 152,700,266
Balance at January 1, 2017	-	-	-	-	39,844,853	-	-	-	-	39,844,853	20,120,234	59,965,087
Consolidated net income for the year ended December 31, 2017	-	-	-	-	(375,138)	(1,983,379)	-	99,304	-	(2,259,213)	311,498	(1,947,715)
Other comprehensive income (loss) for the year ended December 31, 2017	-	-	-	-	39,469,715	(1,983,379)	-	99,304	-	37,585,640	20,431,732	58,017,372
Total comprehensive income (loss)	-	-	-	-	-	-	-	-	-	-	-	-
Distribution of 2016 net income:												
Legal reserve	-	-	1,452,672	-	(1,452,672)	-	-	-	-	-	-	-
Cash dividends	-	-	-	-	(11,932,232)	-	-	-	-	(11,932,232)	-	(11,932,232)
Adjustment for change in capital reserve of investee companies	-	15,273	-	-	-	-	-	-	-	15,273	-	15,273
Difference between the acquisition or disposal price and carrying amounts of subsidiaries	-	24,608	-	-	-	-	-	-	-	24,608	19,518	44,126
Adjustment of capital reserve due to change in interests in subsidiaries	-	(24,823)	-	-	-	-	-	-	-	(24,823)	-	(24,823)
Adjustment of capital reserve due to change in interests in associates	-	(1,927)	-	-	-	-	-	-	-	(1,927)	-	(1,927)
Non-payment of expired cash dividends from previous year transferred to capital reserve	-	2,891	-	-	-	-	-	-	-	2,891	-	2,891
Reversal of special reserve	-	-	-	(31,451)	31,451	-	-	-	-	-	-	-
Non-controlling interest	-	-	-	-	-	-	-	-	-	-	(7,520,752)	(7,520,752)
Balance at December 31, 2017	\$ 56,820,154	\$ 3,916,160	\$ 16,588,870	\$ 4,011,314	\$ 42,446,053	(\$ 4,240,729)	\$ -	\$ 533,455	\$ -	\$ 120,075,277	\$ 71,224,917	\$ 191,300,194

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UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

Notes	Equity attributable to owners of the parent										Total equity	
	Retained Earnings					Other Equity Interest						
	Share capital - common stock	Capital surplus	Legal reserve	Special reserve	Unappropriated retained earnings	Financial statements translation differences of foreign operations	Unrealized gains (losses) from financial assets measured at fair value through other comprehensive income	Unrealized gain or loss on available-for-sale financial assets	Other equity	Total		Non-controlling interest
	\$ 56,820,154	\$ 3,916,160	\$ 16,588,870	\$ 4,011,314	\$ 42,446,053	(\$ 4,240,729)	\$ -	\$ 533,455	\$ -	\$ 120,075,277	\$ 71,337,937	\$ 191,413,214
12(4)	-	-	-	-	366,999	-	472,832	(533,455)	-	306,376	-	306,376
	56,820,154	3,916,160	16,588,870	4,011,314	42,813,052	(4,240,729)	472,832	-	-	120,381,653	71,337,937	191,719,590
	-	-	-	-	17,442,022	-	-	-	-	17,442,022	9,503,151	26,945,173
6(22)	-	-	-	-	(145,980)	(31,387)	(17,701)	-	-	(195,068)	(1,174,844)	(1,369,912)
	-	-	-	-	17,296,042	(31,387)	(17,701)	-	-	17,246,954	8,228,307	25,575,261
	-	-	3,984,485	-	(3,984,485)	-	-	-	-	-	-	-
6(21)	-	-	-	-	(31,251,085)	-	-	-	-	(31,251,085)	-	(31,251,085)
6(20)	-	10,770	-	-	-	-	-	-	-	10,770	-	10,770
6(20)(31)	-	(49,970)	-	-	-	-	-	-	-	(49,970)	(53,830)	(103,800)
6(20)	-	19,486	-	-	-	-	-	-	-	19,486	-	19,486
6(20)	-	58	-	-	-	-	-	-	-	58	-	58
6(21)	-	-	(619)	-	619	-	-	-	-	-	-	-
6(7)	-	-	-	-	14,032	-	(14,032)	-	-	-	-	-
	-	-	-	-	-	-	-	-	(3,353)	(3,353)	-	(3,353)
	-	-	-	-	-	-	-	-	-	-	(15,666,093)	(15,666,093)
	56,820,154	3,896,504	20,573,355	4,010,695	24,888,175	(4,272,116)	441,099	-	(3,353)	106,354,513	63,946,321	170,300,834

For the year ended December 31, 2018

Balance at January 1, 2018

Effects of retrospective application

Balance at January 1, 2018 (Adjusted)

Consolidated net income for the year ended December 31, 2018

Other comprehensive loss for the year ended December 31, 2018

Total comprehensive income (loss) for the year ended December 31, 2018

Distribution of 2017 net income:

Legal reserve

Cash dividends

Adjustment for change in capital reserve of investee companies

Difference between the acquisition or disposal price and carrying amounts of subsidiaries

Adjustment of capital reserve due to change in interests in associates

Non-payment of expired cash dividends from previous year transferred to capital reserve

Reversal of special reserve

Disposal of financial assets at fair value through other comprehensive income - equity instrument

Adjustment for change in other equity of investee companies

Non-controlling interest

Balance at December 31, 2018

The accompanying notes are an integral part of these consolidated financial statements.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

	Notes	For the years ended December 31,	
		2018	2017
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before tax		\$ 35,308,150	\$ 76,487,625
Adjustments			
Adjustments to reconcile profit (loss)			
Gain on financial assets and liabilities at fair value through profit or loss	6(2)(25) and 12(4)	(151,373)	(76,327)
Expected credit loss	12(2)	169,858	-
Provision for doubtful accounts	12(4)	-	51,995
Reversal of allowance for inventory market price decline	6(6)	(3,674)	(55,628)
Loss on disposal of financial assets at fair value through other comprehensive income - debt instrument	6(7)(25)	9,695	-
Gain on disposal of available-for-sale financial assets	6(25)	-	(146,666)
Gain on disposal of financial assets measured at cost	6(25)	-	(84,232)
Impairment loss on financial assets	6(25) and 12(4)	-	124,501
Gain on disposal of investments in subsidiaries	4(3) and 6(25)	-	(740,492)
Share of profit of associates and joint ventures accounted for under the equity method	6(8)	(2,858,989)	(5,254,991)
Loss (gain) on disposal of investments accounted for under the equity method	6(25)	43,546	(44,404,509)
Depreciation on property, plant and equipment	6(9)(27)	18,324,890	17,962,596
(Gain) loss on disposal of property, plant and equipment	6(25)	(435,688)	128,268
Depreciation on investment properties	6(10)(27)	291,945	286,594
Gain on disposal of investment properties	6(25)	(3,167)	(1,331)
Amortization	6(11)(27)	570,315	356,458
Amortization of long-term prepaid rents		330,827	349,908
(Gain) loss on disposal of long-term prepaid rents	9	(522,214)	72,812
Impairment loss on non-financial assets	6(9)(10)(11)(12)(25)	89,426	23,722
Interest income	6(24)	(2,135,410)	(963,720)
Dividend income	6(24)	(141,292)	(2,249,577)
Finance costs	6(26)	1,479,949	1,641,872
Changes in operating assets and liabilities			
Changes in operating assets			
Financial assets at fair value through profit or loss		851,399	(457,016)
Notes receivable		47,394	(182,314)
Notes receivable - related parties		(545)	1,122
Accounts receivable		(1,076,045)	(402,446)
Accounts receivable - related parties		(129,534)	946,716
Other receivables		310,182	(474,355)
Inventories		(2,816,035)	(432,543)
Prepayments		(428,034)	564,964
Other current assets		(1,130)	(340,148)
Changes in operating liabilities			
Contract liabilities - current		206,561	-
Notes payable		(203,400)	(116,036)
Notes payable - related parties		7,475	(9,841)
Accounts payable		2,223,070	2,082,293
Accounts payable - related parties		69,552	(86,749)
Other payables		4,092	5,878,698
Advance receipts		1,769,660	(1,148,266)
Other current liabilities		392,526	(17,365)
Contract liabilities - non-current		(111,590)	-
Net defined benefit liabilities - non-current		(506,646)	(745,888)
Cash inflow generated from operations		50,975,746	48,569,704
Interest received		1,719,217	1,165,520
Dividend received	6(34)	3,916,138	5,100,586
Interest paid		(1,481,099)	(1,803,498)
Income tax paid		(12,033,123)	(6,569,861)
Net cash flows from operating activities		43,096,879	46,462,451

(Continued)

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

	Notes	For the years ended December 31,	
		2018	2017
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>			
Increase in financial assets at amortized cost - current		(\$ 17,718,816)	\$ -
Repayment of principal at maturity from amortized cost financial assets - current		8,426,644	-
Decrease in other receivables - bond reverse-repurchase		-	1,099,022
Decrease in other receivables - related parties		536	2,464
(Increase) decrease in other current assets - other financial assets		(757,674)	1,030,582
Cash paid for acquisition of financial assets at fair value through other comprehensive income		(723,972)	-
Proceeds from financial assets at fair value through other comprehensive income		244,495	-
Increase in financial assets at amortized cost - non-current		(2,455,957)	-
Increase in available-for-sale financial assets - non-current		-	(679,899)
Proceeds from disposal of available-for-sale financial assets		-	1,800,184
Return of capital from available-for-sale financial assets		-	4,710
Increase in financial assets measured at cost - non-current		-	(1,019,833)
Proceeds from disposal of financial assets measured at cost		-	380,944
Return of capital from financial assets measured at cost		-	1,773
Cash paid for acquisition of investments accounted for under the equity method	6(34)	-	(40,633)
Proceeds from disposal of investments accounted for under the equity method		43,081,053	213,970
Return of capital from investments accounted for under the equity method		-	168,106
Proceeds from disposal of subsidiaries	6(34)	-	3,380,567
Cash and cash equivalents (outflows) inflows from business combination	6(34)	(5,378,010)	700,961
Cash paid for acquisition of property, plant and equipment	6(34)	(12,661,305)	(14,539,349)
Interest paid for acquisition of property, plant and equipment	6(9)(34)	(58,452)	(83,880)
Proceeds from disposal of property, plant and equipment	6(34)	967,969	441,458
Cash paid for acquisition of investment property	6(10)	(15,630)	(90,447)
Proceeds from disposal of investment properties		25,628	1,969
Increase in intangible assets	6(11)	(234,588)	(491,698)
Proceeds from disposal of intangible assets		16	-
Increase in prepayment for equipment		(2,445,372)	(1,392,347)
Interest paid for prepayment for equipment	6(9)	(5,521)	(6,400)
Increase in guarantee deposits paid		(88,663)	(82,127)
Increase in long-term prepaid rents		(79,064)	(62,320)
Proceeds from disposal of long-term prepaid rents		925,558	203,278
Decrease (increase) in other non-current assets		227,854	(70,883)
Net cash flows from (used in) investing activities		<u>11,276,729</u>	<u>(9,129,828)</u>
<u>CASH FLOWS FROM FINANCING ACTIVITIES</u>			
Increase (decrease) in short-term borrowings	6(35)	10,303,941	(8,119,307)
Decrease in notes and bills payable	6(35)	(1,455,219)	(734,424)
Increase in corporate bonds payable	6(35)	9,750,000	5,000,000
Decrease in corporate bonds payable	6(35)	(4,171,567)	(11,160,498)
Increase in long-term borrowings	6(35)	162,366,344	187,659,276
Decrease in long-term borrowings	6(35)	(159,487,164)	(194,417,362)
Increase in guarantee deposit received	6(35)	235,636	340,122
Increase (decrease) in other non-current liabilities		110,303	(3,377)
(Cash paid for) proceeds from transaction with non-controlling interests	6(31)	(103,800)	44,126
Payment of cash dividends		(31,251,085)	(11,932,232)
Change in non-controlling interests		(15,666,093)	(7,520,752)
Net cash flows used in financing activities		<u>(29,368,704)</u>	<u>(40,844,428)</u>
Effect of foreign exchange rate changes on cash and cash equivalents		354,142	1,102,148
Non-current assets held for sale - cash and cash equivalents	6(34)	-	776,931
Net increase (decrease) in cash and cash equivalents		25,359,046	(1,632,726)
Cash and cash equivalents at beginning of year	6(1)	54,701,904	56,334,630
Cash and cash equivalents at end of year	6(1)	<u>\$ 80,060,950</u>	<u>\$ 54,701,904</u>

The accompanying notes are an integral part of these consolidated financial statements.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

1. HISTORY AND ORGANIZATION

(1) Uni-President Enterprises Corp. (the “Company”) was incorporated as a company limited by shares under the provisions of the Company Law of the Republic of China (R.O.C.) in August 1967. The Company is primarily engaged in the manufacture, processing and sales of various soft drinks, food, animal feeds and flour. For more information regarding the manufacturing and trading activities the Company and its subsidiaries (the “Group”) are engaged in, please refer to Note 4(3), ‘Basis of consolidation’.

(2) The common shares of the Company have been listed on the Taiwan Stock Exchange since December 1987.

2. THE DATE OF AUTHORIZATION FOR ISSUANCE OF THE CONSOLIDATED FINANCIAL STATEMENTS AND PROCEDURES FOR AUTHORIZATION

These consolidated financial statements were authorized for issuance by the Board of Directors on March 27, 2019.

3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS

(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards (“IFRS”) as endorsed by the Financial Supervisory Commission (“FSC”)

New standards, interpretations and amendments as endorsed by FSC effective from 2018 are as follows:

<u>New Standards, Interpretations and Amendments</u>	<u>Effective date by International Accounting Standards Board (“IASB”)</u>
Amendments to IFRS 2, ‘Classification and measurement of share-based payment transactions’	January 1, 2018
Amendments to IFRS 4, ‘Applying IFRS 9, Financial instruments with IFRS 4, Insurance contracts’	January 1, 2018
IFRS 9, ‘Financial instruments’	January 1, 2018
IFRS 15, ‘Revenue from contracts with customers’	January 1, 2018
Amendments to IFRS 15, ‘Clarifications to IFRS 15, Revenue from contracts with customers’	January 1, 2018
Amendments to IAS 7, ‘Disclosure initiative’	January 1, 2017
Amendments to IAS 12, ‘Recognition of deferred tax assets for unrealized losses’	January 1, 2017
Amendments to IAS 40, ‘Transfers of investment property’	January 1, 2018
IFRIC 22, ‘Foreign currency transactions and advance consideration’	January 1, 2018

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board (“IASB”)
Annual improvements to IFRSs 2014-2016 cycle - Amendments to IFRS 1, ‘First-time adoption of International Financial Reporting Standards’	January 1, 2018
Annual improvements to IFRSs 2014-2016 cycle - Amendments to IFRS 12, ‘Disclosure of interests in other entities’	January 1, 2017
Annual improvements to IFRSs 2014-2016 cycle - Amendments to IAS 28, ‘Investments in associates and joint ventures’	January 1, 2018

The above standards and interpretations have no significant impact to the Group’s financial condition and financial performance based on the Group’s assessment.

(2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by the Group

New standards, interpretations and amendments endorsed by the FSC effective from 2019 are as follows:

New Standards, Interpretations and Amendments	Effective date by IASB
Amendments to IFRS 9, ‘Prepayment features with negative compensation’	January 1, 2019
IFRS 16, ‘Leases’	January 1, 2019
Amendments to IAS 19, ‘Plan amendment, curtailment or settlement’	January 1, 2019
Amendments to IAS 28, ‘Long-term interests in associates and joint ventures’	January 1, 2019
IFRIC 23, ‘Uncertainty over income tax treatments’	January 1, 2019
Annual improvements to IFRSs 2015-2017 cycle	January 1, 2019

Except for the following, the above standards and interpretations have no significant impact to the Group’s financial condition and financial performance based on the Group’s assessment. The quantitative impact will be disclosed when the assessment is complete.

IFRS 16, ‘Leases’

IFRS 16, ‘Leases’, replaces IAS 17, ‘Leases’ and related interpretations and SICs. The standard requires lessees to recognize a ‘right-of-use asset’ and a lease liability (except for those leases with terms of 12 months or less and leases of low-value assets). The accounting stays the same for lessors, which is to classify their leases as either finance leases or operating leases and account for those two types of leases differently. IFRS 16 only requires enhanced disclosures to be provided by lessors.

The Group expects to recognize the lease contract of lessees in line with IFRS 16. However, the Group intends not to restate the financial statements of prior period (referred herein as the ‘modified retrospective approach’), and the effects will be adjusted on January 1, 2019. It may increase right-of-use asset by \$62,853,588 and lease liabilities by \$53,294,805, and decrease prepayments by \$174,448, property, plant and equipment by \$386,107, long-term prepaid rents by \$9,865,434 and other payables by \$867,206, on January 1, 2019.

(1) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs as

endorsed by the FSC are as follows:

New Standards, Interpretations and Amendments	Effective date by IASB
Amendments to IAS 1 and IAS 8, ‘Disclosure Initiative-Definition of Material’	January 1, 2020
Amendments to IFRS 3, ‘Definition of a business’	January 1, 2020
Amendments to IFRS 10 and IAS 28, ‘Sale or contribution of assets between an investor and its associate or joint venture’	To be determined by IASB
IFRS 17, ‘Insurance contracts’	January 1, 2021
The above standards and interpretations have no significant impact to the Group’s financial condition and financial performance based on the Group’s assessment.	

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

The consolidated financial statements of the Group have been prepared in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers”, International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the FSC (collectively referred herein as the “IFRSs”).

(2) Basis of preparation

A. Except for the following items, the consolidated financial statements have been prepared under the historical cost convention:

- (a) Financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss.
- (b) Financial assets and liabilities at fair value through other comprehensive income/Available-for-sale financial assets measured at fair value.
- (c) Defined benefit liabilities recognized based on the net amount of pension fund assets less present value of defined benefit obligation.

B. The preparation of financial statements in conformity with IFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5, ‘Critical accounting judgements, estimates and key sources of assumption uncertainty’.

C. In adopting IFRS 9 and IFRS 15 effective January 1, 2018, the Group has elected to apply modified retrospective approach whereby the cumulative impact of the adoption was recognized as retained earnings or other equity as of January 1, 2018 and the financial statements for the year ended December 31, 2017 were not restated. The financial statements for the year ended December 31, 2017 were prepared in compliance with International Accounting Standard 39 (‘IAS 39’),

International Accounting Standard 11 ('IAS 11'), International Accounting Standard 18 ('IAS 18') and related financial reporting interpretations. Please refer to Note 12(4) 'Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017' and Note 12 (5) 'Effects on initial application of IFRS 15 and information on application of IAS 11 and IAS 18 in 2017' for details of significant accounting policies and details of significant accounts.

(3) Basis of consolidation

A. Basis for preparation of consolidated financial statements:

- (a) All subsidiaries are included in the Group's consolidated financial statements. Subsidiaries are all entities (including structured entities) controlled by the Group. The Group controls an entity when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Consolidation of subsidiaries begins from the date the Group obtains control of the subsidiaries and ceases when the Group loses control of the subsidiaries.
- (b) Inter-company transactions, balances and unrealized gains or losses on transactions between companies within the Group are eliminated. Accounting policies of subsidiaries have been adjusted where necessary to ensure consistency with the policies adopted by the Group.
- (c) Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to the owners of the parent and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.
- (d) Changes in a parent's ownership interest in a subsidiary that do not result in the parent losing control of the subsidiary (transactions with non-controlling interests) are accounted for as equity transactions, i.e. transactions with owners in their capacity as owners. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity.
- (e) When the Group loses control of a subsidiary, the Group measures any investment retained in the former subsidiary at its fair value. That fair value is regarded as the fair value on initial recognition of a financial asset or the cost on initial recognition of the associate or joint venture. Any difference between fair value and carrying amount is recognized in profit or loss. All amounts previously recognized in other comprehensive income in relation to the subsidiary are reclassified to profit or loss, on the same basis as would be required if the related assets or liabilities were disposed of. That is, when the Group loses control of a subsidiary, all gains or losses previously recognized in other comprehensive income in relation to the subsidiary should be reclassified from equity to profit or loss, if such gains or losses would be reclassified to profit or loss when the related assets or liabilities are disposed of.

B. Subsidiaries included in the consolidated financial statements:

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		Note
			December 31, 2018	December 31, 2017	
Uni-President Enterprises Corp.	Cayman President Holdings Ltd.	Professional investment	100.00	100.00	—
Uni-President Enterprises Corp.	Kai Yu Investment Co., Ltd.	Professional investment	100.00	100.00	—
Uni-President Enterprises Corp.	President International Trade and Investment Corp.	Professional investment	100.00	100.00	—
Uni-President Enterprises Corp.	Kai Nan Investment Co., Ltd.	Professional investment	100.00	100.00	—
Uni-President Enterprises Corp.	President Global Corp.	Instant noodle and juice can importation	100.00	100.00	—
Uni-President Enterprises Corp.	Tone Sang Construction Corp.	Construction of buildings	100.00	100.00	—
Uni-President Enterprises Corp.	Uni-President Glass Industrial Co., Ltd.	Manufacturing and sales of glass products, etc.	100.00	100.00	—
Uni-President Enterprises Corp.	Uni-President Vendor Corp.	Sales of soft drinks and food	100.00	100.00	—
Uni-President Enterprises Corp.	Presco Netmarketing Inc.	Information services	100.00	100.00	—

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		Note
			December 31, 2018	December 31, 2017	
Uni-President Enterprises Corp.	Uni-President Dream Parks Corp.	Wholesale and retailing of food, advertising, etc.	100.00	100.00	—
Uni-President Enterprises Corp.	President Baseball Team Corp.	Management of professional baseball	100.00	100.00	—
Uni-President Enterprises Corp.	President Entertainment Corp.	Entertainment business	100.00	100.00	(Note 1)
Uni-President Enterprises Corp.	President Organics Corp.	Sales of rice, vegetable, tea and drinks, etc.	100.00	100.00	(Note 1)
Uni-President Enterprises Corp.	President Fair Development Corp.	Operation of shopping mall, department store, international trade, etc.	100.00	100.00	(Note 1)
Uni-President Enterprises Corp.	Tung Ho Development Corp.	Entertainment business	100.00	100.00	(Note 1)
Uni-President Enterprises Corp.	Nanlien International Corp.	Import and export trading, etc.	100.00	100.00	(Note 1)
Uni-President Enterprises Corp.	President Natural Industrial Corp.	Sales of health food	100.00	100.00	(Note 1)
Uni-President Enterprises Corp.	President International Development Corp.	Industry investment	76.70	76.70	(Note 1)

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		
			December 31, 2018	December 31, 2017	Note
Uni-President Enterprises Corp.	Uni-President Development Corp.	Construction, development and operation of an MRT station	70.00	70.00	(Note 1)
Uni-President Enterprises Corp.	Tait Marketing & Distribution Co., Ltd.	Channel retailing and distribution centers, etc.	65.40	65.40	(Note 1)
Uni-President Enterprises Corp.	President Nissin Corp.	Processing, manufacturing and sales of vegetable oil	56.00	56.00	(Note 1)
Uni-President Enterprises Corp.	President Tokyo Corp.	Car rental	51.00	51.00	(Note 1)
Uni-President Enterprises Corp.	Ton Yi Pharmaceutical Corp.	Distribution of pharmaceuticals	51.00	51.00	—
Uni-President Enterprises Corp.	President Packaging Corp.	Package and container sales	50.58	50.58	(Note 1)
Uni-President Enterprises Corp.	President Kikkoman Inc.	Manufacturing and sales of soy sauce	50.00	50.00	(Note 1) (Note 4)
Uni-President Enterprises Corp.	ScinoPharm Taiwan Ltd.	Research, manufacturing and sales of materials for medicine, etc.	47.14	47.14	(Note 1) (Note 4)
Uni-President Enterprises Corp.	Ton Yi Industrial Corp.	Manufacturing of tinplates	47.22	47.22	(Note 1) (Note 4)
Uni-President Enterprises Corp.	President Chain Store Corp.	Operation of chain convenience stores	45.80	45.80	(Note 1) (Note 4)

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		Note
			December 31, 2018	December 31, 2017	
Cayman President Holdings Ltd.	Uni-President Southeast Asia Holdings Ltd. and its subsidiaries	Professional investment, etc.	100.00	100.00	—
Cayman President Holdings Ltd.	Uni-President Foodstuff (BVI) Holdings Ltd. and its subsidiaries	Professional investment, etc.	100.00	100.00	—
Cayman President Holdings Ltd.	Uni-President Enterprises China Holdings Ltd. and its subsidiaries	Investment in food industry, etc.	70.55	70.55	(Note 1)
Cayman President Holdings Ltd.	President Energy Development (Cayman Islands) Ltd.	Investment in energy resources	65.79	65.79	(Note 1)
Cayman President Holdings Ltd.	PT. Uni President Indonesia	Sales of drinks and cosmetics, etc.	100.00	100.00	(Note 1)
Cayman President Holdings Ltd.	Zhangjiagang President Nisshin Food Co., Ltd.	Manufacturing and sales of fats, feeds and flour	70.00	70.00	—
Cayman President Holdings Ltd.	President Kikkoman Zhenji Foods Co., Ltd.	Manufacturing and sales of soy sauce	50.00	50.00	(Note 4)

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		Note
			December 31, 2018	December 31, 2017	
Kai Yu Investment Co., Ltd.	Kai Yu (BVI) Investment Co., Ltd. and its subsidiaries	Investment in manufacturing business, etc.	100.00	100.00	—
Kai Yu Investment Co., Ltd.	Tung Ang Enterprises Corp.	Sales of drinks, etc.	100.00	100.00	—
Kai Yu Investment Co., Ltd.	Tung Guan Enterprises Co., Ltd.	Sales of livestock products	100.00	100.00	—
Kai Nan Investment Co., Ltd.	Kai Ya Food Co., Ltd.	Manufacturing of food	100.00	—	(Note 3)
President Global Corp.	Ameripecc Inc.	Manufacturing of food	100.00	100.00	—
Uni-President Dream Parks Corp.	Uni-Oao Travel Services Corp.	Tourist agency business	100.00	100.00	—
President Fair Development Corp.	President Century Corp.	Development of specific professional area	100.00	100.00	—
Nanlien International Corp.	Cayman Nanlien Holding Ltd. and its subsidiaries	Professional investment, etc.	100.00	100.00	—
Nanlien International Corp.	Tun Hsiang Enterprises Corp., etc.	Trading, etc.	—	—	(Note 1) (Note 2) (Note 4)
President International Development Corp.	President (BVI) International Investment Holdings Ltd. and its subsidiaries	Investment in manufacturing business, etc.	100.00	100.00	—

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		Note
			December 31, 2018	December 31, 2017	
President International Development Corp.	Ton Yu Investment Corp.	Professional investments	100.00	100.00	—
President International Development Corp.	President Life Sciences Co., Ltd.	Manufacture of chemical materials and instruments, etc.	100.00	100.00	—
President International Development Corp.	President Property Corp.	Sales and lease of real estate property	100.00	100.00	—
Tait Marketing & Distribution Co., Ltd.	Tait Distribution Service Co., Ltd.	Manufacture of various drinks	100.00	100.00	—
Tait Marketing & Distribution Co., Ltd.	Tait (H.K) International Ltd. and its subsidiaries	International trade	100.00	100.00	—
President Tokyo Corp.	President Tokyo Auto Leasing Corp.	Car rental	100.00	100.00	—
President Tokyo Corp.	Uni-President Tc-Lease (Cayman) Corporation and its subsidiaries	Professional investments	100.00	100.00	—
President Packaging Corp.	President Packaging Holdings Ltd. and its subsidiaries	General investments, etc.	100.00	100.00	—
President Packaging Corp.	President Cup Corp.	Sales of paper containers	100.00	100.00	—

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		Note
			December 31, 2018	December 31, 2017	
ScinoPharm Taiwan Ltd.	SPT International, Ltd. and its subsidiaries	General investments, etc.	100.00	100.00	—
ScinoPharm Taiwan Ltd.	ScinoPharm Singapore Pte. Ltd.	General investments	100.00	100.00	—
Ton-Yi Industrial Corp.	Cayman Ton Yi Industrial Holdings Ltd. and its subsidiaries	Professional investments, etc.	100.00	100.00	—
Ton-Yi Industrial Corp.	Tovecan Corp. Ltd.	Manufacturing of cans, etc.	51.00	51.00	—
President Chain Store Corp.	President Chain Store (BVI) Holdings, Ltd. and its subsidiaries	Professional investments, etc.	100.00	100.00	—
President Chain Store Corp.	President Drugstore Business Corp.	Sales of cosmetics and medicine	100.00	100.00	—
President Chain Store Corp.	Ren-Hui Investment Corp.	Professional investments	100.00	100.00	—
President Chain Store Corp.	Capital Inventory Services Corp.	Enterprise management consultancy	100.00	100.00	—
President Chain Store Corp.	Wisdom Distribution Services Corp. and its subsidiaries	Delivery of magazines, etc.	100.00	100.00	—
President Chain Store Corp.	Uni-President Cold Chain Corp. and its subsidiaries	Low temperature distribution center, etc.	100.00	100.00	(Note 1)

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		Note
			December 31, 2018	December 31, 2017	
President Chain Store Corp.	Uni-President Oven Bakery Corp.	Bread retailing, etc.	100.00	100.00	—
President Chain Store Corp.	Uni-President Department Store Corp.	Operation of department stores	100.00	100.00	(Note 1)
President Chain Store Corp.	President Insurance Brokers Co., Ltd.	Personal and property insurance	100.00	100.00	—
President Chain Store Corp.	Cold Stone Creamery Taiwan Ltd.	Operation of restaurant	100.00	100.00	—
President Chain Store Corp.	President Lanyang Art Center Co., Ltd.	Arts and culture	100.00	100.00	—
President Chain Store Corp.	President Being Corp.	Operation of gymnasium, spa	100.00	100.00	—
President Chain Store Corp.	Century Quick Services Restaurant Corp.	Operation of fastfood chain restaurant	100.00	100.00	—
President Chain Store Corp.	President Chain Store Tokyo Marketing Corp.	Enterprise management consultancy	100.00	100.00	—
President Chain Store Corp.	PCSC BVI (China) Drugstore Ltd. and its subsidiaries	Professional investments, etc.	100.00	100.00	(Note 1)
President Chain Store Corp.	Icash Payment Systems Ltd.	Operation of electronic tickets and electronic related business	100.00	100.00	—

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		
			December 31, 2018	December 31, 2017	Note
President Chain Store Corp.	Uni-Wonder Corp.	Operation of coffee chain restaurant	100.00	100.00	(Note 1) (Note 5)
President Chain Store Corp.	Mech-President Co., Ltd. and its subsidiaries	Operation of gas stations and manufacture of elevators, etc.	99.76	99.76	(Note 1)
President Chain Store Corp.	President Transnet Corp.	Distribution business	90.00	90.00	(Note 1)
President Chain Store Corp.	Uni-President Superior Commissary Corp.	Sales of fresh foods	90.00	90.00	(Note 1)
President Chain Store Corp.	Qware Systems & Services Corp.	Information services	86.76	86.76	(Note 1)
President Chain Store Corp.	President Information Corp.	Information services	86.00	86.00	(Note 1)
President Chain Store Corp.	President Pharmaceutical Corp. and its subsidiaries	Wholesale of medicines and medical appliances	73.74	73.74	(Note 1)
President Chain Store Corp.	President Collect Service Co., Ltd.	Collection agent for government institutions	70.00	70.00	(Note 1)
President Chain Store Corp.	Retail Support International Corp. and its subsidiaries	Distribution centers, etc.	65.00	65.00	(Note 1)
President Chain Store Corp.	Duskin Serve Taiwan Co., Ltd. and its subsidiaries	Sales of cleaning instruments, etc.	51.00	51.00	(Note 1)

Name of investors	Name of subsidiaries	Business activities	Percentage owned by the Group		
			December 31, 2018	December 31, 2017	Note
President Chain Store Corp.	Afternoon Tea Taiwan Corp.	Operation of restaurant	51.00	51.00	(Note 1)
President Chain Store Corp.	Books. Com. Co., Ltd. and its subsidiaries	Network bookstore, etc.	50.03	50.03	(Note 1)

(Note 1) Jointly owned by the Company and the subsidiaries.

(Note 2) The percentage owned by the Group as of December 31, 2018 and 2017 were between 33.07%~100%.

(Note 3) Newly established company in the current period.

(Note 4) After a comprehensive evaluation, the Group has the power to govern the financial and operating policies of the investee companies, hence, they are included in the consolidated financial statements.

(Note 5) Newly acquired subsidiary in the comparative reporting period. The Group originally invested 50% shares in Uni-Wonder Corp. (formerly President Starbucks Coffee Corp.). In December 2017, the Group acquired additional 50% shares and obtained control over the company. Please refer to Note 6(8), 'Investments accounted for under the equity method'.

(Note 6) In January 2017, the Group disposed all the shares of its subsidiary, Sanshui Jianlibao Commerce Co., Ltd.. Proceeds from disposal of investment amounting to \$4,157,498 had been collected and the related gain on disposal of \$740,492 was recognized (listed as "Other gains and losses"). Please refer to Note 6(34), 'Supplemental cash flow information'.

C. Subsidiaries not included in the consolidated financial statements:

None.

D. Adjustments for subsidiaries with different balance sheet dates:

None.

E. Significant restrictions:

None.

F. Subsidiaries with non-controlling interests that are material to the Group:

As of December 31, 2018 and 2017, the non-controlling interest of the Group amounted to \$63,946,321 and \$71,224,917, respectively. The information on non-controlling interest and respective subsidiaries is as follows:

Name of subsidiary	Principal location of business	Non-controlling interest			
		December 31, 2018		December 31, 2017	
		Amount	Ownership (%)	Amount	Ownership (%)
President Chain Store Corp.	Taiwan	\$23,861,565	54.20%	\$32,252,474	54.20%
Uni-President Enterprises China Holdings Ltd.	China	17,334,905	29.36%	16,990,801	29.45%

Summarized financial information of the subsidiaries:

(a) President Chain Store Corp.

<u>Balance sheets</u>	<u>President Chain Store Corp. (Consolidated)</u>	
	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Current assets	\$ 75,642,868	\$ 88,404,260
Non-current assets	52,052,212	51,477,000
Current liabilities	(68,112,215)	(65,619,920)
Non-current liabilities	(15,557,838)	(14,754,930)
Total net assets	<u>\$ 44,025,027</u>	<u>\$ 59,506,410</u>

<u>Statements of comprehensive income</u>	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Revenue	<u>\$ 244,887,853</u>	<u>\$ 221,132,082</u>
Profit before income tax	\$ 15,402,347	\$ 41,381,688
Income tax expense	(3,658,069)	(9,063,616)
Profit for the year	11,744,278	32,318,072
Other comprehensive income (loss), net of tax	<u>302,511</u>	(877,792)
Total comprehensive income for the year	<u>\$ 12,046,789</u>	<u>\$ 31,440,280</u>
Comprehensive income attributable to non-controlling interest	<u>\$ 1,415,639</u>	<u>\$ 1,168,035</u>

<u>Statements of cash flows</u>	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Net cash provided by operating activities	\$ 17,917,929	\$ 20,630,859
Net cash provided by (used in) investing activities	15,603,373	(6,634,410)
Net cash used in financing activities	(21,400,424)	(9,496,711)
Effect of exchange rates changes on cash and cash equivalents	626,479	(720,080)
Increase in cash and cash equivalents	12,747,357	3,779,658
Cash and cash equivalents at beginning of year	35,783,291	32,003,633
Cash and cash equivalents at end of year	\$ 48,530,648	\$ 35,783,291

(b) Uni-President Enterprises China Holdings Ltd.

<u>Balance sheets</u>	<u>Uni-President Enterprises China Holdings Ltd. (Consolidated)</u>	
	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Current assets	\$ 34,161,325	\$ 26,203,094
Non-current assets	62,972,056	63,999,029
Current liabilities	(36,211,987)	(28,341,941)
Non-current liabilities	(1,878,803)	(4,166,462)
Total net assets	\$ 59,042,591	\$ 57,693,720

<u>Statements of comprehensive income</u>	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Revenue	\$ 99,242,735	\$ 97,403,225
Profit before income tax	7,018,634	5,839,766
Income tax expense	(2,325,013)	(1,823,100)
Profit for the year	4,693,621	4,016,666
Other comprehensive (loss) income, net of tax	(15,826)	77,679
Total comprehensive income for the year	\$ 4,677,795	\$ 4,094,345

<u>Statements of cash flows</u>	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Net cash provided by operating activities	\$ 11,683,657	\$ 11,215,831
Net cash used in investing activities	(5,877,866)	(3,575,047)
Net cash provided by (used in) financing activities	150,809	(6,331,490)
Effect of exchange rates on cash and cash equivalents	(203,704)	(345,330)
Increase in cash and cash equivalents	5,752,896	963,964
Cash and cash equivalents, beginning of year	<u>10,608,001</u>	<u>9,644,037</u>
Cash and cash equivalents, end of year	<u>\$ 16,360,897</u>	<u>\$ 10,608,001</u>

(4) Foreign currency translation

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in New Taiwan Dollars, which is the Company's functional and the Group's presentation currency.

A. Foreign currency transactions and balances

- (a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognized in profit or loss in the period in which they arise.
- (b) Monetary assets and liabilities denominated in foreign currencies at the period end are re-translated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognized in profit or loss.
- (c) Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
- (d) All foreign exchange gains and losses are presented in the statement of comprehensive income within "Other gains and losses".

B. Translation of foreign operations

- (a) The operating results and financial position of all the group entities, associates and joint arrangements that have a functional currency different from the presentation currency are translated into the presentation currency as follows:
 - i. Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;

ii. Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and

iii. All resulting exchange differences are recognized in other comprehensive income.

(b) When a foreign operation as an associate or joint arrangement is partially disposed of or sold, exchange differences that were recorded in other comprehensive income are proportionately reclassified to profit or loss as part of the gain or loss on sale. In addition, if the Group retains partial interest in the former foreign associate or joint arrangement after losing significant influence over the former foreign associate, or losing joint control of the former jointly controlled entity, such transactions should be accounted for as disposal of all interest in these foreign operations.

(c) When the foreign operation partially disposed of or sold is a subsidiary, cumulative exchange differences that were recorded in other comprehensive income are proportionately transferred to the non-controlling interest in this foreign operation. In addition, if the Group retains partial interest in the former foreign subsidiary after losing control of the former foreign subsidiary, such transactions should be accounted for as disposal of all interest in the foreign operation.

(5) Classification of current and non-current items

A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:

- (a) Assets arising from operating activities that are expected to be realized, or are intended to be sold or consumed within the normal operating cycle;
- (b) Assets held mainly for trading purposes;
- (c) Assets that are expected to be realized within twelve months from the balance sheet date;
- (d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to pay off liabilities more than twelve months after the balance sheet date.

B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:

- (a) Liabilities that are expected to be paid off within the normal operating cycle;
- (b) Liabilities arising mainly from trading activities;
- (c) Liabilities that are to be paid off within twelve months from the balance sheet date;
- (d) Liabilities for which the repayment date cannot be extended unconditionally to more than twelve months after the balance sheet date. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

(6) Cash equivalents

A. Cash equivalents refer to short-term highly liquid investments that are readily convertible to known amount of cash and subject to an insignificant risk of changes in value.

B. Time deposits, bills under repurchase agreements and commercial papers that meet the definition above and are held for the purpose of meeting short-term cash commitment in operations are

classified as cash equivalents.

(7) Financial assets at fair value through profit or loss

- A. Financial assets at fair value through profit or loss are financial assets that are not measured at amortised cost or fair value through other comprehensive income.
- B. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognized and derecognized using trade date accounting.
- C. At initial recognition, the Group measures the financial assets at fair value and recognizes the transaction costs in profit or loss. The Group subsequently measures the financial assets at fair value, and recognizes the gain or loss in profit or loss.
- D. The Group recognizes the dividend income when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

(8) Financial assets at fair value through other comprehensive income

- A. Financial assets at fair value through other comprehensive income comprise equity securities which are not held for trading, and for which the Group has made an irrevocable election at initial recognition to recognize changes in fair value in other comprehensive income and debt instruments which meet all of the following criteria:
 - (a) The objective of the Group's business model is achieved both by collecting contractual cash flows and selling financial assets;
 - (b) The assets' contractual cash flows represent solely payments of principal and interest.
- B. On a regular way purchase or sale basis, financial assets at fair value through other comprehensive income are recognized and derecognized using trade date accounting.
- C. At initial recognition, the Group measures the financial assets at fair value plus transaction costs. The Group subsequently measures the financial assets at fair value:
 - (a) The changes in fair value of equity investments that were recognized in other comprehensive income are reclassified to retained earnings and are not reclassified to profit or loss following the derecognition of the investment. Dividends are recognized as revenue when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.
 - (b) Except for the recognition of impairment loss, interest income and gain or loss on foreign exchange which are recognized in profit or loss, the changes in fair value of debt instruments are taken through other comprehensive income. When the financial asset is derecognized, the cumulative gain or loss previously recognized in other comprehensive income is reclassified from equity to profit or loss.

(9) Financial assets at amortised cost

- A. Financial assets at amortised cost are those that meet all of the following criteria:
 - (a) The objective of the Group's business model is achieved by collecting contractual cash flows.
 - (b) The assets' contractual cash flows represent solely payments of principal and interest.
- B. On a regular way purchase or sale basis, financial assets at amortised cost are recognized and

derecognized using trade date accounting.

- C. At initial recognition, the Group measures the financial assets at fair value plus transaction costs. Interest income from these financial assets is included in finance income using the effective interest method. A gain or loss is recognized in profit or loss when the asset is derecognized or impaired.
- D. The Group's time deposits, structured deposits and negotiable certificates of deposits which do not fall under cash equivalents are those with a short maturity period and are measured at initial investment amount as the effect of discounting is immaterial.

(10) Accounts and notes receivable

- A. Accounts and notes receivable entitle the Group a legal right to receive consideration in exchange for transferred goods or rendered services.
- B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(11) Impairment of financial assets

For debt instruments measured at fair value through other comprehensive income and financial assets at amortised cost, at each reporting date, the Group recognizes the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognizes the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable or contract assets that do not contain a significant financing component, the Group recognizes the impairment provision for lifetime ECLs.

(12) Derecognition of financial assets

The Group derecognizes a financial asset when one of the following conditions is met:

- A. The contractual rights to receive the cash flows from the financial asset expire.
- B. The contractual rights to receive cash flows of the financial asset have been transferred and the Group has transferred substantially all risks and rewards of ownership of the financial asset.
- C. The contractual rights to receive cash flows of the financial asset have been transferred; however, the Group has not retained control of the financial asset.

(13) Leases (lessor)

- A. Based on the terms of a lease contract, a lease is classified as a finance lease if the lessee assumes substantially all the risks and rewards incidental to ownership of the leased asset.
- B. An operating lease is a lease other than a finance lease. Lease income from an operating lease (net of any incentives given to the lessee) is recognized in profit or loss on a straight-line basis over the lease term.

(14) Inventories

- A. The Company

Cost is determined using the weighted-average method. The cost of finished goods and work in process comprises raw materials, direct labor, other direct costs and related production overheads

(allocated based on normal operating capacity). It excludes borrowing costs. Inventories are stated at the lower of cost and net realizable value. The item by item approach is used in applying the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and applicable variable selling expenses. When the cost of inventories exceeds the net realizable value, the amount of any write-down of inventories is recognized as cost of sales during the period; and the amount of any reversal of inventory write-down is recognized as a reduction in cost of sales during the period.

B. Subsidiaries

Except for President Chain Store Corp. and subsidiaries, Philippine Seven Corporation, President Drugstore Business Corp. and Uni-President Oven Bakery Corp., which adopt the retail method and Tone Sang Construction Corp. which adopts construction accounting, the other subsidiaries adopt the same accounting principle for inventories as the Company.

(15) Non-current assets (or disposal groups) held for sale

Non-current assets (or disposal groups) are classified as assets held for sale when their carrying amount is to be recovered principally through a sale transaction rather than through continuing use, and a sale is considered highly probable. They are stated at the lower of carrying amount and fair value less costs to sell.

(16) Investments accounted for under the equity method - associates

A. Associates are all entities over which the Group has significant influence but not control. In general, it is presumed that the investor has significant influence, if an investor holds, directly or indirectly 20 percent or more of the voting power of the investee. Investments in associates are accounted for using the equity method and are initially recognized at cost.

B. The Group's share of its associates' post-acquisition profits or losses is recognized in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognized in other comprehensive income. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

C. When changes in an associate's equity do not arise from profit or loss or other comprehensive income of the associate and such changes do not affect the Group's ownership percentage of the associate, the Group recognizes the Group's share of change in equity of the associate in 'capital reserves' in proportion to its ownership.

D. Unrealized gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been adjusted where necessary to ensure consistency with the policies adopted by the Group.

E. In the case that an associate issues new shares and the Group does not subscribe or acquire new

shares proportionately, which results in a change in the Group's ownership percentage of the associate but maintains significant influence on the associate, then 'capital surplus' and 'investments accounted for under the equity method' shall be adjusted for the increase or decrease of its share of equity interest. If the above condition causes a decrease in the Group's ownership percentage of the associate, in addition to the above adjustment, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately on the same basis as would be required if the relevant assets or liabilities were disposed of.

- F. Upon loss of significant influence over an associate, the Group remeasures any investment retained in the former associate at its fair value. Any difference between fair value and carrying amount is recognized in profit or loss.
- G. When the Group disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss or transferred directly to retained earnings, on the same basis as would be required if the relevant assets or liabilities were disposed of. If it still retains significant influence over this associate, then the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately in accordance with the aforementioned approach.
- H. When the Group disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss. If it still retains significant influence over this associate, then the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss proportionately.

(17) Investment accounted for under the equity method - joint ventures

The Group accounts for its interest in a joint venture under the equity method. Unrealized profits and losses arising from the transactions between the Group and its joint venture are eliminated to the extent of the Group's interest in the joint venture. However, when the transaction provides evidence of a reduction in the net realizable value of current assets or an impairment loss, all such losses shall be recognized immediately. When the Group's share of losses in a joint venture equals or exceeds its interest in the joint venture together with any other unsecured receivables, the Group does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the joint venture.

(18) Property, plant and equipment

- A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalized.
- B. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized. All other repairs and maintenance are charged to profit or loss

during the financial period in which they are incurred.

- C. Except for land, other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. If each component of property, plant and equipment is significant, it is depreciated separately.
- D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

Asset	Useful lives
Buildings	1 ~ 55 years
Machinery and utilities equipment	1 ~ 30 years
Transportation equipment	1 ~ 20 years
Leasehold improvements	1 ~ 20 years
Other equipment	1 ~ 40 years

(19) Leased assets/ leases (lessee)

- A. Based on the terms of a lease contract, a lease is classified as a finance lease if the Group assumes substantially all the risks and rewards incidental to ownership of the leased asset.
- B. An operating lease is a lease other than a finance lease. Payments made under an operating lease (net of any incentives received from the lessor) are recognized in profit or loss on a straight-line basis over the lease term.

(20) Investment property

An investment property is stated initially at its cost and measured subsequently using the cost model. Except for land, investment property is depreciated on a straight-line basis over its estimated useful life of 2 to 55 years.

(21) Intangible assets

A. Trademarks and licenses

Separately acquired trademarks and licenses are stated at historical cost. Trademarks and licenses acquired in a business combination are recognized at fair value at the acquisition date. Trademarks and licenses have a finite useful life and are amortised on a straight-line basis over their estimated useful lives of 10 to 30 years.

B. Computer software

Computer software is stated at cost and amortised on a straight-line basis over its estimated useful life of 2 to 10 years.

C. Right of operation

Under IFRIC 12, "Service Concession Agreement," the Group has entered into a contract with the government whereby the Group shall provide infrastructure for public transportation services. Based on the contract, the government grants the Group the right to operate and provide

transportation services to the public. Such right is measured using the fair value of the infrastructure, recognized as an intangible asset, and amortised over the contract period of 50 years.

D. Goodwill

Goodwill arises in a business combination accounted for by applying the acquisition method.

E. License agreement, customer list and other intangible assets

License agreement and customer list acquired in business combination are recognized at fair value at the acquisition date. Other intangible assets are separately acquired patents and technology transfer royalties, etc. which are stated at historical cost. The latter have a finite useful life and are amortised on a straight-line basis over their estimated lives of 3 to 40 years.

(22) Impairment of non-financial assets

- A. The Group assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. Except for goodwill, when the circumstances or reasons for recognizing impairment loss for an asset in prior years no longer exist or diminish, the impairment loss is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortised historical cost would have been if the impairment had not been recognized.
- B. The recoverable amounts of goodwill are evaluated periodically. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. Impairment loss of goodwill previously recognized in profit or loss shall not be reversed in the following years.
- C. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units, or groups of cash-generating units, that is/are expected to benefit from the synergies of the business combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

(23) Borrowings

- A. Borrowings comprise long-term and short-term bank borrowings. Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognized in profit or loss over the period of the borrowings using the effective interest method.
- B. Fees paid on the establishment of loan facilities are recognized as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the drawdown occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalized as a pre-payment for

liquidity services and amortised over the period of the facility to which it relates.

(24) Notes and accounts payable

- A. Accounts payable are liabilities for purchases of raw materials, goods or services and notes payable are those resulting from operating and non-operating activities.
- B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(25) Financial liabilities at fair value through profit or loss

A. Financial liabilities are classified in this category of held for trading if acquired principally for the purpose of repurchasing in the short-term. Derivatives are also categorized as financial liabilities held for trading unless they are designated as hedges or financial liabilities at fair value through profit or loss. Financial liabilities that meet one of the following criteria are designated as at fair value through profit or loss at initial recognition:

- (a) Hybrid (combined) contracts; or
- (b) They eliminate or significantly reduce a measurement or recognition inconsistency; or
- (c) They are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management policy.

B. At initial recognition, the Group measures the financial liabilities at fair value. All related transaction costs are recognized in profit or loss. The Group subsequently measures these financial liabilities at fair value with any gain or loss recognized in profit or loss.

C. If the credit risk results in fair value changes in financial liabilities designated as at fair value through profit or loss, they are recognized in other comprehensive income in the circumstances other than avoiding accounting mismatch or recognizing in profit or loss for loan commitments or financial guarantee contracts.

(26) Bonds payable

Ordinary corporate bonds issued by the Group are initially recognized at fair value less transaction costs. Any difference between the proceeds (net of transaction costs) and the redemption value is presented as an addition to or deduction from bonds payable, which is amortised to profit or loss over the period of bond circulation using the effective interest method as an adjustment to 'finance costs'.

(27) Derecognition of financial liabilities

Financial liability is derecognized when the obligation under the liability specified in the contract is discharged or cancelled or expires.

(28) Offsetting financial instruments

Financial assets and liabilities are offset and reported in the net amount in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously.

(29) Non-hedging and embedded derivatives

A. Non-hedging derivatives are initially recognized at fair value on the date a derivative contract is entered into and recorded as financial assets or financial liabilities at fair value through profit or

loss. They are subsequently remeasured at fair value and the gains or losses are recognized in profit or loss.

- B. Under the financial assets, the hybrid contracts embedded with derivatives are initially recognized as financial assets at fair value through profit or loss, financial assets at fair value through other comprehensive income and financial assets at amortised cost based on the contract terms.
- C. Under the non-financial assets, whether the hybrid contracts embedded with derivatives are accounted for separately at initial recognition is based on whether the economic characteristics and risks of an embedded derivative are closely related in the host contract. When they are closely related, the entire hybrid instrument is accounted for by its nature in accordance with the applicable standard. When they are not closely related, the derivative is accounted for differently from the host contract as derivative while the host contract is accounted for by its nature in accordance with the applicable standard. Alternatively, the entire hybrid instrument is designated as financial liabilities at fair value through profit or loss upon initial recognition.

(30) Provisions

Provisions (including decommissioning) are recognized when the Group has a present legal or constructive obligation as a result of past events, and it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be reliably estimated. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation on the balance sheet date, which is discounted using a pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the obligation. When discounting is used, the increase in the provision due to passage of time is recognized as interest expense.

(31) Employee benefits

A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognized as expenses in that period when the employees render service.

B. Pensions

(a) Defined contribution plans

For defined contribution plans, the contributions are recognized as pension expenses when they are due on an accrual basis. Prepaid contributions are recognized as an asset to the extent of a cash refund or a reduction in the future payments.

(b) Defined benefit plans

- i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Group in current period or prior periods. The liability recognized in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The net defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The

rate used to discount is determined by using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability; when there is no deep market in high-quality corporate bonds, the Group uses interest rates of government bonds (at the balance sheet date) instead.

ii. Remeasurements arising on defined benefit plans are recognized in other comprehensive income in the period in which they arise and are recorded as retained earnings.

iii. Past service costs are recognized immediately in profit or loss.

C. Employees' compensation and directors' and supervisors' remuneration

Employees' compensation and directors' and supervisors' remuneration are recognized as expenses and liabilities, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated. Any difference between the resolved amounts and the subsequently actual distributed amounts is accounted for as changes in estimates. If employees' compensation is distributed by shares, the Group calculates the number of shares based on the closing market price at the previous day of the board meeting resolution.

(32) Income tax

A. The tax expense for the period comprises current and deferred tax. Tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or items recognized directly in equity, in which cases the tax is recognized in other comprehensive income or equity.

B. The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.

C. Deferred income tax is recognized, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. However, the deferred income tax is not accounted for if it arises from initial recognition of goodwill or of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled.

D. Deferred income tax assets are recognized only to the extent that it is probable that future taxable

profit will be available against which the temporary differences can be utilized. At each balance sheet date, unrecognized and recognized deferred income tax assets are reassessed.

- E. Current income tax assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. Deferred income tax assets and liabilities are offset on the balance sheet when the entity has the legally enforceable right to offset current tax assets against current tax liabilities and they are levied by the same taxation authority on either the same entity or different entities that intend to settle on a net basis or realize the asset and settle the liability simultaneously.
- F. A deferred tax asset shall be recognized for unused tax credits resulting from acquisitions of equipment or technology, research and development expenditures, employees' training costs and equity investments to the extent that it is possible that future taxable profit will be available against which the unused tax credits can be utilized.

(33) Dividends

Dividends are recorded in the Company's financial statements in the period in which they are approved by the Company's shareholders. Cash dividends are recorded as liabilities; stock dividends are recorded as stock dividends to be distributed and are reclassified to ordinary shares on the effective date of new shares issuance.

(34) Revenue recognition

A. Sales of goods

- (a) The Group manufactures and sells various soft drinks, food, animal feeds, sauces, vegetable oil, and medicines, etc. Sales are recognized when control of the products has transferred, being when the products are delivered to the wholesaler, the wholesaler has full discretion over the channel and price to sell the products, and there is no unfulfilled obligation that could affect the wholesaler's acceptance of the products. Delivery occurs when the products have been shipped to the specific location, the risks of obsolescence and loss have been transferred to the wholesaler, and either the wholesaler has accepted the products in accordance with the sales contract, or the Group has objective evidence that all criteria for acceptance have been satisfied.
- (b) Revenue from these sales is recognized based on the price specified in the contract, net of the estimated sales discounts and volume discounts. The products are often sold with volume discounts based on estimated sales of each year. Accumulated experience is used to estimate and provide for the sales discounts and volume discounts, using the expected value method, and revenue is only recognized to the extent that it is highly probable that a significant reversal will not occur. The estimation is subject to an assessment at each reporting date. A refund liability is recognized for expected sales discounts and volume discounts payable to customers in relation to sales made until the end of the reporting period. As the time interval between the transfer of committed goods or service and the payment of customer does not exceed one year, the Group does not adjust the transaction price to reflect the time value of

money.

- (c) A receivable is recognized when the goods are delivered as this is the point in time that the consideration is unconditional because only the passage of time is required before the payment is due.

B. Sale of goods—retail

- (a) The Group operates various chains of retail stores. Revenue from the sale of goods is recognized when the Group sells a product to the customer.
- (b) Payment of the transaction price is due immediately when the customer purchases the products. It is the Group's policy to sell its products to the end customer with a right of return. Therefore, a refund liability and a right to the returned goods (listed as "other current assets") are recognized for the products expected to be returned. Accumulated experience is used to estimate such returns using the expected value method. Because the number of products returned has been steady for years, it is highly probable that a significant reversal in the cumulative revenue recognized will not occur. The validity of this assumption and the estimated amount of returns are reassessed at each reporting date.
- (c) The Group operates a loyalty programme where retail customers accumulate points for purchases made which entitle them to discount on future purchases. The points provide a material right to customers that they would not receive without entering into a contract. Therefore, the promise to provide points to the customer is a separate performance obligation. The transaction price is allocated to the product and the points on a relative stand-alone selling price basis. The stand-alone selling price per point is estimated on the basis of the discount granted when the points are redeemed and on the basis of the likelihood of redemption, based on past experience. The stand-alone selling price of the product sold is estimated on the basis of the retail price. A contract liability is recognized for the transaction price which is allocated to the points and revenue is recognized when the points are redeemed or expire.

C. Sales of services

The Group provides services such as the operation of public transportation station, processing of packaging materials, establishing information system and management consulting, etc. Revenue from rendering services is recognized under the percentage-of-completion method when the outcome of services provided can be estimated reliably. The stage of completion of a service contract is measured by the percentage of the actual services performed as of the financial reporting date to the total services to be performed by surveys of work performed. If the outcome of a service contract cannot be estimated reliably, contract revenue should be recognized only to the extent that contract costs incurred are likely to be recoverable.

D. Incremental costs of obtaining a contract

Given that the contractual period lasts less than one year, the Group recognizes the incremental costs of obtaining a contract as an expense when incurred although the Group expects to recover those costs.

(35) Service concession arrangements

- A. The Group contracted with the government (grantor) a service concession arrangement whereby the Group shall provide construction of the government's infrastructure assets for public services and operate those assets during the term of the arrangement. When the term of the operating period expires, the underlying infrastructure assets will be transferred to the government without consideration. The Group allocates the fair value of the consideration received or receivable in respect of the service concession arrangement between construction services and operating services provided based on their relative fair values, and recognizes such allocated amounts as revenues in accordance with IFRS 15, 'Revenue from contracts with customers'.
- B. Costs incurred on provision of construction services or upgrading services under a service concession arrangement are accounted for in accordance with IFRS 15, 'Revenue from contracts with customers'.
- C. The consideration received or receivable from the grantor in respect of the service concession arrangement is recognized at its fair value. Such considerations are recognized as a financial asset or an intangible asset based on how the considerations from the grantor to the operator are made as specified in the arrangement. The Group recognizes a financial asset to the extent that it has an unconditional contractual right to receive cash or another financial asset from or at the direction of the grantor for the construction services, and recognizes an intangible asset to the extent that it receives a right (a license) to charge users of the public service.

(36) Government grants

Government grants are recognized at their fair value only when there is reasonable assurance that the Group will comply with any conditions attached to the grants and the grants will be received. Government grants are recognized in profit or loss on a systematic basis over the periods in which the Group recognizes expenses for the related costs for which the grants are intended to compensate.

(37) Business combinations

- A. The Group uses the acquisition method to account for business combinations. The consideration transferred for an acquisition is measured as the fair value of the assets transferred, liabilities incurred or assumed and equity instruments issued at the acquisition date, plus the fair value of any assets and liabilities resulting from a contingent consideration arrangement. All acquisition related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. For each business combination, the Group measures at the acquisition date components of non-controlling interests in the acquiree that are present ownership interests and entitle their holders to the proportionate share of the entity's net assets in the event of liquidation at either fair value or the present ownership instruments' proportionate share in the recognized amounts of the acquiree's identifiable net assets.
- B. The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of any previous equity interest in the acquiree over the fair value of the identifiable assets acquired and the liabilities assumed is recorded as goodwill at the acquisition

date. If the total of consideration transferred, non-controlling interest in the acquiree recognized and the fair value of previously held equity interest in the acquiree is less than the fair value of the identifiable assets acquired and the liabilities assumed, the difference is recognized directly in profit or loss on the acquisition date.

(38) Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Chairman that makes strategic decisions.

5. CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND KEY SOURCES OF ASSUMPTION UNCERTAINTY

The preparation of these consolidated financial statements requires management to make critical judgements in applying the Group's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. Such assumptions and estimates have no significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

6. DETAILS OF SIGNIFICANT ACCOUNTS

(1) Cash and cash equivalents

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Cash:		
Cash on hand	\$ 2,352,954	\$ 2,264,927
Checking deposits and demand deposits	<u>23,545,268</u>	<u>25,614,014</u>
	<u>25,898,222</u>	<u>27,878,941</u>
Cash equivalents:		
Time deposits	45,153,834	17,136,183
Bills under repurchase agreement	8,157,093	8,292,316
Commercial papers	<u>851,801</u>	<u>1,394,464</u>
	<u>54,162,728</u>	<u>26,822,963</u>
	<u>\$ 80,060,950</u>	<u>\$ 54,701,904</u>

A. The Group associates with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.

B. Details of the Group's cash and cash equivalents pledged to others as collateral (listed as "Other current assets" and "Other non-current assets") as of December 31, 2018 and 2017 are described in Note 8, 'Pledged assets'.

(2) Financial assets and liabilities at fair value through profit or loss

<u>Assets</u>	<u>December 31, 2018</u>
Current items:	
Financial assets mandatorily measured at fair value through profit or loss	
Beneficiary certificates	\$ 5,965,516
Listed stocks	669,251
Equity linked notes	45,512
Currency forward	<u>558</u>
	6,680,837
Valuation adjustment	(<u>122,250</u>)
	<u>\$ 6,558,587</u>
Non-current items:	
Financial assets mandatorily measured at fair value through profit or loss	
Emerging stocks	\$ 57,209
Unlisted stocks	1,392,199
Beneficiary certificates	2,235,270
Convertible bonds	<u>614,300</u>
	4,298,978
Valuation adjustment	(<u>589,790</u>)
	<u>\$ 3,709,188</u>
<u>Liabilities</u>	<u>December 31, 2018</u>
Current items:	
Financial liabilities mandatorily measured at fair value through profit or loss	
Currency forward	\$ 583
Option	<u>5,452</u>
	<u>\$ 6,035</u>

- A. The Group recognized net gain on financial assets and liabilities mandatorily measured at fair value through profit or loss amounting to \$151,373 for the year ended December 31, 2018 (listed as “Other gains and losses”).
- B. The Group entered into contracts relating to derivative financial assets which were not accounted for under hedge accounting. The information is listed below (Units in thousands of currencies indicated):

	December 31, 2018		
		Contract Amount	Contract Period
Current items:			
Forward foreign exchange buying contract	USD	7,942	10. 2018~5. 2019
Forward foreign exchange selling contract	USD	8,870	11. 2018~2. 2019
Equity linked notes	USD	1,482	11. 2018~2. 2019
Option	USD	53	8. 2018~8. 2019

Non-current items:

Convertible bonds	USD	20,000	—
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The Group entered into derivative contracts mostly to earn the spread while entering into the forward foreign exchange contracts and foreign options transaction to manage exposures due to fluctuations of foreign exchange rates. However, the Group did not apply hedge accounting treatment but apply held for trading accounting treatment for the derivative contracts.

The Group entered into futures contracts, which are stock index futures, to earn the spread. As of December 31, 2018, margin deposits and excess margin for these contracts were both \$24,130 (listed as “Guarantee deposits paid”).

- C. The Group has no financial assets at fair value through profit or loss pledged to others as of December 31, 2018.
- D. Information relating to credit risk of financial assets at fair value through profit or loss is provided in Note 12(2), ‘Financial instruments’.
- E. Information on financial assets at fair value through profit or loss as of December 31, 2017 is provided in Note 12(4), ‘Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017’.

(3) Financial assets at amortised cost

Items	December 31, 2018	
Current items:		
Structured deposits	\$	178,615
Negotiable certificates of deposits		2,457,200
Bonds with repurchase agreements		1,116,341
Time deposit over three months		15,840,635
	\$	<u>19,592,791</u>
Non-current items:		
Financial bonds	\$	306,106
Certificates of deposit over one year		2,455,957
	\$	<u>2,762,063</u>

- A. All structured deposits contracted with financial institutions held by the Group were capital guarantee financial instruments.
- B. The Group recognized interest income in profit or loss on financial assets at amortised cost amounting to \$984,230 (listed as “Other income”) for the year ended December 31, 2018.

- C. As at December 31, 2018, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at amortised cost held by the Group was its book value.
- D. The Group has no financial assets at amortised cost pledged to others as of December 31, 2018.
- E. Information relating to credit risk of financial assets at amortised cost is provided in Note 12(2) 'Financial instruments'.

(4) Notes and accounts receivable

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Notes receivable	\$ 1,688,060	\$ 1,735,454
Less: Allowance for uncollectible accounts	(16,707)	(18,249)
	<u>\$ 1,671,353</u>	<u>\$ 1,717,205</u>
Accounts receivable	\$ 15,408,068	\$ 14,500,571
Less: Allowance for uncollectible accounts	(400,977)	(399,290)
	<u>\$ 15,007,091</u>	<u>\$ 14,101,281</u>

- A. The ageing analysis of notes receivable and accounts receivable that were based on invoice date is as follows:

	<u>December 31, 2018</u>		<u>December 31, 2017</u>	
	<u>Notes receivable</u>	<u>Accounts receivable</u>	<u>Notes receivable</u>	<u>Accounts receivable</u>
1 to 30 days	\$ 681,721	\$ 9,554,755	\$ 732,750	\$ 9,073,103
31 to 60 days	318,349	3,398,675	320,228	2,965,331
61 to 90 days	308,779	1,373,730	313,173	1,369,466
91 to 180 days	241,214	416,861	244,262	407,638
Over 180 days	137,997	664,047	125,041	685,033
	<u>\$ 1,688,060</u>	<u>\$ 15,408,068</u>	<u>\$ 1,735,454</u>	<u>\$ 14,500,571</u>

- B. As at December 31, 2018 and 2017, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Group's notes and accounts receivable was its book value.
- C. Details of the Group's notes and accounts receivable pledged to others as collateral as of December 31, 2018 and 2017 are described in Note 8, 'Pledged assets'.
- D. Information relating to credit risk of notes and accounts receivable is provided in Note 12(2) 'Financial instruments'.
- E. Information on credit risk of accounts receivable as of December 31, 2017 is provided in Note 12(4), 'Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017'.

(5) Other receivables

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Other receivables	\$ 2,900,739	\$ 2,794,728
Disposal of property, plant and equipment receivable	1,063,185	-
Dividends receivable	-	1,823,546
Disposal proceeds receivable (Note)	-	42,737,881
Bond reverse-repurchases	-	3,544,591
	<u>3,963,924</u>	<u>50,900,746</u>
Less: Allowance for uncollectible accounts	(10,479)	(8,256)
	<u>\$ 3,953,445</u>	<u>\$ 50,892,490</u>

(Note) Please refer to Note 6(8), 'Investment accounted for under the equity method' and Note 6(34), 'Supplemental cash flow information'.

A. Details of bond reverse-repurchases held by the Group are shown below:

	<u>December 31, 2017</u>
Total amount	CNY 775,000 thousand
Range of maturity date	1/2/2018~1/4/2018
Range of interest rate	6.4%~13%

B. Information relating to credit risk is provided in Note 12(2) 'Financial instruments'.

(6) Inventories

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Merchandise	\$ 16,140,319	\$ 14,588,446
Raw materials	7,192,842	6,315,160
Raw materials in transit	1,092,454	992,932
Supplies	1,864,909	1,720,610
Work in process	2,507,883	2,414,296
Finished goods	5,962,683	5,306,680
By-products	507	474
Land held for construction	471,052	1,051,481
Construction in progress - land	416,220	89,257
Construction in progress - buildings	212,292	56,128
Buildings and land held for sale	360,851	354,872
Transportation equipment held for sale	62,726	36,474
	<u>36,284,738</u>	<u>32,926,810</u>
Less: Allowance for price decline of inventories	(872,788)	(880,033)
	<u>\$ 35,411,950</u>	<u>\$ 32,046,777</u>

The cost of inventories recognized as expense for the year:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Cost of goods sold	\$ 279,064,765	260,240,786
Reversal of allowance for inventory market price decline (Note)	(3,674)	(55,628)
Loss on discarding of inventory	1,896,691	1,729,308
Loss on physical inventory	272,727	248,447
Loss on production stoppages	2,654,924	2,849,288
Income from sale of scraps	(478,401)	(354,996)
Other operating costs	<u>2,753,621</u>	<u>2,463,077</u>
	<u>\$ 286,160,653</u>	<u>\$ 267,120,282</u>

(Note) The reversal of net realizable value and the decrease of cost of goods sold were recognized due to disposal of certain inventories which were previously provided with allowance for price decline.

For more information regarding the capitalization of interest, please refer to Note 6(9), 'Property, plant and equipment'.

(7) Financial assets at fair value through other comprehensive income

<u>Items</u>	<u>December 31, 2018</u>
Non-current items:	
Equity instruments	
Listed stocks	\$ 1,390,261
Unlisted stocks	<u>2,215,989</u>
	3,606,250
Valuation adjustment	<u>(184,915)</u>
	<u>3,421,335</u>
Debt instruments	
Government bonds	199,839
Beneficiary certificates	<u>1,782,920</u>
	1,982,759
Valuation adjustment	<u>(115,640)</u>
	<u>1,867,119</u>
	<u>\$ 5,288,454</u>

- A. The Group has elected to classify investments that are considered to be strategic investments and have steady dividend income as financial assets at fair value through other comprehensive income. The fair value of such investments amounted to \$5,288,454 as at December 31, 2018.
- B. The Group disposed financial assets at fair value through other comprehensive income - equity instrument in the amount of \$162,065. This resulted in cumulative gain on disposal amounting to \$16,578, which was reclassified to retained earnings of \$14,032 and non-controlling interest of \$2,546 during the year ended December 31, 2018.
- C. The Group disposed financial assets at fair value through other comprehensive income - debt

instruments in the amount of \$82,430. This resulted in cumulative loss on disposal amounting to \$9,695, which was reclassified from other equity to income during the year ended December 31, 2018.

- D. Amounts recognized in profit or loss and other comprehensive income in relation to the financial assets at fair value through other comprehensive income are listed below:

	<u>For the year ended December 31, 2018</u>
Equity instruments at fair value through other comprehensive income	
Fair value change recognized in other comprehensive income	(\$ <u>171,120</u>)
Dividend income recognized in profit or loss	<u>\$ 64,041</u>
Debt instruments at fair value through other comprehensive income	
Fair value change recognized in other comprehensive income	(\$ <u>93,643</u>)
Interest income recognized in profit or loss	<u>\$ 81,091</u>

- E. As at December 31, 2018, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at fair value through other comprehensive income held by the Group was its book value.
- F. As at December 31, 2018, none of the Group's financial assets at fair value through other comprehensive income were pledged to others as collateral.
- G. Information relating to credit risk of financial assets at fair value through other comprehensive income is provided in Note 12(2), 'Financial instruments'.
- H. Information on available-for-sale financial assets and financial assets at cost as of December 31, 2017 is provided in Note 12(4), 'Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017'.

(8) Investments accounted for under the equity method

<u>Company name</u>	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Associates:		
President Securities Corp.	\$ 8,704,917	\$ 8,620,119
Presicarre Corp.	7,145,827	6,489,144
Prince Housing and Development Corp. (Note)	2,644,658	2,643,837
TTET Union Corp.	2,294,501	2,243,944
Kuang Chuan Dairy Co., Ltd.	2,048,140	1,791,874
Yantai North Andre Juice Co., Ltd. (Note)	1,355,652	1,334,508
Grand Bills Finance Corp. (Note)	1,354,580	1,339,504
Weilih Food Industrial Co., Ltd.	1,377,134	1,339,921
Others (individually less than 2%) (Note)	<u>1,736,735</u>	<u>1,955,717</u>
	<u>28,662,144</u>	<u>27,758,568</u>
Joint ventures:		
China F&B Venture Investments	807,141	536,490
Wuhan Zijiang President Enterprise Co., Ltd.	683,786	864,712
Others (individually less than 2%)	<u>600,671</u>	<u>653,264</u>
	<u>2,091,598</u>	<u>2,054,466</u>
	<u>\$ 30,753,742</u>	<u>\$ 29,813,034</u>

(Note) The Group accounted for the investment in those companies under the equity method because the Group has the ability to exercise significant influence even though the Group's ownership in these investee companies was less than 20%.

A. Associates

(a) As of December 31, 2018 and 2017, the Group's individually immaterial associates amounted to \$28,662,144 and \$27,758,568, respectively.

The Group's share of the operating results are summarized below:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Profit for the year from continuing operations	\$ 2,535,276	\$ 2,896,149
Other comprehensive income (loss), net of tax	<u>243,933</u>	<u>(250,287)</u>
Total comprehensive income	<u>\$ 2,779,209</u>	<u>\$ 2,645,862</u>

(b)The fair value of the Group’s associates with quoted market prices is as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
TTET Union Corp.	\$ 7,234,353	\$ 6,658,558
President Securities Corp.	5,423,852	6,746,422
Prince Housing and Development Corp.	1,828,485	2,160,122
Kang Na Hsiung Enterprise Co., Ltd.	<u>428,653</u>	<u>514,384</u>
	<u>\$ 14,915,343</u>	<u>\$ 16,079,486</u>

B. Joint venture

As of December 31, 2018 and 2017, the carrying amount of the Group’s individually immaterial joint ventures amounted to \$2,091,598 and \$2,054,466, respectively. The Group’s share of the operating results are summarized below:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Profit for the year from continuing operations	\$ 323,713	\$ 2,358,842
Other comprehensive income, net of tax	<u>1,353</u>	<u>108,805</u>
Total comprehensive income	<u>\$ 325,066</u>	<u>\$ 2,467,647</u>

C. For more information on investments accounted for under the equity method pledged as collateral as of December 31, 2018 and 2017, please refer to Note 8, ‘Pledged assets’.

D. For the years ended December 31, 2018 and 2017, the share of profit of associates and joint ventures under the equity method was \$2,858,989 and \$5,254,991, respectively.

E. For the years ended December 31, 2018 and 2017, cash dividends from investments accounted for under the equity method was \$1,951,300 and \$4,674,555, respectively.

F. (1)The Group has been approved by the board of directors on July 27, 2017 to sell its total 50% shares of investment in joint venture of President Coffee (Cayman) Holdings Ltd. to Starbucks EMEA Holdings Ltd. The related gain on disposal of investment amounted to \$40,896,577 which was recognized as “Other gains and losses”.

(2)The above transaction was completed in December 2017. Proceeds from disposal of investment amounting to \$42,737,881 (listed as “Other receivables” at December 31, 2017) had been collected in February 2018.

G. The Group originally held 50% of shares of Uni-Wonder Corp. (formerly President Starbucks Coffee Corp.) under equity method. In December 2017, the Group acquired additional 50% shares in cash of \$5,378,010 (listed as “Other payables” at December 31, 2017) and accordingly, the Group obtained control over the subsidiary. The related transaction price had been paid in February 2018. For more information, please refer to Note 6 (32), “Business Combinations”.

(9) Property, plant and equipment

	Machinery and equipment							Total
	Land	Buildings	utilities equipment	Transportation equipment	Leasehold improvements	Other equipment	Construction in progress	
January 1, 2018								
Cost	\$ 15,124,217	\$ 74,803,132	\$ 109,545,294	\$ 7,164,670	\$ 17,537,235	\$ 68,197,496	\$ 4,356,430	\$296,728,474
Accumulated depreciation	-	(25,341,826)	(68,027,287)	(4,689,773)	(10,761,188)	(43,308,686)	-	(152,128,760)
Accumulated impairment	(16,366)	(142,130)	(66,581)	(23)	(6,394)	(272,347)	-	(503,841)
	<u>\$ 15,107,851</u>	<u>\$ 49,319,176</u>	<u>\$ 41,451,426</u>	<u>\$ 2,474,874</u>	<u>\$ 6,769,653</u>	<u>\$ 24,616,463</u>	<u>\$ 4,356,430</u>	<u>\$144,095,873</u>
For the year ended December 31, 2018								
At January 1	\$ 15,107,851	\$ 49,319,176	\$ 41,451,426	\$ 2,474,874	\$ 6,769,653	\$ 24,616,463	\$ 4,356,430	\$144,095,873
Additions	-	129,559	432,360	446,798	2,093,676	6,438,404	3,147,535	12,688,332
Depreciation charge	-	(2,796,518)	(5,747,191)	(613,258)	(1,773,208)	(7,394,715)	-	(18,324,890)
Disposals	-	-	-	-	-	-	-	-
Cost	-	(2,535,544)	(3,728,558)	(332,830)	(984,611)	(3,426,312)	-	(11,007,855)
Accumulated depreciation	-	1,416,507	3,498,230	302,343	941,329	3,238,771	-	9,397,180
Accumulated impairment	-	306	10,211	-	391	4,301	-	15,209
Reversal (provision) of impairment loss	-	309	(44,963)	-	(10,405)	(33,438)	-	(88,497)
Reclassification (Note)	265,734	2,167,410	1,015,451	170,368	29,085	705,103	(2,663,895)	1,689,256
Net currency exchange difference	4,496	(663,872)	(597,203)	(3,063)	(28,487)	(154,517)	(53,478)	(1,496,124)
At December 31	<u>\$ 15,378,081</u>	<u>\$ 47,037,333</u>	<u>\$ 36,289,763</u>	<u>\$ 2,445,232</u>	<u>\$ 7,037,423</u>	<u>\$ 23,994,060</u>	<u>\$ 4,786,592</u>	<u>\$136,968,484</u>
December 31, 2018								
Cost	\$ 15,394,447	\$ 73,626,240	\$ 105,295,265	\$ 7,441,367	\$ 18,630,257	\$ 71,347,790	\$ 4,786,592	\$296,521,958
Accumulated depreciation	-	(26,446,030)	(68,903,853)	(4,996,112)	(11,576,426)	(47,052,825)	-	(158,975,246)
Accumulated impairment	(16,366)	(142,877)	(101,649)	(23)	(16,408)	(300,905)	-	(578,228)
	<u>\$ 15,378,081</u>	<u>\$ 47,037,333</u>	<u>\$ 36,289,763</u>	<u>\$ 2,445,232</u>	<u>\$ 7,037,423</u>	<u>\$ 23,994,060</u>	<u>\$ 4,786,592</u>	<u>\$136,968,484</u>

(Note) Transferred from "Investment property" and "Prepayment for equipment" and partially transferred to "Inventory".

Machinery and

	Land	Buildings	utilities equipment	Transportation equipment	Leasehold improvements	Other equipment	Construction in progress	Total
January 1, 2017								
Cost	\$ 14,826,745	\$ 71,570,966	\$ 109,792,402	\$ 6,657,830	\$ 13,173,102	\$ 64,473,690	\$ 7,026,461	\$ 287,521,196
Accumulated depreciation	-	(22,883,913)	(63,111,117)	(4,359,260)	(8,022,302)	(39,857,071)	-	(138,233,663)
Accumulated impairment	(16,519)	(171,946)	(61,224)	(25)	-	(277,191)	-	(526,905)
	<u>\$ 14,810,226</u>	<u>\$ 48,515,107</u>	<u>\$ 46,620,061</u>	<u>\$ 2,298,545</u>	<u>\$ 5,150,800</u>	<u>\$ 24,339,428</u>	<u>\$ 7,026,461</u>	<u>\$ 148,760,628</u>
For the year ended December 31, 2017								
At January 1	\$ 14,810,226	\$ 48,515,107	\$ 46,620,061	\$ 2,298,545	\$ 5,150,800	\$ 24,339,428	\$ 7,026,461	\$ 148,760,628
Additions	59,736	225,834	328,535	740,128	1,690,653	6,585,718	3,807,998	13,438,602
Depreciation charge	-	(2,756,631)	(6,086,409)	(639,076)	(1,230,636)	(7,249,844)	-	(17,962,596)
Disposals	(115,780)	(216,828)	(749,597)	(334,861)	(926,118)	(3,535,819)	-	(5,879,003)
Cost	-	123,384	680,266	295,388	839,494	3,339,528	-	5,278,060
Accumulated depreciation	-	(30,551)	(574)	(92)	-	-	-	(31,217)
Accumulated impairment	153	(10,813)	(7,119)	-	(6,393)	3,770	-	(20,402)
Reversal (provision) of impairment loss	359,376	3,914,384	1,281,597	122,750	228,686	1,112,913	(6,400,738)	618,968
Reclassification (Note)	(5,860)	(505,812)	(616,482)	(8,000)	(97,832)	(336,833)	(94,668)	(\$ 1,665,487)
Net currency exchange difference	-	-	-	-	1,120,999	357,510	17,377	1,495,886
Acquired from business combinations	\$ 15,107,851	\$ 49,319,176	\$ 41,451,426	\$ 2,474,874	\$ 6,769,653	\$ 24,616,463	\$ 4,339,053	\$ 144,095,873
At December 31	\$ 15,124,217	\$ 74,803,132	\$ 109,545,294	\$ 7,164,670	\$ 17,537,235	\$ 68,197,496	\$ 4,356,430	\$ 296,728,474
Cost	-	(25,341,826)	(68,027,287)	(4,689,773)	(10,761,188)	(43,308,686)	-	(152,128,760)
Accumulated depreciation	(16,366)	(142,130)	(66,581)	(23)	(6,394)	(272,347)	-	(503,841)
Accumulated impairment	\$ 15,107,851	\$ 49,319,176	\$ 41,451,426	\$ 2,474,874	\$ 6,769,653	\$ 24,616,463	\$ 4,356,430	\$ 144,095,873

(Note) Transferred from "Prepayments for equipment" and "Investment property" and partially transferred to "Inventory".

A. Amount of borrowing costs capitalized as part of certain inventories, property, plant and equipment, investment property and prepayment for equipment and the range of the interest rates for such capitalization are as follows:

	For the years ended December 31,	
	2018	2017
Amount capitalized		
Inventories	\$ 4,654	\$ -
Property, plant and equipment	58,452	83,880
Prepayment for equipment	5,521	6,400
	<u>\$ 68,627</u>	<u>\$ 90,280</u>
Interest rate range	<u>0.83%~3.92%</u>	<u>0.85%~5.00%</u>

B. Impairment of property, plant and equipment is described in Note 6(12), 'Impairment on non-financial assets'.

C. Information on property, plant and equipment acquired from business combinations is described in Note 6(32), 'Business combinations'.

D. For more information regarding the Group's property, plant and equipment pledged to others as at December 31, 2018 and 2017, please refer to Note 8, 'Pledged assets'.

(10) Investment property, net

	<u>Land</u>	<u>Buildings</u>	<u>Total</u>
<u>January 1, 2018</u>			
Cost	\$ 12,740,677	\$ 9,270,283	\$ 22,010,960
Accumulated depreciation	–	(2,599,906)	(2,599,906)
Accumulated impairment	(1,806,529)	(49,418)	(1,855,947)
	<u>\$ 10,934,148</u>	<u>\$ 6,620,959</u>	<u>\$ 17,555,107</u>
 <u>For the year ended December 31, 2018</u>			
At January 1	\$ 10,934,148	\$ 6,620,959	\$ 17,555,107
Additions	–	15,630	15,630
Depreciation charge	–	(291,945)	(291,945)
Disposals—Cost	(29,908)	(19,735)	(49,643)
— Accumulated depreciation	–	8,923	8,923
— Accumulated impairment	18,259	–	18,259
Impairment loss	(110)	–	(110)
Reclassification (Note)	185,440	(7,339)	178,101
Net currency exchange differences	–	(15,350)	(15,350)
At December 31	<u>\$ 11,107,829</u>	<u>\$ 6,311,143</u>	<u>\$ 17,418,972</u>
 <u>December 31, 2018</u>			
Cost	\$ 12,896,209	\$ 9,239,324	\$ 22,135,533
Accumulated depreciation	–	(2,878,763)	(2,878,763)
Accumulated impairment	(1,788,380)	(49,418)	(1,837,798)
	<u>\$ 11,107,829</u>	<u>\$ 6,311,143</u>	<u>\$ 17,418,972</u>

(Note) Transferred from “Other non-current assets” and partially transferred to “Property, plant and equipment”.

	<u>Land</u>	<u>Buildings</u>	<u>Total</u>
<u>January 1, 2017</u>			
Cost	\$ 12,713,263	\$ 9,242,962	\$ 21,956,225
Accumulated depreciation	–	(2,300,881)	(2,300,881)
Accumulated impairment	(1,803,543)	(49,084)	(1,852,627)
	<u>\$ 10,909,720</u>	<u>\$ 6,892,997</u>	<u>\$ 17,802,717</u>

For the year ended December 31, 2017

At January 1	\$ 10,909,720	\$ 6,892,997	\$ 17,802,717
Additions	28,052	62,395	90,447
Depreciation charge	–	(286,594)	(286,594)
Disposals—Cost	(638)	–	(638)
Impairment loss	(2,986)	(334)	(3,320)
Reclassification (Note)	–	(31,677)	(31,677)
Net currency exchange differences	–	(15,828)	(15,828)
At December 31	<u>\$ 10,934,148</u>	<u>\$ 6,620,959</u>	<u>\$ 17,555,107</u>

December 31, 2017

Cost	\$ 12,740,677	\$ 9,270,283	\$ 22,010,960
Accumulated depreciation	–	(2,599,906)	(2,599,906)
Accumulated impairment	(1,806,529)	(49,418)	(1,855,947)
	<u>\$ 10,934,148</u>	<u>\$ 6,620,959</u>	<u>\$ 17,555,107</u>

(Note) Transferred to “Property, plant and equipment”.

A. Rental income from the lease of the investment property and direct operating expenses arising from the investment property are shown below:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Rental income from the lease of the investment property	<u>\$ 1,154,432</u>	<u>\$ 1,113,222</u>
Direct operating expenses arising from the investment property that generated income during the year	<u>\$ 648,212</u>	<u>\$ 653,194</u>
Direct operating expenses arising from the investment property that did not generate income during the year	<u>\$ 33,346</u>	<u>\$ 36,166</u>

B. The fair value of the investment property held by the Group as at December 31, 2018 and 2017 ranged from \$17,418,972 to \$44,047,095, which were assessed based on the reports of independent appraisers. Valuations were made based on most recent transaction prices of similar and comparable properties, considering factors such as location, transaction scale, and purpose of use, etc.

- C. The Group purchased agricultural land under the names of own-cultivators for other uses in the future. The use of the land has not yet been determined, as a result, such land was recognized as 'Investment property.'
- D. No borrowing costs were capitalized as part of investment property.
- E. For more information regarding the impairment of investment property, please refer to Note 6(12), 'Impairment on non-financial assets'.
- F. For more information regarding investment property pledged to others as at December 31, 2018 and 2017, please refer to Note 8, 'Pledged assets'.

A. Details of amortisation on intangible assets are as follows:

	For the years ended December 31,	
	2018	2017
Operating costs	\$ 149,113	\$ 114,060
Selling expenses	61,071	50,370
General and administrative expenses	359,952	191,678
Research and development expenses	179	350
	<u>\$ 570,315</u>	<u>\$ 356,458</u>

B. No borrowing costs were capitalized as part of intangible assets.

C. Information on intangible assets acquired from business combination is described in Note 6(32), 'Business combinations'.

D. As of December 31, 2018 and 2017, no intangible assets were pledged as collateral.

(12) Impairment on non-financial assets

A. The Group recognized impairment loss for the years ended December 31, 2018 and 2017 of \$89,426 and \$23,722, respectively (listed as "Other gains and losses"). Details of such loss are as follows:

Items	For the years ended December 31,			
	2018		2017	
	Recognized in profit or loss	Recognized in other comprehensive income	Recognized in profit or loss	Recognized in other comprehensive income
Impairment loss:				
Property, plant and equipment	(\$ 88,497)	\$ -	(\$ 20,402)	\$ -
Investment property	(110)	-	(3,320)	-
Intangible assets	(819)	-	-	-
	<u>(\$ 89,426)</u>	<u>\$ -</u>	<u>(\$ 23,722)</u>	<u>\$ -</u>

B. The (impairment loss) gain on reversal reported by operating segments is as follows:

Segments	For the years ended December 31,			
	2018		2017	
	Recognized in profit or loss	Recognized in other comprehensive income	Recognized in profit or loss	Recognized in other comprehensive income
Foods business	(\$ 1,402)	\$ -	\$ 105	\$ -
Feeds business	(110)	-	(11,946)	-
Convenience stores	(10,788)	-	(15,666)	-
Packaging and containers	(77,470)	-	44	-
Pharmaceuticals business	2,273	-	3,741	-
Other business	(1,929)	-	-	-
	<u>(\$ 89,426)</u>	<u>\$ -</u>	<u>(\$ 23,722)</u>	<u>\$ -</u>

C. The recoverable amount of these non-financial assets is the asset's fair value less costs of disposal. The fair value was determined based on recent transaction prices of similar properties and the assessed present value of land, considering factors such as location, transaction scale, and purpose of use, etc. The fair value is classified as a Level 3 fair value.

(13) Short-term borrowings

	December 31, 2018	December 31, 2017	Collateral
Bank unsecured borrowings	\$ 27,309,169	\$ 17,105,786	None
Bank secured borrowings	<u>383,725</u>	<u>283,167</u>	(Note)
	<u>\$ 27,692,894</u>	<u>\$ 17,388,953</u>	
Interest rate range	<u>0.65%~7.00%</u>	<u>0.77%~5.35%</u>	

(Note) For more information about the collaterals for bank secured borrowings, please refer to Note 8, 'Pledged assets'.

For more information about interest expense recognized by the Group for the years ended December 31, 2018 and 2017, please refer to Note 6(26), 'Finance costs'.

(14) Short-term notes and bills payable

	December 31, 2018	December 31, 2017	Collateral
Commercial papers payable	\$ 5,853,000	\$ 7,307,100	(Note)
Less: Unamortised discount	<u>(2,839)</u>	<u>(1,720)</u>	
	<u>\$ 5,850,161</u>	<u>\$ 7,305,380</u>	
Interest rate range	<u>0.82%~1.47%</u>	<u>0.53%~1.47%</u>	

(Note) For more information about the collateral for commercial papers, please refer to Note 8, 'Pledged assets'.

A. For more information about interest expenses recognized by the Group for the years ended December 31, 2018 and 2017, please refer to Note 6(26), 'Finance costs'.

B. The above commercial papers were issued and secured by banks and bills finance corporations

for short-term financing

(15) Other payables

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Receipts under custody at convenience store	\$ 11,096,730	\$ 10,557,150
Accrued salaries and bonuses	9,366,303	9,753,369
Employees' compensation and directors' and supervisors' remuneration payable	2,955,392	3,613,643
Equipment and construction payable	2,457,402	2,488,827
Advertising and promotion expenses payable	6,490,593	5,696,415
Payable for equity investments (Note)	-	5,378,010
Others	17,328,108	17,614,186
	<u>\$ 49,694,528</u>	<u>\$ 55,101,600</u>

(Note) Please refer to Note 6(8), 'Investment accounted under equity method'.

(16) Corporate bonds payable

	<u>December 31, 2018</u>	<u>December 31, 2017</u>	<u>Collateral</u>
Unsecured bonds payable	\$ 26,682,689	\$ 21,137,520	None
Less: Current portion of bonds	(7,332,689)	(4,150,687)	
	<u>\$ 19,350,000</u>	<u>\$ 16,986,833</u>	

A. The Company issued unsecured ordinary bonds payable in October 2012. The significant terms of the bonds are as follows:

(a) Total issue amount: \$3,600,000, including \$1,800,000 of A and \$1,800,000 of B

(b) Issue price: At par value of \$1,000 per bond

(c) Coupon rate:

(i) A Bond: the coupon rate is 1.28% per annum

(ii) B Bond: the coupon rate is 1.39% per annum

(d) Term of interest repayment:

The bond interest is calculated on simple rate every year starting October 2012 based on the coupon rate.

(e) Repayment term:

(i) A Bond: the bonds are repayable in October 2017 upon the maturity of the bonds.

(ii) B Bond: the bonds are repayable starting October 2018 to October 2019 in two installments at the rate of 50% and 50%, respectively.

(f) Period:

(i) A Bond: 5 years, from October 29, 2012 to October 29, 2017

(ii) B Bond: 7 years, from October 29, 2012 to October 29, 2019

(g) Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.

B. The Company issued unsecured ordinary bonds payable in February 2014. The significant terms of the bonds are as follows:

(a) Total issue amount: \$3,600,000

(b) Issue price: At par value of \$1,000 per bond

(c) Coupon rate: 1.39%

(d) Term of interest repayment:

The bond interest is calculated on simple rate every year starting February 2014 based on the coupon rate.

(e) Repayment term:

The bonds are repayable in February 2019 upon maturity.

(f) Period: 5 years, from February 18, 2014 to February 18, 2019

(g) Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.

C. The Company issued unsecured ordinary bonds payable in June 2014. The significant terms of the bonds are as follows:

(a) Total issue amount: \$5,800,000, including \$1,200,000 of A, \$2,800,000 of B and \$1,800,000 of C

(b) Issue price: At par value of \$1,000 per bond

(c) Coupon rate:

(i) A Bond: the coupon rate is 1.29% per annum

(ii) B Bond: the coupon rate is 1.62% per annum

(iii) C Bond: the coupon rate is 1.78% per annum

(d) Term of interest repayment:

The bond interest is calculated on simple rate every year starting June 2014 based on the coupon rate.

(e) Repayment term:

(i) A Bond: the bonds are repayable starting June 2018 to June 2019 in two installments at the rate of 50% and 50%, respectively.

(ii) B Bond: the bonds are repayable starting June 2020 to June 2021 in two installments at the rate of 50% and 50%, respectively.

(iii) C Bond: the bonds are repayable starting June 2023 to June 2024 in two installments at the rate of 50% and 50%, respectively.

(f) Period:

(i) A Bond: 5 years, from June 23, 2014 to June 23, 2019

(ii) B Bond: 7 years, from June 23, 2014 to June 23, 2021

(iii) C Bond: 10 years, from June 23, 2014 to June 23, 2024

(g) Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.

D. The Company issued unsecured ordinary bonds payable in May 2017. The significant terms of the bonds are as follows:

(a) Total issue amount: \$5,000,000

(b) Issue price: At par value of \$1,000 per bond

(c) Coupon rate: 1.05%

- (d)Term of interest repayment: The bond interest is calculated on simple rate every year starting May 2017 based on the coupon rate.
 - (e)Repayment term: The bonds are repayable in May 2022 upon maturity.
 - (f)Period: 5 years, from May 22, 2017 to May 22, 2022
 - (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- E. The Company issued unsecured ordinary bonds payable in May 2018. The significant terms of the bonds are as follows:
- (a)Total issue amount: \$7,500,000, including \$5,000,000 of A, \$2,500,000 of B
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate:
 - (i) A Bond: the coupon rate is 0.85% per annum
 - (ii) B Bond: the coupon rate is 0.98% per annum
 - (d)Term of interest repayment: The bond interest is calculated on simple rate every year starting May 2018 based on the coupon rate.
 - (e)Repayment term:
 - (i) A Bond: the bonds are repayable in May 2023 upon maturity.
 - (ii) B Bond: the bonds are repayable in May 2025 upon maturity.
 - (f)Period:
 - (i) A Bond: 5 years, from May 16, 2018 to May 16, 2023
 - (ii) B Bond: 7 years, from May 16, 2018 to May 16, 2025
 - (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- F. The Company issued unsecured ordinary bonds payable in November 2018. The significant terms of the bonds are as follows:
- (a)Total issue amount: \$2,250,000
 - (b)Issue price: At par value of \$1,000 per bond
 - (c)Coupon rate: 0.90%
 - (d)Term of interest repayment: The bond interest is calculated on simple rate every year starting November 2018 based on the coupon rate.
 - (e)Repayment term: The bonds are repayable in November 2025 upon maturity.
 - (f)Period: 7 years, from November 12, 2018 to November 12, 2025
 - (g)Guarantee bank: The bonds are guaranteed by Taipei Fubon Commercial Bank.
- G. Uni-President China Holdings Ltd., one of the Company's subsidiary, issued long-term notes on August 28, 2014 through Taipei Exchange in the amount of CNY 1 billion ('Formosa Bond' F-02002 and F-02003). The significant terms of the bonds are as follows:
- (a)Total issue amount: Approximately \$5,000,000 (CNY 1 billion) including \$2,500,000 (CNY 0.5 billion) of A and \$2,500,000 (CNY 0.5 billion) of B
 - (b)Issue price: At par value of \$5,000 per bond (CNY 1 million)
 - (c)Coupon rate:

(i) A Bond: the coupon rate is 3.5% per annum

(ii) B Bond: the coupon rate is 3.9% per annum

(d) Term of interest repayment: The bond interest is calculated on simple rate every year starting August 2014 based on the coupon rate.

(e) Repayment term:

(i) A Bond (F-02002): the bonds are repayable in August 2017 upon maturity.

(ii) B Bond (F-02003): the bonds are repayable in August 2019 upon maturity.

(f) Period:

(i) A Bond (F-02002): 3 years, from August 28, 2014 to August 28, 2017

(ii) B Bond (F-02003): 5 years, from August 28, 2014 to August 28, 2019

(g) Guarantee bank: The bonds are guaranteed by The Bank of New York Mellon, London Branch.

(17) Long-term borrowings

	<u>December 31, 2018</u>	<u>December 31, 2017</u>	<u>Collateral</u>
Unsecured bank borrowings	\$ 38,309,126	\$ 34,715,712	None
Secured bank borrowings	1,620,247	1,760,918	(Note)
Revolving credit facility	<u>2,100,000</u>	<u>2,700,000</u>	None
	42,029,373	39,176,630	
Less: Unamortised discount	(104)	(683)	
Current portion of long-term borrowings	<u>(2,659,093)</u>	<u>(3,266,780)</u>	
	<u>\$ 39,370,176</u>	<u>\$ 35,909,167</u>	
Range of maturity dates	<u>3. 2019~11. 2022</u>	<u>3. 2018~11. 2022</u>	
Range of interest rates	<u>0. 41%~6. 30%</u>	<u>0. 41%~4. 85%</u>	

(Note) For more information on collateral for long-term borrowings, please refer to Note 8, 'Pledged assets'.

For more information about interest expenses recognized by the Group for the years ended December 31, 2018 and 2017, please refer to Note 6(26), 'Finance costs'.

(18) Pensions

A. The Group has a defined benefit pension plan in accordance with the Labor Standards Law, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Group contributes monthly an amount equal to 2%~15% of the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Group would assess the balance in the

aforementioned labor pension reserve account by December 31 every year. If the account balance is not enough to pay the pension calculated by the aforementioned method to the employees expected to qualify for retirement in the following year, the Group will make contribution for the deficit by end of March next year. Certain overseas subsidiaries of the Group adopt relative contribution plan in accordance with their respective local laws and local pension regulations. Relative information is shown below:

(a) The amounts recognised in the balance sheet are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Present value of defined benefit obligations	(\$ 21,570,811)	(\$ 20,935,270)
Fair value of plan assets	<u>12,267,391</u>	<u>11,496,487</u>
	(\$ 9,303,420)	(\$ 9,438,783)
Net defined benefit liability	(\$ 9,328,583)	\$ 9,459,119
Net defined benefit asset (Note)	<u>25,163</u>	(<u>20,336</u>)
	(\$ 9,303,420)	\$ 9,438,783

(Note) Listed as 'Other non-current assets'.

(b) Movements in net defined benefit assets and liabilities are as follows:

	<u>Present value of defined benefit obligations</u>	<u>Fair value of plan assets</u>	<u>Net defined benefit asset/liability</u>
<u>Year ended December 31, 2018</u>			
Balance at January 1	(\$ 20,935,270)	\$ 11,496,487	(\$ 9,438,783)
Current service cost	(258,092)	-	(258,092)
Interest (expense) income	(243,672)	132,838	(110,834)
Past service cost	12,650	-	12,650
Settlement profit or loss	(<u>393</u>)	<u>-</u>	(<u>393</u>)
	(<u>21,424,777</u>)	<u>11,629,325</u>	(<u>9,795,452</u>)
Remeasurements:			
Return on plan assets	-	323,862	323,862
Change in demographic assumptions	(10,580)	-	(10,580)
Change in financial assumptions	(295,079)	-	(295,079)
Experience adjustments	(<u>389,486</u>)	<u>-</u>	(<u>389,486</u>)
	(<u>695,145</u>)	<u>323,862</u>	(<u>371,283</u>)
Pension fund contribution	<u>-</u>	<u>863,315</u>	<u>863,315</u>
Paid pension	<u>549,111</u>	(<u>549,111</u>)	<u>-</u>
Balance at December 31	(\$ 21,570,811)	\$ 12,267,391	(\$ 9,303,420)

	Present value of defined benefit obligations	Fair value of plan assets	Net defined benefit liability
<u>Year ended December 31, 2017</u>			
Balance at January 1	(\$ 20,355,301)	\$ 10,754,342	(\$ 9,600,959)
Current service cost	(268,478)	-	(268,478)
Interest (expense) income	(275,880)	145,439	(130,441)
Past service cost	9,175	-	9,175
Settlement profit or loss	<u>2,386</u>	<u>-</u>	<u>2,386</u>
	<u>(20,888,098)</u>	<u>10,899,781</u>	<u>(9,988,317)</u>
Remeasurements:			
Return on plan assets	-	(37,794)	(37,794)
Change in demographic assumptions	(11,761)	-	(11,761)
Change in financial assumptions	(679,651)	-	(679,651)
Experience adjustments	<u>306,532</u>	<u>-</u>	<u>306,532</u>
	<u>(384,880)</u>	<u>(37,794)</u>	<u>(422,674)</u>
Pension fund contribution	<u>-</u>	<u>1,136,903</u>	<u>1,136,903</u>
Paid pension	<u>587,230</u>	<u>(587,230)</u>	<u>-</u>
Effect of business combination	<u>(249,522)</u>	<u>84,827</u>	<u>(164,695)</u>
Balance at December 31	<u>(\$ 20,935,270)</u>	<u>\$ 11,496,487</u>	<u>(\$ 9,438,783)</u>

- (c) The Bank of Taiwan was commissioned to manage the Fund of the Group's defined benefit pension plan in accordance with the Fund's annual investment and utilisation plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilisation of the Labor Retirement Fund" (Article 6: The scope of utilisation for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitization products, etc.). With regard to the utilisation of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Group has no right to participate in managing and operating that fund and hence the Group is unable to disclose the classification of plan assets fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2018 and 2017 is given in the Annual Labor Retirement Fund Utilisation Report announced by the government.

(d) The principal actuarial assumptions used were as follows:

	For the years ended December 31,	
	2018	2017
Discount rate	0.75%~7.53%	1%~5.05%
Future salary increases	1%~5.5%	1%~5.5%

Assumptions regarding future mortality experience are set based on actuarial advice in accordance with published statistics and experience in each territory. Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis was as follows:

	Discount rate		Future salary increases	
	Increase	Decrease	Increase	Decrease
	0.25%~1%	0.25%~1%	0.25%~1%	0.25%~1%
<u>December 31, 2018</u>				
Effect on present value of defined benefit obligation	(\$ 588,876)	\$ 613,609	\$ 599,508	(\$ 577,450)
<u>December 31, 2017</u>				
Effect on present value of defined benefit obligation	(\$ 593,632)	\$ 619,064	\$ 606,412	(\$ 584,064)

The sensitivity analysis above is based on one assumption which changed while the other conditions remain unchanged. In practice, more than one assumption may change all at once. The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same. The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period

(e) Expected contributions to the defined benefit pension plans of the Group for the year ending December 31, 2019 amount to \$760,951.

(f) As of December 31, 2018, the weighted average duration of the retirement plan is 7~24 years.

The analysis of timing of the future pension payment was as follows:

Within 1 year	\$ 696,005
2-5 years	3,602,165
Over 6 years	23,221,118
	<u>\$ 27,519,288</u>

B. Effective July 1, 2005, the Group has established a defined contribution pension plan (the “New Plan”) under the Labour Pension Act, covering all regular employees with R.O.C. nationality. Under the New Plan, the Group contributes monthly an amount based on 6% of the employees’ monthly salaries and wages to the employees’ individual pension accounts at the Bureau of Labour Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment. The subsidiaries in mainland China are subject to the government sponsored defined contribution plan. Monthly contributions to an independent fund administered by the

government in accordance with the pension regulations in the People’s Republic of China are based on a fixed percentage of employees’ monthly salaries and wages. Other than the monthly contributions, the Group has no further obligations. The pension costs under the defined contribution pension plans of the Group for the years ended December 31, 2018 and 2017 were \$2,941,152 and \$2,642,034, respectively.

(19) Share capital

A. Movements in the number of the Company’s ordinary shares outstanding are as follows (unit: thousand shares):

	For the years ended December 31,	
	2018	2017
Balance as at January 1 and December 31	5, 682, 015	5, 682, 015

B. As of December 31, 2018, the Company’s authorized capital was \$60,000,000, and the paid-in capital was \$56,820,154, consisting of 5,682,015 thousand shares of ordinary stock, with a par value of \$10 (in dollars) per share. All proceeds from shares issued have been collected.

(20) Capital reserves

A. Pursuant to the R.O.C. Company Law, capital reserves arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the R.O.C. Securities and Exchange Law requires that the amount of capital surplus to be capitalized mentioned above should not exceed 10% of the paid-in capital each year. Capital reserves should not be used to cover accumulated deficit unless the legal reserve is insufficient.

B. Movements of the Company's capital reserves for the years ended December 31, 2018 and 2017 are as follows:

	Share premium	Difference between the acquisition or disposal price and carrying amount of subsidiaries	Share of change in net equity of associates and joint ventures accounted for under the equity method	Others	Total
January 1, 2018	\$ 438,468	\$ 3,039,703	\$ 285,526	\$152,463	\$3,916,160
Adjustment for change in capital reserve of investee companies	-	-	13,616	(2,846)	10,770
Transactions with non-controlling interests of subsidiaries	-	(49,970)	-	-	(49,970)
Adjustment of capital reserve due to change in interests in associates	-	-	19,486	-	19,486
Non-payment of expired cash dividends from previous year transferred to capital reserve	-	-	-	58	58
December 31, 2018	\$ 438,468	\$ 2,989,733	\$ 318,628	\$149,675	\$3,896,504

	Share premium	Difference between the acquisition or disposal price and carrying amount of subsidiaries	Share of change in net equity of associates and joint ventures accounted for under the equity method	Others	Total
January 1, 2017	\$ 438,468	\$ 3,039,918	\$ 278,130	\$143,622	\$3,900,138
Adjustment for change in capital reserve of investee companies	-	-	9,323	5,950	15,273
Transactions with non-controlling interests of subsidiaries	-	24,608	-	-	24,608
Adjustment of capital reserve due to change in interests in associates	-	-	1,927	-	(1,927)
Adjustment of capital reserve due to change in interests in subsidiaries	-	(24,823)	-	-	(24,823)
Non-payment of expired cash dividends from previous year	-	-	-	-	-
transferred to capital reserve	-	-	-	2,891	2,891
December 31, 2017	\$ 438,468	\$ 3,039,703	\$ 285,526	\$152,463	\$3,916,160

(a) Pursuant to the Business Letter No. 10602420200 issued by the Ministry of Economic Affairs in September 2017, the Group reclassified dividends payable of \$58 and \$2,891, which were expired and not collected by the shareholders, to capital reserve in 2018 and 2017, respectively.

(b) For more information regarding changes in difference between the acquisition or disposal price and carrying amount of subsidiaries, please refer to Note 6(31), 'Transactions with non-controlling interest'.

(21) Retained earnings

- A. Pursuant to the amended R.O.C. Company Law, the current year's after-tax earnings should be used initially to cover any accumulated deficit; thereafter 10% of the remaining earnings should be set aside as legal reserve until the balance of legal reserve is equal to that of paid-in capital. The legal reserve shall be exclusively used to cover accumulated deficit, to issue new stocks or distribute cash to shareholders in proportion to their share ownership. The use of legal reserve for the issuance of stocks or cash dividends to shareholders in proportion to their share ownership is permitted provided that the balance of such reserve exceeds 25% of the Company's paid-in capital.
- B. Since the Company is in a changeable industry environment and the life cycle of the Company is in a stable growth, the appropriation of earnings should consider fund requirements and capital budgets to decide how much earnings will be kept or distributed and how much cash dividends will be distributed. According to the Company's Articles of Incorporation, 10% of the annual net income, after offsetting any loss of prior years and paying all taxes and dues, shall be set aside as legal reserve. The remaining net income and the unappropriated retained earnings from prior years can be distributed in accordance with a resolution passed during a meeting of the Board of Directors and approved at the stockholders' meeting. Of the amount to be distributed by the Company, stockholders' bonuses shall comprise 50% to 100% of the unappropriated retained earnings, and the percentage of cash dividends shall not be less than 30% of dividends distributed.
- C. In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When debit balance on other equity items is reversed subsequently, the reversed amount could be included in the distributable earnings. The amounts previously set aside by the Company as special reserve on initial application of IFRSs in accordance with Jin-Guan-Zheng-Fa-Zi Letter No. 1010012865, dated April 6, 2012, shall be reversed proportionately when the relevant assets are used, disposed of or reclassified subsequently. The Company reversed proportionately the special reserve previously set aside, due to use or disposal of relevant assets. When the aforementioned assets are classified as investment properties, the reversal of land will take place upon disposal or reclassification while properties, other than land, are to be reversed through the operating period. The Group proportionately recognized the reversal of special reserve of \$619 and \$31,451 for the years ended December 31, 2018 and 2017, respectively.
- D. The Company recognized dividends distributed to owners amounting to \$31,251,085, constituting \$5.5 (in dollars) per share as cash dividends and \$11,932,232, constituting \$2.1 (in dollars) per share as cash dividends from 2017 and 2016 earnings, respectively. On March 27, 2019, the Board of Directors proposed for the distribution of dividends from 2018 earnings in the amount \$14,205,039, constituting \$2.5 (in dollars) per share as cash dividends.
- E. In accordance with relevant laws and regulations of R.O.C., the long-term equity investment accounted for using equity method – President Securities Corp. has set aside a special reserve for

trading losses and default losses from the annual post tax profit. The special reserve shall not be used for any other purpose except for covering the losses of President Securities Corp. or, when the special reserve reaches 50% of the amount of paid-in capital, 50% of the special reserve may be used for capitalization. As of December 31, 2018, the Group recognized special reserve of \$105,429 in accordance with IAS 28, “Investments in Associates and Joint Ventures”.

(22) Other equity items

	For the year ended December 31, 2018			
	Currency difference	Unrealized gains or losses on valuation	Others	Total
January 1, 2018	(\$4, 240, 729)	\$ 533, 455	\$ -	(\$3, 707, 274)
Effects of retrospective application (Note)	-	(60, 623)	-	(60, 623)
Balance at January 1, 2018 (Adjusted)	(4, 240, 729)	472, 832	-	(3, 767, 897)
Currency translation				
— Group	(55, 545)	-	-	(55, 545)
— Associates	24, 158	-	-	24, 158
Valuation adjustment				
— Group	-	(138, 283)	-	(138, 283)
— Associates	-	106, 550	-	106, 550
Employee unearned compensation				
— Group	-	-	(3, 353)	(3, 353)
December 31, 2018	<u>(\$4, 272, 116)</u>	<u>\$ 441, 099</u>	<u>(\$ 3, 353)</u>	<u>(\$3, 834, 370)</u>
	For the year ended December 31, 2017			
	Currency difference	Unrealized gains or losses on valuation	Others	Total
January 1, 2017	(\$2, 257, 350)	\$ 434, 151	\$ -	(\$1, 823, 199)
Currency translation differences				
— Group	(1, 922, 884)	-	-	(1, 922, 884)
— Associates	(60, 495)	-	-	(60, 495)
Valuation adjustment				
— Group	-	174, 813	-	174, 813
— Associates	-	(75, 509)	-	(75, 509)
December 31, 2017	<u>(\$4, 240, 729)</u>	<u>\$ 533, 455</u>	<u>\$ -</u>	<u>(\$3, 707, 274)</u>

(Note) For more information on effects of retrospective application, please refer to Note 12(4), “Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017”.

(23) Operating revenue

A. Disaggregation of revenue from contracts with customers

The Group derives revenue from the transfer of goods and services over time and at a point in time in the following operating segments:

	For the year ended December 31, 2018		
	Foods and feeds segments	Convenience stores segments	Circulation, distribution and fuel and oil segments
Timing of revenue recognition			
— At a point in time	\$ 133,818,222	\$ 149,806,296	\$ 59,015,285
— Over time	850,806	530,400	11,566,802
	<u>\$ 134,669,028</u>	<u>\$ 150,336,696</u>	<u>\$ 70,582,087</u>
	Packaging and containers segments	Other segments	Total
Timing of revenue recognition			
— At a point in time	\$ 24,682,694	\$ 50,121,724	\$ 417,444,221
— Over time	—	1,053,291	14,001,299
	<u>\$ 24,682,694</u>	<u>\$ 51,175,015</u>	<u>\$ 431,445,520</u>

B. Contract liabilities

(a) The Group has recognized the following revenue-related contract liabilities:

	December 31, 2018
Contract liabilities – advance receipts for sales of products	\$ 8,031,244
Contract liabilities – advance receipts for gift certificates and gift cards	1,392,390
Contract liabilities – advance receipts for members' deposits	764,782
Contract liabilities – customer loyalty programmes	344,970
Contract liabilities – others	575,468
	<u>\$ 11,108,854</u>
	December 31, 2018
Contract liabilities – current	\$ 10,874,433
Contract liabilities – non-current	234,421
	<u>\$ 11,108,854</u>

(b) Revenue recognized for the year ended December 31, 2018 that was included in the contract liability balance at the beginning of the year was \$8,562,773.

C. For more information on operating revenue for the year ended December 31, 2017, please refer to Note 12(5), 'Effects of initial application of IFRS 15 and information on application of IAS 11 and IAS 18 in 2017'.

(24) Other income

	For the years ended December 31,	
	2018	2017
Interest income	\$ 2,135,410	\$ 963,720
Rental income	735,171	712,496
Dividend income	141,292	2,249,577
Government grants income	1,074,537	691,476
Other income	3,824,736	2,438,157
	<u>\$ 7,911,146</u>	<u>\$ 7,055,426</u>

(25) Other gains and losses

	For the years ended December 31,	
	2018	2017
Net gain on financial assets at fair value through profit or loss	\$ 151,373	\$ 76,327
Net currency exchange gain (loss)	109,788	(57,500)
(Loss) gain on disposal of investment	(53,241)	44,635,407
Gain on disposal of subsidiaries	-	740,492
Gain (loss) on disposal of property, plant and equipment	435,688	(128,268)
Gain on disposal of investment property	3,167	1,331
Impairment loss on financial assets	-	(124,501)
Impairment loss on non-financial assets	(89,426)	(23,722)
Other losses	(1,525,794)	(1,657,561)
	<u>(\$ 968,445)</u>	<u>\$ 43,462,005</u>

(26) Finance costs

	For the years ended December 31,	
	2018	2017
Interest expense:		
Bank borrowings	\$ 1,548,576	\$ 1,732,152
Less: Capitalization of qualifying assets	(68,627)	(90,280)
	<u>\$ 1,479,949</u>	<u>\$ 1,641,872</u>

(27) Expenses by nature

	For the year ended December 31, 2018		
	<u>Operating cost</u>	<u>Operating expense</u>	<u>Total</u>
Employee benefit expenses	\$ 18,655,915	\$ 36,556,314	\$ 55,212,229
Depreciation charges on property, plant and equipment	10,775,957	7,548,933	18,324,890
Depreciation charges on investment property	–	291,945	291,945
Amortisation of intangible assets	<u>149,113</u>	<u>421,202</u>	<u>570,315</u>
	<u>\$ 29,580,985</u>	<u>\$ 44,818,394</u>	<u>\$ 74,399,379</u>

	For the year ended December 31, 2017		
	<u>Operating cost</u>	<u>Operating expense</u>	<u>Total</u>
Employee benefit expenses	\$ 18,496,537	\$ 33,847,310	\$ 52,343,847
Depreciation charges on property, plant and equipment	11,054,586	6,908,010	17,962,596
Depreciation charges on investment property	–	286,594	286,594
Amortisation of intangible assets	<u>114,060</u>	<u>242,398</u>	<u>356,458</u>
	<u>\$ 29,665,183</u>	<u>\$ 41,284,312</u>	<u>\$ 70,949,495</u>

(28) Employee benefit expense

	For the year ended December 31, 2018		
	<u>Operating cost</u>	<u>Operating expense</u>	<u>Total</u>
Wages and salaries	\$ 14,608,017	\$ 29,838,774	\$ 44,446,791
Labor and health insurance expenses	1,391,489	2,330,312	3,721,801
Pension costs	1,195,832	2,101,989	3,297,821
Other personnel expenses	<u>1,460,577</u>	<u>2,285,239</u>	<u>3,745,816</u>
	<u>\$ 18,655,915</u>	<u>\$ 36,556,314</u>	<u>\$ 55,212,229</u>

	For the year ended December 31, 2017		
	<u>Operating cost</u>	<u>Operating expense</u>	<u>Total</u>
Wages and salaries	\$ 14,576,680	\$ 27,815,632	42,392,312
Labor and health insurance expenses	1,379,088	2,051,908	3,430,996
Pension costs	1,215,423	1,813,969	3,029,392
Other personnel expenses	<u>1,325,346</u>	<u>2,165,801</u>	<u>3,491,147</u>
	<u>\$ 18,496,537</u>	<u>\$ 33,847,310</u>	<u>\$ 52,343,847</u>

A. A ratio of profit of the current year distributable, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower

than 2% for employees' compensation and shall not be higher than 2% for directors' remuneration.

B. For the years ended December 31, 2018 and 2017, employees' compensation was accrued at \$1,515,939 and \$1,472,369, respectively, while directors' remuneration was accrued at \$311,330 and \$362,774, respectively. The aforementioned amounts were recognized in salary expenses. The expenses recognized for the year were accrued based on the earnings of current year and the percentage specified in the Articles of Incorporation of the Company.

The employees' compensation and directors' remuneration as resolved by the Board of Directors for 2018 were \$1,515,939 and \$311,330, and the employees' compensation will be distributed in the front of cash.

The employees' compensation and directors' remuneration as resolved by the Board of Directors were the same as the estimated amount of \$1,835,143 recognized in the 2017 financial statements. Information about the appropriation of employees' compensation and directors' remuneration by the Company as proposed by the Board of Directors will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

(29) Income tax

A. Income tax expense

(a) Components of income tax expense:

	For the years ended December 31,	
	2018	2017
Current income tax:		
Income tax incurred in current year	\$ 7,300,064	\$ 11,067,472
Tax on unappropriated earnings	559,000	102,453
Under (over) provision of prior year's income tax payable	46,734	(19,768)
Total current income tax	<u>7,905,798</u>	<u>11,150,157</u>
Deferred income tax:		
Origination and reversal of temporary differences	(450,349)	5,372,381
Impact of change in tax rate	907,528	-
Total deferred tax	<u>457,179</u>	<u>5,372,381</u>
Income tax expense	<u>\$ 8,362,977</u>	<u>\$ 16,522,538</u>

(b) The income tax relating to components of other comprehensive income is as follows:

	For the years ended December 31,	
	2018	2017
Changes in fair value of available-for-sale financial assets	\$ -	\$ 9,603
Changes in fair value of financial assets at fair value through other comprehensive income - equity instruments	(4,348)	-
Currency translation differences	(19)	(1,070)
Remeasurement of defined benefit obligations	(76,321)	(71,800)
Impact of change in tax rate	(96,353)	-
	<u>(\$ 177,041)</u>	<u>(\$ 63,267)</u>

B. Reconciliation between income tax expense and accounting profit

	For the years ended December 31,	
	2018	2017
Tax calculated based on profit before tax and statutory tax rate	\$ 11,332,553	\$ 22,399,496
Effect of items disallowed by tax regulation	(4,382,493)	(5,502,558)
Effect from investment tax credits	(3,212)	(433)
Effect of five year tax exemption projects	-	(2,556)
Tax effect of loss carryforward	(97,480)	(454,096)
Effect from Alternative Minimum Tax	347	-
Prior year income tax under (over) estimation	46,734	(19,768)
Tax on undistributed earnings	559,000	102,453
Impact of change in tax rate	907,528	-
Income tax expense	<u>\$ 8,362,977</u>	<u>\$ 16,522,538</u>

C. Amounts of deferred tax assets or liabilities as a result of temporary differences, tax losses and investment tax credits are as follows:

For the year ended December 31, 2018

	January 1	Recognised in profit or loss	Recognised in other comprehensive income	Business combination	December 31
Deferred tax assets					
Temporary differences					
Allowance for doubtful accounts	\$ 73,224	(\$ 1,329)	\$ -	\$ -	\$ 71,895
Loss on inventory market price decline	125,670	14,384	-	-	140,054
Unrealized expense	1,048,093	(345,799)	-	-	702,294
Investment loss	258,798	108,447	-	-	367,245
Impairment of assets	10,291	1,124	-	-	11,415
Pension	1,637,112	70,429	172,674	-	1,880,215
Others	489,600	1,504,454	19	-	1,994,073
Loss carryforward	1,560,998	(598,083)	-	-	962,915
	<u>\$ 5,203,786</u>	<u>\$ 753,627</u>	<u>\$ 172,693</u>	<u>\$ -</u>	<u>\$ 6,130,106</u>
Deferred tax liabilities					
Temporary differences					
Depreciation	(\$ 878,122)	(\$ 289,729)	\$ -	-	(\$ 1,167,851)
Foreign investment income	(5,980,653)	(638,332)	681	-	(6,618,304)
Increment tax on land revaluation	(2,167,375)	-	-	-	(2,167,375)
Intangible assets recognized from business combination	(1,279,231)	(225,747)	-	-	(1,504,978)
Others	(1,076,198)	(56,998)	3,667	-	(1,129,529)
	<u>(\$ 11,381,579)</u>	<u>(\$ 1,210,806)</u>	<u>\$ 4,348</u>	<u>\$ -</u>	<u>(\$ 12,588,037)</u>
	<u>(\$ 6,177,793)</u>	<u>(\$ 457,179)</u>	<u>\$ 177,041</u>	<u>\$ -</u>	<u>(\$ 6,457,931)</u>

For the year ended December 31, 2017

	January 1	Recognised in profit or loss	Recognised in other comprehensive income	Business combination	December 31
Deferred tax assets					
Temporary differences					
Allowance for doubtful accounts	\$ 81,452	(\$ 8,228)	\$ -	\$ -	\$ 73,224
Loss on inventory market price decline	72,352	53,318	-	-	125,670
Unrealized expense	886,039	109,858	-	52,196	1,048,093
Investment loss	276,645	(17,847)	-	-	258,798
Impairment of assets	3,530	6,761	-	-	10,291
Pension	1,631,052	(101,113)	71,800	35,373	1,637,112
Others	441,507	34,509	13,584	-	489,600
Loss carryforward	1,618,479	(57,481)	-	-	1,560,998
Investment tax credits	7,677	(7,677)	-	-	-
	<u>\$ 5,018,733</u>	<u>\$ 12,100</u>	<u>\$ 85,384</u>	<u>\$ 87,569</u>	<u>\$ 5,203,786</u>
Deferred tax liabilities:					
Temporary differences:					
Depreciation	(\$ 828,106)	(\$ 50,016)	\$ -	-	(\$ 878,122)
Foreign investment income	(284,429)	(5,692,904)	(3,320)	-	(5,980,653)
Increment tax on land revaluation	(2,167,608)	233	-	-	(2,167,375)
Intangible assets recognized from business combination	-	-	-	(1,279,231)	(1,279,231)
Others	(1,415,607)	358,206	(18,797)	-	(1,076,198)
	<u>(\$ 4,695,750)</u>	<u>(\$ 5,384,481)</u>	<u>(\$ 22,117)</u>	<u>(\$ 1,279,231)</u>	<u>(\$ 11,381,579)</u>
	<u>\$ 322,983</u>	<u>(\$ 5,372,381)</u>	<u>\$ 63,267</u>	<u>(\$ 1,191,662)</u>	<u>(\$ 6,177,793)</u>

D. For details of the Group recognizing the deferred tax assets and deferred tax liabilities according to business combinations, please refer to Note 6(32), 'Business combinations'.

E. According to "Act for Industrial Innovation" and "Statute for Upgrading Industries" (before its abolishment), details of investment tax credits and unrecognized deferred tax assets are as follows:

Qualifying items	December 31, 2017		Expiry year
	Unused tax credits	Unrecognised deferred tax assets	
Research and development expenditures	<u>\$ 7,677</u>	<u>\$ 7,677</u>	2018

There was no investment tax credits as of December 31, 2018.

F. Expiration dates of unused tax losses and amounts of unrecognized deferred tax assets are as follows:

December 31, 2018				
Year incurred	Amount filed/assessed	Unused amount	Unrecognised deferred tax assets	Expiry year
2009~2018	<u>\$ 3,701,423</u>	<u>\$ 3,636,327</u>	<u>\$ 2,673,412</u>	2019~2028

December 31, 2017				
Year incurred	Amount filed/assessed	Unused amount	Unrecognised deferred tax assets	Expiry year
2008~2017	<u>\$ 4,720,541</u>	<u>\$ 4,658,055</u>	<u>\$ 3,097,057</u>	2018~2027

G. The amounts of deductible temporary differences that were not recognized as deferred tax assets are as follows:

	December 31, 2018	December 31, 2017
Deductible temporary differences	<u>\$ 572,759</u>	<u>\$ 681,236</u>

H. The Group estimates taxable temporary differences arising from gains on investment in overseas subsidiaries in accordance with tax regulations and IAS 12. As the Group has the ability to control the timing of the reversal of such temporary differences, and considering the overall operating arrangement, resource allocation and capital reinvestment, the Group believes that such temporary differences will possibly not be realized in the foreseeable future. As a result, it is permissible under IAS 12 that the Group does not recognize related deferred tax arising from taxable temporary difference. As of December 31, 2018 and 2017, the related unrecognized temporary differences were \$74,597,658 and \$64,735,862, respectively, and unrecognized deferred tax liabilities were \$10,568,324 and \$8,055,822, respectively.

I. The Company's income tax returns through 2016 have been assessed and approved by the Tax Authority and there were no disputes existing between the Company and the Authority as of March 27, 2019.

J. Under the amendments to the Income Tax Act which was promulgated by the President of the

Republic of China in February, 2018, the Company's applicable income tax rate was raised from 17% to 20% effective from January 1, 2018. The Group has assessed the impact of the change in income tax rate.

(30) Earnings per share

	<u>For the year ended December 31, 2018</u>		
	<u>Amount after tax</u>	<u>Weighted average number of shares outstanding (shares in thousands)</u>	<u>Earnings per share (in dollars)</u>
<u>Basic earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	<u>\$ 17,442,022</u>	<u>5,682,015</u>	<u>\$ 3.07</u>
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 17,442,022	5,682,015	
Assumed conversion of all dilutive potential ordinary shares			
Employees' compensation	<u> -</u>	<u> 27,834</u>	
Profit attributable to ordinary shareholders plus assumed conversion of all dilutive potential ordinary shares	<u>\$ 17,442,022</u>	<u>5,709,849</u>	<u>\$ 3.05</u>

	For the year ended December 31, 2017		
	<u>Amount after tax</u>	<u>Weighted average number of shares outstanding (shares in thousands)</u>	<u>Earnings per share (in dollars)</u>
<u>Basic earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 39,844,853	5,682,015	\$ 7.01
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 39,844,853	5,682,015	
Assumed conversion of all dilutive potential ordinary shares			
Employees' compensation	-	28,362	
Profit attributable to ordinary shareholders plus assumed conversion of all dilutive potential ordinary shares	\$ 39,844,853	5,710,377	\$ 6.98

(31) Transactions with non-controlling interest

- A. During the year ended December 31, 2018, the Group acquired additional shares of the subsidiary, Uni-President Enterprises China Holdings Ltd., through public market for a total cash consideration of \$103,800. The carrying amount of non-controlling interest was \$53,830 at acquisition date. This transaction resulted in a decrease in the non-controlling interest by \$53,830 and a decrease in the equity attributable to owners of the parent by \$49,970.
- B. During the year ended December 31, 2017, the Group acquired additional shares of the subsidiary, Tait Marketing & Distribution Co., Ltd., etc. through public market or mutually-agreed price negotiation for a total cash consideration of \$17,607. The carrying amount of non-controlling interest was \$9,594 at acquisition date. This transaction resulted in a decrease in the non-controlling interest by \$9,594 and a decrease in the equity attributable to owners of the parent by \$8,013.
- C. During the year ended December 31, 2017, the Group partially disposed some of its shares in its subsidiary, ScinoPharm Taiwan, Ltd., through public market for a total cash consideration of \$61,733. The carrying amount of non-controlling interest was \$29,112 on the disposal dates. These transactions resulted in an increase in the non-controlling interest by \$29,112 and an increase in the equity attributable to owners of the parent by \$32,621.
- D. Based on the above transactions, the details of changes in the Group's capital reserve due to transactions with non-controlling interest for the years ended December 31, 2018 and 2017 are as follows:

	For the years ended December 31,	
	2018	2017
Acquisition of non-controlling interest:		
Carrying amount of non-controlling interest acquired	\$ 53,830	\$ 9,594
Consideration paid for acquisition of non-controlling interest	(103,800)	(17,607)
Disposal of non-controlling interest:		
Carrying amount of non-controlling interest disposed	-	(29,112)
Consideration received from disposal of non-controlling interest	-	61,733
Capital reserve - difference between proceeds and carrying amount from acquisition or disposal of subsidiaries	<u>(\$ 49,970)</u>	<u>\$ 24,608</u>

(32) Business combinations

- A. The Group originally held 50% of the share capital of President Starbucks Coffee Corp. under the equity method. In December 2017, the Group acquired additional 50% shares in cash of \$5,378,010 and accordingly, the Group obtained control over the subsidiary. The subsidiary is primarily engaged in the retail business of various foods, coffee beans, etc. and the operation of cafes and restaurants.
- B. The following table summarizes the consideration paid for President Starbucks Coffee Corp. and the fair values of the assets acquired and liabilities assumed at the acquisition date, as well as the fair value of the non-controlling interest at the acquisition date:

	December 31, 2017
Cash paid	\$ 5,378,010
Fair value of equity interest previously held on the acquisition date	<u>4,304,130</u>
	<u>9,682,140</u>
Fair value of the identifiable assets acquired and liabilities assumed	
Cash and cash equivalents	700,961
Other current assets	1,462,227
Other non-current assets	1,838,829
Other identifiable intangible assets	7,524,890
Other current liabilities	(2,088,442)
Other non-current liabilities	<u>(1,582,890)</u>
Total identifiable net assets	<u>7,855,575</u>
Goodwill	<u>\$ 1,826,565</u>

- C. The Group recognized a gain of \$3,500,501 as a result of measuring at fair value its 50% equity interest in President Starbucks Coffee Corp. held before the business combination (listed as 'Other gains and losses – gain on disposal of investment').
- D. The fair value of the non-controlling interest of President Starbucks Coffee Corp. was estimated

based on the purchase price of obtaining equity interest without the implied control premium.

F. As President Starbucks Coffee Corp. was consolidated by the Group as of December 31, 2017, the Group did not recognize any operating revenue and profit before income tax in 2017. Had President Starbucks Coffee Corp. been consolidated from January 1, 2017, the consolidated statement of comprehensive income would show operating revenue of \$410,112,713 and profit before income tax of \$77,053,259.

(33) Operating leases

A. The Group leases out some equipment, investment property, and some stores in shopping malls to others under non-cancellable operating lease agreements. Terms for the lease agreements range from 1 to 25 years, and the future aggregate minimum lease payments receivable under non-cancellable operating leases are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Within one year	\$ 2, 447, 281	\$ 2, 487, 975
More than one year but not exceeding five years	4, 530, 209	4, 617, 466
More than five years	<u>5, 542, 856</u>	<u>6, 261, 526</u>
	<u>\$ 12, 520, 346</u>	<u>\$ 13, 366, 967</u>

B. The Group rents property, equipment and some retail stores under non-cancellable operating lease agreements. The lease terms range from 1 to 50 years, and some lease agreements are renewable at the end of the lease period. Rents are fixed and paid as agreed in the agreements. In some of the lease agreements, payments are adjusted following the change in consumer price index. The Group recognized rental expenses of \$13,151,769 and \$11,812,864 for the years ended December 31, 2018 and 2017, respectively. The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Within one year	\$ 11, 150, 965	\$ 9, 696, 641
More than one year but not exceeding five years	36, 543, 795	30, 101, 641
More than five years	<u>23, 391, 362</u>	<u>16, 740, 428</u>
	<u>\$ 71, 086, 122</u>	<u>\$ 56, 538, 710</u>

(34) Supplemental cash flow information

A. Operating activities with partial cash payments:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Dividend income	\$ 141,292	\$ 2,249,577
Cash dividends from investments accounted for under the equity method	1,951,300	4,674,555
Add: Beginning balance of dividend receivables (recognized as "Other receivables")	1,823,546	-
Less: Ending balance of dividend receivables (recognized as "Other receivables")	-	(1,823,546)
Cash dividends received	<u>\$ 3,916,138</u>	<u>\$ 5,100,586</u>

B. Investing activities with partial cash payments:

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
(a) Disposal of investment accounted for under the equity method	\$ 343,172	\$ 42,951,851
Add: Beginning balance of disposal proceeds receivable (listed as 'Other receivables')	42,737,881	-
Less: Ending balance of disposal proceeds receivable (listed as 'Other receivables')	-	(42,737,881)
Proceeds from disposal of investment accounted for under the equity method	<u>\$ 43,081,053</u>	<u>\$ 213,970</u>

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
(b) Acquired in a business combination	\$ -	\$ 5,378,010
Add: Beginning balance of payable for equity investments (listed as 'Other payables')	5,378,010	-
Less: Ending balance of payable for equity investments (listed as 'Other payables')	-	(5,378,010)
Cash payment for business combination	5,378,010	-
Cash and cash equivalents held by the subsidiary	-	(700,961)
Cash and cash equivalents outflows (inflows) from business combination	<u>\$ 5,378,010</u>	<u>(\$ 700,961)</u>

	For the years ended December 31,	
	2018	2017
(c) Purchase of property, plant and equipment	\$ 12,688,332	\$ 13,438,602
Add: Beginning balance of other payables	2,488,827	2,699,634
Beginning balance of long-term other payables (recognized as 'other non-current liabilities')	-	973,820
Less: Ending balance of other payables	(2,457,402)	(2,488,827)
Capitalization of interest	(58,452)	(83,880)
Cash paid for acquisition of property, plant and equipment	<u>\$ 12,661,305</u>	<u>\$ 14,539,349</u>

	For the years ended December 31,	
	2018	2017
(d) Disposal of property, plant and equipment	\$ 2,031,154	\$ 441,458
Less: Ending balance of other receivables	(1,063,185)	-
Proceeds from disposal of property, plant and equipment	<u>\$ 967,969</u>	<u>\$ 441,458</u>

C. Operating activities with no cash flow effect:

	For the years ended December 31,	
	2018	2017
Write-off of allowance for doubtful accounts	<u>\$ 168,548</u>	<u>\$ 90,163</u>

D. Investing activities with no cash flow effect:

	For the years ended December 31,	
	2018	2017
(a) Financial assets carried at cost reclassified to available-for-sale financial assets	<u>\$ -</u>	<u>\$ 109,144</u>
(b) Prepayments for equipment reclassified to property, plant and equipment	<u>\$ 2,223,810</u>	<u>\$ 1,192,738</u>
(c) Investment property reclassified to property, plant and equipment	<u>\$ 7,339</u>	<u>\$ 31,677</u>
(d) Property, plant and equipment reclassified to inventory	<u>\$ 541,893</u>	<u>\$ 605,447</u>
(e) Other non-current assets reclassified to investment property	<u>\$ 185,440</u>	<u>\$ -</u>

E. The impact of disposal of subsidiary, Sanshui Jianlibao Commerce Co., Ltd. on January 1, 2017 are as follows:

	<u>For the year ended December 31, 2017</u>
Disposal of non-current assets held for sale	\$ 7,854,383
Disposal of liabilities directly associated with non-current assets held for sale	(4,450,816)
Carrying amount of subsidiaries	3,403,567
Net currency exchange differences	13,439
Gain on disposal of subsidiaries	<u>740,492</u>
Total price of disposal of subsidiaries	4,157,498
Cash and cash equivalents held by the subsidiaries	(776,931)
Proceeds from disposal of subsidiaries	<u>\$ 3,380,567</u>

(35) Changes in liabilities from financing activities

	<u>Short-term borrowings</u>	<u>Short-term notes and bills payable</u>	<u>Corporate bonds payable</u>
Balance at January 1, 2018	\$ 17,388,953	\$ 7,305,380	\$ 21,137,520
Changes in cash flow from financing activities	10,303,941	(1,455,219)	5,578,433
Impact of exchanges in foreign exchange rate	<u>—</u>	<u>—</u>	(33,264)
Balance at December 31, 2018	<u>\$ 27,692,894</u>	<u>\$ 5,850,161</u>	<u>\$ 26,682,689</u>

	<u>Short-term borrowings</u>	<u>Short-term notes and bills payable</u>	<u>Corporate bonds payable</u>
Balance at January 1, 2018	\$ 39,176,630	\$ 6,791,077	\$ 91,799,560
Changes in cash flow from financing activities	2,879,180	235,636	17,541,971
Impact of exchanges in foreign exchange rate	(26,437)	<u>—</u>	(59,701)
Balance at December 31, 2018	<u>\$ 42,029,373</u>	<u>\$ 7,026,713</u>	<u>\$ 109,281,830</u>

7. RELATED PARTY TRANSACTIONS

(1) Names of related parties and relationship

Names of related parties	Relationship with the Group
Uni-President Land Corporation	Associate
Ta Chen Construction & Engineering Corp.	Associate
TTET Union Corp.	Associate
Koasa Yamako Corp.	Associate
Prince Security Co., Ltd.	Associate
Prince Housing Development Corp.	Associate
The Splendor Hospitality International Co., Ltd.	Associate
Carrefour Stores (Taiwan) Co., Ltd.	Associate
Benli Xin Yeh Corp.	Associate
Kuang Chuan Dairy Co., Ltd.	Associate
Kuang Chuan Food Co., Ltd.	Associate
Yichang Ziquan Beverage Industries Co., Ltd.	Associate
Prosperity Food Marketing Co., Ltd.	Associate
Song Yi Marketing Co., Ltd.	Associate
Wuhan Zijiang President Enterprise Co., Ltd.	Associate
Ever Land Express Corp.	Associate
Sing Yi Marketing Co., Ltd.	Associate
Nanlien and Cow Btand International Co., Ltd.	Associate
Bo Sing Marketing Co., Ltd.	Associate
Master Channels Corp.	Associate
Presicarre Corp.	Associate
Times Square Internation Enterprise Corp.	Associate
Guilin Ziquan Beverage Industried Co., Ltd.	Associate
Chang-Tung Enterprise Corp.	Associate
Kang Na Hsiung Enterprises Co., Ltd.	Associate
K. JIE Water and Environmental Engineering Co., Ltd.	Associate
Mister Dount Taiwan Co., Ltd.	Associate
President Capital Management Corp.	Associate
President Futures Corp.	Associate
President Insurance Agency Co., Ltd.	Associate
President Securities Corp.	Associate
Ton Zhai Corp.	Associate
Tung Zhan Co., Ltd.	Associate
Tung Sheng Milk Enterprises Co., Ltd.	Associate
President Technology Corp.	Associate
Tung-Lien Enterprises Corp.	Associate
Lien-Sheng Enterprises Corp.	Associate

Names of related parties	Relationship with the Group
Far Tung Enterprises Co., Ltd.	Associate
Jin Hui Food Co., Ltd.	Associate
Yantai North Andre Juice Co., Ltd.	Associate
Grand Bills Finance Corp.	Associate
Cheng-Shi Construction Co., Ltd.	Associate
Wei Lin Food Industrial Co., Ltd.	Associate
Wei Tai Marketing Co., Ltd.	Associate
Wei Kuon Co., Ltd.	Associate
Synergy ScienTech Corp.	Associate
Lien-You Enterprises Corp.	Associate
Feng Jin Hang Food Industry Co., Ltd.	Associate
Guan-Chan Enterprises Corp.	Associate
Guan-Chan Wholesale and Logistics Corp.	Associate
Guan-Chan International Distribution Corp.	Associate
T.S. Retail & Distribution Co., Ltd.	Originally was an associate of the Group, but was sold in September 2017.
PT. ABC President Indonesia	Originally was an associate of the Group, but was sold in April 2018.
Shanghai President Starbucks Coffee Co., Ltd.	Originally was a joint venture investment of the Group, but was sold in December 2017.
Uni-Wonder Corp. (Formerly President Starbucks Coffee Corp.)	Originally was a joint venture investment of the Group. As the Group acquired additional 50% share in December 2017, it became a subsidiary of the Group.

(2) Significant transactions and balances with related parties

A. Sales

	For the years ended December 31,	
	2018	2017
Sales of goods:		
— Associates	\$ 8,122,063	\$ 10,266,253
Sales of services:		
— Associates	55,597	57,756
	<u>\$ 8,177,660</u>	<u>\$ 10,324,009</u>

(a) The collection period for related parties was approximately one month after sales. The collection period for third parties was two weeks after sales for foodstuff and 60 to 120 days after sales for animal feed products. Except for the collection period mentioned above, other terms of sales were the same for related and third parties.

(b) The sales terms of other subsidiaries to related parties were the same for third parties.

B. Purchases

	<u>For the years ended December 31,</u>	
	<u>2018</u>	<u>2017</u>
Purchases of goods:		
— Associates	\$ <u>5,646,975</u>	\$ <u>4,753,366</u>

(a) The terms of purchases and payments of the Company from related parties were the same with third party suppliers except for those that closes their accounts 30 days from the end of each month. Payment terms from regular suppliers is one month.

(b) The payment term of some purchases from related parties was 30 to 70 days. The payment term for third parties was 45 to 70 days or pays postdated checks due in 45 to 60 days.

(c) The purchase terms of other subsidiaries for purchases from related parties were the same for third parties.

C. Notes and accounts receivable

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Associates	\$ <u>1,107,317</u>	\$ <u>977,238</u>

D. Long-term receivables (recognized as ‘Other non-current assets’)

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Associates	\$ <u>551,367</u>	\$ <u>571,472</u>

E. Notes and accounts payable

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Associates	\$ <u>567,166</u>	\$ <u>490,139</u>

F. Loans to related parties

(a) Receivables from related parties (recognized as “Other non-current assets”)

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Associates	\$ <u>26,678</u>	\$ <u>27,214</u>

(b) Interest income (recognized as “Other income”)

	<u>December 31, 2018</u>	<u>December 31, 2017</u>
Associates	\$ <u>1,731</u>	\$ <u>1,905</u>

G. Endorsements and guarantees provided to related parties

The information on endorsement and guarantees provided to related parties is described in Note 13(1)-B.

(3) Key management compensation

	For the years ended December 31,	
	2018	2017
Salaries and other short-term employee benefits	\$ 593,208	\$ 609,971
Service allowance	27,785	24,906
Directors' remuneration and employees' compensation	539,664	947,217
Other long-term benefits	1,800	-
	<u>\$ 1,162,457</u>	<u>\$ 1,582,094</u>

8. PLEDGED ASSETS

The Group's assets pledged as collateral are as follows:

Assets pledged	December 31, 2018	December 31, 2017	Purpose of collateral
Demand deposits and time deposit (Note 1)	\$ 88,826	\$ 78,496	Performance guarantees and bank borrowings
Available-for-sale financial assets - non-current	-	47,858	Bank borrowings and notes and bills payable
Investments accounted for under the equity method	1,068,963	980,266	Bank borrowings and notes and bills payable
Land (Note 2)	9,085,251	10,069,024	Bank borrowings and notes and bills payable
Buildings-net (Note 2)	6,885,328	7,192,033	Bank borrowings and notes and bills payable
Transportation equipment-net (Note 3)	586,353	493,134	Bank borrowings
Guarantee deposits paid	109,865	109,466	Performance guarantees
	<u>\$ 17,824,586</u>	<u>\$ 18,970,277</u>	

(Note 1) Recognized as "Other current assets" and "Other non-current assets".

(Note 2) Recognized as "Property, plant, and equipment" and "Investment property".

(Note 3) Recognized as "Property, plant, and equipment".

9. SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNIZED CONTRACT COMMITMENTS

(1)As of December 31, 2018 and 2017, the remaining balance due for construction in progress and prepayments for equipment was \$4,656,962 and \$3,042,770, respectively.

(2)As of December 31, 2018 and 2017, the unused letters of credit amounted to \$2,585,216 and \$2,042,196, respectively.

(3)The details of endorsement and guarantees provided to others are described in Note 13(1)-B.

(4)In July 2000, President Chain Store Corp. signed a perpetual technical cooperation contract ("the

Contract”) with Southland Corporation. The terms of the Contract are as follows:

- A. The Company guarantees that President Chain Store Corp. will fulfill all payments or other obligations due under the Contract to Southland Corporation.
- B. Without the written approval of Southland Corporation in advance, the Company may not sell, transfer, or pledge the ownership or the assets of President Chain Store Corp.
- C. The Company should maintain no less than 40% ownership of President Chain Store Corp.

(5) The Company entered into credit facilities agreements with The Bank of Tokyo-Mitsubishi UFJ Ltd. in September 2014 and July 2015, and the terms of agreements were from September 9, 2014 to September 7, 2018 and July 14, 2015 to July 14, 2020, respectively. Under the terms of the agreements, the Company agreed that:

- A. The current ratio computed from the year-end audited consolidated financial statements shall not be below 75%.
- B. The debt-to-equity ratio $\left[\frac{\text{Total liability} - \text{Cash and cash equivalents}}{\text{Tangible equity}} \right]$ computed from the year-end audited consolidated financial statements shall not be above 200%.
- C. The interest coverage ratio $\left[\frac{\text{Earnings before tax} + \text{Interest expense} + \text{Depreciation} + \text{Amortisation}}{\text{Interest Expense}} \right]$ computed from the year-end audited consolidated financial statements shall not be below 200%.
- D. The year-end audited consolidated tangible equity (Shareholders' Equity – Intangible assets) shall not be less than \$90,000,000.

(6) Due to the plasticizer food scandal, the Consumers' Foundation, Chinese Taipei (CFCT) filed a lawsuit against the Company with the Banciao District Court and claimed \$1,573,775 for punitive damages. The New Taipei District Court rendered its judgment on this case on October 17, 2013, whereby the Company is ordered to pay \$88 to the plaintiff for damage penalty. The Taiwan High Court rendered its judgment on this case on August 24, 2016 in the second instance, whereby the Company is ordered to pay \$685 to the plaintiff for non-property damages and punitive damage. As a final judgment had been given, the Company cannot file an appeal to a court in third instance. The CFCT has filed an appeal with the Supreme Court. In its judgement dated July 31, 2018, the Supreme Court has upheld the decision of the Taiwan High Court on this case. The sum of abovementioned non-property damage and punitive damage penalty of \$773, along with accrued interest of \$180 and litigation expense of \$1, totaling of \$954 had been paid on September 5, 2018.

(7) Uni-President Development Corp. signed a "Build-Operate-Transfer Contract for the Construction, Development and Operation of a Mass Rapid Transit (MRT) Station" with the Taipei City Government in August 2004. The main contents of the contract are as follows:

- A. The contract includes the construction, development and operation of an MRT Station including all auxiliary structures and facilities.
- B. The Taipei City Government shall provide the right of use for the land located in Shin-Yi District Lot No. 3 to carry out the contract.
- C. The development and operation period is 50 years starting from the time the right of land is

registered (date registered - October 15, 2004). On December 31, 2007, the Taipei City Government agreed that the period shall be extended (for a total of 484 days) due to processing of building capacity compensation and changes in design.

D. Uni-President Development Corp. shall pay two kinds of royalty fees:

(a) Royalty fees for development

Total amount is \$2,500,000 and as of December 31, 2018, Uni-President Development Corp. has paid \$2,000,000. The remainder will be paid in accordance with the terms of the contract.

(b) Royalty fees for operations

Uni-President Development Corp. shall pay operation royalty fees to the Taipei City Government using the progressive increase method one year after the start of commercial operations.

E. Uni-President Development Corp. shall pay the rent to the Taipei City Government based on a fixed percentage of the proclamation land value one year after the start of commercial operations.

F. Uni-President Development Corp. shall transfer freely the operating right for the MRT Station to the Taipei City Government when the contract expires. Uni-President Development Corp. also agrees to enter into a new contract with the Taipei City Government to bring the MRT Station back into public ownership 5 years before the end of the contract. The new contract shall be finished within 6 months. In addition, Uni-President Development Corp. shall propose a detailed plan before entering into a new contract with regard to the rights and responsibilities of the transfer of the MRT Station. Uni-President Development Corp. has obtained the license described above.

(8) The subsidiary, Ton Yi Industrial Corp., has entered into a loan agreement with CTBC Bank in 2018. Based on the agreement, Ton Yi Industrial Corp. is required to meet certain consolidated financial ratios as follows: debt-to-equity ratio $\left[\frac{\text{Total liability less cash and cash equivalents}}{\text{consolidated tangible shareholders' equity}} \right]$ of 180% or less, interest coverage ratio of over 200%, and consolidated tangible stockholders' equity of not less than \$15,000,000. Under the terms of the loan agreement, if any of the financial ratios or regulations above had been violated, Ton Yi Industrial Corp. shall improve it during the improvement period. Otherwise, the banks have the right to demand Ton Yi Industrial Corp. to pay off the loan balance immediately.

(9) The subsidiary, Ton Yi Industrial Corp., has entered into a loan agreement with KGI Bank in 2018. Based on the agreement, Ton Yi Industrial Corp. is required to meet certain consolidated financial ratios as follows: debt-to-equity ratio $\left[\frac{\text{Total liability less cash and cash equivalents}}{\text{consolidated tangible shareholders' equity}} \right]$ of 180% or less, interest coverage ratio of over 200%, and consolidated tangible stockholders' equity of not less than \$15,000,000. Under the terms of the loan agreement, if any of the financial ratios or regulations above had been violated, Ton Yi Industrial Corp. shall improve it within four months after the issuance of financial reports. Otherwise, the banks have the right to demand Ton Yi Industrial Corp. to pay off the loan balance immediately.

(10) The subsidiary, Ton Yi Industrial Corp., has entered into a loan agreement with CTBC Bank in 2017. Based on the agreement, Ton Yi Industrial Corp. is required to meet certain consolidated financial

ratios as follows: debt-to-equity ratio $\left[\frac{\text{Total liability less cash and cash equivalents}}{\text{consolidated tangible shareholders' equity}} \right]$ of 180% or less, interest coverage ratio of over 200%, and consolidated tangible stockholders' equity of not less than \$15,000,000. Under the terms of the loan agreement, if any of the financial ratios or regulations above had been violated, Ton Yi Industrial Corp. shall improve it during the improvement period. Otherwise, the banks have the right to demand Ton Yi Industrial Corp. to pay off the loan balance immediately.

(11) Ton Yi Industrial Corp. has entered into a loan agreement with The Bank of Tokyo-Mitsubishi UFJ Ltd. in 2017. Based on the agreement, Ton Yi Industrial Corp. is required to meet certain consolidated financial ratios as follows: debt-to-equity ratio $\left[\frac{\text{Total liability less cash and cash equivalents}}{\text{consolidated tangible shareholders' equity}} \right]$ of 180% or less, interest coverage ratio of over 200%, and consolidated tangible stockholders' equity of not less than \$15,000,000. Otherwise, the banks have the right to demand Ton Yi Industrial Corp. to pay off the loan balance immediately.

(12) The subsidiaries, Jiangsu Ton Yi Tinsplate Co., Ltd. and Wuxi Ton Yi Industrial Packing Co., Ltd., have decided to dispose the land use right and buildings based on a resolution of the Board of Directors on December 21, 2017 for the compulsory purchase of local government for a total consideration of \$1,083,631 (CNY242,675 thousand) and \$471,766 (CNY105,650 thousand), respectively. The Group recognized the gain on disposal of the land use right of \$608,644 for the year ended December 31, 2018 (listed as "Other income", and the net gain was \$514,803 after deducting land value increment tax of \$93,841 (listed as "Income tax expenses")) and the gain on disposal of property, plant and equipment was \$593,769 (listed as "Other gains and losses"). As of December 31, 2018, the amount of \$694,031 received from the above transaction was restricted by the establishment of a co-management account. Therefore, it is listed as "Other current assets".

(13) For more information about operating leases, please refer to Note 6(33), 'Operating leases.'

10. SIGNIFICANT DISASTER LOSS: None.

11. SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE:

The equity transaction with Hahn & Co. F&B Holdings Co., Ltd. had been approved by the Board of Directors on December 20, 2018. The Group obtained 74.8% ownership of Woongjin Foods Co., Ltd. at an estimated contract price of USD 229,076 thousand. The equity transaction was completed on March 5, 2019.

12. OTHERS

(1) Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders, maintain an optimal capital structure to both reduce the cost of capital and to meet the monetary needs of improving productivity. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

(2) Financial instruments

A. Financial instruments by category

Details of financial instruments by category of the Group are described in Notes 6 and 12(4).

B. Financial risk management policies

(a) The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Group's financial position and financial performance.

(b) Risk management is carried out by a central treasury department (Group treasury) under policies approved by the board of directors. Group treasury identifies, evaluates and hedges financial risks in close cooperation with the Group's operating units. The Board provides written principles for overall risk management, as well as written policies covering specific areas and matters, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

C. Significant financial risks and degrees of financial risks

(a) Market risk

Foreign exchange risk

- i. The Group operates internationally and is exposed to foreign exchange risk arising from various currency exposures, primarily with respect to the USD and JPY. Foreign exchange risk arises from future commercial transactions, recognized assets and liabilities and net investments in foreign operations.
- ii. Management has set up a policy to require group companies to manage their foreign exchange risk against their functional currency. The group companies are required to hedge their entire foreign exchange risk exposure with the Group treasury. To manage their foreign exchange risk arising from future commercial transactions and recognized assets and liabilities, entities in the Group use forward foreign exchange contracts. However, hedge accounting is not applied as transactions did not meet all criteria of hedge accounting.
- iii. The Group has certain investments in foreign operations, whose net assets are exposed to foreign currency translation risk.
- iv. The Group's businesses involve some non-functional currency operations (the Company's and certain subsidiaries' functional currency: NTD; other certain subsidiaries' functional currency: USD, CNY and HKD. The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

December 31, 2018			
	Foreign currency amount (in thousands)	Exchange rate (Note 1)	Book value (Note 2)
(foreign currency: functional currency)			
<u>Financial assets</u>			
<u>Monetary items</u>			
USD : NTD	\$ 94,384	30.72	\$ 2,899,476
USD : CNY	15,414	6.88	473,518
<u>Financial liabilities</u>			
<u>Monetary items</u>			
USD : NTD	29,231	30.72	897,976
USD : CNY	42,852	6.88	1,316,413

December 31, 2017			
	Foreign currency amount (in thousands)	Exchange rate (Note 1)	Book value (Note 2)
(foreign currency: functional currency)			
<u>Financial assets</u>			
<u>Monetary items</u>			
USD : NTD	\$ 81,687	29.76	\$ 2,431,005
USD : CNY	8,193	6.51	243,824
<u>Financial liabilities</u>			
<u>Monetary items</u>			
USD : NTD	112,315	29.76	3,342,494
USD : CNY	55,440	6.51	1,649,894

(Note 1) Foreign currency vs. Functional currency.

(Note 2) Foreign currencies translated to New Taiwan Dollars using the exchange rate of report date.

- v. Total exchange gain or loss, including realized and unrealized arising from significant foreign exchange variation on the monetary items held by the Group for the years ended December 31, 2018 and 2017 amounted to \$109,788 and (\$57,500), respectively.
- vi. Foreign exchange risk with respect to USD arises from the exchange gain or loss resulting from foreign currency translation of cash and cash equivalents, accounts receivable, other receivables, borrowings, accounts payable and other payables denominated in USD. As of December 31, 2018 and 2017, if the NTD:USD exchange rate appreciates/depreciates by 5% with all other factors remaining constant, the Group's profit for the years ended December 31, 2018 and 2017 would increase/decrease by \$100,075 and \$45,574,

respectively. Foreign exchange risk with respect to USD:CNY primarily arises from the exchange gain or loss resulting from foreign currency translation of cash and cash equivalents, accounts receivable, accounts payable and borrowings denominated in USD. If the USD:CNY exchange rate appreciates/depreciates by 5%, with all other factors remaining constant, the Group's profit for the years ended December 31, 2018 and 2017 would increase/decrease by \$42,145 and \$70,304, respectively.

Price risk

- i. The Group's equity securities, which are exposed to price risk, are the held financial assets at fair value through profit or loss, financial assets at fair value through other comprehensive income and available-for-sale financial assets. To manage its price risk arising from investments in equity securities, the Group diversifies its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Group.
- ii. The Group's investments in equity securities comprise equity securities issued by the domestic companies. The prices of equity securities would change due to the change of the future value of investee companies. If the prices of these equity securities had increased/decreased by 2% with all other variables held constant, post-tax profit for the years ended December 31, 2018 and 2017 would have increased/decreased by \$27,047 and \$2,174, respectively, as a result of gains/losses on equity securities classified as at fair value through profit or loss. Other components of equity would have increased/decreased by \$68,427 and \$60,963 respectively, as a result of other comprehensive income classified as available-for-sale equity investment and equity investment at fair value through other comprehensive income.

Cash flow and fair value interest rate risk

- i. The Group's interest rate risk arises from short-term borrowings, long-term borrowings and bonds payable. Borrowings issued at variable rates expose the Group to cash flow interest rate risk which is partially offset by cash and cash equivalents held at variable rate. Borrowings issued at fixed rates expose the Group to fair value interest rate risk.
- ii. During the years ended December 31, 2018 and 2017, the Group's borrowings at variable rate were denominated in NTD, USD and CNY. During the years ended December 31, 2018 and 2017, if interest rates on borrowings had been 0.1% higher/lower with all other variables held constant, post-tax profit for the years ended December 31, 2018 and 2017 would have decreased/increased by \$36,211 and \$36,868, respectively, mainly as a result of higher/lower interest expense on floating rate borrowings.
- iii. If the debt securities' yield had increased/decreased by 0.25% or with all other variables held constant, other comprehensive income for the years ended December 31, 2018 and 2017 would have decreased by \$254 and \$754, respectively or increased by \$245 and \$747, respectively, mainly as a result of changes in market interest rates that would affect the fair value of fixed interest rate debt securities held by the Group classified as financial assets

at fair value through other comprehensive income.

(b) Credit risk

- i. Credit risk refers to the risk of financial loss to the Group arising from default by the clients or counterparties of financial instruments on the contract obligations. The main factor is that counterparties could not repay in full the accounts receivable based on the agreed terms, and the contract cash flows of debt instruments stated at amortised cost, at fair value through profit or loss and at fair value through other comprehensive income.
- ii. For bank and financial institutions, only high credit rating are accepted. According to the Group's credit policy, each local entity in the Group is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. The utilisation of credit limits is regularly monitored.
- iii. The Group adopts the following assumptions to assess whether there has been a significant increase in credit risk on that instrument since initial recognition:
 - (i) If the contract payments were past due over certain number of days based on the terms, there has been a significant increase in credit risk on that instrument since initial recognition.
 - (ii) If any external credit rating agency rates these bonds as investment grade, the credit risk of these financial assets is low. If the credit rating grade of an investment target degrades two scales, there has been a significant increase in credit risk on that instrument since initial recognition.
- iv. The Group adopts management of credit risk, whereby the default occurs when the contract payments are past due over certain number of days.
- v. The Group classifies customer's accounts receivable in accordance with credit rating of customer, collaterals, credit risk on trade, etc. The Group applies the simplified approach using provision matrix, loss rate methodology to estimate expected credit loss under the provision matrix basis. The Group uses the forecastability of conditions to adjust historical and timely information to assess the default possibility of accounts receivable. Movements in relation to the Group applying the simplified approach to provide loss allowance for notes receivable, accounts receivable and other receivables are as follows:

	For the year ended December 31, 2018
January 1, 2018	\$ 425, 795
Expected credit losses	169, 858
Write-offs	(168, 548)
Effect of foreign exchange	1, 058
December 31, 2018	<u>\$ 428, 163</u>

- vi. The following indicators are used to determine whether the credit impairment of debt instruments has occurred:
 - (i) It becomes probable that the issuer will enter bankruptcy or other financial reorganization due to their financial difficulties;
 - (ii) The disappearance of an active market for that financial asset because of financial difficulties;
 - (iii) Default or delinquency in interest or principal repayments;
 - (iv) Adverse changes in national or regional economic conditions that are expected to cause a default.
 - vii. No credit impairment of debt instruments has occurred for the year ended December 31, 2018.
 - viii. Credit risk information for 2017 is provided in Note 12(4) 'Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017'.
- (c) Liquidity risk
- i. Cash flow forecasting is performed in the operating entities of the Group and aggregated by Group treasury. Group treasury monitors rolling forecasts of the Group's liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times so that the Group does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.
 - ii. Surplus cash held by the Group treasury over and above the balance required for working capital management are transferred to the Group treasury. Group treasury invests surplus cash in interest bearing current accounts, time deposits, money market deposits and marketable securities, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient headroom as determined by the above mentioned forecasts. As of December 31, 2018 and 2017, the position of money market held by the Group is shown in Note 6, 'Financial assets', that are expected to readily generate cash flows for managing liquidity risk.
 - iii. The table below analyses the Group's non-derivative financial liabilities and net-settled or gross-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date for non-derivative financial liabilities and to the expected maturity date for derivative financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows.

December 31, 2018	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	More than 5 years
Non-derivative financial liabilities				
Short-term borrowings	\$27,692,894	\$ -	\$ -	\$ -
Short-term notes and bills payable	5,850,161	-	-	-
Notes payable (Including related party)	1,954,777	-	-	-
Accounts payable (Including related party)	33,329,820	-	-	-
Other payables	49,694,528	-	-	-
Bonds payable (Including current portion) (Note)	7,620,129	1,617,150	12,785,550	5,745,395
Long-term borrowings (Including current portion) (Note)	2,934,993	33,238,015	6,261,343	-
December 31, 2017	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	More than 5 years
Non-derivative financial liabilities				
Short-term borrowings	\$17,388,953	\$ -	\$ -	\$ -
Short-term notes and bills payable	7,305,380	-	-	-
Notes payable (Including related party)	2,150,702	-	-	-
Accounts payable (Including related party)	31,037,198	-	-	-
Other payables	55,101,600	-	-	-
Bonds payable (Including current portion) (Note)	4,487,109	7,645,666	8,121,660	1,848,060
Long-term borrowings (Including current portion) (Note)	3,641,191	27,636,065	8,026,447	554,210

(Note) Including principal and interest.

December 31, 2018	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	More than 5 years
Derivative financial liabilities				
Forward foreign exchange	\$ 583	\$ -	\$ -	\$ -
Options	5,452	-	-	-
December 31, 2017	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	More than 5 years
Derivative financial liabilities				
Forward foreign exchange	\$ 994	\$ -	\$ -	\$ -

(3) Fair value information

A. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The fair value of the Group's investment in listed stocks, beneficiary certificates, on-the-run Taiwan central government bonds and derivative instruments with quoted market prices is included in Level 1.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. The fair value of the Group's investment in forward exchange is included in Level 2.

Level 3: Unobservable inputs for the asset or liability. The fair value of the Group's investment in certain derivative instruments and equity investment without active market is included in Level 3.

B. Fair value information of investment property at cost is provided in Note 6(10) 'Investment property'.

C. The fair value of the Group's financial assets and financial liabilities not measured at fair value including the carrying amounts of cash and cash equivalents, financial assets at amortised cost, notes receivable (including related parties), accounts receivable (including related parties), other receivables, guarantee deposits paid, short-term borrowings, short-term notes payable, notes payable (including related parties), accounts payable (including related parties), and other payables, long-term liabilities - current portion, corporate bonds payable, long-term borrowings, and guarantee deposits received are approximate to their fair values.

D. The related information of financial and non-financial instruments measured at fair value by level

on the basis of the nature, characteristics and risks of the assets and liabilities are as follows:

<u>December 31, 2018</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
<u>Recurring fair value</u>				
<u>measurements</u>				
Financial assets at fair value through profit or loss				
Equity securities	\$ 685,564	\$ -	\$ 666,776	\$ 1,352,340
Debt securities	-	-	582,234	582,234
Beneficiary certificates	1,746,131	-	6,541,473	8,287,604
Equity Linked Note	45,039	-	-	45,039
Forward foreign exchange contracts	-	558	-	558
	<u>2,476,734</u>	<u>558</u>	<u>7,790,483</u>	<u>10,267,775</u>
Financial assets at fair value through other comprehensive income				
Equity securities	1,310,916	-	2,110,419	3,421,335
Debt securities	200,731	-	-	200,731
Beneficiary certificates	-	-	1,666,388	1,666,388
	<u>1,511,647</u>	<u>-</u>	<u>3,776,807</u>	<u>5,288,454</u>
	<u>\$ 3,988,381</u>	<u>\$ 558</u>	<u>\$11,567,290</u>	<u>\$15,556,229</u>
Liabilities				
<u>Recurring fair value</u>				
<u>measurements</u>				
Financial liabilities at fair value through profit or loss				
Forward foreign exchange contracts	\$ -	\$ 583	\$ -	\$ 583
Options	-	5,452	-	5,452
	<u>\$ -</u>	<u>\$ 6,035</u>	<u>\$ -</u>	<u>\$ 6,035</u>

<u>December 31, 2017</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
<u>Recurring fair value measurements</u>				
Financial assets at fair value through profit or loss				
Equity securities	\$ 137,970	\$ -	\$ -	\$ 137,970
Debt securities	-	-	616,568	616,568
Beneficiary certificates	<u>2,549,800</u>	<u>-</u>	<u>4,013,058</u>	<u>6,562,858</u>
	<u>2,687,770</u>	<u>-</u>	<u>4,629,626</u>	<u>7,317,396</u>
Available-for-sale financial assets				
Equity securities	1,817,801	-	1,228,979	3,046,780
Debt securities	202,159	-	-	202,159
Privately placed securities	-	-	360,692	360,692
Beneficiary certificates	<u>1,319,623</u>	<u>-</u>	<u>-</u>	<u>1,319,623</u>
	<u>3,339,583</u>	<u>-</u>	<u>1,589,671</u>	<u>4,929,254</u>
	<u>\$ 6,027,353</u>	<u>\$ -</u>	<u>\$6,219,297</u>	<u>\$12,246,650</u>
Liabilities				
<u>Recurring fair value measurements</u>				
Financial liabilities at fair value through profit or loss				
Forward foreign exchange contracts	<u>\$ -</u>	<u>\$ 994</u>	<u>\$ -</u>	<u>\$ 994</u>

E. The methods and assumptions the Group used to measure fair value are as follows:

(a) The instruments that the Group used market quoted prices as their fair values (that is, Level 1) are listed below by characteristics:

	<u>Listed shares</u>	<u>Open-end fund</u>	<u>Government bond</u>	<u>Convertible bond</u>
Market quoted price	Closing price	Net asset value	Closing price	Closing price

(b) Except for financial instruments with active markets, the fair value of other financial instruments is measured by using valuation techniques or by reference to counterparty quotes. The fair value of financial instruments measured by using valuation techniques can be referred to current fair value of instruments with similar terms and characteristics in substance, discounted cash flow method or other valuation methods, including calculated by applying model using market information available at the consolidated balance sheet date.

(c) When assessing non-standard and low-complexity financial instruments, for example, debt instruments without active market, interest rate swap contracts, foreign exchange swap contracts and options, the Group adopts valuation technique that is widely used by market

participants. The inputs used in the valuation method to measure these financial instruments are normally observable in the market.

- (d) Forward exchange contracts are usually valued based on the current forward exchange rate.
- (e) The market approach is used by the Group to measure its assets held for disposal (Price-to-Sales Ratio, P/S ratio), which is calculated as the ratio of recent identical or similar transaction price to sales as an observable input to project the fair value of the disposal group.
- (f) The output of valuation model is an estimated value and the valuation technique may not be able to capture all relevant factors of the Group's financial and non-financial instruments. Therefore, the estimated value derived using valuation model is adjusted accordingly with additional inputs, for example, model risk or liquidity risk and etc. In accordance with the Group's management policies and relevant control procedures relating to the valuation models used for fair value measurement, management believes adjustment to valuation is necessary in order to reasonably represent the fair value of financial and non-financial instruments at the consolidated balance sheet. The inputs and pricing information used during valuation are carefully assessed and adjusted based on current market conditions.
- (g) The Group takes into account adjustments for credit risks to measure the fair value of financial and non-financial instruments to reflect credit risk of the counterparty and the Group's credit quality.

F. Foresee Pharmaceuticals Co., Ltd. has been listed on the Taipei Exchange from June 2018, therefore, the Group transferred the fair value from Level 2 to Level 1 at the end of the month when the event occurred. For the year ended December 31, 2017, there was no transfer between Level 1 and Level 2.

G. The following chart is the movement of level 3 for the years ended December 31, 2018 and 2017:

For the year ended December 31, 2018	Equity securities	Debt securities	Beneficiary certificates	Privately placed securities	Total
January 1, 2018	\$ 1, 228, 979	\$ 616, 568	\$ 4, 013, 058	\$ 360, 692	\$ 6, 219, 297
Effects of retrospective application (Note)	<u>1, 650, 787</u>	-	<u>3, 067, 401</u>	(360, 692)	<u>4, 357, 496</u>
January 1, 2018 (Adjusted)	2, 879, 766	616, 568	7, 080, 459	-	10, 576, 793
Purchase	80, 884	-	1, 335, 470	-	1, 416, 354
Disposals	(109, 535)	-	(444, 172)	-	(553, 707)
Gains (losses) recognized in profit or loss	(9, 857)	(54, 120)	102, 647	-	38, 670
Losses recognized in other comprehensive loss	(56, 359)	-	(93, 754)	-	(150, 113)
Net currency exchange difference	(7, 704)	<u>19, 786</u>	<u>227, 211</u>	-	<u>239, 293</u>
December 31, 2018	<u>\$ 2, 777, 195</u>	<u>\$ 582, 234</u>	<u>\$ 8, 207, 861</u>	<u>\$ -</u>	<u>\$ 11, 567, 290</u>

For the year ended December 31, 2017	Equity securities	Debt securities	Beneficiary certificates	Privately placed securities	Total
January 1, 2017	\$1,384,433	\$ -	\$4,354,860	\$ 676,135	\$ 6,415,428
Purchase	-	608,400	-	-	608,400
Disposals	(132,526)	-	-	(252,056)	(384,582)
Gains (losses) recognized in profit or loss	-	21,834	(5,568)	-	16,266
Gains (losses) recognized in other comprehensive income (loss)	1,617	-	-	(17,243)	(15,626)
Net currency exchange difference	(24,545)	(13,666)	(336,234)	(46,144)	(420,589)
December 31, 2017	<u>\$1,228,979</u>	<u>\$ 616,568</u>	<u>\$4,013,058</u>	<u>\$ 360,692</u>	<u>\$ 6,219,297</u>

(Note) For more information on effects of retrospective application, please refer to Note 12(4), "Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017".

H. Financial planning division is in charge of valuation procedures for fair value measurements being categorised within Level 3, which is to verify independent fair value of financial instruments. Such assessment is to ensure the valuation results are reasonable by applying independent information to make results close to current market conditions, confirming the resource of information is independent, reliable and in line with other resources and represented as the exercisable price, and frequently calibrating valuation model, performing back-testing, updating inputs used to the valuation model and making any other necessary adjustments to the fair value.

I. The following is the qualitative information of significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement:

	Fair value		Valuation technique	Significant unobservable input	Range (weighted average)		Relationship of inputs to fair value
	December 31, 2018	December 31, 2017			December 31, 2018	December 31, 2017	
Non-derivative equity instrument:							
Unlisted shares	\$ 2,777,195	\$ 1,228,979	Market comparable companies	Price to book ratio multiplier, enterprise value to EBITA multiplier, etc.	2.72~3.01	5.16~5.70	The higher the multiplier, the higher the fair value
			Discounted cash flow	Long-term revenue growth rate	4.5%~5.5%	4.5%~5.5%	The higher the long-term revenue growth rate, the higher the fair value
				Discount rate	12.6%~15.4%	12.6%~15.4%	The higher the discount rate, the lower the fair value
Beneficiary certificates	8,207,861	4,013,058	Net asset value	Not applicable			Not applicable
Privately placed securities	-	360,692	Net asset value	Not applicable			Not applicable
Hybrid instrument:							
Convertible bond	\$ 582,234	\$ 616,568	Jump-Diffusion model	Stock price volatility	Not applicable	27.36~30.24	The higher the stock price volatility, the higher the fair value
				Credit risk spread	Not applicable	720~1,120	The higher the credit risk spread, the lower the fair value
			Discounted cash flow	Discount rate	3.2%~5.2%	Not applicable	The higher the discount rate, the lower the fair value
				Underlying stock price	10.19~12.45	Not applicable	The higher the underlying stock price, the higher the fair value

J. The Group has carefully assessed the valuation models and assumptions used to measure fair value; therefore, the fair value measurement is reasonable. However, use of different valuation models or assumptions may result in different measurement. The following is the effect on profit or loss or on other comprehensive income of financial assets and liabilities categorized within Level 3 if the inputs used to valuation models have changed:

For the years ended December 31,

Financial assets	Input	Change	2018				2017			
			Recognized in profit or loss		Recognized in other comprehensive income		Recognized in profit or loss		Recognized in other comprehensive income	
			Favourable change	Unfavourable change	Favourable change	Unfavourable change	Favourable change	Unfavourable change	Favourable change	Unfavourable change
Equity instrument	Price to earnings ratio multiplier, enterprise value to EBITA multiplier, etc.	±5%	\$ -	\$ -	\$ 28,817	(\$ 28,817)	\$ -	\$ -	\$ 21,403	(\$ 21,403)
Equity instrument	Long-term revenue growth rate	±10%	\$ -	\$ -	\$ 6,691	(\$ 6,577)	\$ -	\$ -	\$ 5,785	(\$ 5,687)
Equity instrument	Discount rate	±10%	\$ -	\$ -	\$ 29,170	(\$ 22,583)	\$ -	\$ -	\$ 25,135	(\$ 19,459)
Equity instrument	Net assets value	—	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable
Privately placed securities and beneficiary certificates	Net assets value	—	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable
Hybrid instrument	Stock price volatility	±5%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,148	(\$ 2,083)	\$ -
Hybrid instrument	Credit risk spread	±200bps	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,024	(\$ 16,214)	\$ -
Hybrid instrument	Discount rate	±1%	\$ 7,778	(\$ 7,583)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hybrid instrument	Underlying stock	±10%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

(4) Effects on initial application of IFRS 9 and information on application of IAS 39 in 2017

A. Summary of significant accounting policies adopted for the year ended December 31, 2017:

(a) Financial assets at fair value through profit or loss

- i. Financial assets at fair value through profit or loss are financial assets held for trading or financial assets designated as at fair value through profit or loss on initial recognition. Financial assets are classified in this category of held for trading if acquired principally for the purpose of selling in the short-term. Derivatives are also categorized as financial assets held for trading unless they are designated as hedges. Financial assets that meet one of the following criteria are designated as at fair value through profit or loss on initial recognition:
 - (i) Hybrid (combined) contracts; or
 - (ii) They eliminate or significantly reduce a measurement or recognition inconsistency; or
 - (iii) They are managed and their performance is evaluated on a fair value basis, in accordance with a documented risk management or investment strategy.
- ii. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognized and derecognized using trade date accounting.
- iii. Financial assets at fair value through profit or loss are initially recognized at fair value. Related transaction costs are expensed in profit or loss. These financial assets are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial assets are recognized in profit or loss. Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured or derivatives that are linked to and must be settled by delivery of such unquoted equity instruments are presented in 'financial assets carried at cost'.

(b) Loans and receivables

i. Accounts receivable

Accounts receivable are loans and receivables originated by the entity. They are created by the entity by selling goods or providing services to customers in the ordinary course of business. Accounts receivable are initially recognized at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. However, short-term accounts receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

ii. Investments in debt instrument without active market

- (i) Investments in debt instrument without active market are loans and receivables not originated by the entity. They are bond investments with fixed or determinable payments that are not quoted in an active market, and also meet all of the following conditions:
 - a. Not designated on initial recognition as at fair value through profit or loss;
 - b. Not designated on initial recognition as available-for-sale;
 - c. Not for which the holder may not recover substantially all of its initial investment, other than because of credit deterioration.
- (ii) On a regular way purchase or sale basis, investments in debt instrument without active

market are recognized and derecognized using trade date accounting.

(iii) Investments in debt instrument without active market are initially recognized at fair value on the trade date plus transaction costs and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Amortisation of a premium or a discount on such assets is recognized in profit or loss. Investments in bond reverse-repurchase in China with a short maturity period are measured at initial investment amount as the effect of discounting is immaterial.

(c) Available-for-sale financial assets

- i. Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories.
- ii. On a regular way purchase or sale basis, available-for-sale financial assets are recognized and derecognized using trade date accounting.
- iii. Available-for-sale financial assets are initially recognized at fair value plus transaction costs. These financial assets are subsequently remeasured and stated at fair value, and any changes in the fair value of these financial assets are recognized in other comprehensive income. Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured or derivatives that are linked to and must be settled by delivery of such unquoted equity instruments are presented in 'financial assets carried at cost'.

(d) Impairment of financial assets

- i. The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.
- ii. The criteria that the Group uses to determine whether there is objective evidence of an impairment loss is as follows:
 - (i) Significant financial difficulty of the issuer or debtor;
 - (ii) The disappearance of an active market for that financial asset because of financial difficulties;
 - (iii) Observable data indicating that there is a measurable decrease in the estimated future cash flows from a group of financial assets since the initial recognition of those assets, although the decrease cannot yet be identified with the individual financial asset in the group, including adverse changes in the payment status of borrowers in the group or national or local economic conditions that correlate with defaults on the assets in the group;
 - (iv) Information about significant changes with an adverse effect that have taken place in the technology, market, economic or legal environment in which the issuer operates, and indicates that the cost of the investment in the equity instrument may not be recovered; or

- (v) A significant or prolonged decline in the fair value of an investment in an equity instrument below its cost.
- iii. When the Group assesses that there has been objective evidence of impairment and an impairment loss has occurred, accounting for impairment is made as follows according to the category of financial assets:

- (i) Financial assets measured at amortised cost

The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate, and is recognized in profit or loss. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment loss was recognized, the previously recognized impairment loss is reversed through profit or loss to the extent that the carrying amount of the asset does not exceed its amortised cost that would have been at the date of reversal had the impairment loss not been recognized previously. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment allowance account.

- (ii) Financial assets carried at cost

The amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at current market return rate of similar financial asset, and is recognized in profit or loss. Impairment loss recognized for this category shall not be reversed subsequently. Impairment loss is recognized by adjusting the carrying amount of the asset through the use of an impairment allowance account.

- (iii) Available-for-sale financial assets

The amount of the impairment loss is measured as the difference between the asset's acquisition cost (less any principal repayment and amortisation) and current fair value, less any impairment loss on that financial asset previously recognized in profit or loss, and is reclassified from 'other comprehensive income' to 'profit or loss'. If, in a subsequent period, the fair value of an investment in a debt instrument increases, and the increase can be related objectively to an event occurring after the impairment loss was recognized, then such impairment loss is reversed through profit or loss. Impairment loss of an investment in an equity instrument recognized in profit or loss shall not be reversed through profit or loss. Impairment loss is recognized and reversed by adjusting the carrying amount of the asset through the use of an impairment allowance account.

B. The reconciliations of carrying amount of financial assets transferred from December 31, 2017, IAS 39, to January 1, 2018, IFRS 9, were as follows:

- (a) The financial instruments which were classified as 'Bond investments without active markets', 'Other receivables' and 'Other current assets' under IAS 39 amounting to \$296,588, \$3,544,591 and \$6,756,029, respectively, were reclassified as 'Financial assets at amortised

cost' under IFRS 9.

- (b) The debt instruments which were classified as 'Available-for-sale financial assets' under IAS 39 amounting to \$202,159 were reclassified as 'Financial assets at fair value through other comprehensive income' under IFRS 9.
- (c) The equity instruments which were classified as 'Available-for-sale financial assets' and 'Financial assets carried at cost' under IAS 39 amounting to \$4,727,095 and \$3,363,171, respectively were reclassified as 'Financial assets at fair value through profit or loss' and 'Financial assets at fair value through other comprehensive income' amounting to \$3,427,740 and \$4,888,176, respectively, which resulted to an increase in retained earnings and non-controlling interest and decrease in other equity interest in the amounts of \$357,089, \$113,020 and \$244,459 under IFRS 9, respectively.
- (d) The Group made certain reclassifications in accordance with IFRS 9 for its investments accounted for under equity method. Accordingly, the Group increased investments accounted for under equity method, retained earnings and other equity interest in the amounts of \$193,746, \$9,910 and \$183,836, respectively.

C. The significant accounts as of December 31, 2017 and for the year ended December 31, 2017 are as follows:

- (a) Financial assets and liabilities at fair value through profit or loss

Assets	December 31, 2017
Current items:	
Financial assets held for trading	
Beneficiary certificates	\$ 6,624,948
Listed (TSE and OTC) stocks	<u>148,009</u>
	6,772,957
Adjustment of financial assets held for trading	(<u>72,129</u>)
	<u>\$ 6,700,828</u>
Non-current items:	
Financial assets held for trading	
Convertible bonds	\$ 595,200
Adjustment of financial assets held for trading	<u>21,368</u>
	<u>\$ 616,568</u>

Liabilities

Current items:

Financial debts held for trading

 Forward foreign exchange contracts \$ 994

i. The Group recognized net gain on financial assets and liabilities held for trading amounting to \$76,327 for the year ended December 31, 2017 (listed as "Other gains and losses").

ii. The counterparties of the Group's investments in debt instruments have good credit quality, and part of the investments have public credit rating information.

iii. The non-hedging derivative instruments transaction and contract information are as

follows (Units in thousands of currencies indicated):

	<u>December 31, 2017</u>	
	<u>Contract Amount</u>	<u>Contract Period</u>
Convertible bonds	USD 20,000	—
contract	USD 11,383	11. 2017~5. 2018

The Group entered into the derivative contracts mostly to earn the spread while entering into the forward foreign exchange contracts and foreign options transaction to manage exposures due to fluctuations of foreign exchange rates. However, the Group did not apply hedge accounting treatment but apply held for trading accounting treatment for the derivative contracts.

The Group entered into the futures contracts to earn the spread. As of December 31, 2017, margin deposits for these contracts were \$24,892 (listed as “Guarantee deposits paid”), including \$24,892 of excess margin deposits (listed as “Guarantee deposits paid”), respectively.

(b) Available-for-sale financial assets - non-current

	<u>December 31, 2017</u>
Listed (TSE and OTC) stocks	\$ 1,611,484
Unlisted stocks	1,332,060
Beneficiary certificates	1,348,586
Privately placed securities	328,029
Government bonds	<u>199,732</u>
	4,819,891
Adjustments of available-for-sale financial assets	<u>300,575</u>
	5,120,466
Less: Accumulated impairment	(<u>191,212</u>)
	<u>\$ 4,929,254</u>

- i. The Group recognized other comprehensive income of \$287,838 due to change in fair value for the year ended December 31, 2017, and the income tax relating to the components of other comprehensive income was (\$9,603) for the year ended December 31, 2017.
- ii. Some of the equity investments held by the Group have declined significantly in the fair value. The Group's assessed impairment losses in the year ended December 31, 2017 were \$91,925 (listed as ‘Other gains and losses’).
- iii. For more information on available-for-sale financial assets pledged as collateral as of December 31, 2017, please refer to Note 8, ‘Pledged assets’.

(c) Financial assets carried at cost - non-current

	<u>December 31, 2017</u>
Unlisted stocks	\$ 2,678,950
Privately placed securities	1,450,940
Emerging stocks	<u>201,911</u>
	4,331,801
Less: Accumulated impairment	(<u>968,630</u>)
	<u>\$ 3,363,171</u>

- i. The Group classified some of its equity investments as available-for-sale financial assets, based on its intention. However, as these stocks are not traded in active market, and there is no sufficient information of similar companies in the same industry, fair value of the investments cannot be measured reliably. Accordingly, the Group classified those stocks as ‘financial assets carried at cost’.
- ii. After the impairment assessment of part of the equity investments held by the Group, the possibility of recovery was very slim. The Group's assessed impairment losses in the year ended December 31, 2017 were \$32,576 (listed as ‘Other gains and losses’).
- iii. The part of the financial assets carried at cost held by the Group in 2017 was \$109,144. Because of the company to be the listed company in the past, which was reclassified to “Available- for-sale financial assets- non-current”.
- iv. The Group has no financial assets carried at cost pledged to others as of December 31, 2017.

(d) Investments in debt instruments without active markets - non-current

	<u>December 31, 2017</u>
Financial bonds	\$ <u>296,588</u>

- i. The counterparties of the Group’s investments have good credit quality.
- ii. The Group has no investments in debt instruments without active markets pledged to others as of December 31, 2017.

D. Credit risk information for the year ended December 31, 2017 are as follows:

- (a) Credit risk refers to the risk of financial loss to the Group arising from default by the clients or counterparties of financial instruments on the contract obligations. According to the Group’s credit policy, each local entity in the Group is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. The utilisation of credit limits is regularly monitored. Credit risk arises from cash and cash equivalents, derivative financial instruments and deposits with banks and financial institutions, as well as credit exposures to wholesale and retail customers, including outstanding receivables and committed transactions. For banks and financial institutions, only independently rated parties with good ratings are accepted.
- (b) During the year ended December 31, 2017, no credit limits were exceeded during the

reporting periods, and management does not expect any significant losses from non-performance by these counterparties.

- (c) The Group has no significant past due but unimpaired financial assets as of December 31, 2017.
- (d) Movements of the Group's allowance for doubtful accounts on notes receivable, accounts receivable and other receivables are as follows:

	<u>For the year ended December 31, 2017</u>		
	<u>Individual provision</u>	<u>Group provision</u>	<u>Total</u>
At January 1, 2017	\$ 12,931	\$ 460,584	\$ 473,515
Provision for impairment	5,178	46,817	51,995
Write-offs	-	(90,163)	(90,163)
Effect of foreign exchange rate	-	(9,552)	(9,552)
At December 31, 2017	<u>\$ 18,109</u>	<u>\$ 407,686</u>	<u>\$ 425,795</u>

- (e) Accounts receivable that were neither past due nor impaired were fully performing in line with the credit standards prescribed based on counterparties' industry characteristics, business scale and profitability.

(5) Effects of initial application of IFRS 15 and information on application of IAS 11 and IAS 18 in 2017

A. The significant accounting policies applied on revenue recognition for the year ended December 31, 2017 are set out below.

(a) Sales of goods

- i. The Group manufactures and sells various soft drinks, food, animal feeds, sauces, vegetable oil, and medicines, etc. Revenue is measured at the fair value of the consideration received or receivable taking into account business tax, returns, rebates and discounts for the sale of goods to external customers in the ordinary course of the Group's activities. Revenue arising from the sales of goods is recognized when the Group has delivered the goods to the customer, the amount of sales revenue can be measured reliably and it is probable that the future economic benefits associated with the transaction will flow to the entity. The delivery of goods is completed when the significant risks and rewards of ownership have been transferred to the customer, the Group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold, and the customer has accepted the goods based on the sales contract or there is objective evidence showing that all acceptance provisions have been satisfied.
- ii. The Group offers customers volume discounts and right of return for defective products. The Group estimates such discounts and returns based on historical experience. Provisions for such liabilities are recorded when the sales are recognized. The volume discounts are estimated based on the anticipated annual sales quantities.
- iii. The Group has customer loyalty programmes where the Group grants loyalty award credits (such as 'points'; the award credits can be used to exchange for free or discounted goods)

to customers as part of a sales transaction. The fair value of the consideration received or receivable in respect of the initial sale shall be allocated between the initial sale of goods and the award credits. The amount of proceeds allocated to the award credits is measured by reference to the fair value of goods that can be redeemed by using the award credits and the proportion of award credits that are expected to be redeemed by customers. The Group recognizes the deferred portion of the proceeds allocated to the award credits as revenue only when it has fulfilled its obligations in respect of the award credits.

(b) Sales of services

The Group provides services such as the operation of public transportation station, processing of packaging materials, establishing information system and management consulting, etc. Revenue from rendering services is recognized under the percentage-of-completion method when the outcome of services provided can be estimated reliably. The stage of completion of a service contract is measured by the percentage of the actual services performed as of the financial reporting date to the total services to be performed by surveys of work performed. If the outcome of a service contract cannot be estimated reliably, contract revenue should be recognized only to the extent that contract costs incurred are likely to be recoverable.

(c) A sale agreement comprising of multiple components

A sale agreement offered by the Group might comprise of multiple components, including sale of goods and subsequent repair services, etc. If a sale agreement comprises of multiple identifiable components, the fair value of the consideration received or receivable in respect of the sale agreement shall be allocated between those components based on the relative fair value of each component. The amount of proceeds allocated to each component is recognized as revenue in profit or loss following the revenue recognition criteria applied to each component. The fair value of each component is determined by its market value when it is sold separately.

B. The revenue recognized by using above accounting policies for the year ended December 31, 2017 are as follows:

	For the year ended December 31, 2017
Sales revenue	\$ 382,605,238
Less: Sales returns	(534,940)
Sales allowance	(8,868,161)
	<u>373,202,137</u>
Service revenue	13,626,876
Other operating revenue	<u>13,031,940</u>
	<u>\$ 399,860,953</u>

C. The effects and description of current balance sheet if the Group continues adopting above accounting policies for the year ended December 31, 2018 are as follows. There are no significant effects on comprehensive income statement.

(a) Under IFRS 15, contract liabilities relating to revenue from contracts with customers, which was previously presented as advance receipts – sales of products (listed as ‘Advance receipts’

and ‘Other non-current liabilities’) in the balance sheet amounted to \$10,874,433 as of December 31, 2018.

(b) Under IFRS 15, contract liabilities relating to customer loyalty programmes, which was previously presented as accruals revenue (listed as ‘Other non-current liabilities’) in the balance sheet amounted to \$234,421 as of December 31, 2018.

13. SUPPLEMENTARY DISCLOSURES

According to the current regulatory requirements, the Group is only required to disclose the information for the year ended December 31, 2018.

(1) Significant transactions information

A. Loans to others: Please refer to table 1.

B. Provision of endorsements and guarantees to others: Please refer to table 2.

C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 3.

D. Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20% of the Company’s paid-in capital: Please refer to table 4.

E. Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more: None.

F. Disposal of real estate reaching \$300 million or 20% of paid-in capital or more: Please refer to table 5.

G. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 6.

H. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 7.

I. Trading in derivative instruments undertaken during the reporting periods: Please refer to Note 6(2) and table 8.

J. Significant inter-company transactions during the reporting periods: Please refer to table 9.

(2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China) : Please refer to table 10.

(3) Information on investments in Mainland China

A. Basic information: Please refer to table 11.

B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: None.

14. SEGMENT INFORMATION

(1) General information

The management of the Group has identified the operating segments based on information provided to the Group’s chief operating decision-maker in order to make strategic decisions. The chief operating decision-maker of the Group manages the business from a product perspective. Geographically, the Group focuses on its feeds, foods, convenience stores, logistics, distributions and packaging and containers business in Taiwan, China, and Southeast Asia.

(2) Measurement of segment information

The chief operating decision-maker evaluates the performance of the operating segments based on a measure of adjusted EBITDA. This measurement basis excludes the effects of non-recurring expenditure from the operating segments. The accounting policies of the operating department are the same as the summary of the significant accounting policies described in Note 4 to the consolidated financial statements.

(3) Segment Information

The segment information provided to the chief operating decision maker for the reportable segments is as follows:

	For the year ended December 31, 2018						
	Feeds	Foods	General Investments	Convenience Stores	Circulation	Distribution	Packaging and Containers
Revenue from external customers	\$ 17,808,563	\$ 116,860,465	\$ -	\$ 150,336,696	\$ 58,345,576	\$ 1,221,502	\$ 24,682,694
Revenue from internal customers	941,215	32,046,522	157,185	3,738,035	2,290,510	13,892,286	22,048,165
Segment revenue	\$ 18,749,778	\$ 148,906,987	\$ 157,185	\$ 154,074,731	\$ 60,636,086	\$ 15,113,788	\$ 46,730,859
Segment income	\$ 1,423,591	\$ 8,119,857	(\$ 141,814)	\$ 7,654,581	\$ 3,088,128	\$ 987,213	\$ 1,333,337
Segment assets	\$ 10,083,294	\$ 104,872,664	\$ 21,444,410	\$ 39,221,086	\$ 28,052,683	\$ 22,200,187	\$ 38,924,621

	For the year ended December 31, 2018			
	Leisure Business		Adjustment and Elimination	
	Fuel and Oil	Development	Pharmaceuticals	Others
Revenue from external customers	\$ 11,015,009	\$ 2,948,114	\$ 3,524,263	\$ 44,702,638
Revenue from internal customers	37,229	646,528	239,565	18,087,121
Segment revenue	\$ 11,052,238	\$ 3,594,642	\$ 3,763,828	\$ 62,789,759
Segment income	\$ 74,556	\$ 191,718	\$ 565,430	\$ 2,320,786
Segment assets	\$ 1,607,762	\$ 23,401,977	\$ 12,155,949	\$ 62,672,006

For the year ended December 31, 2017

	Feeds	Foods	General Investments	Convenience Stores	Circulation	Distribution	Packaging and Containers
Revenue from external customers	\$ 16,061,992	\$ 114,181,797	\$ 16,587	\$ 141,075,349	\$ 55,129,195	\$ 1,871,898	\$ 22,114,974
Revenue from internal customers	750,417	31,991,755	141,702	3,404,531	2,234,611	13,647,201	20,825,524
Segment revenue	\$ 16,812,409	\$ 146,173,552	\$ 158,289	\$ 144,479,880	\$ 57,363,806	\$ 15,519,099	\$ 42,940,498
Segment income	\$ 1,192,501	\$ 6,314,585	(\$ 128,398)	\$ 6,246,658	\$ 2,832,791	\$ 885,002	\$ 1,454,809
Segment assets	\$ 9,440,123	\$ 101,756,528	\$ 23,932,964	\$ 51,692,666	\$ 25,943,954	\$ 20,945,454	\$ 38,728,948

For the year ended December 31, 2017

	Leisure Business			Adjustment and Consolidated		
	Fuel and Oil	Development	Pharmaceuticals	Others	Elimination	Consolidated
Revenue from external customers	\$ 10,064,531	\$ 2,921,386	\$ 3,516,481	\$ 32,906,763	\$ -	\$ 399,860,953
Revenue from internal customers	38,639	658,976	255,407	17,373,127	(91,321,890)	-
Segment revenue	\$ 10,103,170	\$ 3,580,362	\$ 3,771,888	\$ 50,279,890	(\$ 91,321,890)	\$ 399,860,953
Segment income	\$ 80,714	(\$ 282,164)	\$ 541,860	\$ 1,537,520	\$ 1,681,197	\$ 22,357,075
Segment assets	\$ 1,707,882	\$ 23,910,216	\$ 12,350,846	\$ 65,227,258	\$ -	\$ 375,636,839

When the chief operating decision-maker evaluates the performance of operating segments and makes decisions on resource distributions, the performance of individual entities is also taken into consideration. When the Company's performance is reviewed individually, the related information of profits and losses please refer to the individual financial report for the years ended December 31, 2018 and 2017.

(4) Reconciliation for segment income (loss) and segment assets

A. Sales between segments are carried out at arm's length. The revenue from external customers reported to the chief operating decision-maker is measured in a manner consistent with that in the consolidated statement of comprehensive income. A reconciliation of reportable segment income or loss to income before tax for the years ended December 31, 2018 and 2017 is provided as follows:

	For the years ended December 31,	
	2018	2017
Income of reportable segments	\$ 23,296,597	\$ 19,138,358
Income of other operating segments	2,320,786	1,537,520
Elimination of intersegment transactions	1,369,026	1,681,197
Other income	7,911,146	7,055,426
Other gains and losses	(968,445)	43,462,005
Finance costs	(1,479,949)	(1,641,872)
Investment income	2,858,989	5,254,991
Income before income tax	<u>\$ 35,308,150</u>	<u>\$ 76,487,625</u>

B. The amount of total assets provided to the chief operating decision-maker adopts the same measurement for assets in the Group's financial statements. The reconciliations between reportable segments' assets and total assets is provided as follows:

	December 31, 2018	December 31, 2017
Assets of reportable segments	\$ 301,964,633	\$ 310,409,581
Assets of other operating segments	62,672,006	65,227,258
Investments accounted for under the equity method	30,753,742	29,813,034
Unallocated items	<u>11,759,705</u>	<u>9,205,581</u>
Total assets	<u>\$ 407,150,086</u>	<u>\$ 414,655,454</u>

(5) Information on products and services

The chief operating decision-maker of the Company manages the business from a product perspective. Please refer to Note 14 (3) for the related segment information.

(6) Geographical information

Geographical information for the years ended December 31, 2018 and 2017 is as follows:

	For the years ended December 31,			
	2018		2017	
	Revenue	Non-current assets	Revenue	Non-current assets
Taiwan	\$ 254,271,010	\$ 131,566,073	\$ 226,415,015	\$ 133,549,762
China	119,865,969	75,216,258	115,373,724	81,533,810
Others	<u>57,308,541</u>	<u>6,493,204</u>	<u>58,072,214</u>	<u>5,780,065</u>
	<u>\$ 431,445,520</u>	<u>\$ 213,275,535</u>	<u>\$ 399,860,953</u>	<u>\$ 220,863,637</u>

(7) Major customer information

The income from each customer of the Group for the years ended December 31, 2018 and 2017 did not reach 10% of the amount of income on the consolidated income statement.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Loans to others

For the year ended December 31, 2018

Table 1

Expressed in thousands of NTD

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts	Assets pledged	Loan limit per entity	Maximum amount available for loan	Note
1	Cayman President Holdings Ltd.	Uni-President Southeast Asia Holdings Ltd.	Other receivables	Y	\$ 6,143,000	\$ 6,143,000	\$ 902,714	—	2	\$ -	Additional operating capital	\$ -	\$ -	\$ 100,498,936	\$ 100,498,936	(Note 2)
1	Cayman President Holdings Ltd.	Uni-President Foodstuff (BVI) Holdings Ltd.	Other receivables	Y	6,143,000	6,143,000	9,522	—	2	-	Additional operating capital	-	-	100,498,936	100,498,936	(Note 2)
1	Cayman President Holdings Ltd.	Kai Yu (BVI) Investment Co., Ltd.	Other receivables	Y	6,143,000	6,143,000	-	—	2	-	Additional operating capital	-	-	100,498,936	100,498,936	(Note 2)
1	Cayman President Holdings Ltd.	President International Trade And Investment Corp.	Other receivables	Y	307,150	307,150	-	—	2	-	Additional operating capital	-	-	100,498,936	100,498,936	(Note 2)
2	Kai Yu Investment Co., Ltd.	Kai Nan Investment Co., Ltd.	Other receivables	Y	104,240	-	-	—	2	-	Additional operating capital	-	-	5,343,185	5,343,185	(Note 3)
2	Kai Yu Investment Co., Ltd.	Tone Sang Construction Corp.	Other receivables	Y	47,000	47,000	47,000	0.80	2	-	Additional operating capital	-	-	5,343,185	5,343,185	(Note 3)
3	President International Trade And Investment Corp.	Uni-President Southeast Asia Holdings Ltd.	Other receivables	Y	307,150	307,150	83,852	—	2	-	Additional operating capital	-	-	2,436,805	2,436,805	(Note 4)
3	President International Trade And Investment Corp.	Cayman President Holdings Ltd.	Other receivables	Y	307,150	307,150	-	—	2	-	Additional operating capital	-	-	2,436,805	2,436,805	(Note 4)
3	President International Trade And Investment Corp.	Uni-President Foodstuff (BVI) Holdings Ltd.	Other receivables	Y	307,150	307,150	-	—	2	-	Additional operating capital	-	-	2,436,805	2,436,805	(Note 4)
3	President International Trade And Investment Corp.	Kai Yu (BVI) Investment Co., Ltd.	Other receivables	Y	307,150	307,150	-	—	2	-	Additional operating capital	-	-	2,436,805	2,436,805	(Note 4)
4	Presco Netmarketing Inc.	Tone Sang Construction Corp.	Other receivables	Y	200,000	200,000	200,000	1.15	2	-	Additional operating capital	-	-	252,116	252,116	(Note 3)
5	Kai Nan Investment Co., Ltd.	Uni-President Glass Industrial Co., Ltd.	Other receivables	Y	55,000	55,000	55,000	1.00	2	-	Additional operating capital	-	-	430,912	430,912	(Note 3)
5	Kai Nan Investment Co., Ltd.	President Entertainment Corp.	Other receivables	Y	20,000	20,000	-	1.00	2	-	Additional operating capital	-	-	430,912	430,912	(Note 3)
6	Uni-President Dream Parks Corp.	President Baseball Team Corp.	Other receivables	Y	40,000	40,000	40,000	1.15	2	-	Additional operating capital	-	-	42,117	42,117	(Note 5)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Maximum amount available for loan	Note
												Assets pledged	Item Value		
7	President International Development Corp.	President Property Corp.	Other receivables	Y	\$ 500,000	\$ 500,000	\$ 179,000	0.92~0.93	2	\$ -	Additional operating capital	-	\$ -	\$ 500,000	(Note 6)
7	President International Development Corp.	President Life Sciences Co., Ltd.	Other receivables	Y	170,000	80,000	40,000	0.92~0.93	2	-	Additional operating capital	-	-	500,000	(Note 6)
8	Ton Yu Investment Inc.	President Property Corp.	Other receivables	Y	200,000	200,000	-	0.94~1.04	2	-	Additional operating capital	-	-	500,000	(Note 7)
9	Tung Guan Enterprises Co., Ltd.	Tung-Xiang Xin Yeh Corp.	Other receivables	Y	3,500	3,500	3,500	0.86	2	-	Additional operating capital	-	-	4,334	(Note 8)
10	SciAnda (Kunshan) Biochemical Technology Co., Ltd.	SciAnda (Changshu) Pharmaceuticals Ltd.	Other receivables	Y	327,272	178,615	178,615	2.20~3.00	2	-	Additional operating capital	-	-	422,425	(Note 9)
11	Uni-President Enterprises China Holdings Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	Other receivables	Y	4,004,633	3,187,255	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Kunshan President Enterprises Food Co., Ltd.	Other receivables	Y	2,301,170	2,053,328	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Beijing President Enterprises Drinks Co., Ltd.	Other receivables	Y	1,834,869	1,808,154	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Chengdu President Enterprises Food Co., Ltd.	Other receivables	Y	1,834,869	1,808,154	-	3.50	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Uni-President Asia Holdings Ltd.	Other receivables	Y	1,747,790	1,722,343	-	3.50	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Hefei President Enterprises Co., Ltd.	Other receivables	Y	1,648,272	1,624,274	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Wuhan President Enterprises Food Co., Ltd.	Other receivables	Y	1,648,272	1,624,274	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Guangzhou President Enterprises Co., Ltd.	Other receivables	Y	1,337,277	1,317,807	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	1,243,979	1,225,867	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Zhengzhou President Enterprises Co., Ltd.	Other receivables	Y	1,057,382	1,041,987	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Xinjiang President Enterprises Food Co., Ltd.	Other receivables	Y	435,393	429,054	-	-	2	-	Additional operating capital	-	-	5,904,239	(Note 10)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Loan limit per entity	Maximum amount available for loan	Note
												Item	Value			
11	Uni-President Enterprises China Holdings Ltd.	Changchun President Enterprises Co., Ltd.	Other receivables	Y	\$ 435,393	\$ 429,054	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 5,904,239	\$ 23,616,956	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Harbin President Enterprises Co., Ltd.	Other receivables	Y	404,293	398,407	-	-	2	-	Additional operating capital	-	-	5,904,239	23,616,956	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Fuzhou President Enterprises Co., Ltd.	Other receivables	Y	310,995	306,467	-	-	2	-	Additional operating capital	-	-	5,904,239	23,616,956	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Changsha President Enterprises Co., Ltd.	Other receivables	Y	186,597	183,880	-	-	2	-	Additional operating capital	-	-	5,904,239	23,616,956	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Shenyang President Enterprises Co., Ltd.	Other receivables	Y	155,497	153,233	-	-	2	-	Additional operating capital	-	-	5,904,239	23,616,956	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Kunming President Enterprises Food Co., Ltd.	Other receivables	Y	155,497	153,233	-	-	2	-	Additional operating capital	-	-	5,904,239	23,616,956	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Nanchang President Enterprises Co., Ltd.	Other receivables	Y	124,398	122,587	-	-	2	-	Additional operating capital	-	-	5,904,239	23,616,956	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Nanning President Enterprises Co., Ltd.	Other receivables	Y	93,298	91,940	-	-	2	-	Additional operating capital	-	-	5,904,239	23,616,956	(Note 10)
11	Uni-President Enterprises China Holdings Ltd.	Uni-President Hong Kong Holdings Ltd.	Other receivables	Y	54,424	53,632	-	-	2	-	Additional operating capital	-	-	5,904,239	23,616,956	(Note 10)
12	Kai Yu (BVI) Investment Co., Ltd.	Cayman President Holdings Ltd.	Other receivables	Y	6,143,000	6,143,000	1,047,382	-	2	-	Additional operating capital	-	-	27,298,878	27,298,878	(Note 11)
12	Kai Yu (BVI) Investment Co., Ltd.	Uni-President Southeast Asia Holdings Ltd.	Other receivables	Y	3,071,500	3,071,500	1,006,531	-	2	-	Additional operating capital	-	-	27,298,878	27,298,878	(Note 11)
12	Kai Yu (BVI) Investment Co., Ltd.	Uni-President Foodstuff (BVI) Holdings Ltd.	Other receivables	Y	3,071,500	3,071,500	267,835	-	2	-	Additional operating capital	-	-	27,298,878	27,298,878	(Note 11)
13	Tong-Sheng Finance Leasing Co., Ltd.	Tong-Sheng (Suzhou) Car Rental Co., Ltd.	Other receivables	Y	9,276	8,931	-	-	2	-	Additional operating capital	-	-	100,000	95,031	(Note 12)
14	President-Kikkoman Zhenji Foods Co., Ltd.	Kunshan President Kikkoman Biotechnology Co., Ltd.	Other receivables	Y	46,379	44,654	22,327	3.50	2	-	Additional operating capital	-	-	562,330	562,330	(Note 13)
15	Uni-President Asia Holdings Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	Other receivables	Y	1,243,979	1,225,867	-	-	2	-	Additional operating capital	-	-	58,385,753	58,385,753	(Note 14)
15	Uni-President Asia Holdings Ltd.	Zhengzhou President Enterprises Co., Ltd.	Other receivables	Y	1,243,979	1,225,867	-	-	2	-	Additional operating capital	-	-	58,385,753	58,385,753	(Note 14)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Loan limit per entity	Maximum amount available for loan	Note
												Item	Value			
15	Uni-President Asia Holdings Ltd.	Kunshan President Enterprises Food Co., Ltd.	Other receivables	Y	\$ 1,088,481	\$ 1,072,634	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Hefei President Enterprises Co., Ltd.	Other receivables	Y	1,088,481	1,072,634	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Guangzhou President Enterprises Co., Ltd.	Other receivables	Y	1,088,481	1,072,634	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Chengdu President Enterprises Food Co., Ltd.	Other receivables	Y	1,057,382	1,041,987	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Wuhan President Enterprises Food Co., Ltd.	Other receivables	Y	777,487	766,167	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Beijing President Enterprises Drinks Co., Ltd.	Other receivables	Y	746,387	735,520	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Nanchang President Enterprises Co., Ltd.	Other receivables	Y	715,288	704,874	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Changsha President Enterprises Co., Ltd.	Other receivables	Y	621,989	612,934	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Shenyang President Enterprises Co., Ltd.	Other receivables	Y	466,492	459,700	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Xinjiang President Enterprises Food Co., Ltd.	Other receivables	Y	435,393	429,054	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Jinan President Enterprises Co., Ltd.	Other receivables	Y	435,393	429,054	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Kunming President Enterprises Food Co., Ltd.	Other receivables	Y	248,796	245,173	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Changchun President Enterprises Co., Ltd.	Other receivables	Y	217,696	214,527	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Shaanxi President Enterprises Co., Ltd.	Other receivables	Y	155,497	153,233	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Harbin President Enterprises Co., Ltd.	Other receivables	Y	124,398	122,587	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	
15	Uni-President Asia Holdings Ltd.	Baiyin President Enterprises Co., Ltd.	Other receivables	Y	93,298	91,940	-	-	2	-	Additional operating capital	-	58,385,753	58,385,753	(Note 14)	

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for		Maximum amount available for loan	Note
												Assets pledged	Value		
												Item			
15	Uni-President Asia Holdings Ltd.	Henan President Enterprises Co., Ltd.	Other receivables	Y	\$ 93,298	\$ 91,940	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 58,385,753	(Note 14)
15	Uni-President Asia Holdings Ltd.	Uni-President Hong Kong Holdings Ltd.	Other receivables	Y	93,298	91,940	-	-	2	-	Additional operating capital	-	-	58,385,753	(Note 14)
16	Wuxi Ton Yi Industrial Packing Co., Ltd.	Jiangsu Ton Yi Timplat Co., Ltd.	Other receivables	Y	49,119	-	-	4.00	2	-	Additional operating capital	-	-	212,351	(Note 15)
16	Wuxi Ton Yi Industrial Packing Co., Ltd.	Fujian Ton Yi Timplat Co., Ltd.	Other receivables	Y	49,119	-	-	4.00	2	-	Additional operating capital	-	-	212,351	(Note 15)
17	Chengdu Ton Yi Industrial Packing Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	Other receivables	Y	178,615	178,615	89,307	4.00	2	-	Additional operating capital	-	-	357,205	(Note 15)
17	Chengdu Ton Yi Industrial Packing Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	102,703	102,703	22,327	4.00	2	-	Additional operating capital	-	-	357,205	(Note 15)
18	Changsha Ton Yi Industrial Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	62,515	31,258	31,258	4.00	2	-	Additional operating capital	-	-	219,669	(Note 15)
19	Ton Yi (China) Investment Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	122,797	4.00	2	-	Additional operating capital	-	-	8,850,284	(Note 15)
19	Ton Yi (China) Investment Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	116,099	4.00	2	-	Additional operating capital	-	-	8,850,284	(Note 15)
19	Ton Yi (China) Investment Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	40,188	4.00	2	-	Additional operating capital	-	-	8,850,284	(Note 15)
19	Ton Yi (China) Investment Co., Ltd.	Beijing Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	40,188	4.00	2	-	Additional operating capital	-	-	8,850,284	(Note 15)
19	Ton Yi (China) Investment Co., Ltd.	Zhanjiang Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	8,931	4.00	2	-	Additional operating capital	-	-	8,850,284	(Note 15)
19	Ton Yi (China) Investment Co., Ltd.	Taizhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	-	4.00	2	-	Additional operating capital	-	-	8,850,284	(Note 15)
19	Ton Yi (China) Investment Co., Ltd.	Kunshan Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	-	4.00	2	-	Additional operating capital	-	-	8,850,284	(Note 15)
19	Ton Yi (China) Investment Co., Ltd.	Szechwan Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	-	4.00	2	-	Additional operating capital	-	-	8,850,284	(Note 15)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Maximum amount available for loan	Note
												Item	Value		
20	Taizhou Ton Yi Industrial Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	\$ 357,229	\$ 178,615	\$ 178,615	4.00	2	\$ -	Additional operating capital	-	\$ -	\$ 1,710,619	(Note 15)
20	Taizhou Ton Yi Industrial Co., Ltd.	Ton Yi (China) Investment Co., Ltd.	Other receivables	Y	133,961	133,961	75,911	3.00	2	-	Additional operating capital	-	-	1,710,619	(Note 15)
20	Taizhou Ton Yi Industrial Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	66,980	66,980	4.00	2	-	Additional operating capital	-	-	1,710,619	(Note 15)
21	Zhangzhou Ton Yi Industrial Co., Ltd.	Ton Yi (China) Investment Co., Ltd.	Other receivables	Y	133,961	133,961	-	3.00	2	-	Additional operating capital	-	-	1,440,635	(Note 15)
22	Kunshan Ton Yi Industrial Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	133,961	125,030	3.00	2	-	Additional operating capital	-	-	1,008,319	(Note 15)
22	Kunshan Ton Yi Industrial Co., Ltd.	Ton Yi (China) Investment Co., Ltd.	Other receivables	Y	133,961	133,961	62,515	3.00	2	-	Additional operating capital	-	-	1,008,319	(Note 15)
22	Kunshan Ton Yi Industrial Co., Ltd.	Beijing Ton Yi Industrial Co., Ltd.	Other receivables	Y	133,961	-	-	4.00	2	-	Additional operating capital	-	-	1,008,319	(Note 15)
22	Kunshan Ton Yi Industrial Co., Ltd.	Fujian Ton Yi Timplate Co., Ltd.	Other receivables	Y	133,961	-	-	4.00	2	-	Additional operating capital	-	-	201,664	(Note 15)
23	Beijing Ton Yi Industrial Co., Ltd.	Ton Yi (China) Investment Co., Ltd.	Other receivables	Y	133,961	133,961	-	3.00	2	-	Additional operating capital	-	-	808,324	(Note 15)
24	Huizhou Ton Yi Industrial Co., Ltd.	Ton Yi (China) Investment Co., Ltd.	Other receivables	Y	133,961	133,961	-	3.00	2	-	Additional operating capital	-	-	885,104	(Note 15)
25	Chengdu Ton Yi Industrial Co., Ltd.	Ton Yi (China) Investment Co., Ltd.	Other receivables	Y	133,961	133,961	-	3.00	2	-	Additional operating capital	-	-	759,440	(Note 15)
26	Szechwan Ton Yi Industrial Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	Other receivables	Y	357,229	267,922	245,595	4.00	2	-	Additional operating capital	-	-	864,527	(Note 15)
26	Szechwan Ton Yi Industrial Co., Ltd.	Ton Yi (China) Investment Co., Ltd.	Other receivables	Y	133,961	133,961	31,258	3.00	2	-	Additional operating capital	-	-	864,527	(Note 15)
26	Szechwan Ton Yi Industrial Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	44,654	-	-	4.00	2	-	Additional operating capital	-	-	864,527	(Note 15)
26	Szechwan Ton Yi Industrial Co., Ltd.	Beijing Ton Yi Industrial Co., Ltd.	Other receivables	Y	89,307	-	-	4.00	2	-	Additional operating capital	-	-	864,527	(Note 15)
27	Zhanjiang Ton Yi Industrial Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	245,595	133,961	133,961	4.00	2	-	Additional operating capital	-	-	730,481	(Note 15)
27	Zhanjiang Ton Yi Industrial Co., Ltd.	Ton Yi (China) Investment Co., Ltd.	Other receivables	Y	133,961	133,961	-	3.00	2	-	Additional operating capital	-	-	730,481	(Note 15)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Loan limit per entity	Maximum amount available for loan	Note
												Assets pledged	Value			
27	Zhanjiang Ton Yi Industrial Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	Other receivables	Y	\$ 44,654	\$ 44,654	\$ 44,654	4.00	2	\$ -	Additional operating capital	-	\$ -	730,481	730,481	(Note 15)
27	Zhanjiang Ton Yi Industrial Co., Ltd.	Beijing Ton Yi Industrial Co., Ltd.	Other receivables	Y	66,980	-	-	4.00	2	-	Additional operating capital	-	-	730,481	730,481	(Note 15)
28	Uni-President Enterprises (China) Investment Corp.	Hangzhou President Enterprises Co., Ltd.	Other receivables	Y	2,782,726	2,679,218	174,551	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Shaanxi President Enterprises Co., Ltd.	Other receivables	Y	2,550,832	2,455,950	1,181,190	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	Other receivables	Y	2,318,939	2,232,682	1,109,561	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Trading (Kunshan) Co., Ltd.	Other receivables	Y	2,087,045	2,009,413	-	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Tianjin) Co., Ltd.	Other receivables	Y	1,855,151	1,786,145	1,233,563	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Kunshan President Enterprises Food Co., Ltd.	Other receivables	Y	1,855,151	1,786,145	466,836	4.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Jiangsu President Enterprises Co., Ltd.	Other receivables	Y	1,808,772	1,741,492	814,245	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Shijiazhuang President Enterprises Co., Ltd.	Other receivables	Y	1,623,257	1,562,877	1,373,555	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Shanxi President Enterprises Co., Ltd.	Other receivables	Y	1,623,257	1,562,877	1,253,235	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Henan President Enterprises Co., Ltd.	Other receivables	Y	1,623,257	1,562,877	54,751	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Shanghai Management Consulting Co., Ltd.	Other receivables	Y	1,391,363	1,339,609	850,846	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Xuzhou President Enterprises Co., Ltd.	Other receivables	Y	1,391,363	1,339,609	670,307	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Hubei) Tomato Products Technology Co., Ltd.	Other receivables	Y	1,339,609	1,339,609	591,728	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Shanghai Pearly Century Co., Ltd.	Other receivables	Y	1,391,363	1,339,609	338,163	3.00	2	-	Additional operating capital	-	-	57,399,796	57,399,796	(Note 2)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Maximum amount available for loan	Note
												Assets pledged	Value		
					balance		\$			\$		Item	\$	\$	
28	Uni-President Enterprises (China) Investment Corp.	Hefei President Enterprises Co., Ltd.	Other receivables	Y	\$ 1,391,363	\$ 1,339,609	\$ 112,551	4.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Jinan President Enterprises Co., Ltd.	Other receivables	Y	\$ 1,391,363	\$ 1,339,609	\$ 53,541	3.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Beijing President Enterprises Drinks Co., Ltd.	Other receivables	Y	\$ 1,391,363	\$ 1,339,609	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Ningxia Uni-President Enterprises Co., Ltd.	Other receivables	Y	\$ 1,159,469	\$ 1,116,341	\$ 814,743	3.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	Other receivables	Y	\$ 1,159,469	\$ 1,116,341	\$ 130,743	3.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Hainan President Enterprises Co., Ltd.	Other receivables	Y	\$ 1,020,333	\$ 982,380	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Changchun President Enterprises Co., Ltd.	Other receivables	Y	\$ 927,575	\$ 893,073	\$ 723,703	3.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Baiyin President Enterprises Co., Ltd.	Other receivables	Y	\$ 927,575	\$ 893,073	\$ 540,324	3.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Shenyang President Enterprises Co., Ltd.	Other receivables	Y	\$ 927,575	\$ 893,073	\$ 6,252	3.00-4.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Chengdu President Enterprises Food Co., Ltd.	Other receivables	Y	\$ 927,575	\$ 893,073	\$ -	4.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Wuhan President Enterprises Food Co., Ltd.	Other receivables	Y	\$ 927,575	\$ 893,073	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Zhengzhou President Enterprises Co., Ltd.	Other receivables	Y	\$ 927,575	\$ 893,073	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Guangzhou President Enterprises Co., Ltd.	Other receivables	Y	\$ 927,575	\$ 893,073	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Xinjiang President Enterprises Food Co., Ltd.	Other receivables	Y	\$ 927,575	\$ 893,073	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Trading (Hubei) Co., Ltd.	Other receivables	Y	\$ 920,103	\$ 893,073	\$ -	-	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Loan limit per entity	Maximum amount available for loan	Note
												Item	Value			
28	Uni-President Enterprises (China) Investment Corp.	Akesu President Enterprises Co., Ltd.	Other receivables	Y	\$ 834,818	\$ 803,765	\$ 10,103	3.00	2	\$ -	Additional operating capital	-	\$ -	\$ 57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Guiyang President Enterprises Co., Ltd.	Other receivables	Y	695,682	669,804	366,284	3.00	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Harbin President Enterprises Co., Ltd.	Other receivables	Y	463,788	446,536	169,602	3.00	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Hunan President Enterprises Co., Ltd.	Other receivables	Y	463,788	446,536	-	-	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Kunming President Enterprises Food Co., Ltd.	Other receivables	Y	463,788	446,536	-	3.00	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Fuzhou President Enterprises Co., Ltd.	Other receivables	Y	463,788	446,536	-	-	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Inner Mongolia) Co., Ltd.	Other receivables	Y	371,030	357,229	165,325	3.00	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	President (Shanghai) Trading Co., Ltd.	Other receivables	Y	371,030	357,229	67,702	3.00	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Shanghai) Co., Ltd.	Other receivables	Y	278,273	267,922	-	3.00	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Chongqing President Enterprises Co., Ltd.	Other receivables	Y	231,894	223,268	-	3.00	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Changsha President Enterprises Co., Ltd.	Other receivables	Y	231,894	223,268	-	-	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Nanchang President Enterprises Co., Ltd.	Other receivables	Y	231,894	223,268	-	-	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Wuxue President Mineral Water Co., Ltd.	Other receivables	Y	138,015	133,961	104,061	3.00	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	President (Shanghai) Private Label Marketing and Trading Co., Ltd.	Other receivables	Y	92,758	89,307	-	-	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Zhanjiang President Enterprises Co., Ltd.	Other receivables	Y	46,379	44,654	-	-	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	
28	Uni-President Enterprises (China) Investment Corp.	Nanning President Enterprises Co., Ltd.	Other receivables	Y	46,379	44,654	-	-	2	-	Additional operating capital	-	-	57,399,796	(Note 2)	

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Maximum amount available for loan	Note
												Assets pledged	Value		
												Item			
29	Uni-President (Vietnam) Co., Ltd.	Tribeco Binh Duong Co., Ltd.	Other receivables	Y	\$ 796,756	\$ 795,210	\$ 501,305	2.33~5.30	2	\$ -	Additional operating capital	-	\$ -	\$ 8,802,894	(Note 2)
29	Uni-President (Vietnam) Co., Ltd.	Uni-President Vietnam Aquatic Breeding Co., Ltd.	Other receivables	Y	398,378	397,605	48,575	2.33~5.30	2	-	Additional operating capital	-	-	8,802,894	(Note 2)
29	Uni-President (Vietnam) Co., Ltd.	UPVN Trading Co., Ltd.	Other receivables	Y	23,856	23,856	-	-	2	-	Additional operating capital	-	-	8,802,894	(Note 2)
30	Uni-President (Philippines) Corp.	Uni-President Land Corp.	Other receivables	Y	27,214	26,679	26,679	7.00	2	-	Investment loan	-	-	29,221	(Note 2)
31	Shanghai Songjiang President Enterprises Co., Ltd.	Tait Trading (Shanghai) Company Limited	Other receivables	Y	9,276	8,931	4,465	3.70	2	-	Additional operating capital	-	-	106,970	(Note 2)
32	Uni-President Enterprises (Shanghai) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	89,307	89,307	33,363	3.00	2	-	Additional operating capital	-	-	6,698,045	(Note 2)
33	North Tribeco Co., Ltd.	Tribeco Binh Duong Co., Ltd.	Other receivables	Y	265,070	265,070	125,908	5.24	2	-	Additional operating capital	-	-	340,531	(Note 16)
34	Beijing President Enterprises Drinks Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	1,391,363	1,339,609	299,139	4.00	2	-	Additional operating capital	-	-	2,232,682	(Note 2)
34	Beijing President Enterprises Drinks Co., Ltd.	Shijiazhuang President Enterprises Co., Ltd.	Other receivables	Y	695,682	669,804	-	-	2	-	Additional operating capital	-	-	2,232,682	(Note 2)
35	Chengdu President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	1,855,151	1,786,145	109,223	4.00	2	-	Additional operating capital	-	-	6,856,789	(Note 2)
36	Taizhou President Enterprises Co., Ltd.	Jinan President Enterprises Co., Ltd.	Other receivables	Y	366,392	352,764	352,764	3.00	2	-	Additional operating capital	-	-	2,232,682	(Note 2)
37	Fuzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	1,855,151	1,786,145	1,158,306	4.00	2	-	Additional operating capital	-	-	2,253,177	(Note 2)
38	Zhengzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	2,300,257	2,232,682	1,571,844	4.00	2	-	Additional operating capital	-	-	4,717,746	(Note 2)
38	Zhengzhou President Enterprises Co., Ltd.	Jinan President Enterprises Co., Ltd.	Other receivables	Y	742,060	714,458	-	-	2	-	Additional operating capital	-	-	4,717,746	(Note 2)
39	Nanchang President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	1,855,151	1,786,145	615,960	4.00	2	-	Additional operating capital	-	-	3,469,492	(Note 2)
39	Nanchang President Enterprises Co., Ltd.	Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	Other receivables	Y	1,380,154	1,339,609	888,607	3.00	2	-	Additional operating capital	-	-	3,469,492	(Note 2)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Allowance for doubtful accounts		Loan limit per entity	Maximum amount available for loan	Note
												Assets pledged	Value			
40	Guangzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	\$ 3,125,754	\$ 3,125,754	\$ 2,453,136	4.00	2	\$ -	Additional operating capital	-	\$ -	\$ 9,558,899	\$ 9,558,899	(Note 2)
40	Guangzhou President Enterprises Co., Ltd.	Hangzhou President Enterprises Co., Ltd.	Other receivables	Y	463,788	446,536	446,536	3.00	2	-	Additional operating capital	-	-	9,558,899	9,558,899	(Note 2)
40	Guangzhou President Enterprises Co., Ltd.	Hefei President Enterprises Co., Ltd.	Other receivables	Y	463,788	446,536	379,556	3.00	2	-	Additional operating capital	-	-	9,558,899	9,558,899	(Note 2)
40	Guangzhou President Enterprises Co., Ltd.	Hainan President Enterprises Co., Ltd.	Other receivables	Y	463,788	446,536	-	3.00	2	-	Additional operating capital	-	-	9,558,899	9,558,899	(Note 2)
41	Zhanjiang President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	446,536	446,536	324,185	3.00	2	-	Additional operating capital	-	-	2,232,682	2,232,682	(Note 2)
41	Zhanjiang President Enterprises Co., Ltd.	Hainan President Enterprises Co., Ltd.	Other receivables	Y	463,788	446,536	-	3.00	2	-	Additional operating capital	-	-	2,232,682	2,232,682	(Note 2)
42	Changsha President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	1,855,151	1,786,145	406,236	3.00	2	-	Additional operating capital	-	-	2,863,549	2,863,549	(Note 2)
43	Wuhan President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	1,855,151	1,786,145	764,191	4.00	2	-	Additional operating capital	-	-	7,344,126	7,344,126	(Note 2)
44	Uni-President Trading (Hubei) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	927,575	893,073	682,117	4.00	2	-	Additional operating capital	-	-	6,698,045	6,698,045	(Note 2)
44	Uni-President Trading (Hubei) Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	Other receivables	Y	231,894	223,268	223,268	3.00	2	-	Additional operating capital	-	-	6,698,045	6,698,045	(Note 2)
45	Hunan President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	185,515	178,615	118,073	3.00-4.00	2	-	Additional operating capital	-	-	2,232,682	2,232,682	(Note 2)
45	Hunan President Enterprises Co., Ltd.	Hangzhou President Enterprises Co., Ltd.	Other receivables	Y	47,770	45,993	-	-	2	-	Additional operating capital	-	-	2,232,682	2,232,682	(Note 2)
46	Kunming President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	1,855,151	1,786,145	233,798	3.00	2	-	Additional operating capital	-	-	2,232,682	2,232,682	(Note 2)
47	Xinjiang President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	893,073	893,073	821,600	3.00	2	-	Additional operating capital	-	-	2,656,690	2,656,690	(Note 2)
48	Yantai Tongji Beverage Industries Co., Ltd.	Jinan President Enterprises Co., Ltd.	Other receivables	Y	231,894	223,268	217,017	3.00	2	-	Additional operating capital	-	-	2,232,682	2,232,682	(Note 2)
49	Ningxia Uni-President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	267,922	267,922	-	-	2	-	Additional operating capital	-	-	2,232,682	2,232,682	(Note 2)
50	Uni-President Trading (Kunshan) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	Other receivables	Y	609,535	609,538	609,538	3.00	2	-	Additional operating capital	-	-	2,232,682	2,232,682	(Note 2)

Number	Name	Name of counterparty	Account	Related parties	Maximum balance	Ending balance (Note 17)	Actual amount drawn down	Interest rate	Nature of financial activity (Note 1)	Total transaction amount	Reason for financing	Assets pledged	Loan limit per entity	Maximum amount available for loan	Note
				Y	\$	(Note 17)	\$		(Note 1)	\$		Item Value	\$	\$	(Note 2)
51	Zhongshan President Enterprises Co., Ltd.	President Chain Store (Shanghai) Ltd.	Other receivables	Y	66,980		66,980	3.92	2	-	Additional operating capital	-	452,435	452,435	(Note 2)
52	Qingdao President Feed & Livestock Co., Ltd.	President Chain Store (Shanghai) Ltd.	Other receivables	Y	156,288	156,288	71,446	3.92	2	-	Additional operating capital	-	183,729	183,729	(Note 2)

(Note 1) The code represents the nature of financing activities as follows :

1. Trading Partner.

2. Short-term financing.

(Note 2) In accordance with related regulations, the loan requires the Board of Directors' approval and reported at the stockholders' meeting.

(Note 3) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follows: (1) Shall not exceed 40% of its net worth.

(Note 4) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follows: (1) For trading partner: shall not exceed US\$28,000 thousand and the amount of transaction total. (2) For short-term financing: shall not exceed 40% of its net worth; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 200% of its net worth.

(Note 5) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follows: (1) For trading partner: shall not exceed \$1,000 and shall not be higher of the purchase or sales amount of the most recent year. (2) For short-term financing: shall not exceed 40% of its net worth of the latest financial report.

(Note 6) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follows: (1) For trading partner: shall not exceed \$1,000,000 and shall not be higher of the purchase or sales amount of the most recent year. (2) For short-term financing: shall not exceed \$500,000.

(Note 7) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follows: (1) For trading partner: shall not exceed \$500,000 and shall not be higher of the purchase or sales amount of the most recent year. (2) For short-term financing: shall not exceed \$500,000.

(Note 8) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follows: (1) For trading partner: shall not be higher of the purchase or sales amount of the most recent year. (2) For short-term financing: the maximum amount for total loan is 15% of its net worth.

(Note 9) (1) The maximum amount for individual trading partner: higher of the purchase or sales amount of the most recent year. The maximum amount for total loan is 20% of its net worth. (2) For short-term financing: the maximum amount for individual short-term financing is 20% of its net worth. The maximum amount for total loan is 40% of its net worth; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 100% of its net worth.

(Note 10) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual short-term financing is 10% of its net worth.

(Note 11) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual trading partner is as follows: (1) For trading partner: shall not exceed US\$20,000 thousand and shall not exceed the amount of transaction total. (2) For short-term financing: the maximum amount for total loan is 40% of its net worth; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 200% of its net worth.

(Note 12) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follows: (1) For trading partner: shall not exceed \$100,000 and the amount of transaction total. (2) For short-term financing: shall not exceed \$100,000.

(Note 13) The maximum amount for total loan is 40% of its net worth; the maximum amount for individual enterprise is as follows: (1) For trading partner: shall not exceed CNY100,000 thousand and shall not be higher of the purchase or sales amount of the most recent year. (2) For short-term financing: the maximum amount for total loan is 40% of its net worth.

(Note 14) The maximum amount for total loan is 40% of its net worth; the maximum amount of individual enterprise is as follows: (1) For trading partner: shall not exceed CNY300,000 thousand and the amount of transaction total. (2) For short-term financing: the maximum amount for total loan is 10% of its net worth; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 100% of its net worth.

(Note 15) The maximum amount for total loan is 40% of its net worth; the maximum amount of individual enterprise is as follows: (1) For trading partner: higher of the purchase or sales amount of the most recent year. (2) For short-term financing: the maximum amount for total loan is 20% of its net worth; for 100% directly and indirectly owned foreign subsidiaries are not subject to such limitation, however, shall not exceed 100% of its net worth.

(Note 16) The maximum amount for loan is as follows: (1) For 100% directly and indirectly owned subsidiaries: shall not exceed 200% of its net worth. (2) For individual enterprise: shall not exceed 200% of its net worth.

(Note 17) The maximum amount was approved by the Board of Directors' meeting.

(Note 18) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies indicated as of report date were as follows: USD:NTD 1:30.715, CNY:NTD 1:4.465, VND:NTD 1:0.001325 and PHP:NTD 1:0.5844.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Provision of endorsements and guarantees to others

For the year ended December 31, 2018

Table 2

Expressed in thousands of NTD

Number	Endorser/guarantor	Endorsee		Relationship (Note 1)	Endorsement limit for a single entity	Highest balance during the period	Outstanding balance at December 31, 2018	Actual down	Balance secured by collateral	Ratio of accumulated amount to net worth of the company	Maximum amount of endorsement	Provision of endorsements by parent company to subsidiary	Provision of endorsements by subsidiary to parent company	Provision of endorsements to the party in Mainland China	Note
		Company name	Relationship (Note 1)												
0	Uni-President Enterprises Corp.	Kai Yu (BVI) Investment Co., Ltd.	2	2	\$ 53,177,257	\$ 42,000,000	\$ 42,000,000	\$ -	\$ -	39	\$ 106,354,513	Y	N	N	(Note 3)
0	Uni-President Enterprises Corp.	Tone Sang Construction Corp.	2	2	53,177,257	1,800,000	1,800,000	913,000	-	2	106,354,513	Y	N	N	(Note 3)
0	Uni-President Enterprises Corp.	Kai Yu Investment Co., Ltd.	2	2	53,177,257	1,700,000	1,700,000	-	-	2	106,354,513	Y	N	N	(Note 3)
0	Uni-President Enterprises Corp.	President Entertainment Corp.	2	2	53,177,257	1,500,000	1,500,000	17,000	-	1	106,354,513	Y	N	N	(Note 3)
0	Uni-President Enterprises Corp.	Kai Nan Investment Co., Ltd.	2	2	53,177,257	200,000	200,000	-	-	-	106,354,513	Y	N	N	(Note 3)
0	Uni-President Enterprises Corp.	President Baseball Team Corp.	2	2	53,177,257	60,000	60,000	-	-	-	106,354,513	Y	N	N	(Note 3)
1	Cayman President Holdings Ltd.	Uni-President Southeast Asia Holdings Ltd.	2	2	50,249,468	15,357,500	15,357,500	-	-	31	50,249,468	N	N	N	(Note 4)
1	Cayman President Holdings Ltd.	Uni-President Foodstuff (BVI) Holdings Ltd.	2	2	50,249,468	1,535,750	1,535,750	-	-	3	50,249,468	N	N	N	(Note 4)
2	Nanlun International Corp.	Sheng-Miao Industrial Corp.	1	1	882,531	3,600	3,600	-	-	-	1,765,061	N	N	N	(Note 5)
3	President International Development Corp.	President (BVI) International Investment Holdings Ltd.	2	2	2,839,501	1,656,093	1,643,253	-	-	12	7,098,753	N	N	N	(Note 6)
4	President Tokyo Corp.	Tong-Sheng Finance Leasing Co., Ltd.	2	2	1,500,000	307,150	307,150	-	-	49	1,500,000	N	N	Y	(Note 7)
4	President Tokyo Corp.	Uni-President Tc-Lease (Cayman) Corp.	2	2	1,500,000	89,280	36,858	23,651	-	6	1,500,000	N	N	N	(Note 7)
5	ScinoPharm Taiwan Ltd.	SciAnda (Changshu) Pharmaceuticals Ltd.	2	2	10,539,032	2,593,428	2,499,643	1,178,504	-	24	10,539,032	N	N	Y	(Note 8)

Number	Endorser/guarantor	Endorsee		Relationship (Note 1)	Endorsement limit for a single entity	Highest balance during the period	Outstanding balance at December 31, 2018	Actual amount drawn down	Balance secured by collateral	Ratio of accumulated amount to net worth of the company	Maximum amount of endorsement	Provision of endorsements by parent company to subsidiary	Provision of endorsements by subsidiary to parent company	Provision of endorsements to the party in Mainland China	Note
		Company name	Company name												
6	President Century Corp.	President Fair Development Corp.	President Fair Development Corp.	3	\$ 3,123,417	\$ 600,000	\$ 600,000	\$ 600,000	\$ -	38	\$ 3,904,967	N	N	N	(Note 9)
7	Uni-President (Vietnam) Co., Ltd.	Tribeco Binh Duong Co., Ltd.	Tribeco Binh Duong Co., Ltd.	2	2,200,723	864,212	61,576	-	-	1	4,401,447	N	N	N	(Note 10)
7	Uni-President (Vietnam) Co., Ltd.	North Tribeco Co., Ltd.	North Tribeco Co., Ltd.	2	2,200,723	212,263	30,788	-	-	-	4,401,447	N	N	N	(Note 10)
7	Uni-President (Vietnam) Co., Ltd.	Uni-President Vietnam Aquatic breeding Co., Ltd.	Uni-President Vietnam Aquatic breeding Co., Ltd.	2	2,200,723	61,867	-	-	-	-	4,401,447	N	N	N	(Note 10)

(Note 1) The following code represents the relationship with Company :

1. Trading partner.
2. Majority owned subsidiary.
3. The Company direct and indirect owns over 50% ownership of the investee company.
4. A subsidiary jointly owned over 90% by the Company.
5. Guaranteed by the Company according to the construction contract.
6. An investee company. The guarantees were provided based on the Company's proportionate share in the investee company.
7. Joint and several guaranteed by the Company according to the pre-construction contract under Consumer Protection Act.

(Note 2) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies indicated as of report date were as follows: USD:NTD 1:30.715, CNY:NTD 1:4.465, VND:NTD 1:0.001325 and PHP:NTD 1:0.5844.

- (Note 3) The total amount of transactions of endorsement equals to 100% of the Company's net worth, the limit of endorsement for any single entity is 50% of the Company's net worth, and all of the related transactions are to be submitted to the stockholders' meeting for reference.
- (Note 4) The total amount of transactions of endorsement and the limit of endorsement for any single entity for Cayman President Holdings Ltd. is 100% of its net worth and all of the related transactions are to be submitted to the Board of Directors' meeting for reference.
- (Note 5) The total amount of transactions of endorsement equals to 100% of its net worth for Nanlien International Corp., the limit of endorsement for any single entity is 50% of its net worth and all of the related transactions are to be submitted to the stockholders' meeting for reference.
- (Note 6) The total amount of transactions of endorsement equals to 50% of its net worth for President International Development Corp., the limit of endorsement for any single entity is 20% of its net worth, and all of the related transactions are to be submitted to the stockholders' meeting for reference.
- (Note 7) The total amount of transactions of endorsement and the limit of endorsement for any single entity for President Tokyo Corp. is \$1,500,000, and all of the related transactions are to be submitted to the stockholders' meeting for reference.
- (Note 8) The total amount of transactions of endorsement equals to 100% of its net worth for ScinoPharm Taiwan Ltd., the limit of endorsement for any single entity is 50% of its net worth ; for 100% directly and indirectly owned foreign subsidiaries, the limit of endorsement for any single entity is 100% of its net worth.
- (Note 9) The total amount of transactions of endorsement equals to 250% of its net worth for President Century Corp., the limit of endorsement for any single entity is 200% of its net worth, and all of the related transactions are to be submitted to the stockholders' meeting for reference.
- (Note 10) The total amount of transactions of endorsement equals to 100% of its net worth for Uni-President (Vietnam) Co., Ltd. and the limit of endorsement for any single entity is 50% of its net worth.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures)

December 31, 2018

Table 3

Expressed in thousands of NTD

Investor	Type and name of securities	Relationship with the issuer	Ending balance				Note	
			General ledger account (Note 3)	Number of shares (in thousands)	Book value	Percentage of ownership		Fair value
	Stock :							
Uni-President Enterprises Corp.	Universal Venture Capital Investment Co., Ltd. etc.	—	4	8,255	\$ 80,623	-	\$ 80,623	—
Uni-President Enterprises Corp.	CDIB & PARTNERS Investment Holding Corp.	—	5	27,000	250,000	2.48	250,000	—
	Beneficiary Certificates :							
Cayman President Holdings Ltd.	The Asia Equity Fund	—	1	92	2,819,373	-	2,819,373	—
	Bonds :							
Cayman President Holdings Ltd.	Gavin Investment Ltd.	—	6	-	306,106	-	-	—
	Beneficiary Certificates :							
President International Trade And Investment Corp.	The Pacific Equity Fund	—	1	39	1,133,457	-	1,133,457	—
Kai Yu Investment Co., Ltd.	UPAMC James Bond Money Market Fund	—	1	121	2,018	-	2,018	—
	Stock :							
Kai Yu Investment Co., Ltd.	Tainan Agriculture Trading Co., Ltd. etc.	—	4	251	2,386	-	2,386	—
Nanlian International Corp.	Union Chinese Corp. etc	—	5	5,304	62,853	-	62,853	—
	Beneficiary Certificates :							
President International Development Corp.	Yuanta Daily Taiwan 50 Bear -IX ETF etc.	—	1	5,894	95,227	-	95,227	—
	Stock :							
President International Development Corp.	Pharma Essentia Corporation etc.	—	1	5,452	465,823	-	465,823	—
President International Development Corp.	Allianz Pharmascience Ltd. etc.	—	4	46,992	245,594	-	245,594	—
	Development International Investment Corporation etc.							
President International Development Corp.	JFE Holdings Inc.	—	5	250	122,199	0.04	122,199	—
Ton-Yi Industrial Corp.	SYNGEN, Inc.	—	4	245	-	7.40	-	—
SeinoPharm Taiwan Ltd.	Stock :							
SeinoPharm Taiwan Ltd.	Tanvex Biologics, Inc.	Director	5	28,800	200,046	17	200,046.00	—
SeinoPharm Taiwan Ltd.	Forssee Pharmaceuticals Co., Ltd.	—	5	4,711	268,071	5.34	268,071	—
President Chain Store Corp.	President Investment Trust Corp. etc.	—	4	6,400	85,682	-	85,682	—
President Chain Store Corp.	Duskin Co., Ltd. etc.	—	5	950	205,069	-	205,069	(Note 2)

							Ending balance		
Investor	Type and name of securities	Relationship with the issuer	General ledger account (Note 3)	Number of shares (in thousands)	Book value	Percentage of ownership	Fair value	Note	
Kai Yu (BVI) Investment Co., Ltd.	Negotiable Certificates of Deposit : Agricultural Bank of China (Hong Kong) Negotiable Certificates of Deposit	—	3	- \$	921,450	- \$	-	—	
Kai Yu (BVI) Investment Co., Ltd.	China construction bank Negotiable Certificates of Deposit	—	3	-	921,450	-	-	—	
Kai Yu (BVI) Investment Co., Ltd.	Bank of china (Hong Kong) Negotiable Certificates of Deposit	—	3	-	614,300	-	-	—	
President (B.V.I.) International Investment Holdings Ltd.	Beneficiary Certificates : BB Global Marco Fund ect.	—	1	209	330,337	-	330,337	—	
President (B.V.I.) International Investment Holdings Ltd.	Stock : Alibaba Grp Shs Adr etc.	—	1	1,829	150,033	-	150,033	—	
President (B.V.I.) International Investment Holdings Ltd.	Beneficiary Certificates : Wuxi Healthcare Ventures II, L.P.	—	4	-	305,841	-	305,841	—	
President (B.V.I.) International Investment Holdings Ltd.	Noah -Ally Bridge LB Health Care Fund etc.	—	4	16,535	2,121,989	-	2,121,989	—	
President (B.V.I.) International Investment Holdings Ltd.	Stock : Out Look etc.	—	4	11,427	284,233	-	284,233	—	
President (B.V.I.) International Investment Holdings Ltd.	Convertible Bonds : Sea Limit Convertible Promissory Note	—	4	200	582,234	-	582,234	—	
President (B.V.I.) International Investment Holdings Ltd.	Beneficiary Certificates : Robecco Bond Fund etc.	—	5	5,873	1,666,388	-	1,666,388	—	
President (B.V.I.) International Investment Holdings Ltd.	Stock : Xiang Lu Industries Ltd. etc.	—	5	71,886	323,948	-	323,948	—	
Uni-President Enterprises China Holdings Ltd.	Stock : China Haisheng Juice Holdings Co., Ltd.	—	5	37,800	31,058	2.99	31,058	—	
SciAnDa (Kunshan) Biochemical Technology Co., Ltd.	Structured products : Fubon Bank (China) Co., Ltd. Structured Products	—	3	-	178,615	-	-	—	

Investor	Type and name of securities	Relationship with the issuer	Ending balance					Note
			General ledger account (Note 3)	Number of shares (in thousands)	Book value	Percentage of ownership	Fair value	
	Stock :							
Kunshan President Enterprises Food Co., Ltd.	Heilongjiang Wondersun Dairy Co.	—	5	31,548 \$	445,276	4.24 \$	445,276	—
Chengdu President Enterprises Food Co., Ltd.	Heilongjiang Wondersun Dairy Co.	—	5	17,645	249,943	2.38	249,943	—
Wuhan President Enterprises Food Co., Ltd.	Heilongjiang Wondersun Dairy Co.	—	5	17,645	249,943	2.38	249,943	—
	Beneficiary Certificates :							
Qware Communications Corp. etc.	Eastspring Investments Well Pool Money Market Fund etc.	—	1	92,784	1,561,761	-	1,561,761	—
	Stock :							
Ton Yu Investment Inc.	iMQ Technology Inc.	—	4	576	606	-	606	—
	Bonds:							
I Cash Corp. etc.	Government bonds etc.	—	5	10,447	486,430	-	486,430	—

(Note 1) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies indicated as of report date were as follows: USD:NTD 1:30.715, CNY:NTD 1:4.465, VND:NTD 1:0.001325 and PHP:NTD 1:0.5844.
 (Note 2) 38,221 thousand shares (\$439,544) of outstanding common stock of President Securities Corp. which was recognized as "Financial assets at fair value through other comprehensive profit or loss - current" by President Chain Store Corp. was changed to be recognized as "Investments accounted for under equity method" when the group prepared the consolidated financial statements.

(Note 3) The code number explanation is as follows:

1. Financial assets at fair value through profit or loss - current
2. Financial assets at fair value through other comprehensive profit or loss - current
3. Financial assets at amortised cost - current
4. Financial assets at fair value through profit or loss - non-current
5. Financial assets at fair value through other comprehensive profit or loss - non-current
6. Financial assets at amortised cost - non-current
7. Cash equivalent

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
Acquisition or sale of the same security with the accumulated cost exceeding \$300 million or 20% of the Company's paid-in capital
For the year ended December 31, 2018

Investor	Type and name of securities	General ledger account (Note 1)	Name of the counter-party	Relationship	Beginning balance		Addition		Disposal		Other increase (decrease)		Ending balance		
					Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount		Number of shares (in thousands)	Amount
Uni-President Enterprises Corp.	Stock : President Entertainment Corp.	7	Capital increase	-	274,083	98,823	\$ 988,230	-	\$ -	-	-\$ -	11,213	\$ 702,934		
Caymen President Holdings Ltd.	Negotiable Certificates of Deposit : AGRBK 2.15 04/26/18 Cert of Deposit	3	-	-	783,233	-	783,233	4,136	783,306	4,136	-	73	-		
Kai Yu (BYI) Investment Co., Ltd.	Bank of China (Singapore) Negotiable Certificates of Deposit	3	-	-	921,450	-	921,450	12,653	921,450	12,653	-	-	-		
Kai Yu (BYI) Investment Co., Ltd.	Bank of China (Hong Kong) Negotiable Certificates of Deposit	3	-	-	614,300	-	614,300	-	-	-	-	-	614,300		
Kai Yu (BYI) Investment Co., Ltd.	China construction bank Negotiable Certificates of Deposit	3	-	-	2,150,050	-	2,150,050	16,270	1,228,600	16,270	-	-	921,450		
Kai Yu (BYI) Investment Co., Ltd.	Agricultural Bank of China (Singapore) Negotiable Certificates of Deposit	3	-	-	921,450	-	921,450	15,772	921,450	15,772	-	-	-		
Kai Yu (BYI) Investment Co., Ltd.	Agricultural Bank of China (Hong Kong) Negotiable Certificates of Deposit	3	-	-	1,842,900	-	1,842,900	11,012	921,450	11,012	-	-	921,450		
Kai Yu Investment Co., Ltd.	Stock : President International Development Corp.	7	(Note 2)	-	471,870	44,100	471,870	-	-	-	-	1,380	473,250		
Uni-President Vendor Corp.	Beneficiary Certificates : UPAMC James Bond Money Market Fund	1	-	4,816	80,028	29,132	485,000	212	460,000	212	-	47	105,075		
Presco Netmarketing Inc.	UPAMC James Bond Money Market Fund	1	-	11,669	193,883	71,951	1,200,000	1,151	1,198,849	1,151	-	365	194,669		
President International Development Corp.	Stock : President Entertainment Corp.	7	Capital increase	-	169,408	61,077	610,770	-	-	-	-(61,077)	6,918	434,444		
President Kikkoman Inc.	Beneficiary Certificates : UPAMC James Bond Money Market Fund	1	-	-	24,234	24,234	403,500	96	403,500	96	-	-	-		

Table 4

Investor	Type and name of securities	General ledger account (Note 1)	Name of the counterparty	Relationship	Beginning balance		Addition		Disposal			Other increase (decrease)		Ending balance						
					Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Sale Price	Book value	Gain (loss) on disposal	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount				
	Stock :																			
Ton-Yi Industrial Corp.	Cayman Ton Yi Industrial Holdings Ltd.	7	Capital increase	-	33,000	\$	12,140,137	10,471	\$	3,210,527	-	\$	-	-	\$	653,889	43,471	\$	16,004,553	
Ton-Yi Industrial Corp.(Note 3)	President International Development Corp.	4	(Note 2)	-	44,100		471,870	-	(44,100)	-	(470,454	(470,454)	(1,416	-	-	
Wuxi Ton Yi Industrial Packing Co., Ltd.	Wuxi Tonyi Datwa Industrial Co., Ltd.	7	Capital increase	-	-	-	-	-	-	807,749	-	-	-	-	-	(1,760	-	805,989	
Ton Yi (China) Investment Co., Ltd.	Tian Jin Ton Yi Industrial Co., Ltd.	7	Capital increase	-	-	-	-	-	-	492,701	-	-	-	-	(399	-	-	492,302	
Sciopharm Taiwan Ltd.	SPT International, Ltd.	7	Capital increase	-	66,525		664,038	14,000		430,010	-	-	-	-	(348,596	80,525		745,452	
SPT International, Ltd.	SciAnda (Changshu) Pharmaceuticals, Ltd.	7	Capital increase	-	-	-	260,930	-	-	430,010	-	-	-	-	(327,472	-	-	363,468	
Uni-President Enterprises China Holdings Ltd.	Structured products : Industrial and Commercial Bank of China, E-Principal Guaranteed Products	3	-	-	-	-	-	-	-	4,465,363	-	-	4,615,409	(4,465,363)	-	-	-	-	
Uni-President Enterprises China Holdings Ltd.	Guo Tai Jun An Guaranteed fixed income products	3	-	-	-	-	-	-	-	446,536	-	-	452,291	(446,536)	-	-	-	-	
Uni-President Enterprises China Holdings Ltd.	Stock :																			
Uni-President Enterprises China Holdings Ltd.	Uni-President Asia Holdings, Ltd.	7	Capital increase	-	89,958,000		59,149,516	1,050,000		325,747	-	-	-	-	(1,089,510	91,008,000		58,385,753	
Uni-President Hong Kong Holdings Ltd.	Uni-President Hong Kong Holdings Ltd.	7	Capital increase	-	4,881,356		59,837,990	81,900		325,747	-	-	-	-	(1,040,298	4,963,256		59,123,439	
Uni-President Hong Kong Holdings Ltd.	Investment Corp. Structured products : Industrial and Commercial Bank of China, E-Principal Guaranteed Products	3	-	-	-	-	-	-	-	411,717	-	-	416,116	(411,717)	4,399	-	-	-	
SciAnda (Kunshan) Biochemical Technology Co., Ltd.	SciAnda (Kunshan) Biochemical Technology Co., Ltd. Structured Products	3	-	-	-	-	-	-	-	578,845	-	-	403,974	(400,230)	-	-	-	178,615	
Uni-Wonder Corporation(Note 4)	Beneficiary Certificates : FSITC Taiwan Money Market Fund	1	-	-	13,152		200,000	42,667		650,000	(55,819)	850,603	(850,000)	603	-	-	-	

Investor	Type and name of securities	General ledger account (Note 1)	Name of the counter-party	Relationship	Beginning balance		Addition			Disposal			Other increase (decrease)		Ending balance		
					Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Sale Price	Book value	Gain (loss) on disposal	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount
	Beneficiary Certificates :																
Uni-Wonder Corporation(Note 4)	Nomura Taiwan Money Market Fund	1	-	-	12,329	\$ 200,000	46,139	\$ 750,000	(58,468)	\$ 950,406	\$ 950,000	\$ 406	-	\$ -	-	-	\$ -
Uni-Wonder Corporation(Note 4)	Taishin 1699 Money Market Fund	1	-	-	3,718	50,000	48,241	650,000	(49,738)	670,296	(670,000)	296	-	-	2,221	30,000	
Uni-Wonder Corporation(Note 4)	Federal Money Market Fund	1	-	-	6,855	90,000	56,210	740,000	(47,895)	630,569	(630,000)	569	-	-	15,170	200,000	
Uni-Wonder Corporation(Note 4)	Allianz Global Investors Taiwan Money Market Fund	1	-	-	2,409	30,000	35,233	440,000	(33,646)	420,182	(420,000)	182	-	-	3,996	50,000	
Qware Systems & Services Corp.	Eastspring Investments Well Pool Money Market Fund	1	-	-	17,450	256,000	225,576	3,059,000	(226,904)	3,077,260	(3,076,000)	1,260	-	-	16,122	219,000	
Books.com. Co., Ltd.	JH Sun Money Market Fund	1	-	-	1,358	20,005	88,164	1,300,000	(89,522)	1,320,528	(1,320,000)	528	-	(5)	-	-	-
Books.com. Co., Ltd.	Yuanta De-Li Money Market Fund	1	-	-	-	-	49,194	800,000	(47,351)	770,193	(770,000)	193	-	8	1,843	30,008	
Chieh Shun Transport Corp.	Eastspring Investments Well Pool Money Market Fund	1	-	-	5,250	71,007	55,346	750,000	(58,866)	797,675	(797,500)	175	-	(4)	1,730	23,503	
President Drugstore Business Corp.	FSITC Taiwan Money Market Fund	1	-	-	-	-	91,028	1,388,000	(91,028)	1,388,223	(1,388,000)	223	-	-	-	-	-
President Drugstore Business Corp.	JH Sun Money Market Fund	1	-	-	-	-	65,155	961,000	(65,155)	961,135	(961,000)	135	-	-	-	-	-
President Information Corp.	JH Sun Money Market Fund	1	-	-	9,324	137,318	40,572	598,800	(49,896)	736,582	(736,118)	464	-	-	-	-	-
President Information Corp.	Prudential Money Market Fund	1	-	-	5,475	86,074	27,857	439,216	(25,689)	405,166	(404,574)	592	-	-	7,643	120,716	
President Logistics International Co., Ltd.	Eastspring Investments Well Pool Money Market Fund	1	-	-	2,810	38,004	51,774	702,000	(52,154)	707,132	(706,999)	133	-	(1)	2,430	33,004	
President Logistics International Co., Ltd.	UPAMC James Bond Money Market Fund	1	-	-	-	-	21,727	362,000	(18,460)	307,563	(307,500)	63	-	6	3,267	54,506	
President Pharmaceutical Corp.	JH Sun Money Market Fund	1	-	-	5,968	87,898	57,798	853,000	(63,653)	939,519	(939,203)	316	-	(26)	113	1,669	
President Chain Store Hong Kong Holdings Limited	President Chain Store (Zhejiang) Ltd.	7	Capital increase	-	-	187,329	-	357,228	-	-	-	-	-	(131,610)	-	412,947	
Uni-President Enterprises (China) Investment Corp.	Stock : Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	7	Capital increase	-	-	937,682	-	1,326,213	-	-	-	-	-	(161,038)	-	2,102,857	

Investor	Type and name of securities	General ledger account (Note 1)	Name of the counterparty	Relationship	Beginning balance		Addition		Disposal			Other increase (decrease)		Ending balance	
					Number of shares (in thousands)	Amount	Number of shares (in thousands)	Amount	Number of shares (in thousands)	Sale Price	Book value	Gain (loss) on disposal	Number of shares (in thousands)	Amount	Number of shares (in thousands)
Uni-President Enterprises (China) Investment Corp.	Stock : Hangzhou President Enterprises Co., Ltd.	7	Capital increase	-	457,158	-	1,326,212	-	-	-	-	-	43,868	-	1,827,238
Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Hutub) Tomato Products Technology Co., Ltd.	7	Capital increase	-	143,004	-	325,283	-	-	-	-	-	(66,981)	-	401,306

(Note 1) The code number explanation is as follows:

1. Financial assets at fair value through profit or loss - current
2. Financial assets at fair value through other comprehensive profit or loss - current
3. Financial assets at amortised cost - current
4. Financial assets at fair value through profit or loss - non-current
5. Financial assets at fair value through other comprehensive profit or loss - non-current
6. Financial assets at amortised cost - non-current
7. Investments accounted for under equity method
8. Cash equivalent

(Note 2) It's the stock bargain between Kai Yu Investment Co., Ltd. and Top-Yi Industrial Corp.

(Note 3) The book value at the beginning of the period was reduced in \$28,130 because IFRSs 9 "financial instrument" is applicable in this period.

(Note 4) President Coffee Corp. was renamed as Uni-Wonder Corporation in this period.

(Note 5) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies for beginning balance as at January 1, 2018 were as follows (USD:NTD 1:29.76; CYN:NTD 1:4,574) Additions, disposals and ending balance are translated using the exchange rates as at December 31, 2018 (USD:NTD 1:30,525; CYN:NTD 1:4,444). Gains and losses on disposal are translated using average exchange rates for the year ended December 31, 2018 (USD:NTD 1:30,175; CYN:NTD 1:4,558).

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Disposal of real estate reaching \$3.00 million or 20% of paid-in capital or more

For the year ended December 31, 2018

Expressed in thousands of NTD

Table 5

Corporation of disposal	Name of Property	acquisition	Original Date of acquisition	Book value	Trade amount	Situation of collection of price	Gain (loss) on disposal (Note 1)	Name of the counter-party	Relationship	Purpose of disposal	Basis of decision of price	Other terms
Jiangsu Ton Yi Timplate Co., Ltd.	Buildings and Long-term prepaid rent	2017.12	1996.06	\$ 174,271	\$ 1,083,631	90% of price was collected	\$ 784,806	Local government	None	Requisition by local government	(Note 2)	None
Wuxi Ton Yi Industrial Packing Co., Ltd.	Buildings and Long-term prepaid rent	2017.12	1994.11~1994.12	50,880	471,766	100% of price was collected	417,607	Local government	None	Requisition by local government	(Note 2)	None

(Note 1) Related costs of disposal has been deducted from gain (loss) on disposal, and gain (loss) on disposal was recognized as "Other income" in \$608,644 and "Other gains and losses" in \$593,769.

(Note 2) It wasn't applied because the counter-party was local government.

(Note 3) Foreign currencies are translated into New Taiwan Dollars using the following exchanges: Book value and trade amount are translated using the exchange rates as of report date (CYN:NTD 1: 4.465). Gain or loss on disposal is translated using the average exchange rates for the year ended December 31, 2018 (CYN:NTD 1: 4.558)

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Purchase or sales transactions with related parties amounting to \$100,000 or 20 percent of the contributed capital
For the year ended December 31, 2018

Table 6

Expressed in thousands of NTD

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party	Notes or accounts receivable / (payable)					
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)			Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)	Note
Uni-President Enterprises Corp.	Uni-President Cold Chain Corp.	An investee company accounted for under the equity method	(Sales)	\$ 7,770,379	(20)		(Note 1)	\$ -	(Note 1)	\$ 922,235	21	-
Uni-President Enterprises Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	(Sales)	(5,498,942)	(14)		(Note 1)	-	(Note 1)	313,731	7	-
Uni-President Enterprises Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	(4,015,879)	(10)		(Note 1)	-	(Note 1)	399,034	9	-
Uni-President Enterprises Corp.	Retail Support International Corp.	An investee company accounted for under the equity method	(Sales)	(3,002,551)	(8)		(Note 1)	-	(Note 1)	297,185	7	-
Uni-President Enterprises Corp.	Tung Shun Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(1,129,310)	(3)		(Note 1)	-	(Note 1)	216,249	5	-
Uni-President Enterprises Corp.	Tun Hsiang Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(1,029,346)	(3)		(Note 1)	-	(Note 1)	192,522	4	-
Uni-President Enterprises Corp.	Tung Yi Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(904,929)	(2)		(Note 1)	-	(Note 1)	147,727	3	-
Uni-President Enterprises Corp.	Tung Chan Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(874,323)	(2)		(Note 1)	-	(Note 1)	110,156	2	-
Uni-President Enterprises Corp.	Kuan Chan Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(828,983)	(2)		(Note 1)	-	(Note 1)	131,023	3	-
Uni-President Enterprises Corp.	Uni-President Vendor Corp.	An investee company accounted for under the equity method	(Sales)	(745,654)	(2)		(Note 1)	-	(Note 1)	67,078	2	-
Uni-President Enterprises Corp.	Tung-Hsiang Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(650,313)	(2)		(Note 1)	-	(Note 1)	103,567	2	-
Uni-President Enterprises Corp.	Fu Yi Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(516,623)	(1)		(Note 1)	-	(Note 1)	48,868	1	-
Uni-President Enterprises Corp.	Tong Chu Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(383,829)	(1)		(Note 1)	-	(Note 1)	71,809	2	-
Uni-President Enterprises Corp.	Jin Hui Food Corp	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(370,575)	(1)		(Note 1)	-	(Note 1)	58,944	1	-
Uni-President Enterprises Corp.	Kun Fu Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(327,280)	(1)		(Note 1)	-	(Note 1)	43,812	1	-
Uni-President Enterprises Corp.	Far-Tung Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(306,081)	(1)		(Note 1)	-	(Note 1)	28,337	1	-
Uni-President Enterprises Corp.	Uni-Wonder Corporation	An investee company of President Chain Store Corp. accounted for under the equity method	(Sales)	(244,063)	(1)		(Note 1)	-	(Note 1)	37,038	1	-
Uni-President Enterprises Corp.	Yi Fa Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(235,931)	(1)		(Note 1)	-	(Note 1)	27,259	1	-
Uni-President Enterprises Corp.	Cheng-Fa Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(203,464)	(1)		(Note 1)	-	(Note 1)	27,497	1	-
Uni-President Enterprises Corp.	Hsin Tung Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(153,878)	-		(Note 1)	-	(Note 1)	5,554	-	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)		
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)	
Uni-President Enterprises Corp.	Chang Tung Corporation Limited	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	\$ 150,268	-	(Note 1)	\$	-	(Note 1)	3,998	-
Uni-President Enterprises Corp.	Tung Che Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(145,277)	-	(Note 1)	-	-	(Note 1)	25,453	1
Uni-President Enterprises Corp.	Ming-Qing Food Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(138,104)	-	(Note 1)	-	-	(Note 1)	14,815	-
Uni-President Enterprises Corp.	Tong Sheng Milk Enterprise Co., Ltd.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(132,283)	-	(Note 1)	-	-	(Note 1)	12,217	-
Uni-President Enterprises Corp.	Yuan-Tai Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(108,156)	-	(Note 1)	-	-	(Note 1)	16,853	-
Uni-President Enterprises Corp.	Tung Xian Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(107,435)	-	(Note 1)	-	-	(Note 1)	13,532	-
Uni-President Enterprises Corp.	Tung Yu Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(106,669)	-	(Note 1)	-	-	(Note 1)	3,886	-
Uni-President Enterprises Corp.	Uni-President Superior Commissary Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(104,882)	-	(Note 1)	-	-	(Note 1)	21,257	-
Uni-President Enterprises Corp.	Tung-Bo Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(100,943)	-	(Note 1)	-	-	(Note 1)	2,346	-
Uni-President Enterprises Corp.	President Kikkoman Inc.	An investee company accounted for under the equity method	Purchases	941,013	4	(Note 1)	-	-	(Note 1)	(64,073)	(4)
Uni-President Enterprises Corp.	President Nishin Corp.	An investee company accounted for under the equity method	Purchases	412,276	2	(Note 1)	-	-	(Note 1)	(43,372)	(3)
Uni-President Enterprises Corp.	Uni-President (Vietnam) Co., Ltd.	An investee company of Uni-President Southeast Asia Holdings Ltd. accounted for	Purchases	365,726	2	(Note 1)	-	-	(Note 1)	(19,095)	(1)
Uni-President Enterprises Corp.	President Packaging Corp.	An investee company accounted for under the equity method	Purchases	153,212	1	(Note 1)	-	-	(Note 1)	(17,646)	(1)
Uni-President Enterprises Corp.	TTET Union Corp.	An investee company accounted for under the equity method	Purchases	140,512	1	(Note 1)	-	-	(Note 1)	(12,836)	(1)
Nanlien International Corp.	Lien Bo Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(1,022,505)	(32)	(Note 1)	-	-	-	66,323	53
Uni-President Vendor Corp.	Uni-President Enterprises Corp.	The Company	Purchases	745,654	70	(Note 1)	-	-	-	(67,078)	(69)
Uni-President Dream Parks Corp.	Uni-President Enterprises Corp.	The Company	(Media revenue)	(411,270)	(64)	(Note 1)	-	-	-	68,056	63
Uni-President Dream Parks Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	(Media revenue)	(138,620)	(22)	(Note 1)	-	-	-	32,190	30
Presco Netmarketing Inc.	President Chain Store Corp.	An investee company accounted for under the equity method	(Service revenue)	(386,835)	(6)	(Note 1)	-	-	-	23,659	5
Presco Netmarketing Inc.	Uni-President Enterprises Corp.	The Company	(Service revenue)	(238,755)	(4)	(Note 1)	-	-	-	29,273	7
Uni-President Development Corp.	Time Square International Co., Ltd.	An associates company of Prince Housing Development Corp. accounted for under the equity method	(Rental income)	(459,218)	(55)	(Note 1)	-	-	-	90,215	55
Uni-President Development Corp.	Uni-President Department Stores Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	(Rental income)	(346,789)	(42)	(Note 1)	-	-	-	65,711	40

Purchases / sales, company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)		
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)	Note
Tait Marketing & Distribution Co., Ltd.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	\$ 381,636	(24)	Closes its accounts 20-70 days after the end of each month	\$	-	76,213	40	-
President Nisshin Corp.	Uni-President Enterprises Corp.	The Company	(Sales)	(412,276)	(26)	Closes its accounts 30 days after the end of each month	-	-	43,372	15	-
President Nisshin Corp.	Weilth Food Industrial Co., Ltd.	An investee company accounted for under the equity method	(Sales)	(152,525)	(10)	After checking, closes its accounts 90 days after the end of each month	-	-	26,968	9	-
President Tokyo Corp.	President Transnet Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	(Service revenue)	(116,014)	(6)	Closes its accounts 30 days after the end of each month	-	-	28,196	8	-
President Packaging Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	(335,435)	(13)	Closes its accounts 15-60 days after the end of each month	-	-	67,993	16	-
President Packaging Corp.	Uni-President Enterprises Corp.	The Company	(Sales)	(153,212)	(6)	Closes its accounts 15-60 days after the end of each month	-	-	17,646	4	-
President Kikkoman Inc.	Uni-President Enterprises Corp.	The Company	(Sales)	(941,013)	(98)	One month	-	-	64,073	89	-
Ton-Yi Industrial Corp.	Fujian Ton Yi Timplat Co., Ltd.	An investee company of Cayman Fujian Ton Yi Industrial Holdings Ltd. accounted for under the equity method	(Sales)	(3,589,122)	(19)	50 days after shipping	-	-	587,057	28	-
Ton-Yi Industrial Corp.	Jiangsu Ton Yi Timplat Co., Ltd.	An investee company of Cayman Jiangsu Ton Yi Holdings Ltd. accounted for under the equity method	(Sales)	(2,472,469)	(13)	50 days after shipping	-	-	457,370	22	-
Ton-Yi Industrial Corp.	TTET Union Corp.	An investee company accounted for under the equity method	(Sales)	(339,170)	(2)	Closes its accounts 30 days after the end of each month by T/T	-	-	64,958	3	-
Ton-Yi Industrial Corp.	Tovecan Corp.	An investee company of Ton-Yi Industrial Corp. accounted for under the equity method	(Sales)	(152,235)	(1)	30 days after shipping	-	-	41,430	2	-
ScinoPharm Taiwan Ltd.	SciAnda (Changshu) Pharmaceuticals, Ltd.	An investee company of Scino Pharm Taiwan Ltd. accounted for under the equity method	Purchases	193,686	22	After checking, closes its accounts 90 days after the end of each month by T/T	-	-	(28,821)	(25)	-
President Chain Store Corp.	Uni-President Enterprises Corp.	The Company	Purchases	14,788,809	15	Closes its accounts 30-40 days after the end of each month	-	-	(1,618,454)	(11)	-
President Chain Store Corp.	Uni-President Superior Commissary Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	Purchases	3,566,700	4	Closes its accounts 45 days after the end of each month	-	-	(622,404)	(4)	-
President Chain Store Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	Purchases	1,908,658	2	Closes its accounts 30 days after the end of each month	-	-	(136,637)	(1)	-
President Chain Store Corp.	Lien Bo Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	Purchases	647,614	1	Closes its accounts 10-54 days after the end of each month	-	-	(103,372)	(1)	-
President Chain Store Corp.	Qware Systems & Services Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	Purchases	632,058	1	Closes its accounts 40 days after the end of each month	-	-	(107,036)	(1)	-
President Chain Store Corp.	Kuang Chuan Dairy Co., Ltd.	An investee company accounted for under the equity method	Purchases	398,310	-	Closes its accounts 30-65 days after the end of each month	-	-	(88,129)	(1)	-
President Chain Store Corp.	Tait Marketing & Distribution Co., Ltd.	An investee company accounted for under the equity method	Purchases	381,636	-	Closes its accounts 20-70 days after the end of each month	-	-	(76,213)	-	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)	
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)
President Chain Store Corp.	President Packaging Corp.	An investee company accounted for under the equity method	Purchases	\$ 335,435	-	Closes its accounts 15-60 days after the end of each month	\$	-	(67,933)	-
President Chain Store Corp.	21 Century Co., Ltd.	An investee company of President Chain Store Corp. accounted for under the equity method	Purchases	277,271	-	Closes its accounts 30-60 days after the end of each month	(-	64,673)	-
President Chain Store Corp.	Weilih Food Industrial Co., Ltd.	An investee company accounted for under the equity method	Purchases	267,673	-	Closes its accounts 30-60 days after the end of each month	(-	57,714)	-
President Chain Store Corp.	President Transnet Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	Purchases	224,880	-	Closes its accounts 60 days after the end of each month	(-	23,798)	-
President Chain Store Corp.	Mister Dount Taiwan Co., Ltd.	An investee company of President Chain Store Corp. accounted for under the equity method	Purchases	159,797	-	Closes its accounts 55-60 days after the end of each month	(-	29,185)	-
President Chain Store Corp.	Vision Distribution Service Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	(Purchase return)	(149,679)	-	Closes its accounts 30-60 days after the end of each month	-	-	-	-
President Chain Store Corp.	President Pharmaceutical Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	Purchases	101,850	-	Closes its accounts 60-70 days after the end of each month	(-	124,435)	(1)
Tung Ang Enterprises Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	(1,908,658)	(31)	Closes its accounts 30 days after the end of each month	-	-	136,637	23
Tung Ang Enterprises Corp.	Tun Hsiang Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(1,128,225)	(19)	Closes its accounts 60 days after the end of each week	-	-	190,588	32
Tung Ang Enterprises Corp.	Far-Tung Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(479,695)	(8)	Closes its accounts 28 days after the end of each week	-	-	49,057	8
Tung Ang Enterprises Corp.	Tong Chu Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(308,382)	(5)	Closes its accounts 56 days after the end of each week	-	-	53,431	9
Tung Ang Enterprises Corp.	Tung Yu Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(167,979)	(3)	Closes its accounts 12 days after the end of each month	-	-	6,636	1
Tung Ang Enterprises Corp.	Chang Tung Corporation Limited	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(151,801)	(3)	Closes its accounts 12 days after the end of each month	-	-	5,211	1
Tung Ang Enterprises Corp.	Hsin Tung Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(147,717)	(2)	Closes its accounts 17 days after the end of each month	-	-	8,055	1
Tung Ang Enterprises Corp.	Wei-Tong Enterprises Coporation	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(139,165)	(2)	Closes its accounts 12 days after the end of each month	-	-	5,486	1
Tung Ang Enterprises Corp.	Lien Yu Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(133,481)	(2)	Closes its accounts 12 days after the end of each month	-	-	3,793	1
Tung Ang Enterprises Corp.	Tung-Bo Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(120,903)	(2)	Closes its accounts 12 days after the end of each month	-	-	3,822	1
Tung Ang Enterprises Corp.	Lien Sheng Enterprises Corp.	An investee company of Nanlien International Corp. accounted for under the equity method	(Sales)	(118,052)	(2)	Closes its accounts 12 days after the end of each month	-	-	3,153	1

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)		
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period		Amount	Percentage of notes or accounts receivable/(payable)
Tung Ang Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	\$ 5,498,942	100	Closes its accounts every 10 days and remits in 28 days after purchases	\$ -	-	(\$ 313,731)	(100)	-
Uni-President Superior Commissary Corp.	Uni-President Enterprises Corp.	The Company	Purchases	104,882	4	Closes its accounts 60 days after the end of each month	(21,257)	-	(21,257)	3	-
Tun Hsiang Enterprises Corp.	Presicare Corp.	An investee company accounted for under the equity method	(Sales)	(609,471)	(25)	Closes its accounts 70 days after the end of each month	-	-	123,088	26	-
Tun Hsiang Enterprises Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	Purchases	1,128,225	47	Closes its accounts 60 days after the end of each week	(190,588)	-	(190,588)	(49)	-
Tun Hsiang Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	1,029,346	43	Closes its accounts 60 days after the end of each week	(192,522)	-	(192,522)	(50)	-
Tung Che Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	145,277	93	Closes its accounts 59 days after the end of each week	(25,453)	-	(25,453)	(99)	-
Lien Bo Enterprises Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	(647,614)	(40)	Closes its accounts 10-54 days after the end of each month	-	-	103,372	34	-
Lien Bo Enterprises Corp.	Presicare Corp.	An investee company accounted for under the equity method	(Sales)	(147,256)	(9)	Closes its accounts 80 days after the end of each month	-	-	31,851	10	-
Lien Bo Enterprises Corp.	Nantien International Corp.	An investee company accounted for under the equity method	Purchases	1,022,505	65	Closes its accounts 35 days after the end of each month	(66,323)	-	(66,323)	(31)	-
Tung Xian Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	107,435	84	Closes its accounts 38 days after the end of each month	(13,532)	-	(13,532)	(47)	-
Tung Yu Enterprises Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	Purchases	167,979	61	Closes its accounts 12 days after the end of each month	(6,636)	-	(6,636)	(57)	-
Tung Yu Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	106,669	39	Closes its accounts 12 days after the end of each month	(3,886)	-	(3,886)	(33)	-
Hsin Tung Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	153,878	39	Closes its accounts 17 days after the end of each month	(5,554)	-	(5,554)	(35)	-
Hsin Tung Enterprises Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	Purchases	147,717	36	Closes its accounts 17 days after the end of each month	(8,055)	-	(8,055)	(51)	-
Yuan-Tai Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	108,156	100	Closes its accounts 60 days after the end of each month	(16,853)	-	(16,853)	(96)	-
Tong Chu Enterprises Corp.	Presicare Corp.	An investee company accounted for under the equity method	(Sales)	(319,432)	(42)	Closes its accounts 70 days after the end of each month	-	-	60,514	37	-
Tong Chu Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	383,829	54	Closes its accounts 65 days after the end of each week	(71,809)	-	(71,809)	(57)	-
Tong Chu Enterprises Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	Purchases	308,382	43	Closes its accounts 56 days after the end of each week	(53,431)	-	(53,431)	(43)	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)		
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)	Note
Tung-Bo Enterprises Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	Purchases	\$ 120,903	52	Closes its accounts 12 days after the end of each week	\$ -	-	\$ 3,822	(51)	-
Tung Bo Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	100,943	43	Closes its accounts 12 days after the end of each week	-	-	(2,346)	(31)	-
Tung Shun Enterprises Corp.	Presicare Corp.	An investee company accounted for under the equity method	(Sales)	(101,972)	(8)	Closes its accounts 72 days after the end of each month	-	-	23,740	9	-
Tung Shun Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	1,129,310	99	Closes its accounts 62 days after the end of each week	-	-	(216,249)	(100)	-
Cheng-Fa Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	203,464	100	Closes its accounts 40 days after the end of each week	-	-	(27,497)	(100)	-
Tung-Hsiang Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	650,313	92	Closes its accounts 49 days after the end of each week	-	-	(103,567)	(100)	-
Wei-Tong Enterprises Coporation	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	Purchases	139,165	59	Closes its accounts 12 days after the end of each month	-	-	(5,486)	(63)	-
Tung Yi Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	904,929	99	Closes its accounts 50 days after the end of each month	-	-	(147,727)	(100)	-
Fu Yi Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	516,623	99	Closes its accounts 27 days after the end of each week	-	-	(48,868)	(100)	-
Yi Fa Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	235,931	97	Closes its accounts 36 days after the end of each week	-	-	(27,259)	(99)	-
Kun Fu Enterprises Corp.	Uni-President Enterprises Corp.	The Company	Purchases	327,280	98	Closes its accounts 42 days after the end of each week	-	-	(43,812)	(100)	-
Tovecan Corp.	Ton-Yi Industrial Corp.	An investee company accounted for under the equity method	Purchases	152,235	87	30 days after shipping	-	-	(41,430)	(96)	-
Wuxi Ton Yi Industrial Packing Co., Ltd.	Jiangsu Ton Yi Timplate Co., Ltd.	An investee company of Cayman Jianguo Ton Yi Holdings Ltd. accounted for under the equity method	Purchases	332,112	39	67 days after invoice date	-	-	(53,204)	(34)	-
Wuxi Ton Yi Industrial Packing Co., Ltd.	Fujian Ton Yi Timplate Co., Ltd.	An investee company of Cayman Fujian Ton Yi Industrial Holdings Ltd. accounted for under the equity method	Purchases	174,290	20	67 days after invoice date	-	-	(31,728)	(20)	-
Jiangsu Ton Yi Timplate Co., Ltd.	Wuxi Ton Yi Industrial Packing Co., Ltd.	An investee company of Cayman Ton Yi Industrial Holdings Ltd. accounted for under the equity method	(Sales)	(332,112)	(10)	67 days after invoice date	-	-	53,204	6	-
Jiangsu Ton Yi Timplate Co., Ltd.	Ton-Yi Industrial Corp.	An investee company accounted for under the equity method	Purchases	2,472,469	88	50 days after shipping	-	-	(457,370)	(86)	-
Fujian Ton Yi Timplate Co., Ltd.	Wuxi Ton Yi Industrial Packing Co., Ltd.	An investee company of Cayman Ton Yi Industrial Holdings Ltd. accounted for under the equity method	(Sales)	(174,290)	(4)	67 days after invoice date	-	-	31,728	3	-
Fujian Ton Yi Timplate Co., Ltd.	Ton-Yi Industrial Corp.	An investee company accounted for under the equity method	Purchases	3,589,122	91	50 days after shipping	-	-	(587,057)	(91)	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)	
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Unit Price	Credit Period	Amount	Percentage of notes receivable/(payable)	
Szechwan Ton Yi Industrial Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	\$ 1,606,321	(94)	\$	Within 22 days of statements settled twice a month	\$ 190,732	99	-
Zhanjiang Ton Yi Industrial Co., Ltd.	Zhanjiang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(532,527)	(53)	-	Within 22 days of statements settled twice a month	83,221	56	-
Zhanjiang Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(451,415)	(45)	-	Within 22 days of statements settled twice a month	52,536	35	-
Huizhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(1,166,687)	(100)	-	Within 22 days of statements settled twice a month	119,920	100	-
Huizhou Ton Yi Industrial Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Namlien Holding Ltd. accounted for under the equity method	Purchases	102,089	13	-	15 days after invoice date	(23,223)	(16)	-
Zhangzhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(1,487,970)	(84)	-	Within 22 days of statements settled twice a month	142,821	86	-
Taizhou Ton Yi Industrial Co., Ltd.	Taizhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(1,794,648)	(73)	-	Within 22 days of statements settled twice a month	104,921	80	-
Taizhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(151,413)	(6)	-	Within 22 days of statements settled twice a month	4,179	3	-
Taizhou Ton Yi Industrial Co., Ltd.	Kunshan Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	(Sales)	(119,436)	(5)	-	15 days after invoice date	3,545	3	-
Chengdu Ton Yi Industrial Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(679,921)	(60)	-	Within 22 days of statements settled twice a month	57,440	49	-
Chengdu Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(147,914)	(13)	-	Within 22 days of statements settled twice a month	15,651	13	-
Kunshan Ton Yi Industrial Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(2,145,575)	(93)	-	Within 22 days of statements settled twice a month	215,948	98	-
Kunshan Ton Yi Industrial Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Namlien Holding Ltd. accounted for under the equity method	Purchases	189,148	12	-	15 days after invoice date	(18,386)	(12)	-
Kunshan Ton Yi Industrial Co., Ltd.	Taizhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	119,436	8	-	15 days after invoice date	(3,545)	(2)	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)	
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)
Beijing Ton Yi Industrial Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	\$ 2,078,335	(95)	Within 22 days of statements settled twice a month	\$ -	-	\$ 121,289	100
Beijing Ton Yi Industrial Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Nianliten Holding Ltd. accounted for under the equity method	Purchases	196,215	14	15 days after invoice date	-	-	(14,293)	(14)
SciAnda (Changshu) Pharmaceuticals, Ltd.	SciPharm Taiwan Ltd.	An investee company accounted for under the equity method	(Sales)	(193,686)	(75)	After checking, closes its accounts 90 days after the end of each month by T/T	-	-	28,821	77
President Drugstore Business Corp.	President Pharmaceutical Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	Purchases	668,736	7	Closes its accounts 70 days after the end of each month	-	-	(26,941)	(1)
Capital Inventory Services Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Service revenue)	(170,565)	(68)	Closes its accounts 45-60 days after the end of each month	-	-	33,902	57
Wisdom Distribution Services Corp.	Books.com. Co., Ltd.	An investee company of President Chain Store Corp. accounted for under the equity method	(Service revenue)	(238,188)	(9)	Closes its accounts 30 days after the end of each month	-	-	26,449	28
Wisdom Distribution Services Corp.	President Logistics International Co., Ltd.	An investee company of Retail Support International Corp. accounted for under the equity method	Service cost	1,064,345	44	Closes its accounts 20 days after the end of each month	-	-	(103,177)	(38)
leash Payment Systems Ltd.	President Chain Store Corp.	An investee company accounted for under the equity method	(Service revenue)	(116,273)	(32)	Closes its accounts 45 days after the end of each month	-	-	20,326	36
Uni-President Cold Chain Corp.	President Logistics International Co., Ltd.	An investee company of Retail Support International Corp. accounted for under the equity method	Service cost	1,035,971	37	Closes its accounts 20 days after the end of each month	-	-	(89,672)	(2)
Uni-Wonder Corporation	Tung Chan Enterprises Corp.	An investee company of Nianliten International Corp. accounted for under the equity method	Purchases	1,041,904	25	Closes its accounts 25 days after the end of each month	-	-	(112,967)	(21)
Uni-Wonder Corporation	Uni-President Enterprises Corp.	The Company	Purchases	244,063	5	Closes its accounts 30 days after the end of each month	-	-	(37,038)	(7)
Uni-Wonder Corporation	Retail Support International Corp.	An investee company accounted for under the equity method	Purchases	195,552	5	Closes its accounts 30 days after the end of each month	-	-	(18,200)	(3)
21 Century Co., Ltd.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	(277,271)	(33)	Closes its accounts 30-60 days after the end of each month	-	-	64,673	47
President Transnet Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	(224,880)	(44)	Closes its accounts 60 days after the end of each month	-	-	23,798	2
President Transnet Corp.	Chieh Shun Transport Corp.	An investee company of President Logistics International Co., Ltd. accounted for under the equity method	Service cost	708,839	8	Closes its accounts 40 days after the end of each month	-	-	(129,144)	(8)
Uni-President Superior Commissary Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	(3,566,700)	(99)	Closes its accounts 45 days after the end of each month	-	-	622,404	100
Qware Systems & Services Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Service revenue)	(632,058)	(69)	Closes its accounts 40 days after the end of each month	-	-	107,036	78

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)
			Purchases / (sales) (Service revenue)	Amount	Percentage of net purchases/(sales)	Unit Price	Credit Period	Amount	
President Information Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(\$)	772,627	(67)	Closes its accounts 45 days after the end of each month	\$	243,134	69
President Pharmaceutical Corp.	President Drugstore Business Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	(Sales)	(668,736)	(37)	Closes its accounts 70 days after the end of each month	-	26,941	7
President Pharmaceutical Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	(Sales)	(101,850)	(4)	Closes its accounts 60-70 days after the end of each month	-	124,435	31
Retail Support International Corp.	Uni-Wonder Corporation	An investee company of President Chain Store Corp. accounted for under the equity method	(Distribution revenue)	(195,552)	(7)	Closes its accounts 30 days after the end of each month	-	18,200	6
Retail Support International Corp.	President Logistics International Co., Ltd.	An investee company of Retail Support International Corp. accounted for under the equity method	Service cost	751,640	42	Closes its accounts 20 days after the end of each month	-	(69,244)	(45)
Retail Support International Corp.	Retail Support Taiwan Corp.	An investee company of Retail Support International Corp. accounted for under the equity method	Service cost	305,169	17	Closes its accounts 15-20 days after the end of each month	-	(27,199)	(18)
Duskin Serve Taiwan Co., Ltd.	President Chain Store Corp.	An investee company accounted for under the equity method	(Service revenue)	(282,209)	(23)	Closes its accounts 15-60 days after the end of each month	-	78,425	37
President Logistics International Co., Ltd.	Wisdom Distribution Services Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	(Distribution revenue)	(1,064,345)	(33)	Closes its accounts 20 days after the end of each month	-	103,177	35
President Logistics International Co., Ltd.	Uni-President Cold Chain Corp.	An investee company accounted for under the equity method	(Distribution revenue)	(1,035,971)	(33)	Closes its accounts 20 days after the end of each month	-	89,672	31
President Logistics International Co., Ltd.	Retail Support International Corp.	An investee company accounted for under the equity method	(Distribution revenue)	(751,640)	(24)	Closes its accounts 20 days after the end of each month	-	69,244	24
President Logistics International Co., Ltd.	Chieh Shun Transport Corp.	An investee company of President Logistics International Co., Ltd. accounted for under the equity method	Service cost	969,846	32	Closes its accounts 20 days after the end of each month	-	(85,555)	(31)
Vision Distribution Service Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	Sales return	149,679	-	Closes its accounts 30-60 days after the end of each month	-	-	-
Retail Support Taiwan Corp.	Retail Support International Corp.	An investee company accounted for under the equity method	(Distribution revenue)	(305,169)	(85)	Closes its accounts 15-20 days after the end of each month	-	27,199	79
Chieh Shun Transport Corp.	President Logistics International Co., Ltd.	An investee company of Retail Support International Corp. accounted for under the equity method	(Distribution revenue)	(969,846)	(60)	Closes its accounts 20 days after the end of each month	-	85,555	39
Chieh Shun Transport Corp.	President Transnet Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	(Distribution revenue)	(708,839)	(40)	Closes its accounts 40 days after the end of each month	-	129,144	59
Zhejiang Uni-Champion Logistics Dvpt. Ltd.	Shanghai President Logistic Co. Ltd.	An investee company of President Chain Store Corp. accounted for under the equity method	(Distribution revenue)	(199,852)	(30)	Closes its accounts 60 days after the end of each month	-	52,590	47
Shanghai President Logistic Co. Ltd.	Zhejiang Uni-Champion Logistics Dvpt. Ltd.	An investee company of Uni-President Cold Chain Corp. Virgin Holdings Ltd. accounted for under the equity method	Service cost	199,852	34	Closes its accounts 60 days after the end of each month	-	(52,590)	(37)
Shan Dong President Yin Zuo Commercial Limited	Shangdong President Logistics Co., Ltd.	An investee company of President Chain Store Corp. accounted for under the equity method	Service cost	120,713	5	Closes its accounts 30 days after the end of each month	-	(11,136)	(2)

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)	
			Purchases / (sales) (Distribution revenue) (\$)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)
Shangdong President Logistics Co., Ltd.	Shan Dong President Yin Zuo Commercial Limited	An investee company of Shanghai President Logistic Co. Ltd. accounted for under the equity method	(Distribution revenue) (\$	120,713)	(99)	Closes its accounts 30 days after the end of each month	\$	11,136	99	-
Wuhan President Packing Ind. Corp.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(226,173)	(53)	Closes its accounts 30 days after the end of each month	-	37,050	59	-
Guangzhou President Packaging Ind. Corp.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(240,092)	(100)	Closes its accounts 30 days after the end of each month	-	39,867	100	-
Changsha President Packaging Ind. Corp.	Changsha President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(213,524)	(100)	Closes its accounts 30 days after the end of each month	-	39,787	100	-
Uni-President (Philippines) Ltd.	Uni-President (Vietnam) Co., Ltd.	An investee company of Uni-President Southeast Asia Holdings Ltd. accounted for under the equity method	Purchases	102,438	83	Closes its accounts 45 days after the end of each month	(6,748)	(7)	-
Uni-President (Thailand) Ltd.	Uni-President Marketing Co., Ltd.	An investee company of Uni-President (Thailand) Ltd. accounted for under the equity method	(Sales)	(892,741)	(60)	Closes its accounts 60 days after the end of each month	-	146,900	70	-
Uni-President (Vietnam) Co., Ltd.	Uni-President Enterprises Corp.	The Company	(Sales)	(365,726)	(3)	Closes its accounts 30 days after the end of each month	-	19,095	2	-
Uni-President (Vietnam) Co., Ltd.	Uni-President (Malaysia) SDN.BHD	An investee company of Uni-President (Vietnam) Co., Ltd. accounted for under the equity method	(Sales)	(180,786)	(1)	Closes its accounts 90 days after the end of each month	-	11,230	1	-
Uni-President (Vietnam) Co., Ltd.	Tribeco Binh Duong Co., Ltd.	An investee company of Uni-President (Vietnam) Co., Ltd. accounted for under the equity method	(Sales)	(143,898)	(1)	Closes its accounts 30 days after the end of each month	-	42,764	4	-
Uni-President (Vietnam) Co., Ltd.	Uni-President (Philippines) Co.,Ltd.	An investee company of Uni-President Southeast Asia Holdings Ltd. accounted for under the equity method	(Sales)	(102,438)	(1)	Closes its accounts 45 days after the end of each month	-	6,748	1	-
Tribeco Binh Duong Co., Ltd.	Uni-President (Vietnam) Co., Ltd.	An investee company of Uni-President Southeast Asia Holdings Ltd. accounted for under the equity method	Purchases	145,898	47	Closes its accounts 30 days after the end of each month	(42,764)	(58)	-
Uni-President (Malaysia) SDN. BHD	Uni-President (Vietnam) Co., Ltd.	An investee company of Uni-President Southeast Asia Holdings Ltd. accounted for under the equity method	Purchases	180,786	98	Closes its accounts 90 days after the end of each month	(11,230)	(100)	-
Uni-President Marketing Co., Ltd.	Uni-President (Thailand) Ltd.	An investee company of Uni-President Southeast Asia Holdings Ltd. accounted for under the equity method	Purchases	892,741	99	Closes its accounts 60 days after the end of each month	(146,900)	(99)	-
Uni-President Enterprises (China) Investment Corp.	Chengdu President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	1,448,191	33	Closes its accounts 30 days after the end of each month	(26,139)	(2)	-
Uni-President Enterprises (China) Investment Corp.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	1,006,246	23	Closes its accounts 30 days after the end of each month	(75,631)	(5)	-
Uni-President Enterprises (China) Investment Corp.	Kunshan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	527,763	12	Closes its accounts 30 days after the end of each month	(27,092)	(2)	-
Uni-President Enterprises (China) Investment Corp.	Taizhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	319,795	7	Closes its accounts 30 days after the end of each month	(778)	-	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction				Description and reasons for difference in transaction terms compared to non-related party				Notes or accounts receivable / (payable)
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)	
Uni-President Enterprises (China) Investment Corp.	Chongqing President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	\$ 126,544	3	Closes its accounts 30 days after the end of each month	\$	—	—	404	—
Guiyang President Enterprises Co., Ltd.	Kunming President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(534,405)	(82)	Closes its accounts 30 days after the end of each month		—	—	37,365	82
Kunming President Enterprises Food Co., Ltd.	Guiyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	534,405	24	Closes its accounts 30 days after the end of each month		—	—	(37,365)	(11)
Kunming President Enterprises Food Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	373,737	16	Closes its accounts 30 days after the end of each month		—	—	(31,935)	(10)
Kunming President Enterprises Food Co., Ltd.	Chongqing President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	153,166	7	Closes its accounts 30 days after the end of each month		—	—	(20,631)	(6)
Chengdu President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	(Sales)	(1,448,191)	(17)	Closes its accounts 30 days after the end of each month		—	—	26,139	11
Chengdu President Enterprises Food Co., Ltd.	Kunming President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(373,737)	(4)	Closes its accounts 30 days after the end of each month		—	—	31,935	13
Chengdu President Enterprises Food Co., Ltd.	Xinjiang President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(288,180)	(3)	Closes its accounts 30 days after the end of each month		—	—	49,698	20
Chengdu President Enterprises Food Co., Ltd.	Szechwan Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	1,606,321	27	Within 22 days of statements settled twice a month		—	—	(190,732)	(27)
Chengdu President Enterprises Food Co., Ltd.	Chongqing President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	804,927	14	Closes its accounts 30 days after the end of each month		—	—	(28,733)	(4)
Chengdu President Enterprises Food Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	679,921	12	Within 22 days of statements settled twice a month		—	—	(57,440)	(8)
Taizhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(1,459,624)	(78)	Closes its accounts 30 days after the end of each month		—	—	166,761	91
Taizhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	(Sales)	(319,795)	(17)	Closes its accounts 30 days after the end of each month		—	—	778	—
Taizhou President Enterprises Co., Ltd.	Taizhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	1,794,648	100	Within 22 days of statements settled twice a month		—	—	(104,921)	(100)
Kunshan President Enterprises Food Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(2,717,324)	(59)	Closes its accounts 30 days after the end of each month		—	—	350,276	62
Kunshan President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	(Sales)	(527,763)	(12)	Closes its accounts 30 days after the end of each month		—	—	27,092	5

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)		
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)	Note
Fuzhou President Enterprises Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	\$ 219,257	(5)	Closes its accounts 30 days after the end of each month	-	\$	37,131	41	-
Fuzhou President Enterprises Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	1,444,623	48	Closes its accounts 30 days after the end of each month	-	(510,114)	(65)	-
Hefei President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(751,086)	(16)	Closes its accounts 30 days after the end of each month	-	-	61,288	51	-
Hefei President Enterprises Co., Ltd.	Gulin Ziquan Beverage Industrial Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	270,438	10	Closes its accounts 30 days after the end of each month	-	(24,859)	(7)	-
Hefei President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	182,941	7	Closes its accounts 30 days after the end of each month	-	(35,006)	(10)	-
Hefei President Enterprises Co., Ltd.	Wuhan Zijiang President Enterprises Co., Ltd.	An investee company of Wuhan President Enterprises Co., Ltd. accounted for under the equity method	Purchases	131,544	5	Closes its accounts 30 days after the end of each month	-	-	-	-	-
Harbin President Enterprises Co., Ltd.	Shenyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(105,964)	(15)	Closes its accounts 30 days after the end of each month	-	-	508	6	-
Harbin President Enterprises Co., Ltd.	Shenyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	209,503	44	Closes its accounts 30 days after the end of each month	-	(40,195)	(46)	-
Hangzhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(3,124,280)	(95)	Closes its accounts 30 days after the end of each month	-	-	398,181	98	-
Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	Shenyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(735,534)	(100)	Closes its accounts 30 days after the end of each month	-	-	38,141	100	-
Guangzhou President Enterprises Co., Ltd.	Fuzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(1,444,623)	(6)	Closes its accounts 30 days after the end of each month	-	-	510,114	49	-
Guangzhou President Enterprises Co., Ltd.	Fuzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	219,257	2	Closes its accounts 30 days after the end of each month	-	(37,131)	(2)	-
Guangzhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(173,345)	(1)	Closes its accounts 30 days after the end of each month	-	-	37,323	4	-
Guangzhou President Enterprises Co., Ltd.	Nanning President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	1,764,474	12	Closes its accounts 30 days after the end of each month	-	(41,804)	(2)	-
Guangzhou President Enterprises Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	1,487,970	10	Within 22 days of statements settled twice a month	-	(142,821)	(8)	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)	
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)
Guangzhou President Enterprises Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	\$ 1,166,687	8	Within 22 days of statements settled twice a month	\$	119,920	(7)	-
Guangzhou President Enterprises Co., Ltd.	Guilin Ziquan Beverage Industrialized Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	1,027,015	7	Closes its accounts 30 days after the end of each month	(21,780	(1)	-
Guangzhou President Enterprises Co., Ltd.	Zhanjiang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	519,834	4	Closes its accounts 30 days after the end of each month	(75,927	(4)	-
Guangzhou President Enterprises Co., Ltd.	Zhanjiang Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	451,415	3	Within 22 days of statements settled twice a month	(52,536	(3)	-
Guangzhou President Enterprises Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Nantien Holding Ltd. accounted for under the equity method	Purchases	249,082	2	Closes its accounts 30 days after the end of each month	(32,060	(2)	-
Guangzhou President Enterprises Co., Ltd.	Guangzhou President Packaging Ind. Corp.	An investee company of President Packing Holding Ltd. accounted for under the equity method	Purchases	240,092	2	Closes its accounts 30 days after the end of each month	(39,867	(2)	-
Guangzhou President Enterprises Co., Ltd.	Taizhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	151,413	1	Within 22 days of statements settled twice a month	(4,179	-	-
Guangzhou President Enterprises Co., Ltd.	Chengde Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	147,914	1	Within 22 days of statements settled twice a month	(15,651	(1)	-
Nanchang President Enterprises Co., Ltd.	Changsha President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(228,906)	(7)	Closes its accounts 30 days after the end of each month	-	2,064	6	-
Nanchang President Enterprises Co., Ltd.	Changsha President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	861,459	37	Closes its accounts 30 days after the end of each month	(43,606	(23)	-
Nanchang President Enterprises Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(191,970)	(6)	Closes its accounts 30 days after the end of each month	-	-	-	-
Nanchang President Enterprises Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	355,697	15	Closes its accounts 30 days after the end of each month	(38,874	(20)	-
Nanchang President Enterprises Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Nantien Holding Ltd. accounted for under the equity method	Purchases	103,746	4	Closes its accounts 30 days after the end of each month	(10,522	(5)	-
Nanning President Enterprises Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(1,764,474)	(98)	Closes its accounts 30 days after the end of each month	-	41,804	100	-
Nanning President Enterprises Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Nantien Holding Ltd. accounted for under the equity method	Purchases	127,988	10	Closes its accounts 30 days after the end of each month	(11,346	(6)	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)	
			Purchases / (sales) (Sales)	Amount (\$)	Percentage of net purchases/(sales) (100)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable) 100
Zhanjiang President Enterprises Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	(Sales)	519,834	(100)	Closes its accounts 30 days after the end of each month	-	-	\$ 75,927	-
Zhanjiang President Enterprises Co., Ltd.	Zhanjiang Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	532,527	100	Within 22 days of statements settled twice a month	-	-	(83,221)	(100)
Changsha President Enterprises Co., Ltd.	Nanchang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	(Sales)	(861,459)	(15)	Closes its accounts 30 days after the end of each month	-	-	43,606	43
Changsha President Enterprises Co., Ltd.	Nanchang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	Purchases	228,906	6	Closes its accounts 30 days after the end of each month	-	-	(2,064)	-
Changsha President Enterprises Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	(Sales)	(116,283)	(2)	Closes its accounts 30 days after the end of each month	-	-	997	1
Changsha President Enterprises Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	Purchases	692,404	19	Closes its accounts 30 days after the end of each month	-	-	(59,148)	(12)
Changsha President Enterprises Co., Ltd.	Changsha President Packaging Ind. Corp.	An investee company of President Packing Holding Ltd. accounted for under the equity method	Purchases	213,524	6	Closes its accounts 30 days after the end of each month	-	-	(39,787)	(8)
Jinan President Enterprises Co., Ltd.	Zhengzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	(Sales)	(2,170,773)	(80)	Closes its accounts 30 days after the end of each month	-	-	80,339	52
Jinan President Enterprises Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	(Sales)	(310,911)	(12)	Closes its accounts 30 days after the end of each month	-	-	34,324	22
Wuhan President Enterprises Food Co., Ltd.	Uni-President Trading (Hubei) Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	(Sales)	(1,717,920)	(21)	Closes its accounts 30 days after the end of each month	-	-	-	-
Wuhan President Enterprises Food Co., Ltd.	Changsha President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	(Sales)	(692,404)	(8)	Closes its accounts 30 days after the end of each month	-	-	59,148	28
Wuhan President Enterprises Food Co., Ltd.	Changsha President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	Purchases	116,283	2	Closes its accounts 30 days after the end of each month	-	-	(997)	-
Wuhan President Enterprises Food Co., Ltd.	Nanchang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) investment Corp. accounted for under the equity method	(Sales)	(355,697)	(4)	Closes its accounts 30 days after the end of each month	-	-	38,874	18

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)		
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)	Note
Wuhan President Enterprises Food Co., Ltd.	Nanchang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	\$ 191,970	4	Closes its accounts 30 days after the end of each month	\$ -	-	-	-	
Wuhan President Enterprises Food Co., Ltd.	Yichang Ziquan Beverage Industries Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	581,884	11	Closes its accounts 30 days after the end of each month	(13,542)	(2)	(2)	(2)	
Wuhan President Enterprises Food Co., Ltd.	Wuhan President Packing Ind. Corp.	An investee company of President Packing Holding Ltd. accounted for under the equity method	Purchases	226,173	4	Closes its accounts 30 days after the end of each month	(37,050)	(6)	(6)	(6)	
Wuhan President Enterprises Food Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Nantien Holding Ltd. accounted for under the equity method	Purchases	169,779	3	Closes its accounts 30 days after the end of each month	(13,175)	(2)	(2)	(2)	
Wuhan President Enterprises Food Co., Ltd.	Shenyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	103,316	2	Closes its accounts 30 days after the end of each month	(3,990)	(1)	(1)	(1)	
Zhengzhou President Enterprises Co., Ltd.	Jinan President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	2,170,773	35	Closes its accounts 30 days after the end of each month	(80,339)	(20)	(20)	(20)	
Zhengzhou President Enterprises Co., Ltd.	Henan President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	2,087,950	34	Closes its accounts 30 days after the end of each month	(13,833)	(3)	(3)	(3)	
Zhengzhou President Enterprises Co., Ltd.	Wuhan Zijiang President Enterprises Co., Ltd.	An investee company of Wuhan President Enterprises Co., Ltd. accounted for under the equity method	Purchases	167,654	3	Closes its accounts 30 days after the end of each month	(4,333)	(1)	(1)	(1)	
Zhengzhou President Enterprises Co., Ltd.	Shanxi President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	103,308	2	Closes its accounts 30 days after the end of each month	(1,599)	-	-	-	
Chongqing President Enterprises Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(804,927)	-65	Closes its accounts 30 days after the end of each month	28,733	50	50	50	
Chongqing President Enterprises Co., Ltd.	Kunming President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(153,166)	(12)	Closes its accounts 30 days after the end of each month	20,631	36	36	36	
Chongqing President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	(Sales)	(126,544)	(10)	Closes its accounts 30 days after the end of each month	404	1	1	1	
Chongqing President Enterprises Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Nantien Holding Ltd. accounted for under the equity method	Purchases	132,194	15	Closes its accounts 30 days after the end of each month	(20,714)	(15)	(15)	(15)	
Jiangsu President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(495,295)	(78)	Closes its accounts 30 days after the end of each month	22,659	72	72	72	
Beijing President Enterprises Drinks Co., Ltd.	Beijing Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	2,078,335	45	Within 22 days of statements settled twice a month	(121,289)	(26)	(26)	(26)	

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)	
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)
Beijing President Enterprises Drinks Co., Ltd.	Shanxi President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	\$ 386,914	8	Closes its accounts 30 days after the end of each month	-	-	(\$ 30,901)	(7)
Beijing President Enterprises Drinks Co., Ltd.	Shenyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	358,624	8	Closes its accounts 30 days after the end of each month	-	-	(19,474)	(4)
Beijing President Enterprises Drinks Co., Ltd.	Jinan President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	310,911	7	Closes its accounts 30 days after the end of each month	-	-	(34,324)	(7)
Shanxi President Enterprises Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(386,914)	(59)	Closes its accounts 30 days after the end of each month	-	-	30,901	88
Shanxi President Enterprises Co., Ltd.	Shenyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(130,734)	(20)	Closes its accounts 30 days after the end of each month	-	-	1,717	5
Shanxi President Enterprises Co., Ltd.	Zhengzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(103,308)	(16)	Closes its accounts 30 days after the end of each month	-	-	1,599	5
Shenyang President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(478,017)	(14)	Closes its accounts 30 days after the end of each month	-	-	30,322	17
Shenyang President Enterprises Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(358,624)	(11)	Closes its accounts 30 days after the end of each month	-	-	19,474	11
Shenyang President Enterprises Co., Ltd.	Harbin President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(209,503)	(6)	Closes its accounts 30 days after the end of each month	-	-	40,195	23
Shenyang President Enterprises Co., Ltd.	Harbin President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	105,964	5	Closes its accounts 30 days after the end of each month	-	-	(508)	-
Shenyang President Enterprises Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(103,316)	3	Closes its accounts 30 days after the end of each month	-	-	3,990	2
Shenyang President Enterprises Co., Ltd.	Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	735,534	32	Closes its accounts 30 days after the end of each month	-	-	(38,141)	(15)
Shenyang President Enterprises Co., Ltd.	Changchun President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	195,186	8	Closes its accounts 30 days after the end of each month	-	-	(1,979)	(1)
Shenyang President Enterprises Co., Ltd.	Shanxi President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	130,734	6	Closes its accounts 30 days after the end of each month	-	-	(1,717)	(1)
Changchun President Enterprises Co., Ltd.	Shenyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(195,186)	(96)	Closes its accounts 30 days after the end of each month	-	-	1,979	51
Akesu President Enterprises Co., Ltd.	Xinjiang President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(561,245)	(100)	Closes its accounts 30 days after the end of each month	-	-	15,683	100

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)		
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)	Note
Xinjiang President Enterprises Food Co., Ltd.	Sanxi President Enterprises Corp.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	1,413,087	35	Closes its accounts 30 days after the end of each month	-	-	-	-	-
Xinjiang President Enterprises Food Co., Ltd.	Akesu President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	561,245	14	Closes its accounts 30 days after the end of each month	-	(15,683)	-	(4)	-
Xinjiang President Enterprises Food Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	288,180	7	Closes its accounts 30 days after the end of each month	-	(49,698)	-	(12)	-
Uni-President Trading (Hubei) Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	1,717,920	95	Closes its accounts 30 days after the end of each month	-	-	-	-	-
Shaanxi President Enterprises Co., Ltd.	Xinjiang President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(1,413,087)	(98)	Closes its accounts 30 days after the end of each month	-	-	-	-	-
Henan President Enterprises Co., Ltd.	Zhengzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(2,087,950)	(92)	Closes its accounts 30 days after the end of each month	-	13,833	-	100	-
Henan President Enterprises Co., Ltd.	Wuhan Zijiang President Enterprises Co., Ltd.	An investee company of Wuhan President Enterprises Co., Ltd. accounted for under the equity method	Purchases	617,089	37	Closes its accounts 30 days after the end of each month	-	(36,249)	-	(7)	-
Uni-President Trading (Kunshan) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	(Sales)	(1,006,246)	-6	Closes its accounts 30 days after the end of each month	-	75,631	-	8	-
Uni-President Trading (Kunshan) Co., Ltd.	Hefei President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(182,941)	(1)	Closes its accounts 30 days after the end of each month	-	35,006	-	4	-
Uni-President Trading (Kunshan) Co., Ltd.	Hefei President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	751,086	5	Closes its accounts 30 days after the end of each month	-	(61,288)	-	(3)	-
Uni-President Trading (Kunshan) Co., Ltd.	Hangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	3,124,280	20	Closes its accounts 30 days after the end of each month	-	(398,181)	-	(22)	-
Uni-President Trading (Kunshan) Co., Ltd.	Kunshan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	2,717,324	17	Closes its accounts 30 days after the end of each month	-	(350,276)	-	(19)	-
Uni-President Trading (Kunshan) Co., Ltd.	Kunshan Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Purchases	2,145,575	14	Within 22 days of statements settled twice a month	-	(215,948)	-	(12)	-
Uni-President Trading (Kunshan) Co., Ltd.	Taizhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	1,459,624	9	Closes its accounts 30 days after the end of each month	-	(166,761)	-	(9)	-
Uni-President Trading (Kunshan) Co., Ltd.	Shanghai E & P Trading Co., Ltd.	An investee company of Cayman Nianlun Holding Ltd. accounted for under the equity method	Purchases	603,887	4	Closes its accounts 30 days after the end of each month	-	-	-	-	-
Uni-President Trading (Kunshan) Co., Ltd.	Jiangsu President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	495,295	3	Closes its accounts 30 days after the end of each month	-	(22,659)	-	(1)	-

Purchases / sales company	Name of the counter-party	Relationship	Description of transaction			Description and reasons for difference in transaction terms compared to non-related party			Notes or accounts receivable / (payable)	
			Purchases / (sales)	Amount	Percentage of net purchases/(sales)	Credit Period	Unit Price	Credit Period	Amount	Percentage of notes or accounts receivable/(payable)
Uni-President Trading (Kunshan) Co., Ltd.	Shenyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	\$ 478,017	3	Closes its accounts 30 days after the end of each month	-	-\$	30,322	(2)
Uni-President Trading (Kunshan) Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	173,345	1	Closes its accounts 30 days after the end of each month	-	(37,323	(2)
Uni-President Trading (Kunshan) Co., Ltd.	Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Purchases	119,225	1	Closes its accounts 30 days after the end of each month	-	(16,297	(1)
Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(119,225)	(77)	Closes its accounts 30 days after the end of each month	-	-	16,297	72
Shanghai E & P Trading Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(603,887)	(19)	Closes its accounts 30 days after the end of each month	-	-	-	-
Shanghai E & P Trading Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(249,082)	-8	Closes its accounts 30 days after the end of each month	-	-	32,060	28
Shanghai E & P Trading Co., Ltd.	Beijing Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	(Sales)	(196,215)	(6)	15 days after invoice date	-	-	14,293	13
Shanghai E & P Trading Co., Ltd.	Kunshan Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	(Sales)	(189,148)	(6)	15 days after invoice date	-	-	18,386	16
Shanghai E & P Trading Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(169,779)	(5)	Closes its accounts 30 days after the end of each month	-	-	13,175	12
Shanghai E & P Trading Co., Ltd.	Chongqing President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(132,194)	(4)	Closes its accounts 30 days after the end of each month	-	-	20,714	18
Shanghai E & P Trading Co., Ltd.	Nanning President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(127,968)	(4)	Closes its accounts 30 days after the end of each month	-	-	11,346	10
Shanghai E & P Trading Co., Ltd.	Guilin Ziqian Beverage Industrial Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(116,164)	(4)	Closes its accounts 30 days after the end of each month	-	-	1,417	1
Shanghai E & P Trading Co., Ltd.	Nanchang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	(Sales)	(103,746)	(3)	Closes its accounts 30 days after the end of each month	-	-	10,522	9
Shanghai E & P Trading Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	(Sales)	(102,089)	(3)	15 days after invoice date	-	-	23,223	20

(Note 1) The above terms are in accordance with the Company's policy on credit management. Please refer to Note.7 "RELATED PARTY TRANSACTIONS"

(Note 2) Foreign currencies are translated into New Taiwan Dollars using the following exchanges: Ending balances of receivable and payable are translated using the exchange rates as of report date (CYN:NTD 1: 4.558, USD:NTD 1: 30.175, VND:NTD 1: 0.001310, TBH:NTD 1: 0.933)

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
Receivable from related parties exceeding \$100,000 or 20% of paid-in capital or more
December 31, 2018

The name of the Company	Name of the counter-party	Relationship	Other receivables-related party			Overdue receivables			Expressed in thousands of NTD
			General ledger account	Amount	Turnover rate	Amount	Action adopted for overdue accounts		
							Subsequent collections	Allowance for doubtful accounts	
Uni-President Enterprises Corp.	Uni-President Cold Chain Corp.	An investee company accounted for under the equity method	Accounts receivable	\$ 922,235	8.78	\$ -	\$ -	\$ -	
Uni-President Enterprises Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	Accounts receivable	399,034	10.30	-	-	399,034	
Uni-President Enterprises Corp.	Tung Ang Enterprises Corp.	An investee company of Kai Yu Investment Co., Ltd. accounted for under the equity method	Accounts receivable	313,731	17.87	-	-	313,731	
Uni-President Enterprises Corp.	Retail Support International Corp.	An investee company accounted for under the equity method	Accounts receivable	297,185	9.60	-	-	297,109	
Uni-President Enterprises Corp.	Tung Shun Enterprises Corp.	An investee company of Nantien International Corp. accounted for under the equity method	Accounts receivable	216,249	5.39	-	-	195,670	
Uni-President Enterprises Corp.	Tun Hsiang Enterprises Corp.	An investee company of Nantien International Corp. accounted for under the equity method	Accounts receivable	192,522	5.44	-	-	192,193	
Uni-President Enterprises Corp.	Tung Yi Enterprises Corp.	An investee company of Nantien International Corp. accounted for under the equity method	Accounts receivable	147,727	6.53	-	-	147,727	
Uni-President Enterprises Corp.	Kuan Chan Enterprises Corp.	An investee company of Nantien International Corp. accounted for under the equity method	Accounts receivable	131,023	6.66	-	-	129,038	
Uni-President Enterprises Corp.	Tung Chan Enterprises Corp.	An investee company of Nantien International Corp. accounted for under the equity method	Accounts receivable	110,156	8.62	-	-	110,156	
Uni-President Enterprises Corp.	Tung-Hsiang Enterprises Corp.	An investee company of Nantien International Corp. accounted for under the equity method	Accounts receivable	103,567	6.69	-	-	103,567	
Cayman President Holdings Ltd.	Uni-President SoutheastAsia Holdings Ltd.	An investee company of Cayman President Holdings Ltd. accounted for under the equity method	Other receivables	902,714	-	-	-	-	
Presco Netmarketing Inc.	Tone Sang Construction Corp.	An investee company accounted for under the equity method	Other receivables	200,000	-	-	-	-	
President International Development Corp.	President Property Corp.	An investee company of President International Development Corp. accounted for under the equity method	Other receivables	179,000	-	-	-	-	
Ton-Yi Industrial Corp.	Fujian Ton Yi Tinplate Co., Ltd.	An investee company of Cayman Fujian Ton Yi Industrial Holdings Ltd. accounted for under the equity method	Accounts receivable	587,057	6.35	-	-	587,057	
Ton-Yi Industrial Corp.	Jiangsu Ton Yi Tinplate Co., Ltd.	An investee company of Cayman Jiangsu Ton Yi Holdings Ltd. accounted for under the equity method	Accounts receivable	457,370	6.46	-	-	457,370	
Tung Ang Enterprises Corp.	Tun Hsiang Enterprises Corp.	An investee company of Nantien International Corp. accounted for under the equity method	Accounts receivable	190,588	6.18	-	-	-	
Tung Ang Enterprises Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	Accounts receivable	136,637	14.70	-	-	-	

The name of the Company	Name of the counter-party	Relationship	Other receivables-related party			Overdue receivables			
			General ledger account	Amount	Turnover rate	Amount	Action adopted for overdue accounts	Subsequent collections	Allowance for doubtful accounts
Kai Yu (BVI) Investment Co., Ltd.	Cayman President Holdings Ltd.	An investee company accounted for under the equity method	Other receivables	\$ 1,047,382	-	-	\$ -	-	\$ -
Kai Yu (BVI) Investment Co., Ltd.	Uni-President Southeast Asia Holdings Ltd.	An investee company of Cayman President Holdings Ltd. accounted for under the equity method	Other receivables	1,006,531	-	-	-	-	-
Kai Yu (BVI) Investment Co., Ltd.	Uni-President Foodstuff (BVI) Holdings Ltd.	An investee company of Cayman President Holdings Ltd. accounted for under the equity method	Other receivables	267,835	-	-	-	-	-
Tun Hsiang Enterprises Corp.	Presicarre Corp.	An investee company accounted for under the equity method	Accounts receivable	123,088	5.40	-	-	-	-
Lien Bo Enterprises Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	Accounts receivable	103,372	6.97	-	-	-	-
SciAnda (Kunshan) Biochemical Technology Co., Ltd.	SciAnda (Changshu) Pharmaceuticals, Ltd.	An investee company of SPT International, Ltd. accounted for under the equity method	Other receivables	178,756	-	-	-	-	-
Ton Yi (China) Investment Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Other receivables	123,149	-	-	-	-	20,446
Ton Yi (China) Investment Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Other receivables	116,406	-	-	-	-	307
Szechwan Ton Yi Industrial Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	190,732	9.56	-	-	-	190,732
Szechwan Ton Yi Industrial Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Other receivables	246,031	-	-	-	-	74
Zhanjiang Ton Yi Industrial Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Other receivables	134,138	-	-	-	-	13
Huizhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	119,920	8.77	-	-	-	119,920
Zhangzhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	142,821	12.14	-	-	-	142,821
Taizhou Ton Yi Industrial Co., Ltd.	Taizhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	104,921	14.71	-	-	-	104,921
Taizhou Ton Yi Industrial Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Other receivables	178,833	-	-	-	-	-
Kunshan Ton Yi Industrial Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	215,948	14.94	-	-	-	215,948

Table 7 Page 2

The name of the Company	Name of the counter-party	Relationship	Other receivables-related party			Overdue receivables		
			General ledger account	Amount	Turnover rate	Amount	Action adopted for overdue accounts	Subsequent collections
Kunshan Ton Yi Industrial Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	An investee company of Ton Yi (China) Investment Co., Ltd. accounted for under the equity method	Other receivables	\$ 125,159	-	\$ -	-	\$ -
Beijing Ton Yi Industrial Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	121,289	24.39	-	121,289	-
Uni-President Superior Commissary Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	Accounts receivable	622,404	6.02	-	622,401	-
President Information Corp.	President Chain Store Corp.	An investee company accounted for under the equity method	Accounts receivable	243,134	3.52	-	191,194	-
President Logistics International Co., Ltd.	Wisdom Distribution Services Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	Accounts receivable	103,177	9.69	-	94,415	-
Chieh Shun Transport Corp.	President Transnet Corp.	An investee company of President Chain Store Corp. accounted for under the equity method	Accounts receivable	129,144	5.21	-	78,796	-
Uni-President (Thailand) Ltd.	Uni-President Marketing Co., Ltd.	An investee company of Uni-President (Thailand) Ltd. accounted for under the equity method	Accounts receivable	146,900	5.71	-	-	-
North Tribeco Co., Ltd.	Tribeco Binh Duong Co., Ltd.	An investee company of Uni-President (Vietnam) Co., Ltd. accounted for under the equity method	Other receivables	125,908	-	-	-	-
Uni-President (Vietnam) Co., Ltd.	Tribeco Binh Duong Co., Ltd.	An investee company of Uni-President (Vietnam) Co., Ltd. accounted for under the equity method	Other receivables	501,305	-	-	-	-
Uni-President Enterprises China Holdings Ltd.	Henan President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	315,841	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Shijiazhuang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	1,373,555	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Shanxi President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	1,253,235	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Tianjin) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	1,233,563	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Shaanxi President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	1,181,190	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	1,109,561	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Uni-President Shanghai Management Consulting Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	850,846	-	-	-	-

The name of the Company	Name of the counter-party	Relationship	Other receivables-related party			Overdue receivables		
			General ledger account	Amount	Turnover rate	Amount	Action adopted for overdue accounts	Subsequent collections
Uni-President Enterprises (China) Investment Corp.	Ningxia Uni-President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	\$ 814,743	-	\$ -	-	\$ -
Uni-President Enterprises (China) Investment Corp.	Jiangsu President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	814,245	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Changchun President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	723,703	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Xuzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	670,307	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Hutubi) Tomato Products Technology Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	591,728	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Baiyin President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	540,324	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Kunshan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	466,836	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Guiyang President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	366,284	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Uni-President Shanghai Pearly Century Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	338,163	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Hangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	174,551	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Harbin President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	169,602	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Inner Mongolia) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	165,325	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	130,743	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Hefei President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	112,551	-	-	-	-
Uni-President Enterprises (China) Investment Corp.	Wuxue President Mineral Water Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	104,061	-	-	-	-

Table 7 Page 4

The name of the Company	Name of the counter-party	Relationship	Other receivables-related party			Overdue receivables		
			General ledger account	Amount	Turnover rate	Amount	Action adopted for overdue accounts	Subsequent collections
Chengdu President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	\$ 109,223	-	\$ -	-	\$ -
Taizhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	166,761	5.72	-	-	-
Taizhou President Enterprises Co., Ltd.	Jinan President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	352,764	-	-	-	-
Kunshan President Enterprises Food Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	350,276	7.02	-	-	-
Fuzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	1,158,306	-	-	-	-
Fuzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	103,325	-	-	-	-
Hangzhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	398,181	7.83	-	-	-
Guangzhou President Enterprises Co., Ltd.	Fuzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Accounts receivable	510,114	4.33	-	-	-
Guangzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	2,453,136	-	-	-	-
Guangzhou President Enterprises Co., Ltd.	Hangzhou President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	446,536	-	-	-	-
Guangzhou President Enterprises Co., Ltd.	Hefei President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	379,556	-	-	-	-
Guangzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	250,715	-	-	-	-
Nanchang President Enterprises Co., Ltd.	Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	888,607	-	-	-	-
Nanchang President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	615,960	-	-	-	-
Zhanjiang President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	324,185	-	-	-	-

The name of the Company	Name of the counter-party	Relationship	Other receivables-related party			Overdue receivables		
			General ledger account	Amount	Turnover rate	Amount	Action adopted for overdue accounts	Subsequent collections
Changsha President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	\$ 406,236	-	\$ -	-	\$ -
Wuhan President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	764,191	-	-	-	-
Zhengzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	1,571,844	-	-	-	-
Zhengzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	298,229	-	-	-	-
Beijing President Enterprises Drinks Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	299,140	-	-	-	-
Xinjiang President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	821,600	-	-	-	-
Xinjiang President Enterprises Food Co., Ltd.	Shaanxi President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	302,162	-	-	-	-
Uni-President Trading (Hubei) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	682,117	-	-	-	-
Uni-President Trading (Hubei) Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	223,268	-	-	-	-
Uni-President Trading (Kunshan) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	609,538	-	-	-	-
Yantai Tongli Beverage Industries Co., Ltd.	Jinan President Enterprises Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	217,017	-	-	-	-
Hunan President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	118,073	-	-	-	-
Kunming President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	An investee company of Uni-President Hong Kong Holdings Ltd. accounted for under the equity method	Other receivables	233,798	-	-	-	-
Uni-President Shanghai Management Consulting Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	An investee company of Uni-President Enterprises (China) Investment Corp. accounted for under the equity method	Other receivables	369,600	-	-	-	-

(Note 1) Foreign currencies are translated into New Taiwan Dollars using the exchange rates as of report date.(USD:NTD 1:30.715, CYN:NTD 1:4.465, TBH:NTD 1:0.950135, VND:NTD 1:0.001325).

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Derivative financial instrument transaction

December 31, 2018

Table 8

Company name		Derivative financial instruments		Contract amount		Book value	
						Expressed in thousands of NTD	
Uni-President Enterprises Corp.		Forward exchange contracts-buy USD sell NTD		USD	1,180	(\$	85)
Tait Marketing & Distribution Co., Ltd.		Forward exchange contracts-buy USD sell NTD		USD	2,112	(340)
President Nisshin Corp.		Forward exchange contracts-buy USD sell NTD		USD	2,150	(158)
President Packaging Corp.		Forward exchange contracts-buy USD sell NTD		USD	2,500		149
SeinoPharm Taiwan Ltd.		Forward exchange contracts-buy NTD sell USD		USD	8,870		409
President (BYT) International Holdings Ltd.		Convertible Bonds		USD	20,000		582,234
President (BYT) International Holdings Ltd.		Ownership structure		USD	1,482		45,039
President (BYT) International Holdings Ltd.		Options		USD	53		5,452

(Note 1) For the year ended December 31, 2018, the Company recognized a net gain of \$34,926 as a result of derivative financial instrument transactions.

(Note 2) For the year ended December 31, 2018, the Company's subsidiaries recognized a net loss of \$37,447 as a result of derivative financial instrument transactions.

(Note 3) Foreign currencies are translated into New Taiwan Dollars. Exchange rates of foreign currencies indicated as of report date were as follows: USD:NTD 1:30.715.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES
Significant inter-company transactions during the reporting periods
For the year ended December 31, 2018

Table 9

Expressed in thousands of NTD

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms		The percentage of total consolidated revenue or total assets (Note 4)
						Transaction terms	Transaction terms	
0	Uni-President Enterprises Corp.	Uni-President Cold Chain Corp.	1	Sales	\$ 7,770,379	Closes its accounts 20 days after the end of each month	Closes its accounts 20 days after the end of each month	2%
0	Uni-President Enterprises Corp.	Uni-President Cold Chain Corp.	1	Accounts receivable	922,235	-	-	-
0	Uni-President Enterprises Corp.	Uni-President Cold Chain Corp.	1	Shipping expenses	450,406	Closes its accounts 20 days after the end of each month	Closes its accounts 20 days after the end of each month	-
0	Uni-President Enterprises Corp.	Tung Ang Enterprises Corp.	1	Sales	5,498,942	Closes its accounts every 10 days and remits in 28 days	Closes its accounts every 10 days and remits in 28 days	1%
0	Uni-President Enterprises Corp.	Tung Ang Enterprises Corp.	1	Accounts receivable	313,731	-	-	-
0	Uni-President Enterprises Corp.	President Chain Store Corp.	1	Sales	4,015,879	Closes its accounts 30-40 days after the end of each month	Closes its accounts 30-40 days after the end of each month	1%
0	Uni-President Enterprises Corp.	President Chain Store Corp.	1	Accounts receivable	399,034	-	-	-
0	Uni-President Enterprises Corp.	Retail Support International Corp.	1	Sales	3,002,551	Closes its accounts 30-40 days after the end of each month	Closes its accounts 30-40 days after the end of each month	1%
0	Uni-President Enterprises Corp.	Retail Support International Corp.	1	Accounts receivable	297,185	-	-	-
0	Uni-President Enterprises Corp.	Tung Shun Enterprises Corp.	1	Sales	1,129,310	Closes its accounts 62 days after the end of each week	Closes its accounts 62 days after the end of each week	-
0	Uni-President Enterprises Corp.	Tung Shun Enterprises Corp.	1	Accounts receivable	216,249	-	-	-
0	Uni-President Enterprises Corp.	Tun Hsiang Enterprises Corp.	1	Sales	1,029,346	Closes its accounts 60 days after the end of each week	Closes its accounts 60 days after the end of each week	-
0	Uni-President Enterprises Corp.	Tun Hsiang Enterprises Corp.	1	Accounts receivable	192,522	-	-	-
0	Uni-President Enterprises Corp.	Tung Yi Enterprises Corp.	1	Sales	904,929	Closes its accounts 50 days after the end of each month	Closes its accounts 50 days after the end of each month	-
0	Uni-President Enterprises Corp.	Tung Yi Enterprises Corp.	1	Accounts receivable	147,727	-	-	-
0	Uni-President Enterprises Corp.	Uni-President Vendor Corp.	1	Sales	745,654	Closes its accounts 20 days after the end of each month	Closes its accounts 20 days after the end of each month	-
0	Uni-President Enterprises Corp.	Tung-Hsiang Enterprises Corp.	1	Sales	650,313	Closes its accounts 49 days after the end of each week	Closes its accounts 49 days after the end of each week	-
0	Uni-President Enterprises Corp.	Tung-Hsiang Enterprises Corp.	1	Accounts receivable	103,567	-	-	-
0	Uni-President Enterprises Corp.	Fu Yi Enterprises Corp.	1	Sales	516,623	Closes its accounts 27 days after the end of each week	Closes its accounts 27 days after the end of each week	-
0	Uni-President Enterprises Corp.	Tong Chu Enterprises Corp.	1	Sales	383,829	Closes its accounts 65 days after the end of each week	Closes its accounts 65 days after the end of each week	-
0	Uni-President Enterprises Corp.	Kun Fu Enterprises Corp.	1	Sales	327,280	Closes its accounts 42 days after the end of each week	Closes its accounts 42 days after the end of each week	-
0	Uni-President Enterprises Corp.	Uni-Wonder Corporation	1	Sales	244,063	Closes its accounts 30 days after the end of each month	Closes its accounts 30 days after the end of each month	-
0	Uni-President Enterprises Corp.	Yi Fa Enterprises Corp.	1	Sales	235,931	Closes its accounts 36 days after the end of each week	Closes its accounts 36 days after the end of each week	-
0	Uni-President Enterprises Corp.	Cheng-Fa Enterprises Corp.	1	Sales	203,464	Closes its accounts 40 days after the end of each week	Closes its accounts 40 days after the end of each week	-

Transaction terms

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms	The percentage of total consolidated revenue or total assets (Note 4)
0	Uni-President Enterprises Corp.	Hsin Tung Enterprises Corp.	1	Sales	\$ 153,878	Closes its accounts 17 days after the end of each month	-
0	Uni-President Enterprises Corp.	Tung Che Enterprises Corp.	1	Sales	145,277	Closes its accounts 59 days after the end of each week	-
0	Uni-President Enterprises Corp.	Yuan-Tai Enterprises Corp.	1	Sales	108,156	Closes its accounts 60 days after the end of each month	-
0	Uni-President Enterprises Corp.	Tung Xian Enterprises Corp.	1	Sales	107,435	Closes its accounts 38 days after the end of each month	-
0	Uni-President Enterprises Corp.	Tung Yu Enterprises Corp.	1	Sales	106,669	Closes its accounts 12 days after the end of each month	-
0	Uni-President Enterprises Corp.	Uni-President Superior Commissary Corp.	1	Sales	104,882	Closes its accounts 60 days after the end of each month	-
0	Uni-President Enterprises Corp.	Tung-Bo Enterprises Corp.	1	Sales	100,943	Closes its accounts 12 days after the end of each week	-
0	Uni-President Enterprises Corp.	President Kikkoman Inc.	1	Purchases	941,013	One month	-
0	Uni-President Enterprises Corp.	President Nissin Corp.	1	Purchases	412,276	Closes its accounts 30 days after the end of each month	-
0	Uni-President Enterprises Corp.	Uni-President (Vietnam) Co., Ltd.	1	Purchases	365,726	Closes its accounts 30 days after the end of each month	-
0	Uni-President Enterprises Corp.	President Packaging Corp.	1	Purchases	153,212	Closes its accounts 15-60 days after the end of each month	-
0	Uni-President Enterprises Corp.	Uni-President Dream Parks Corp.	1	Advertising expenses	411,270	Closes its accounts 30 days after the end of each month	-
0	Uni-President Enterprises Corp.	Presco Netmarketing Inc.	1	Advertising expenses	238,732	Closes its accounts 30 days after the end of each month	-
1	Cayman President Holdings Ltd.	Uni-President Southeast Asia Holdings Ltd.	3	Other receivables	902,714	-	-
2	Nanilen International Corp.	Lien Bo Enterprises Corp.	3	Sales	1,022,505	Closes its accounts 35 days after the end of each month	-
3	Uni-President Dream Parks Corp.	Tung Ang Enterprises Corp.	3	Media revenue	138,620	Closes its accounts 30 days after the end of each month	-
4	Presco Netmarketing Inc.	President Chain Store Corp.	3	Service revenue	386,835	Closes its accounts 60 days after the end of each month	-
4	Presco Netmarketing Inc.	Tone Sang Construction Corp.	3	Other receivables	200,000	-	-
5	President International Development Corp.	President Property Corp.	3	Other receivables	179,000	-	-
6	Uni-President Development Corp.	Uni-President Department Stores Corp.	3	Rental income	346,789	Monthly payment	-
7	Tait Marketing & Distribution Co., Ltd.	President Chain Store Corp.	3	Sales	381,636	Closes its accounts 20-70 days after the end of each month	-
8	President Tokyo Corp.	President Transnet Corp.	3	Service revenue	116,014	Closes its accounts 30 days after the end of each month	-
9	President Packaging Corp.	President Chain Store Corp.	3	Sales	335,435	Closes its accounts 15-60 days after the end of each month	-
10	Ton-Yi Industrial Corp.	Fujian Ton Yi Tinplate Co., Ltd.	3	Sales	3,589,122	50 days after shipping	1%
10	Ton-Yi Industrial Corp.	Fujian Ton Yi Tinplate Co., Ltd.	3	Accounts receivable	587,057	-	-
10	Ton-Yi Industrial Corp.	Jiangsu Ton Yi Tinplate Co., Ltd.	3	Sales	2,472,469	50 days after shipping	1%
10	Ton-Yi Industrial Corp.	Jiangsu Ton Yi Tinplate Co., Ltd.	3	Accounts receivable	457,370	-	-
10	Ton-Yi Industrial Corp.	Tovecan Corp.	3	Sales	152,235	30 days after shipping	-

Transaction terms

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms		The percentage of total consolidated revenue or total assets (Note 4)
						Closes its accounts	30 days after the end of each month	
11	Tung Ang Enterprises Corp.	President Chain Store Corp.	3	Sales	\$ 1,908,658	Closes its accounts	30 days after the end of each month	-
11	Tung Ang Enterprises Corp.	President Chain Store Corp.	3	Accounts receivable	136,637			-
11	Tung Ang Enterprises Corp.	Tun Hsiang Enterprises Corp.	3	Sales	1,128,225	Closes its accounts	60 days after the end of each week	-
11	Tung Ang Enterprises Corp.	Tun Hsiang Enterprises Corp.	3	Accounts receivable	190,588			-
11	Tung Ang Enterprises Corp.	Tong Chu Enterprises Corp.	3	Sales	308,382	Closes its accounts	56 days after the end of each week	-
11	Tung Ang Enterprises Corp.	Tung Yu Enterprises Corp.	3	Sales	167,979	Closes its accounts	12 days after the end of each month	-
11	Tung Ang Enterprises Corp.	Hsin Tung Enterprises Corp.	3	Sales	147,717	Closes its accounts	17 days after the end of each month	-
11	Tung Ang Enterprises Corp.	Wei-Tong Enterprises Coporation	3	Sales	139,165	Closes its accounts	12 days after the end of each month	-
11	Tung Ang Enterprises Corp.	Tung-Bo Enterprises Corp.	3	Sales	120,903	Closes its accounts	12 days after the end of each month	-
12	Kai Yu (BVI) Investment Co., Ltd.	Cayman President Holdings Ltd.	3	Other receivables	1,047,382			-
12	Kai Yu (BVI) Investment Co., Ltd.	Uni-President Southeast Asia Holdings Ltd.	3	Other receivables	1,006,531			-
12	Kai Yu (BVI) Investment Co., Ltd.	Uni-President Foodstuff (BVI) Holdings Ltd.	3	Other receivables	267,835			-
13	Lien Bo Enterprises Corp.	President Chain Store Corp.	3	Sales	647,614	Closes its accounts	10-54 days after the end of each month	-
13	Lien Bo Enterprises Corp.	President Chain Store Corp.	3	Accounts receivable	103,372			-
14	SciAnda (Kunshan) Biochemical Technology Co., Ltd.	SciAnda (Changshu) Pharmaceuticals, Ltd.	3	Other receivables	178,756			-
15	Jiangsu Ton Yi Timplate Co., Ltd.	Wuxi Ton Yi Industrial Packing Co., Ltd.	3	Sales	332,112		67 days after invoice date	-
16	Fujian Ton Yi Timplate Co., Ltd.	Wuxi Ton Yi Industrial Packing Co., Ltd.	3	Sales	174,290		67 days after invoice date	-
17	Ton Yi (China) Investment Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	3	Other receivables	123,149			-
17	Ton Yi (China) Investment Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	3	Other receivables	116,406			-
18	Szechwan Ton Yi Industrial Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	3	Sales	1,606,321	Within 22 days of statements settled	twice a month	-
18	Szechwan Ton Yi Industrial Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	3	Accounts receivable	190,732			-
18	Szechwan Ton Yi Industrial Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	3	Other receivables	246,031			-
19	Zhanjiang Ton Yi Industrial Co., Ltd.	Zhanjiang President Enterprises Co., Ltd.	3	Sales	532,527	Within 22 days of statements settled	twice a month	-
19	Zhanjiang Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	451,415	Within 22 days of statements settled	twice a month	-
19	Zhanjiang Ton Yi Industrial Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	3	Other receivables	134,138			-
20	Huizhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	1,166,687	Within 22 days of statements settled	twice a month	-
20	Huizhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Accounts receivable	119,920			-
21	Zhangzhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	1,487,970	Within 22 days of statements settled	twice a month	-

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms	The percentage of total consolidated revenue or total assets (Note 4)
21	Zhangzhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Accounts receivable	\$ 142,821	-	-
22	Taizhou Ton Yi Industrial Co., Ltd.	Taizhou President Enterprises Co., Ltd.	3	Sales	1,794,648	Within 22 days of statements settled twice a month	-
22	Taizhou Ton Yi Industrial Co., Ltd.	Taizhou President Enterprises Co., Ltd.	3	Accounts receivable	104,921	-	-
22	Taizhou Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	151,413	Within 22 days of statements settled twice a month	-
22	Taizhou Ton Yi Industrial Co., Ltd.	Kunshan Ton Yi Industrial Co., Ltd.	3	Sales	119,436	15 days after invoice date	-
22	Taizhou Ton Yi Industrial Co., Ltd.	Zhangzhou Ton Yi Industrial Co., Ltd.	3	Other receivables	178,833	-	-
23	Chengdu Ton Yi Industrial Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	3	Sales	679,921	Within 22 days of statements settled twice a month	-
23	Chengdu Ton Yi Industrial Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	147,914	Within 22 days of statements settled twice a month	-
24	Kunshan Ton Yi Industrial Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	2,145,575	Within 22 days of statements settled twice a month	-
24	Kunshan Ton Yi Industrial Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Accounts receivable	215,948	-	-
24	Kunshan Ton Yi Industrial Co., Ltd.	Chengdu Ton Yi Industrial Co., Ltd.	3	Other receivables	125,159	-	-
25	Beijing Ton Yi Industrial Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	3	Sales	2,078,335	Within 22 days of statements settled twice a month	-
25	Beijing Ton Yi Industrial Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	3	Accounts receivable	121,289	-	-
26	SciAnda (Changshu) Pharmaceuticals, Ltd.	SciNoPharm Taiwan Ltd.	3	Sales	193,686	After checking, closes its accounts 90 days after the end of each month by T/T	-
27	Capital Inventory Services Corp.	President Chain Store Corp.	3	Service revenue	170,565	Closes its accounts 45-60 days after the end of each month	-
28	Wisdom Distribution Services Corp.	Books.com. Co., Ltd.	3	Service revenue	238,188	Closes its accounts 30 days after the end of each month	-
29	leash Payment-Systems Ltd.	President Chain Store Corp.	3	Service revenue	116,273	Closes its accounts 45 days after the end of each month	-
30	21 Century Co., Ltd.	President Chain Store Corp.	3	Sales	277,271	Closes its accounts 30-60 days after the end of each month	-
31	President Transnet Corp.	President Chain Store Corp.	3	Sales	224,880	Closes its accounts 60 days after the end of each month	-
32	Uni-President Superior Commissary Corp.	President Chain Store Corp.	3	Sales	3,566,700	Closes its accounts 45 days after the end of each month	1%
32	Uni-President Superior Commissary Corp.	President Chain Store Corp.	3	Accounts receivable	622,404	-	-
33	Qware Systems & Services Corp.	President Chain Store Corp.	3	Service revenue	632,058	Closes its accounts 40 days after the end of each month	-
34	President Information Corp.	President Chain Store Corp.	3	Service revenue	772,627	Closes its accounts 45 days after the end of each month	-
34	President Information Corp.	President Chain Store Corp.	3	Accounts receivable	243,134	-	-
35	President Pharmaceutical Corp.	President Drugstore Business Corp.	3	Sales	668,736	Closes its accounts 70 days after the end of each month	-
35	President Pharmaceutical Corp.	President Chain Store Corp.	3	Sales	101,850	Closes its accounts 60-70 days after the end of each month	-
36	Retail Support International Corp.	Uni-Wonder Corporation	3	Distribution revenue	195,552	Closes its accounts 30 days after the end of each month	-
37	Duskin Serve Taiwan Co., Ltd.	President Chain Store Corp.	3	Service revenue	282,209	Closes its accounts 15-60 days after the end of each month	-

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms		The percentage of total consolidated revenue or total assets (Note 4)
38	President Logistics International Co., Ltd.	Wisdom Distribution Services Corp.	3	Distribution revenue	\$ 1,064,345	Closes its accounts 20 days after the end of each month	-	-
38	President Logistics International Co., Ltd.	Wisdom Distribution Services Corp.	3	Accounts receivable	103,177	-	-	-
38	President Logistics International Co., Ltd.	Uni-President Cold Chain Corp.	3	Distribution revenue	1,035,971	Closes its accounts 20 days after the end of each month	-	-
38	President Logistics International Co., Ltd.	Retail Support International Corp.	3	Distribution revenue	751,640	Closes its accounts 20 days after the end of each month	-	-
39	Vision Distribution Service Corp.	President Chain Store Corp.	3	Sales return	149,679	Closes its accounts 30-60 days after the end of each month	-	-
40	Retail Support Taiwan Corp.	Retail Support International Corp.	3	Distribution revenue	305,169	Closes its accounts 15-20 days after the end of each month	-	-
41	Chieh Shun Transport Corp.	President Logistics International Co., Ltd.	3	Distribution revenue	969,846	Closes its accounts 20 days after the end of each month	-	-
41	Chieh Shun Transport Corp.	President Transnet Corp.	3	Distribution revenue	708,839	Closes its accounts 40 days after the end of each month	-	-
41	Chieh Shun Transport Corp.	President Transnet Corp.	3	Accounts receivable	129,144	-	-	-
42	Zhejiang Uni-Champion Logistics Dypt. Ltd.	Shanghai President Logistic Co. Ltd.	3	Distribution revenue	199,852	Closes its accounts 60 days after the end of each month	-	-
43	Shangdong President Logistics Co., Ltd.	Shan Dong President Yin Zuo Commercial Limited	3	Distribution revenue	120,713	Closes its accounts 30 days after the end of each month	-	-
44	Wuhan President Packing Ind. Corp.	Wuhan President Enterprises Food Co., Ltd.	3	Sales	226,173	Closes its accounts 30 days after the end of each month	-	-
45	Guangzhou President Packaging Ind. Corp.	Guangzhou President Enterprises Co., Ltd.	3	Sales	240,092	Closes its accounts 30 days after the end of each month	-	-
46	Changsha President Packaging Ind. Corp.	Changsha President Enterprises Co., Ltd.	3	Sales	213,524	Closes its accounts 30 days after the end of each month	-	-
47	Uni-President (Thailand) Ltd.	Uni-President Marketing Co., Ltd.	3	Sales	892,741	Closes its accounts 60 days after the end of each month	-	-
47	Uni-President (Thailand) Ltd.	Uni-President Marketing Co., Ltd.	3	Accounts receivable	146,900	-	-	-
48	Uni-President (Vietnam) Co., Ltd.	Uni-President (Malaysia) SDN.BHD	3	Sales	180,786	Closes its accounts 90 days after the end of each month	-	-
48	Uni-President (Vietnam) Co., Ltd.	Tribeco Binh Duong Co., Ltd.	3	Sales	143,898	Closes its accounts 30 days after the end of each month	-	-
48	Uni-President (Vietnam) Co., Ltd.	Tribeco Binh Duong Co., Ltd.	3	Other receivables	501,305	-	-	-
48	Uni-President (Vietnam) Co., Ltd.	Uni-President (Philippines) Co., Ltd.	3	Sales	102,438	Closes its accounts 45 days after the end of each month	-	-
49	Uni-President Enterprises China Holdings Ltd.	Henan President Enterprises Co., Ltd.	3	Other receivables	315,841	-	-	-
50	Uni-President Enterprises (China) Investment Corp.	Shijiazhuang President Enterprises Co., Ltd.	3	Other receivables	1,373,555	-	-	-
50	Uni-President Enterprises (China) Investment Corp.	Shanxi President Enterprises Co., Ltd.	3	Other receivables	1,253,235	-	-	-
50	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (TianJin) Co., Ltd	3	Other receivables	1,233,563	-	-	-
50	Uni-President Enterprises (China) Investment Corp.	Shaanxi President Enterprises Co., Ltd.	3	Other receivables	1,181,190	-	-	-

Transaction terms

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms	The percentage of total consolidated revenue or total assets (Note 4)
50	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	3	Other receivables	\$ 1,109,561	-	-
50	Uni-President Enterprises (China) Investment Corp.	Uni-President Shanghai Management Consulting Co., Ltd.	3	Other receivables	850,846	-	-
50	Uni-President Enterprises (China) Investment Corp.	Ningxia Uni-President Enterprises Co., Ltd.	3	Other receivables	814,743	-	-
50	Uni-President Enterprises (China) Investment Corp.	Jiangsu President Enterprises Co., Ltd.	3	Other receivables	814,245	-	-
50	Uni-President Enterprises (China) Investment Corp.	Changchun President Enterprises Co., Ltd.	3	Other receivables	723,703	-	-
50	Uni-President Enterprises (China) Investment Corp.	Xuzhou President Enterprises Co., Ltd.	3	Other receivables	670,307	-	-
50	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Hutubi) Tomato Products Technology Co., Ltd.	3	Other receivables	591,728	-	-
50	Uni-President Enterprises (China) Investment Corp.	Baiyin President Enterprises Co., Ltd.	3	Other receivables	540,324	-	-
50	Uni-President Enterprises (China) Investment Corp.	Kunshan President Enterprises Food Co., Ltd.	3	Other receivables	466,836	-	-
50	Uni-President Enterprises (China) Investment Corp.	Guiyang President Enterprises Co., Ltd.	3	Other receivables	366,284	-	-
50	Uni-President Enterprises (China) Investment Corp.	Uni-President Shanghai Pearly Century Co., Ltd.	3	Other receivables	338,163	-	-
50	Uni-President Enterprises (China) Investment Corp.	Hangzhou President Enterprises Co., Ltd.	3	Other receivables	174,551	-	-
50	Uni-President Enterprises (China) Investment Corp.	Harbin President Enterprises Co., Ltd.	3	Other receivables	169,602	-	-
50	Uni-President Enterprises (China) Investment Corp.	Uni-President Enterprises (Inner Mongolia) Co., Ltd.	3	Other receivables	165,325	-	-
50	Uni-President Enterprises (China) Investment Corp.	Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	3	Other receivables	130,743	-	-
50	Uni-President Enterprises (China) Investment Corp.	Hefei President Enterprises Co., Ltd.	3	Other receivables	112,551	-	-
50	Uni-President Enterprises (China) Investment Corp.	Wuxue President Mineral Water Co., Ltd.	3	Other receivables	104,061	-	-
51	Guiyang President Enterprises Co., Ltd.	Kunming President Enterprises Food Co., Ltd.	3	Sales	534,405	Closes its accounts 30 days after the end of each month	-
52	Chengdu President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Sales	1,448,191	Closes its accounts 30 days after the end of each month	-
52	Chengdu President Enterprises Food Co., Ltd.	Kunming President Enterprises Food Co., Ltd.	3	Sales	373,737	Closes its accounts 30 days after the end of each month	-
52	Chengdu President Enterprises Food Co., Ltd.	Xinjiang President Enterprises Food Co., Ltd.	3	Sales	288,180	Closes its accounts 30 days after the end of each month	-
52	Chengdu President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	109,223	-	-

Number (Note2)	Transaction terms				The percentage of total consolidated revenue or total assets (Note 4)		
	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account			
53	Taizhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	1,459,624	-
53	Taizhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Accounts receivable	-	166,761	-
53	Taizhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Sales	Closes its accounts 30 days after the end of each month	319,795	-
53	Taizhou President Enterprises Co., Ltd.	Jinan President Enterprises Co., Ltd.	3	Other receivables	-	352,764	-
54	Kunshan President Enterprises Food Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	2,717,324	1%
54	Kunshan President Enterprises Food Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Accounts receivable	-	350,276	-
54	Kunshan President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Sales	Closes its accounts 30 days after the end of each month	527,763	-
55	Fuzhou President Enterprises Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	219,257	-
55	Fuzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	-	1,158,306	-
55	Fuzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	-	103,325	-
56	Hefei President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	751,086	-
57	Harbin President Enterprises Co., Ltd.	Shenyang President Enterprises Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	105,964	-
58	Hangzhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	3,124,280	1%
58	Hangzhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Accounts receivable	-	398,181	-
59	Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	Shenyang President Enterprises Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	735,534	-
60	Yantai Tongli Beverage Industries Co., Ltd.	Jinan President Enterprises Co., Ltd.	3	Other receivables	-	217,017	-
61	Guangzhou President Enterprises Co., Ltd.	Fuzhou President Enterprises Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	1,444,623	-
61	Guangzhou President Enterprises Co., Ltd.	Fuzhou President Enterprises Co., Ltd.	3	Accounts receivable	-	510,114	-
61	Guangzhou President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	173,345	-
61	Guangzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	-	2,453,136	1%
61	Guangzhou President Enterprises Co., Ltd.	Hangzhou President Enterprises Co., Ltd.	3	Other receivables	-	446,536	-
61	Guangzhou President Enterprises Co., Ltd.	Hefei President Enterprises Co., Ltd.	3	Other receivables	-	379,556	-
61	Guangzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	-	250,715	-
62	Nanchang President Enterprises Co., Ltd.	Changsha President Enterprises Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	228,906	-
62	Nanchang President Enterprises Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	191,970	-
62	Nanchang President Enterprises Co., Ltd.	Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	3	Other receivables	-	888,607	-
62	Nanchang President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	-	615,960	-
63	Nanning President Enterprises Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	Closes its accounts 30 days after the end of each month	1,764,474	-

Transaction terms

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms	The percentage of total consolidated revenue or total assets (Note 4)
64	Zhanjiang President Enterprises Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	\$ 519,834	Closes its accounts 30 days after the end of each month	-
64	Zhanjiang President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	324,185	-	-
65	Changsha President Enterprises Co., Ltd.	Nanchang President Enterprises Co., Ltd.	3	Sales	861,459	Closes its accounts 30 days after the end of each month	-
65	Changsha President Enterprises Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	3	Sales	116,283	Closes its accounts 30 days after the end of each month	-
65	Changsha President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	406,236	-	-
66	Jinan President Enterprises Co., Ltd.	Zhengzhou President Enterprises Co., Ltd.	3	Sales	2,170,773	Closes its accounts 30 days after the end of each month	1%
66	Jinan President Enterprises Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	3	Sales	310,911	Closes its accounts 30 days after the end of each month	-
67	Wuhan President Enterprises Food Co., Ltd.	Uni-President Trading (Hubei) Co., Ltd.	3	Sales	1,717,920	Closes its accounts 30 days after the end of each month	-
67	Wuhan President Enterprises Food Co., Ltd.	Changsha President Enterprises Co., Ltd.	3	Sales	692,404	Closes its accounts 30 days after the end of each month	-
67	Wuhan President Enterprises Food Co., Ltd.	Nanchang President Enterprises Co., Ltd.	3	Sales	355,697	Closes its accounts 30 days after the end of each month	-
67	Wuhan President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	764,191	-	-
68	Zhengzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	1,571,844	-	-
68	Zhengzhou President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	298,229	-	-
69	Beijing President Enterprises Drinks Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	299,140	-	-
70	Chongqing President Enterprises Co., Ltd.	Chengdu President Enterprises Food Co., Ltd.	3	Sales	804,927	Closes its accounts 30 days after the end of each month	-
70	Chongqing President Enterprises Co., Ltd.	Kunming President Enterprises Food Co., Ltd.	3	Sales	153,166	Closes its accounts 30 days after the end of each month	-
70	Chongqing President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Sales	126,544	Closes its accounts 30 days after the end of each month	-
71	Jiangsu President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	495,295	Closes its accounts 30 days after the end of each month	-
72	Shanxi President Enterprises Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	3	Sales	386,914	Closes its accounts 30 days after the end of each month	-
72	Shanxi President Enterprises Co., Ltd.	Shenyang President Enterprises Co., Ltd.	3	Sales	130,734	Closes its accounts 30 days after the end of each month	-
72	Shanxi President Enterprises Co., Ltd.	Zhengzhou President Enterprises Co., Ltd.	3	Sales	103,308	Closes its accounts 30 days after the end of each month	-
73	Shenyang President Enterprises Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	478,017	Closes its accounts 30 days after the end of each month	-
73	Shenyang President Enterprises Co., Ltd.	Beijing President Enterprises Drinks Co., Ltd.	3	Sales	358,624	Closes its accounts 30 days after the end of each month	-
73	Shenyang President Enterprises Co., Ltd.	Harbin President Enterprises Co., Ltd.	3	Sales	209,503	Closes its accounts 30 days after the end of each month	-
73	Shenyang President Enterprises Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	3	Sales	103,316	Closes its accounts 30 days after the end of each month	-
74	Changchun President Enterprises Co., Ltd.	Shenyang President Enterprises Co., Ltd.	3	Sales	195,186	Closes its accounts 30 days after the end of each month	-
75	Akesu President Enterprises Co., Ltd.	Xinjiang President Enterprises Food Co., Ltd.	3	Sales	561,245	Closes its accounts 30 days after the end of each month	-
76	Xinjiang President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	821,600	-	-
76	Xinjiang President Enterprises Food Co., Ltd.	Shaanxi President Enterprises Co., Ltd.	3	Other receivables	302,162	-	-

Transaction terms

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms	The percentage of total consolidated revenue or total assets (Note 4)
77	Uni-President Trading (Hubei) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	\$ 682,117	-	-
77	Uni-President Trading (Hubei) Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	3	Other receivables	223,268	-	-
78	Shaanxi President Enterprises Co., Ltd.	Xinjiang President Enterprises Food Co., Ltd.	3	Sales	1,413,087	Closes its accounts 30 days after the end of each month	-
79	Henan President Enterprises Co., Ltd.	Zhengzhou President Enterprises Co., Ltd.	3	Sales	2,087,950	Closes its accounts 30 days after the end of each month	-
80	Uni-President Trading (Kunshan) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Sales	1,006,246	Closes its accounts 30 days after the end of each month	-
80	Uni-President Trading (Kunshan) Co., Ltd.	Helei President Enterprises Co., Ltd.	3	Sales	182,941	Closes its accounts 30 days after the end of each month	-
80	Uni-President Trading (Kunshan) Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	609,538	-	-
81	Uni-President Enterprises (Shanghai) Drink & Food Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	119,225	Closes its accounts 30 days after the end of each month	-
82	Hunan President Enterprises Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	118,073	-	-
83	Kunming President Enterprises Food Co., Ltd.	Uni-President Enterprises (China) Investment Corp.	3	Other receivables	233,798	-	-
84	Uni-President Shanghai Managment Consulting	Uni-President Trading (Kunshan) Co., Ltd.	3	Other receivables	369,600	-	-
85	Shanghai E & P Trading Co., Ltd.	Uni-President Trading (Kunshan) Co., Ltd.	3	Sales	603,887	Closes its accounts 30 days after the end of each month	-
85	Shanghai E & P Trading Co., Ltd.	Guangzhou President Enterprises Co., Ltd.	3	Sales	249,082	Closes its accounts 30 days after the end of each month	-
85	Shanghai E & P Trading Co., Ltd.	Beijing Ton Yi Industrial Co., Ltd.	3	Sales	196,215	15 days after invoice date	-
85	Shanghai E & P Trading Co., Ltd.	Kunshan Ton Yi Industrial Co., Ltd.	3	Sales	189,148	15 days after invoice date	-
85	Shanghai E & P Trading Co., Ltd.	Wuhan President Enterprises Food Co., Ltd.	3	Sales	169,779	Closes its accounts 30 days after the end of each month	-

Transaction terms

Number (Note2)	Name of counterparty	Name of transaction parties	Relationship (Note 3)	General ledger account	Amount	Transaction terms	The percentage of total consolidated revenue or total assets (Note 4)
85	Shanghai E & P Trading Co., Ltd.	Chongqing President Enterprises Co., Ltd.	3	Sales	\$ 132,194	Closes its accounts 30 days after the end of each month	-
85	Shanghai E & P Trading Co., Ltd.	Nanning President Enterprises Co., Ltd.	3	Sales	127,968	Closes its accounts 30 days after the end of each month	-
85	Shanghai E & P Trading Co., Ltd.	Nanchang President Enterprises Co., Ltd.	3	Sales	103,746	Closes its accounts 30 days after the end of each month	-
85	Shanghai E & P Trading Co., Ltd.	Huizhou Ton Yi Industrial Co., Ltd.	3	Sales	102,089	15 days after invoice date	-
86	North Tribeco Co., Ltd.	Tribeco Binh Duong Co.,Ltd.	3	Other receivables	125,908	-	-

(Note 1) Transactions among the company and subsidiaries with amount over NTD\$100,000 and one side of them are disclosed.

(Note 2) The transaction information of the Company and the consolidated subsidiaries should be noted in column "Number". The number means:

1. Number 0 presents the Company.
 2. The consolidated subsidiaries are in order from number 1.
- (Note 3) The relationships among the transaction parties are as follows:
1. The Company to the consolidated subsidiary.
 2. The consolidated subsidiary to the Company.
 3. The consolidated subsidiary to another consolidated subsidiary.

(Note 4) The percentage of transaction amount over consolidated total revenues or total assets is as follows: Assets and liabilities are calculated using the ending balance over the consolidated total assets at period end; Sales is calculated using the amount of the period over the consolidated total revenue of the period.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Information on investees

For the year ended December 31, 2018

Table 10

Expressed in thousands of NTD

Investors	Original investments				Holding status		Net income (loss) of the investee	Income (loss) recognized by the Company	Note	
	Name of investees	Location	Main Business	Ending balance of the current period	Ending balance of prior period	Shares				Percentage of ownership
Uni-President Enterprises Corp.	Cayman President Holdings Ltd.	Cayman Islands	Professional investments	\$ 12,542,813	\$ 12,542,813	406,136,000	100.00	\$ 53,565,141	\$ 4,762,962	Subsidiary
Uni-President Enterprises Corp.	Kai Yu Investment Co., Ltd.	Taiwan	Professional investments	1,517,054	1,517,054	1,133,819,549	100.00	13,361,627	599,066	Subsidiary
Uni-President Enterprises Corp.	Nanlien International Corp.	Taiwan	Importation and exportation business	525,889	525,889	99,999,184	100.00	1,600,047	441,709	Subsidiary
Uni-President Enterprises Corp.	President International Trade And Investment Corp.	Tortola, British Virgin Islands	Professional investments	582,546	582,546	10,700	100.00	1,472,755	(2,385)	Subsidiary
Uni-President Enterprises Corp.	President Global Corp.	United States	Instant noodles and juice can importation	147,250	147,250	500,000	100.00	1,199,375	232,943	Subsidiary
Uni-President Enterprises Corp.	Kai Nan Investment Co., Ltd.	Taiwan	Professional investments	2,135,000	2,135,000	213,500,000	100.00	1,058,780	63,791	Subsidiary
Uni-President Enterprises Corp.	Presco Netmarketing Inc.	Taiwan	Information services	65,000	65,000	6,500,000	100.00	630,291	483,816	Subsidiary
Uni-President Enterprises Corp.	Tone Sang Construction Corp.	Taiwan	Construction of buildings	1,030,000	1,030,000	34,020,000	100.00	327,875	56,903	Subsidiary
Uni-President Enterprises Corp.	Tung Ho Development Corp.	Taiwan	Entertainment business	3,574,000	3,574,000	127,827,000	79.89	735,796	(68,624)	Subsidiary
Uni-President Enterprises Corp.	President International Development Corp.	Taiwan	Professional investments	10,431,029	10,431,029	917,734,230	69.37	9,901,240	458,184	Subsidiary
Uni-President Enterprises Corp.	Tait Marketing & Distribution Co., Ltd.	Taiwan	Product marketing agents and logistics	713,020	713,020	60,735,047	64.27	600,901	32,189	Subsidiary
Uni-President Enterprises Corp.	President Entertainment Corp.	Taiwan	Entertainment business	2,238,947	1,250,717	98,884,799	61.80	702,934	(18,105)	Subsidiary
Uni-President Enterprises Corp.	President Tokyo Corp.	Taiwan	Car rental	389,977	389,977	29,986,824	51.00	426,382	6,344	Subsidiary
Uni-President Enterprises Corp.	President Packaging Corp.	Taiwan	Package and container sales	198,726	198,726	31,767,030	50.58	591,258	270,806	Subsidiary
Uni-President Enterprises Corp.	Ton-Yi Industrial Corp.	Taiwan	Manufacturing of tinplate	9,061,326	9,061,326	719,357,425	45.55	8,418,797	1,486,253	Subsidiary
Uni-President Enterprises Corp.	President Chain Store Corp.	Taiwan	Operation of supermarkets	5,493,775	5,493,775	471,996,430	45.40	14,722,873	10,206,388	Subsidiary
Uni-President Enterprises Corp.	President Fair Development Corp.	Taiwan	Shopping mall, Department store and trading	6,406,650	6,406,650	405,000,000	40.50	3,861,550	158,079	Subsidiary
Uni-President Enterprises Corp.	Uni-Wonder Corporation	Taiwan	Coffee chain merchandise	2,190,804	2,190,804	14,255,116	40.00	3,522,717	711,814	Subsidiary (Note 6)

Investors	Original investments				Holding status			Income (loss) recognized by the Company	Note		
	Name of investees	Location	Main Business	Ending balance of the current period	Ending balance of prior period	Shares	Percentage of ownership			Book value	Net income (loss) of the investee
Uni-President Enterprises Corp.	TTET Union Corp.	Taiwan	Soybean crushing and manufacture of vegetable oil	\$ 1,123,176	\$ 1,123,176	61,594,201	38.50	\$ 1,985,839	\$ 906,880	\$ 349,171	—
Uni-President Enterprises Corp.	ScinoPharm Taiwan Ltd.	Taiwan	Research, manufacturing and sales of materials for medicine, etc.	3,881,044	3,881,044	299,968,639	37.94	5,763,881	442,978	168,045	Subsidiary
Uni-President Enterprises Corp.	Weilih Food Industrial Co., Ltd.	Taiwan	The manufacturer and sales of instant noodles, sauce etc. and agency of oil and soft drink trading and sales	1,047,533	1,047,533	6,660,000	33.30	1,377,134	824,763	272,886	—
Uni-President Enterprises Corp.	Kuang Chuan Dairy Co., Ltd.	Taiwan	Manufacturing and sales of dairy products * soft drinks etc.	961,560	961,560	31,252,839	31.25	2,048,140	1,078,562	336,042	—
Uni-President Enterprises Corp.	Uni-President Development Corp.	Taiwan	Operation of MRT station and auxiliary facilities	1,080,000	1,080,000	108,000,000	30.00	1,130,856	116,093	34,828	Subsidiary
Uni-President Enterprises Corp.	President Securities Corp.	Taiwan	Securities trading	2,141,370	2,141,370	393,586,559	28.31	7,270,283	1,210,323	342,604	—
Uni-President Enterprises Corp.	Presicare Corp.	Taiwan	Hypermarket and supermarket	198,677	198,677	137,511,893	20.50	2,734,395	1,677,876	343,968	—
Uni-President Enterprises Corp.	President Transnet Corp.	Taiwan	Transportation of goods	200,000	200,000	29,570,400	20.00	428,104	490,073	98,009	—
Uni-President Enterprises Corp.	Grand Bills Finance Co.	Taiwan	Securities trading	690,997	690,997	78,209,035	14.46	1,350,672	568,805	82,259	—
Uni-President Enterprises Corp.	Prince Housing Development Corp.	Taiwan	Commissioned to build house, commercial buildings and other rental	1,047,234	1,047,234	162,743,264	10.03	2,393,501	1,252,655	125,582	—
Uni-President Enterprises Corp.	Uni-President Department Stores Corp. etc.	Taiwan etc.	Department stores etc.	2,070,548	2,070,548	123,261,236	-	1,674,139	1,445,366	451,106	—
Cayman President Holdings Ltd.	Uni-President Southeast Asia Holdings Ltd.	Cayman Islands	Professional investments	2,303,625	2,303,625	75,000,000	100.00	3,784,114	1,052,178	-	Subsidiary (Note 1)
Cayman President Holdings Ltd.	Uni-President Foodstuff (BVI) Holdings Ltd.	Tortola, British Virgin Islands	Professional investments	629,658	629,658	3	100.00	1,670,516	166,986	-	Subsidiary (Note 1)
Cayman President Holdings Ltd.	Uni-President Enterprises China Holdings Ltd.	Cayman Islands	Professional investments	19,153,092	19,153,092	3,044,508,000	70.49	41,005,738	4,693,605	-	Subsidiary (Note 1)
Cayman President Holdings Ltd.	Queen's Holdings (BVI) Ltd.	Tortola, British Virgin Islands	Professional investments	370,633	370,633	4,540	45.45	587,975	72,694	-	(Note 1)
Cayman President Holdings Ltd.	President Energy Development (Cayman Islands) Ltd. etc.	Cayman Islands	Energy investments etc.	173,761	192,297	2,475,454	-	51,122	(28,446)	-	(Note 1)

Investors	Original investments			Holding status			Net income (loss) of the investee	Income (loss) recognized by the Company	Note	
	Name of investees	Location	Main Business	Ending balance of the current period	Ending balance of prior period	Shares				Percentage of ownership
Kai Yu Investment Co., Ltd.	Kai Yu (BVI) Investment Co., Ltd.	Taiwan, British Virgin Islands	Professional investments	\$ 340,171	\$ 340,171	1	100.00	\$ 13,664,803	\$ 299,665	- Subsidiary (Note 1)
Kai Yu Investment Co., Ltd.	TTET Union Corp.	Taiwan	Soybean crushing and manufacture of vegetable oil	175,362	175,362	12,225,730	7.64	308,662	906,880	- (Note 1)
Kai Yu Investment Co., Ltd.	President International Development Corp.	Taiwan	Professional investments	471,870	-	44,100,000	3.33	473,250	458,184	- Subsidiary (Note 1)
Kai Yu Investment Co., Ltd.	Ton-Yi Industrial Corp.	Taiwan	Manufacturing of tinsplate	122,262	122,262	26,445,229	1.67	310,296	1,486,253	- Subsidiary (Note 1)
Kai Yu Investment Co., Ltd.	President Chain Store Corp.	Taiwan	Operation of supermarkets	271,796	271,796	4,203,200	0.40	344,805	10,206,388	- Subsidiary (Note 1)
Kai Yu Investment Co., Ltd.	ScinoPharm Taiwan Ltd. etc.	Taiwan etc.	Research, manufacturing and sales of materials for medicine, etc.	209,377	206,468	21,657,668	-	437,513	2,065,766	- (Note 1)
Nanlien International Corp.	Lien Bo Enterprises Corp. etc.	Taiwan etc.	Sales of foods etc.	1,455,786	1,455,786	112,941,378	-	1,655,273	1,228,638	- (Note 1)
President International Development Corp.	President (BVI) International Investment Holdings Ltd.	Taiwan, British Virgin Islands	Professional investments	2,496,061	2,496,061	173,975,937	100.00	6,336,460	306,796	- Subsidiary (Note 1)
President International Development Corp.	President Property Corp.	Taiwan	Sales and lease of real estate property	630,000	630,000	63,000,000	100.00	633,733	1,942	- Subsidiary (Note 1)
President International Development Corp.	Ton Yu Investment Inc.	Taiwan	Professional investments	750,000	750,000	45,460,000	100.00	562,085	30,709	- Subsidiary (Note 1)
President International Development Corp.	President Fair Development Corp.	Taiwan	Shopping mall, Department store and trading	6,706,650	6,706,650	405,000,000	40.50	3,861,550	158,079	- Subsidiary (Note 1)
President International Development Corp.	President Entertainment Corp.	Taiwan	Entertainment business	2,012,589	1,401,819	61,115,200	38.20	434,444	(18,105)	- Subsidiary (Note 1)
President International Development Corp.	Kang Na Hsiung Enterprises Co., Ltd.	Taiwan	Sanitary napkin, wipe, diaper	304,779	304,779	40,824,109	20.90	493,572	(16,129)	- (Note 1)
President International Development Corp.	Uni-President Development Corp.	Taiwan	Operation of MRT station and auxiliary facilities	720,000	720,000	72,000,000	20.00	753,904	116,093	- Subsidiary (Note 1)
President International Development Corp.	ScinoPharm Taiwan Ltd.	Taiwan	Research, manufacturing and sales of materials for medicine, etc.	246,334	246,334	28,673,421	3.63	455,237	442,978	- Subsidiary (Note 2)
President International Development Corp.	Prince Housing Development Corp. etc.	Taiwan etc.	Commissioned to build house, commercial buildings and other rental etc.	601,777	607,430	30,070,966	-	488,718	1,429,200	- (Note 1)
Ton-Yi Industrial Corp.	Cayman Ton Yi Industrial Holdings Ltd.	Cayman Islands	General investments	13,399,488	10,188,961	43,470,820	100.00	16,004,553	1,137,794	- Subsidiary (Note 1)

Investors	Original investments				Holding status			Income (loss) recognized by the Company	Note		
	Name of investees	Location	Main Business	Ending balance of		Shares	Percentage of ownership			Book value	Net income (loss) of the investee
				the current period	prior period						
Ton-Yi Industrial Corp.	Tovecan Corp.	Vietnam	Manufacturing of cans	\$ 43,740	\$ 43,740	-	51.00	\$ 58,685	\$ 4,467)	-	Subsidiary (Note 1)
President Chain Store Corp.	President Chain Store (BVI) Holdings Ltd.	Tortola, British Virgin Islands	Professional investments	6,712,138	6,712,138	171,589,586	100.00	25,850,474	611,941	-	Subsidiary (Note 1)
President Chain Store Corp.	President Drugstore Business Corp.	Taiwan	Sales of cosmetics and medicines	288,559	288,559	78,520,000	100.00	1,367,838	290,300	-	Subsidiary (Note 1)
President Chain Store Corp.	Wisdom Distribution Services Corp.	Taiwan	Publication, e-commerce distribution and warehouse	50,000	50,000	10,847,421	100.00	506,392	271,711	-	Subsidiary (Note 1)
President Chain Store Corp.	Leash Payment Systems Ltd.	Taiwan	Operation of electronic tickets and electronic related business	500,000	500,000	50,000,000	100.00	356,073	5,787	-	Subsidiary (Note 1)
President Chain Store Corp.	Uni-President Superior Commissary Corp.	Taiwan	Fresh food	520,141	520,141	48,519,890	90.00	467,659	17,497	-	Subsidiary (Note 1)
President Chain Store Corp.	Qware Systems & Services Corp.	Taiwan	Information services	332,482	332,482	24,382,921	86.76	372,945	80,643	-	Subsidiary (Note 1)
President Chain Store Corp.	President Information Corp.	Taiwan	Information services	320,741	320,741	25,714,475	86.00	489,299	76,172	-	Subsidiary (Note 1)
President Chain Store Corp.	Mech-President Corp.	Taiwan	Operation of gas station, manufacture of elevators and maintenance	904,475	904,475	55,858,815	80.87	694,277	99,980	-	Subsidiary (Note 1)
President Chain Store Corp.	President Pharmaceutical Corp.	Taiwan	Wholesale of medicines and medical appliances	330,216	330,216	22,121,962	73.74	756,001	227,432	-	Subsidiary (Note 1)
President Chain Store Corp.	President Transnet Corp.	Taiwan	Transportation of goods	711,576	711,576	103,496,399	70.00	1,518,487	490,073	-	Subsidiary (Note 1)
President Chain Store Corp.	Uni-President Department Stores Corp.	Taiwan	Operation of department store	840,000	840,000	27,999,999	70.00	566,145	333,022	-	Subsidiary (Note 1)
President Chain Store Corp.	Uni-Wonder Corporation	Taiwan	Coffee chain merchandise	3,286,206	3,286,206	21,382,674	60.00	5,289,524	711,814	-	Subsidiary (Note 1)
President Chain Store Corp.	Uni-President Cold Chain Corp.	Taiwan	Distribution center	237,437	237,437	23,605,042	60.00	645,440	341,444	-	Subsidiary (Note 6)
President Chain Store Corp.	Books.com. Co., Ltd.	Taiwan	Information Supply service	100,400	100,400	9,999,999	50.03	417,935	422,359	-	Subsidiary (Note 1)

Investors	Original investments			Holding status			Net income (loss) of the investee	Income (loss) recognized by the Company	Note	
	Name of investees	Location	Main Business	Ending balance of the current period	Ending balance of prior period	Shares				Percentage of ownership
President Chain Store Corp.	Uni-President Development Corp.	Taiwan	Operation of MRT station and auxiliary facilities	\$ 720,000	\$ 720,000	72,000,000	20.00	\$ 753,904	\$ 116,093	- Subsidiary (Note 1)
President Chain Store Corp.	Presicare Corp.	Taiwan	Hypermarket and supermarket	7,112,028	7,112,028	130,801,027	19.50	5,518,380	1,677,876	- (Note 1)
President Chain Store Corp.	President Fair Development Corp.	Taiwan	Shopping mall, Department store and trading	3,191,700	3,191,700	190,000,000	19.00	1,984,125	158,079	- Subsidiary (Note 1)
President Chain Store Corp.	President International Development Corp.	Taiwan	Professional investments	500,000	500,000	44,100,000	3.33	461,328	458,184	- Subsidiary (Note 1)
President Chain Store Corp.	Duskin Serve Taiwan Co., Ltd. etc.	Taiwan etc.	Sales and lease of cleaning	3,553,370	3,734,420	113,995,539	-	1,078,173	1,130,380	- (Note 1)
President Fair Development Corp.	President Century Corp.	Taiwan	Development of specific professional areas	1,205,649	1,205,649	72,000,000	100.00	1,699,166	278	- Subsidiary (Note 1)
ScinoPharm Taiwan Ltd.	SPT International, Ltd.	Tortola, British Virgin Islands	General investment	2,473,314	2,043,304	80,524,644	100.00	745,452	(286,374)	- Subsidiary (Note 1)
ScinoPharm Taiwan Ltd.	ScinoPharm Singapore Pte. Ltd.	Singapore	General investment	-	-	2	100.00	96	16	- Subsidiary (Note 1)
Uni-President Enterprises China Holdings Ltd.	Uni-President Asia Holdings Ltd.	Cayman Islands	Professional investments	35,205,537	34,879,790	91,008,000,000	100.00	58,385,753	4,830,369	- Subsidiary (Note 1)
Uni-President Asia Holdings Ltd.	Uni-President Hong Kong Holdings Ltd.	Hong Kong	Professional investments	40,844,451	40,518,704	4,963,255,600	100.00	59,123,439	4,897,248	- Subsidiary (Note 1)
Uni-President Asia Holdings Ltd.	Champ Green Capital Ltd. etc.	Hong Kong etc.	Professional investment etc.	173,060	173,060	140,000	-	236,048	(45,866)	- Subsidiary (Note 1)
President Chain Store (BVI) Holdings Ltd.	President Chain Store Hong Kong Holdings Limited	Hong Kong	Professional investments	4,784,073	4,784,073	134,603,354	100.00	4,160,454	86,522	- Subsidiary (Note 1)
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Labuan) Holdings Ltd.	Malaysia	Professional investments	895,752	895,752	29,163,337	100.00	2,211,268	385,752	- Subsidiary (Note 1)
President Chain Store (Labuan) Holdings Ltd.	Philippine Seven Corp.	Philippines	Sales of food and merchandise	894,891	894,891	394,970,516	52.22	2,210,541	887,060	- Subsidiary (Note 1)
Uni-President Southeast Asia Holdings Ltd.	Uni-President (Vietnam) Co., Ltd.	Vietnam	Manufacturing and sales of food, feed, flour	3,031,499	3,031,499	-	100.00	4,420,817	944,893	- Subsidiary (Note 1)
Uni-President Southeast Asia Holdings Ltd.	Uni-President (Thailand) Ltd.	Thailand	Manufacturing and sales of food, feed, flour	871,127	871,127	183,000,000	100.00	624,090	65,508	- Subsidiary (Note 1)
Uni-President Southeast Asia Holdings Ltd.	Uni-President (Philippines) Corp.	Philippines	Manufacturing and sales of food	937,325	937,325	60,000,000	100.00	503,567	41,342	- Subsidiary (Note 1)

Table 10 Page 5

Investors	Name of investees	Location	Main Business	Ending balance of		Shares	Holding status		Net income (loss) of the investee	Income (loss) recognized by the Company	Note
				the current period	Ending balance of prior period		Percentage of ownership	Book value			
Uni-President Southeast Asia Holdings Ltd.	PT. Uni-President Indonesia etc.	Indonesia etc.	Importation and exportation business etc.	\$ 9,741	\$ 596,338	40,200	-	\$ 6,384	\$ 4,663	-	(Note 1)
President (B.V.I.) International Investment Holdings Ltd.	Uni-President Enterprises China Holdings Ltd. etc.	Hong Kong etc.	General investments etc.	299,078	367,146	18,414,011	-	177,786	4,708,157	-	(Note 1)
Cayman Ton Yi Industrial Holdings Ltd.	Cayman Ton Yi Holdings Ltd.	Cayman Islands	General investments	7,064,450	7,064,450	230,000,000	100.00	8,850,312	629,733	-	Subsidiary (Note 1)
Cayman Ton Yi Industrial Holdings Ltd.	Cayman Fujian Ton Yi Industrial Holdings Ltd.	Cayman Islands	General investments	1,967,667	1,967,667	8,727	100.00	3,224,952	(183,230)	-	Subsidiary (Note 1)
Cayman Ton Yi Industrial Holdings Ltd.	Cayman Jiangsu Ton Yi Industrial Holdings Ltd.	Cayman Islands	General investments	1,102,754	1,102,754	5,000	100.00	2,376,095	394,323	-	Subsidiary (Note 1)
Cayman Ton Yi Holdings Ltd.	Cayman Ton Yi (China) Holdings Limited	Cayman Islands	General investments	7,064,450	7,064,450	230,000,000	100.00	8,850,312	629,733	-	Subsidiary (Note 1)
Kai Nan Investment Co., Ltd. etc.	President Securities Corp. etc.	Taiwan etc.	Securities trading etc.	4,674,669	4,230,296	150,944,664	-	2,682,769	7,446,128	-	(Note 1) (Note 1) (Note 5)

(Note 1) According to the related regulations, it is not required to disclose income (loss) recognized by the Company.

(Note 2) In which, 50,000 thousand shares, equals \$523,545, were pledged for loan.

(Note 3) In which, 20,000 thousand shares, equals \$371,532, were pledged for loan.

(Note 4) In which, 14,000 thousand shares of Prince Housing Development Corp., equals \$212,845, were pledged for loan.

(Note 5) In which, 1,350 thousand shares of ScinoPharm Taiwan Ltd., equals \$14,996, were pledged for loan.

(Note 6) President Starbucks Coffee Corp. was renamed as Uni-Wonder Corporation in this period.

(Note 7) Foreign currencies were translated into New Taiwan Dollars. Ending balance and book value were translated using the exchange rates as of report date as follows: USD:NTD 1:30.715 CNY:NTD 1:4.465 HKD:NTD 1:3.922

Profit and loss were translated using the average exchange rates for the year ended December 31, 2018 as follows: USD:NTD 1:30.175 CNY:NTD 1:4.558 HKD:NTD 1:3.850.

UNI-PRESIDENT ENTERPRISES CORP. AND SUBSIDIARIES

Information on investments in Mainland China
For the year ended December 31, 2018

Table 11

Expressed in thousands of NTD

Name of investee in Mainland China	Capital	Investment Method	Beginning investment		Ending investment		Percentage of ownership held by the Company	Investments balance		Note	
			balance from Taiwan	Investment Amount Payment	Remittance	balance from Taiwan		Net income (loss) of the investee	(direct or indirect)		Investment gain (loss)
Uni-President Enterprises (China) Investment Corp.	\$ 33,499,929	(Note 1)	\$ -	\$ -	\$ -	\$ 5,106,855	70.62	\$ 3,602,040	\$ 40,555,736	\$ -	(Note 20)
Kunshan President Enterprises Food Co., Ltd.	2,948,640	(Note 2)	1,569,398	-	1,569,398	248,989	70.62	175,620	3,497,675	-	(Note 20)
Guangzhou President Enterprises Co., Ltd.	2,303,625	(Note 2)	1,175,082	-	1,175,082	1,770,221	70.62	1,248,598	3,375,247	-	(Note 20)
Wuhan President Enterprises Food Co., Ltd.	1,830,614	(Note 2)	885,375	-	885,375	858,217	70.62	605,330	2,593,211	-	(Note 20)
Uni-President Shanghai Pearly Century Co., Ltd.	267,922	(Note 2)	-	-	-	99,517	70.62	70,192	1,781,990	-	(Note 20)
Chengdu President Enterprises Food Co., Ltd.	1,996,475	(Note 2)	1,251,438	-	1,251,438	730,635	70.62	515,342	2,421,132	-	(Note 20)
Hefei President Enterprises Co., Ltd.	1,842,900	(Note 2)	1,218,818	-	1,218,818	265,358	70.62	187,166	1,533,257	-	(Note 20)
Zhengzhou President Enterprises Co., Ltd.	1,136,455	(Note 2)	564,311	-	564,311	749,717	70.62	528,801	1,665,836	-	(Note 20)
Nanchang President Enterprises Co., Ltd.	1,351,460	(Note 2)	710,340	-	710,340	218,318	70.62	153,987	1,225,078	-	(Note 20)
Uni-President Enterprises (Shanghai) Co., Ltd.	1,228,600	(Note 2)	266,307	-	266,307	30,649	70.62	21,618	1,007,586	-	(Note 20)
Henan President Enterprises Co., Ltd.	921,450	(Note 2)	431,409	-	431,409	150,011	70.62	105,808	1,012,823	-	(Note 20)
Xinjiang President Enterprises Food Co., Ltd.	1,151,813	(Note 2)	650,692	-	650,692	113,133	70.62	79,796	938,077	-	(Note 20)
Shaanxi President Enterprises Co., Ltd.	1,535,750	(Note 2)	794,639	-	794,639	94,551	70.62	66,690	661,372	-	(Note 20)

Name of investee in Mainland China	Main Business	Capital	Investment Method	Beginning investment		Ending investment		Net income (loss) of the investee	Percentage of ownership held by the Company (direct or indirect)	Investments balance		Note			
				Taiwan	balance from Taiwan	Investment Amount	Remittance			Taiwan	balance from Taiwan		Investment gain (loss)	December 31, 2018	Accumulated remittance
Hangzhou President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	2,610,775	(Note 2)	385,803	385,803	-	-	75,930	70.62	53,556	1,756,905	(Note 20)			
Kunming President Enterprises Food Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	451,449	451,449	-	-	107,297	70.62	75,680	766,683	(Note 20)			
Changsha President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	377,396	377,396	-	-	418,372	70.62	295,092	1,011,119	(Note 20)			
Jinan President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	361,388	361,388	-	-	26,272	70.62	18,531	797,589	(Note 20)			
Chongqing President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	1,032,024	(Note 2)	189,609	189,609	-	-	76,224	70.62	53,764	757,170	(Note 20)			
Uni-President Shanghai Management Consulting Co., Ltd.	Enterprises Management Consulting	89,307	(Note 2)	-	-	-	-	9,375	70.62	6,612	584,141	(Note 20)			
Taizhou President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	169,293	169,293	-	-	51,697	70.62	36,463	713,158	(Note 20)			
Nanning President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	377,396	377,396	-	-	218,378	70.62	154,029	810,177	(Note 20)			
Jiangsu President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	454,671	454,671	-	-	44,666	70.62	31,504	583,308	(Note 20)			
Fuzhou President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	614,300	(Note 2)	225,725	225,725	-	-	259,502	70.62	183,035	795,597	(Note 20)			
Xuzhou President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	1,013,595	(Note 2)	538,975	538,975	-	-	179,088	70.62	126,317	364,962	(Note 20)			
Uui-President Enterprises (Shanghai) Drink & Food Co., Ltd.	Instant noodles, soft drinks, food	2,457,200	(Note 2)	757,785	757,785	-	-	141,719	70.62	99,959	1,485,037	(Note 20)			
Shanxi President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	357,242	357,242	-	-	2,399	70.62	1,692	496,322	(Note 20)			
Zhejiang President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	767,875	(Note 2)	349,180	349,180	-	-	35,002	70.62	24,688	557,622	(Note 20)			
Uni-President Enterprises (Inner Mongolia) Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	454,671	454,671	-	-	34,161	70.62	24,095	465,111	(Note 20)			
Shijiazhuang President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	1,075,025	(Note 2)	357,588	357,588	-	-	234,321	70.62	165,275	175,626	(Note 20)			

Name of investee in Mainland China	Main Business	Capital	Investment Method	Beginning investment		Ending investment		Percentage of ownership held by the Company		Investments balance as of December 31, 2018		Accumulated remittance	Note
				balance from Taiwan	Investment Amount	balance from Taiwan	Net income (loss) of the investee	(direct or indirect)	Investment gain (loss)	December 31, 2018			
Beijing President Enterprises Drinks Co., Ltd.	Instant noodles, soft drinks, food	\$ 1,624,824	(Note 2)	\$ 383,732	\$ -	\$ 383,732	\$ 6,061	70.62	\$ 4,275	\$ 482,751	\$ -	(Note 20)	
Aksu President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	614,300	(Note 2)	240,925	-	240,925	(32,701)	70.62	(23,065)	387,979	-	(Note 20)	
Guiyang President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	921,450	(Note 2)	457,435	-	457,435	(25,342)	70.62	(17,874)	410,984	-	(Note 20)	
Changbaishan Mountain President Enterprises (Jilin) Mineral Water Co., Ltd.	Manufacturing and sales of mineral water	803,765	(Note 2)	-	-	-	113,706	70.62	80,201	659,127	-	(Note 20)	
Uni-President Trading (Hubei) Co., Ltd.	Wholesale and retail	428,675	(Note 2)	-	-	-	190,779	70.62	134,563	461,983	-	(Note 20)	
Yantai Tongli Beverage Industries Co., Ltd.	Soft drinks	446,536	(Note 2)	-	-	-	(43,519)	70.62	(30,695)	283,124	-	(Note 20)	
Hainan President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	675,730	(Note 2)	252,212	-	252,212	98,235	70.62	69,288	451,082	-	(Note 20)	
Ningxia Uni-President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	491,440	(Note 2)	151,557	-	151,557	(311,512)	70.62	(219,720)	78,932	-	(Note 20)	
Baiyin President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	614,300	(Note 2)	240,925	-	240,925	(173,889)	70.62	(122,650)	73,270	-	(Note 20)	
Shenyang President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	1,225,529	(Note 2)	535,445	-	535,445	2,097	70.62	1,479	261,695	-	(Note 20)	
Uni-President Enterprises (Hubei) Tomato Products Technology Co., Ltd.	Tomato products	921,450	(Note 2)	227,336	227,336	454,672	(119,664)	70.62	(84,403)	329,187	-	(Note 20)	
Uni-President Enterprises (Tianjin) Co., Ltd.	Instant noodles, soft drinks, food	368,580	(Note 2)	-	-	-	76,745	70.62	54,131	327,728	-	(Note 20)	
President (Kunshan) Real Estate Development Co., Ltd.	Leases	267,922	(Note 2)	-	-	-	(5,446)	70.62	(3,842)	174,032	-	(Note 20)	
Hunan President Enterprises Co., Ltd.	Instant noodles, soft drinks	184,290	(Note 2)	-	-	-	2,597	70.62	1,832	112,131	-	(Note 20)	
Changchun President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	614,300	(Note 2)	112,862	-	112,862	(129,344)	70.62	(91,231)	28,108	-	(Note 20)	
Champ Green (Shanghai) Consulting Co., Ltd.	Enterprises Management Consulting	4,607	(Note 3)	3,386	-	3,386	3,811	70.62	2,688	82,750	-	(Note 20)	

Name of investee in Mainland China	Main Business	Capital	Investment Method	Beginning investment		Ending investment		Percentage of ownership held by the Company		Investments balance		Note
				balance from Taiwan	Investment Amount	balance from Taiwan	Net income (loss) of the investee	(direct or indirect)	Investment gain (loss)	as of December 31, 2018	Accumulated remittance	
		\$		\$	\$	\$	(\$)		\$	\$		
Bama President Mineral Water Co., Ltd.	Manufacturing and sales of mineral water	127,467	(Note 2)	-	-	-	(37,146)	70.62	26,200	41,934	-	(Note 20)
Wuxue President Mineral Water Co., Ltd.	Manufacturing and sales of mineral water	147,432	(Note 2)	27,087	-	27,087	(21,425)	70.62	(15,111)	35,401	-	(Note 20)
President (Shanghai) Private Label Marketing and Trading Co., Ltd.	Wholesale and retail	29,179	(Note 1)	21,444	-	21,444	9,463	70.62	6,674	67,288	-	(Note 20)
Uni-President Enterprises (Kunshan) Food Technology Co., Ltd.	Flavoring	36,858	(Note 2)	2,121	-	2,121	302	70.62	213	23,008	-	(Note 20)
Wuyuan President Enterprises Mineral Water Co., Ltd.	Manufacturing and sales of mineral water	52,216	(Note 2)	27,087	-	27,087	7,695	70.62	5,427	16,328	-	(Note 20)
President (Shanghai) Trading Co., Ltd.	Wholesale and retail	264,149	(Note 2)	180,580	-	180,580	(5,500)	70.62	(3,879)	8,834	-	(Note 20)
Uni-President (Chengdu) The Skillful Noodle Restaurant Dining Culture Co., Ltd.	Catering services	4,465	(Note 2)	-	-	-	(6)	70.62	(4)	3,011	-	(Note 20)
Harbin President Enterprises Co., Ltd.	Instant noodles, soft drinks, food	896,878	(Note 2)	358,053	-	358,053	(46,067)	70.62	(32,492)	103,397	-	(Note 20)
Uni-President Trading (Kunshan) Co., Ltd.	Wholesale and retail	307,150	(Note 2)	218,353	-	218,353	443,622	70.62	312,902	76,788	-	(Note 20)
Guilin Ziquan Beverage Industried Co., Ltd.	Instant noodles, soft drinks, food	585,428	(Note 2)	-	-	-	118,488	29.66	-	168,729	-	(Note 20)
Yichang Ziquan Beverage Industries Co., Ltd.	Instant noodles, soft drinks, food	583,585	(Note 2)	75,779	-	75,779	52,876	24.72	-	129,021	-	(Note 20)
Zhongshan President Enterprises Co., Ltd.	Manufacturing and sales of marine products, livestock, pet foods	595,871	(Note 5)	672,474	-	672,474	228,223	100.00	228,223	1,131,091	-	(Note 20)
Qingdao President Feed & Livestock Co., Ltd.	Manufacturing and sales of marine products, livestock, pet foods	460,725	(Note 5)	283,032	-	283,032	(22,891)	100.00	(22,891)	492,275	-	(Note 20)
Songjiang President Enterprises Co., Ltd.	Storage service	583,585	(Note 5)	513,013	-	513,013	12,932	100.00	12,932	267,426	-	(Note 20)
Tianjin President Enterprises Food Co., Ltd.	Manufacturing and sales of flour	437,606	(Note 5)	383,391	-	383,391	53	100.00	53	69,962	-	(Note 20)
Zhangjiagang President Nisshin Food Co., Ltd.	Manufacturing and sales of fats, feed, flour	522,155	(Note 4)	389,011	-	389,011	57,917	70.00	40,542	549,136	-	(Note 20)
President-Kikkoman Zhenji Foods Co., Ltd.	Soy sauce and flavoring	1,339,609	(Note 4)	658,071	-	658,071	62,363	50.00	31,181	702,915	-	(Note 20)

Name of investee in Mainland China	Main Business	Capital	Investment Method	Beginning investment		Ending investment		Percentage of ownership held by the Company		Investments balance		Note
				balance from Taiwan	Investment Payment	Investment Amount Remittance	balance from Taiwan	Net income (loss) of the investee	(direct or indirect)	Investment gain (loss)	as of December 31, 2018	
		\$	(Note 6)	\$	\$	\$	\$	\$	\$	\$	\$	(Note 20)
Ton Yi (China) Investment Co., Ltd.	General investments	7,064,450	(Note 6)	921,450	-	921,450	629,733	47.22	297,360	4,179,117	-	(Note 20)
Taizhou Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	921,450	(Note 7)	921,450	-	921,450	232,638	47.22	109,852	807,754	-	(Note 20)
Zhangzhou Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	921,450	(Note 7)	921,450	-	921,450	85,721	47.22	40,477	680,268	-	(Note 20)
Kunshan Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	921,450	(Note 7)	-	-	-	110,602	47.22	52,226	476,128	-	(Note 20)
Szechwan Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	921,450	(Note 7)	-	-	-	41,342	47.22	19,522	408,230	-	(Note 20)
Huizhou Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	921,450	(Note 7)	184,290	-	184,290	56,576	47.22	26,715	417,946	-	(Note 20)
Chengdu Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	921,450	(Note 7)	353,223	-	353,223	18,894	47.22	8,922	358,608	-	(Note 20)
Beijing Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	921,450	(Note 7)	-	-	-	25,986	47.22	12,271	381,691	-	(Note 20)
Zhanjiang Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	614,300	(Note 7)	-	-	-	32,315	47.22	15,259	344,933	-	(Note 20)
Tian Jin Ton Yi Industrial Co., Ltd.	Manufacture of plastics packings	491,440	(Note 7)	-	-	-	(167)	47.22	(79)	232,465	-	(Note 20)
Wuxi Ton Yi Industrial Packing Co., Ltd.	Manufacturing of cans	298,550	(Note 8)	215,005	-	215,005	445,420	47.22	210,867	492,622	-	(Note 20)
Chengdu Ton Yi Industrial Packing Co., Ltd.	Manufacturing of cans	230,363	(Note 8)	230,363	-	230,363	(82,706)	47.22	(39,054)	168,673	-	(Note 20)
Changsha Ton Yi Industrial Co., Ltd.	Sales of cans	215,005	(Note 8)	-	-	-	9,171	47.22	4,331	103,728	-	(Note 20)
Fujian Ton Yi Timplate Co., Ltd.	Manufacturing of timplates	2,656,848	(Note 9)	1,638,553	-	1,638,553	(211,083)	40.99	(86,521)	1,489,715	-	(Note 20)
Jiangsu Ton Yi Timplate Co., Ltd.	Manufacturing of timplates	1,228,600	(Note 10)	852,341	-	852,341	475,902	39.13	186,199	1,060,070	-	(Note 20)
Wuxi Tonyi Daiwa Industrial Co., Ltd.	Manufacturing of cans	1,228,600	(Note 11)	-	-	-	5,345	31.40	1,678	380,588	-	(Note 20)
Zhejiang Uni-Champion Logistics Dvpt. Ltd.	Logistics	178,614	(Note 12)	174,654	-	174,654	25,610	56.64	14,506	113,182	13,946	(Note 20)

Name of investee in Mainland China	Main Business	Capital	Investment Method	Beginning investment		Ending investment		Percentage of ownership held by the Company		Investments balance		
				balance from Taiwan	Investment Amount	balance from Taiwan	Net income (loss) of the investee	(direct or indirect)	Investment gain (loss)	as of		
										December 31, 2018	December 31, 2018	remittance
\$		\$	(Note 13)	\$	\$	\$	\$	\$	\$	\$		
Shanghai President Logistic Co., Ltd.	Logistics	61,430	(Note 13)	61,430	-	61,430	75,487	45.80	35,252	192,560	-	(Note 20)
President Chain Store (Taizhou) Ltd.	Logistics	267,922	(Note 13)	267,922	-	267,922	25,872	45.80	11,845	151,643	-	(Note 20)
President Chain Store (Shanghai) Ltd.	Operations of chain stores	2,232,680	(Note 13)	2,373,578	-	2,373,578	(155,505)	45.80	(71,222)	31,242	-	(Note 20)
President Chain Store (Zhejiang) Ltd.	Operations of chain stores	625,150	(Note 13)	267,922	357,228	625,150	(129,811)	45.80	(59,454)	189,130	-	(Note 20)
Shangdong President Logistics Co., Ltd.	Logistics	223,268	(Note 13)	223,268	-	223,268	6,904	45.80	2,953	91,759	-	(Note 20)
Beauty Wonder (Zhejiang) Trading Co., Ltd.	Cosmeceutical retail	133,961	(Note 13)	-	133,961	133,961	(20,741)	45.80	(9,499)	52,048	-	(Note 20)
President Cosmed Chain Store (Shen Zhen) Co, Ltd.	Merchandise wholesale and retail	446,536	(Note 14)	289,252	-	289,252	1,855	45.80	850	31,934	-	(Note 20)
PCSC (Chengdu) Hypermarket Ltd.	Merchandise wholesale and retail	589,428	(Note 13)	546,000	-	546,000	(21,399)	45.80	(9,937)	25,177	-	(Note 20)
Shanghai President Trading Co., Ltd.	Sales of food and merchandise	272,749	(Note 13)	158,815	-	158,815	266	45.80	122	14,241	-	(Note 20)
Shanghai Cold Stone Ice Cream Corporation	Sales of ice cream	993,737	(Note 13)	1,005,579	-	1,005,579	(4,323)	45.80	(1,980)	21,815	-	(Note 20)
President (Sanghai) Health Product Trading Company Ltd.	Wholesale of medicines and medical appliances	174,851	(Note 15)	85,544	89,307	174,851	(29,280)	33.77	(9,889)	13,207	56,866	(Note 20)
Shan Dong President Yin Zuo Commercial Limited	Supermarkets	267,922	(Note 13)	125,267	-	125,267	34,356	25.19	7,938	89,327	-	(Note 20)
Beijing Bokelai Customer Co.	Enterprises information consulting, network technology development and services	461	(Note 16)	-	-	-	-	22.91	-	8	-	(Note 20)
SciAnda (Kunshan) Biochemical Technology Co., Ltd.	Research, manufacturing and sale of materials for medicine	122,860	(Note 17)	114,396	-	114,396	10,677	47.14	5,033	199,131	-	(Note 20)
SciAnda (Changshu) Pharmaceuticals, Ltd.	Research, manufacturing and sale of materials for medicine	2,288,268	(Note 17)	1,858,258	430,010	2,288,268	(295,758)	47.14	(139,420)	171,339	-	(Note 20)
SciAnda (Shanghai) Biochemical Technology, Ltd.	Develop and support opportunities, service provider to global pharmaceutical industry	36,858	(Note 17)	36,858	-	36,858	(1,093)	47.14	(515)	8,156	-	(Note 20)

Name of investee in Mainland China	Main Business	Capital	Investment Method	Beginning investment balance from Taiwan	Ending investment balance from Taiwan	Net income (loss) of the investee	Percentage of ownership held by the Company (direct or indirect)	Investment gain (loss)	Investments balance as of		Note
									December 31, 2018	December 31, 2018	
Tait Marketing & Distribution (Shanghai) Co., Ltd.	Sales of food and soft drinks etc.	\$ 9,215	(Note 18)	\$ 9,215	\$ -	\$ 2,921	65.40	\$ 1,914	\$ 165	\$ -	(Note 20)
United Advisor Venture Management Ltd. etc.	Manufacturing and sales etc.	5,933,123	(Note 19)	649,038	-	1,741,694	-	418,605	2,575,568	-	(Note 20) (Note 21)

Name of endorsees	Accumulated investment balance from Taiwan to Mainland China	Amount approved by MOEA	Ceiling amount of investment in Mainland China by MOEA
Uni-President Enterprises Corp.	\$ 24,075,176	\$ 37,227,159	\$ 102,180,500
Ton-Yi Industrial Corp.	6,238,125	11,954,499	11,958,395
President Chain Store Corp.	4,734,350	8,488,824	26,415,016
ScinoPharm Taiwan Ltd.	2,477,119	2,477,119	6,323,419
Tait Marketing & Distribution Co., Ltd.	157,138	160,209	445,495
Kai Yu Investment Co., Ltd.	189,266	248,409	8,051,996
President Packaging Corp.	113,646	113,646	652,617
President Pharmaceutical Corp.	174,851	174,851	485,926
Uni-President Cold Chain Corp.	91,144	91,144	633,116
Ren-Hui Investment Corp.	52,931	52,931	80,000
Nanlien International Corp.	19,135	19,135	1,073,555
President Tokyo Corp.	307,150	307,150	395,195

(Note 1) Indirect investment in PRC through the existing company (Uni-President Hong Kong Holdings Ltd.) located in the third area.
(Note 2) Indirect investment in PRC through the existing company (President Enterprises (China) Investment Corp.) located in PRC.
(Note 3) Indirect investment in PRC through the existing company (Champ Green Capital Ltd.) located in the third area.
(Note 4) Indirect investment in PRC through the existing company (Cayman President Holdings Ltd.) located in the third area.
(Note 5) Indirect investment in PRC through the existing company (Uni-President Foodstuff (BV) Holdings Ltd.) located in the third area.
(Note 6) Indirect investment in PRC through the existing company (Cayman Ton Yi (China) Holdings Ltd.) located in the third area.
(Note 7) Indirect investment in PRC through the existing company (Ton Yi (China) Investment Co., Ltd.) located in PRC.
(Note 8) Indirect investment in PRC through the existing company (Cayman Ton Yi Industrial Holdings Ltd.) located in the third area.
(Note 9) Indirect investment in PRC through the existing company (Cayman Fujian Ton Yi Industrial Holdings Ltd.) located in the third area.
(Note 10) Indirect investment in PRC through the existing company (Cayman Jiangsu Ton Yi Holdings Ltd.) located in the third area.
(Note 11) Indirect investment in PRC through the existing company (Wuxi Ton Yi Industrial Packing Co., Ltd.) located in the third area.
(Note 12) Indirect investment in PRC through the existing company (Uni-President Logistics (BV) Holdings Ltd.) located in the third area.
(Note 13) Indirect investment in PRC through the existing company (President Chain Store Hong Kong Holdings Ltd.) located in the third area.
(Note 14) Indirect investment in PRC through the existing company (PCSC BV) (China) Drugstore Ltd.) located in the third area.
(Note 15) Indirect investment in PRC through the existing company (President Pharmaceutical (Hong Kong) Holdings Ltd.) located in the third area.
(Note 16) Indirect investment in PRC through the existing company (Book.com (BV) Ltd.) located in the third area.
(Note 17) Indirect investment in PRC through the existing company (SPT International, Ltd.) located in the third area.
(Note 18) Indirect investment in PRC through the existing company (Tait (H.K. International Ltd.) located in the third area.
(Note 19) Indirect investment in PRC through the existing company (Champ Green Capital Ltd., etc.) located in the third area.
(Note 20) Investment gains or losses were recognized based on audited financial statements.
(Note 21) Investment gains or losses were calculated in proportion to the equivalent stock ownership in 2018.
(Note 22) The ceiling amount is 60% of consolidated net worth or net worth (higher).
(Note 23) Foreign currencies were translated into New Taiwan Dollars. Ending investment balance were translated using the exchange rate as of report date as follows: USD: NTD 1:30.715; CNY: NTD 1:4.465. Investment gains or losses were translated using the average rates for the year ended December 31, 2018 as follows: NTD 1:30.175; CNY: NTD 1:4.558.

Uni-President Enterprises Corp.



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